



## LEGISLATIVE BUDGET BOARD

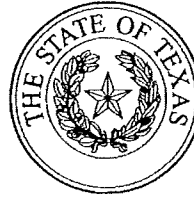
# Legislative Budget Estimates Articles I to III 2016–17 Biennium

## HOUSE

SUBMITTED TO THE 84TH TEXAS LEGISLATURE

PREPARED BY LEGISLATIVE BUDGET BOARD STAFF

JANUARY 2015



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## LEGISLATIVE BUDGET BOARD

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January 20, 2015

Honorable Governor of Texas  
Honorable Members of the Eighty-fourth Legislature  
Assembled in Regular Session

Ladies and Gentlemen:

I am pleased to submit for your consideration the 2016–17 Legislative Budget Estimates (LBE).

This LBE was prepared and compiled by the staff of the Legislative Budget Board in compliance with the provisions of the Texas Government Code, Section 322.008, which states that the Director, under the direction of the board, shall prepare a "budget of estimated appropriations" for introduction at the beginning of each regular legislative session.

The LBE includes budget and performance data for state agencies, appellate courts, and institutions of higher education. It contains recommended funding for the 2016-17 biennium, as well as historical context for those amounts by including data for fiscal years 2013, 2014, and 2015. Finally, it also reports the amounts requested via the Legislative Appropriations Request process, reflecting all of the funding, priorities, and initiatives state government entities have requested for the 2016-17 biennium.

Two versions of the LBE have been prepared; the House and Senate versions contain different recommended funding levels for various programs across state government. The historical and requested data are identical.

Both the House and Senate recommended appropriations are within the limitation on the growth of appropriations established by the Legislative Budget Board pursuant to Article VIII, Section 22, of the Texas Constitution and adopted on December 1, 2014.

The process of developing appropriations materials is a collaborative one, and on behalf of the members and staff of the Legislative Budget Board I wish to express our gratitude to the many dedicated officials and employees of state government with whom we work in this process.

The Legislative Budget Board staff is fully prepared to assist you in the forthcoming appropriations process, and we can answer any questions you may have about the information contained in the LBE and on all other matters pertaining to the state budget and state fiscal policy as you carry out the duties of the 84<sup>th</sup> Legislature.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Ursula Parks".

Ursula Parks  
Director

**SUMMARY - ALL ARTICLES  
(General Revenue)**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
ARTICLE I - General Government	\$ 1,044,894,551	\$ 1,340,913,680	\$ 1,390,735,164	\$ 1,605,386,707	\$ 1,486,932,991	\$ 1,324,481,968	\$ 1,279,913,165
ARTICLE II - Health and Human Services	13,628,017,637	14,536,147,519	15,253,712,785	17,159,438,033	18,298,896,915	15,646,902,676	15,887,284,902
ARTICLE III - Agencies of Education	20,888,447,055	25,088,897,229	25,585,745,430	26,768,937,712	26,785,898,430	25,775,838,352	25,174,766,101
ARTICLE IV - The Judiciary	196,578,106	226,240,689	220,603,017	370,243,094	349,535,242	226,832,853	226,692,516
ARTICLE V - Public Safety and Criminal Justice	4,230,367,474	4,483,565,334	4,742,685,525	5,295,498,618	5,218,226,216	5,261,959,985	5,235,858,982
ARTICLE VI - Natural Resources	296,634,006	352,930,546	361,900,108	528,955,975	456,178,967	354,352,945	349,552,103
ARTICLE VII - Business and Economic Development	243,204,444	417,959,583	514,906,946	5,966,030,975	6,152,233,851	698,427,342	715,465,597
ARTICLE VIII - Regulatory	129,334,785	137,418,106	141,732,512	173,202,731	171,788,212	149,206,191	158,333,602
ARTICLE IX - General Provisions	0	0	0	0	0	554,755	554,756
ARTICLE X - The Legislature	172,902,034	179,680,064	194,213,446	192,939,780	201,264,139	186,397,043	195,143,916
<b>GRAND TOTAL, General Revenue</b>	<u>\$ 40,830,380,092</u>	<u>\$46,763,752,750</u>	<u>\$48,406,234,933</u>	<u>\$58,060,633,625</u>	<u>\$59,120,954,963</u>	<u>\$49,624,954,110</u>	<u>\$49,223,565,640</u>

**SUMMARY - ALL ARTICLES  
(General Revenue - Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
ARTICLE I - General Government	\$ 334,338,710	\$ 418,392,303	\$ 447,294,207	\$ 319,832,419	\$ 246,028,793	\$ 370,412,929	\$ 325,713,633
ARTICLE II - Health and Human Services	609,305,516	608,455,805	583,003,240	444,536,007	444,336,448	463,604,054	458,401,805
ARTICLE III - Agencies of Education	1,342,293,185	1,296,076,935	1,380,067,998	1,396,014,847	1,404,851,210	1,411,296,262	1,313,629,898
ARTICLE IV - The Judiciary	38,195,130	72,322,597	61,143,846	61,940,815	62,057,914	61,988,331	62,201,826
ARTICLE V - Public Safety and Criminal Justice	62,542,032	5,860,590	12,671,449	7,084,092	7,684,407	9,337,292	9,548,799
ARTICLE VI - Natural Resources	604,898,544	541,424,645	668,644,878	666,877,823	643,422,485	621,074,588	613,430,668
ARTICLE VII - Business and Economic Development	211,641,879	236,977,384	226,387,598	227,112,108	226,830,024	226,650,363	226,458,358
ARTICLE VIII - Regulatory	184,740,872	564,548,671	224,682,597	215,288,448	363,044,046	467,748,204	113,430,303
ARTICLE IX - General Provisions	0	0	0	0	0	274,482	274,483
ARTICLE X - The Legislature	0	0	0	0	0	0	0
<b>GRAND TOTAL, General Revenue - Dedicated</b>	<b><u>\$ 3,387,955,868</u></b>	<b><u>\$ 3,744,058,930</u></b>	<b><u>\$ 3,603,895,813</u></b>	<b><u>\$ 3,338,686,559</u></b>	<b><u>\$ 3,398,255,327</u></b>	<b><u>\$ 3,632,386,505</u></b>	<b><u>\$ 3,123,089,773</u></b>

**SUMMARY - ALL ARTICLES  
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
ARTICLE I - General Government	\$ 331,409,940	\$ 324,340,410	\$ 338,454,994	\$ 368,102,179	\$ 340,356,986	\$ 365,275,420	\$ 337,721,550
ARTICLE II - Health and Human Services	20,185,710,388	20,798,710,623	22,059,692,593	23,170,156,441	24,649,120,307	21,225,459,974	21,471,517,474
ARTICLE III - Agencies of Education	5,138,882,682	4,935,541,674	5,098,582,201	5,179,496,958	5,265,841,874	5,177,258,987	5,263,659,544
ARTICLE IV - The Judiciary	2,176,952	2,062,975	1,723,211	1,745,085	1,739,251	1,727,088	1,719,469
ARTICLE V - Public Safety and Criminal Justice	395,279,462	728,288,736	392,394,553	380,674,581	370,880,765	358,310,318	349,545,945
ARTICLE VI - Natural Resources	789,346,784	1,428,170,152	1,228,019,445	1,099,838,447	711,928,633	1,067,365,962	673,564,986
ARTICLE VII - Business and Economic Development	4,103,493,177	5,597,210,366	5,505,043,499	5,823,213,402	5,649,385,982	5,608,646,378	5,233,328,995
ARTICLE VIII - Regulatory	4,479,550	5,235,442	7,922,198	5,016,907	5,136,903	4,545,071	4,685,606
ARTICLE IX - General Provisions	0	0	0	0	0	31,740	31,741
ARTICLE X - The Legislature	0	0	0	0	0	0	0
<b>GRAND TOTAL, Federal Funds</b>	<b>\$ 30,950,778,935</b>	<b>\$33,819,560,378</b>	<b>\$34,631,832,694</b>	<b>\$36,028,244,000</b>	<b>\$36,994,390,701</b>	<b>\$33,808,620,938</b>	<b>\$33,335,775,310</b>

**SUMMARY - ALL ARTICLES  
(Other Funds)\***

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
ARTICLE I - General Government	\$ 281,651,697	\$ 471,483,522	\$ 487,176,091	\$ 1,462,215,298	\$ 436,468,605	\$ 427,850,568	\$ 431,343,414
ARTICLE II - Health and Human Services	319,913,430	331,085,630	342,543,874	487,900,552	304,910,593	305,695,384	305,699,803
ARTICLE III - Agencies of Education	10,182,635,151	5,170,737,031	5,386,184,657	5,636,718,615	5,885,702,061	5,872,064,379	6,400,388,707
ARTICLE IV - The Judiciary	79,909,300	89,255,195	90,646,283	90,278,984	90,952,699	90,169,004	90,175,220
ARTICLE V - Public Safety and Criminal Justice	719,472,503	778,464,827	621,273,568	1,031,573,566	846,063,044	95,750,135	58,485,275
ARTICLE VI - Natural Resources	168,196,885	2,175,347,689	174,656,361	147,938,894	133,174,811	148,723,986	134,139,492
ARTICLE VII - Business and Economic Development	5,947,787,522	6,673,598,737	8,275,466,467	8,402,985,392	7,950,188,420	7,877,060,439	7,432,986,849
ARTICLE VIII - Regulatory	29,550,769	32,220,157	13,499,445	14,773,995	14,773,994	11,235,895	11,235,894
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	<u>181,185</u>	<u>20,888</u>	<u>102,500</u>	<u>101,425</u>	<u>101,425</u>	<u>101,425</u>	<u>101,425</u>
<b>GRAND TOTAL, Other Funds</b>	<b><u>\$ 17,729,298,442</u></b>	<b><u>\$ 15,722,213,676</u></b>	<b><u>\$ 15,391,549,246</u></b>	<b><u>\$ 17,274,486,721</u></b>	<b><u>\$ 15,662,335,652</u></b>	<b><u>\$ 14,828,651,215</u></b>	<b><u>\$ 14,864,556,079</u></b>

\* Excludes interagency contracts

**SUMMARY - ALL ARTICLES  
(All Funds)\***

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
ARTICLE I - General Government	\$ 1,992,294,898	\$ 2,555,129,915	\$ 2,663,660,456	\$ 3,755,536,603	\$ 2,509,787,375	\$ 2,488,020,885	\$ 2,374,691,762
ARTICLE II - Health and Human Services	34,742,946,971	36,274,399,577	38,238,952,492	41,262,031,033	43,697,264,263	37,641,662,088	38,122,903,984
ARTICLE III - Agencies of Education	37,552,258,073	36,491,252,869	37,450,580,286	38,981,168,132	39,342,293,575	38,236,457,980	38,152,444,250
ARTICLE IV - The Judiciary	316,859,488	389,881,456	374,116,357	524,207,978	504,285,106	380,717,276	380,789,031
ARTICLE V - Public Safety and Criminal Justice	5,407,661,471	5,996,179,487	5,769,025,095	6,714,830,857	6,442,854,432	5,725,357,730	5,653,439,001
ARTICLE VI - Natural Resources	1,859,076,219	4,497,873,032	2,433,220,792	2,443,611,139	1,944,704,896	2,191,517,481	1,770,687,249
ARTICLE VII - Business and Economic Development	10,506,127,022	12,925,746,070	14,521,804,510	20,419,341,877	19,978,638,277	14,410,784,522	13,608,239,799
ARTICLE VIII - Regulatory	348,105,976	739,422,376	387,836,752	408,282,081	554,743,155	632,735,361	287,685,405
ARTICLE IX - General Provisions	0	0	0	0	0	860,977	860,980
ARTICLE X - The Legislature	<u>173,083,219</u>	<u>179,700,952</u>	<u>194,315,946</u>	<u>193,041,205</u>	<u>201,365,564</u>	<u>186,498,468</u>	<u>195,245,341</u>
<b>GRAND TOTAL, All Funds</b>	<b><u>\$ 92,898,413,337</u></b>	<b><u>\$100,049,585,734</u></b>	<b><u>\$102,033,512,686</u></b>	<b><u>\$114,702,050,905</u></b>	<b><u>\$115,175,936,643</u></b>	<b><u>\$101,894,612,768</u></b>	<b><u>\$100,546,986,802</u></b>

\* Excludes interagency contracts

**ARTICLE I - GENERAL GOVERNMENT**

**LEGISLATIVE BUDGET RECOMMENDATIONS**

For the Fiscal Years Ending August 31, 2016 and 2017

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## COMMISSION ON THE ARTS

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 2,349,846	\$ 5,239,794	\$ 5,440,702	\$ 19,362,672	\$ 19,362,672	\$ 4,897,111	\$ 4,897,111
GR Dedicated - Commission on the Arts Operating Account No. 334	528,640	0	0	0	0	453,561	453,561
Federal Funds	931,600	869,100	911,900	911,900	911,900	911,900	911,900
<u>Other Funds</u>							
Appropriated Receipts	208,000	285,000	152,000	152,000	152,000	152,000	152,000
License Plate Trust Fund Account No. 0802	0	200,000	161,000	250,000	250,000	250,000	250,000
Subtotal, Other Funds	\$ 208,000	\$ 485,000	\$ 313,000	\$ 402,000	\$ 402,000	\$ 402,000	\$ 402,000
<b>Total, Method of Financing</b>	\$ 4,018,086	\$ 6,593,894	\$ 6,665,602	\$ 20,676,572	\$ 20,676,572	\$ 6,664,572	\$ 6,664,572
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	12.0	13.0	14.0	14.0	14.0	14.0	14.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 2	\$85,250	\$86,103	\$87,825	\$99,825	\$99,825	\$87,825	\$87,825
<b>Items of Appropriation:</b>							
<b>A. Goal: ARTS AND CULTURAL GRANTS</b>							
Provide and Support Arts and Cultural Grants.							
<b>A.1.1. Strategy: ARTS ORGANIZATION GRANTS</b>	\$ 2,196,108	\$ 3,753,151	\$ 3,942,011	\$ 6,905,832	\$ 6,905,832	\$ 3,905,832	\$ 3,905,832
<b>A.1.2. Strategy: ARTS EDUCATION GRANTS</b>	\$ 916,206	\$ 1,173,464	\$ 1,030,336	\$ 2,065,485	\$ 2,065,485	\$ 1,065,485	\$ 1,065,485
<b>A.1.3. Strategy: CULTURAL TOURISM GRANTS</b>	\$ 0	\$ 670,000	\$ 670,000	\$ 10,670,000	\$ 10,670,000	\$ 670,000	\$ 670,000
<b>A.1.4. Strategy: DIRECT ADMINISTRATION OF GRANTS</b>	\$ 475,882	\$ 517,501	\$ 539,776	\$ 539,776	\$ 539,776	\$ 539,776	\$ 539,776
<b>Total, Goal A: ARTS AND CULTURAL GRANTS</b>	\$ 3,588,196	\$ 6,114,116	\$ 6,182,123	\$ 20,181,093	\$ 20,181,093	\$ 6,181,093	\$ 6,181,093

**COMMISSION ON THE ARTS**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>B. Goal:</b> INDIRECT ADMINISTRATION							
<b>B.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 316,266	\$ 364,231	\$ 364,700	\$ 376,700	\$ 376,700	\$ 364,700	\$ 364,700
<b>B.1.2. Strategy:</b> INFORMATION RESOURCES	\$ 113,624	\$ 115,547	\$ 118,779	\$ 118,779	\$ 118,779	\$ 118,779	\$ 118,779
<b>Total, Goal B:</b> INDIRECT ADMINISTRATION	<u>\$ 429,890</u>	<u>\$ 479,778</u>	<u>\$ 483,479</u>	<u>\$ 495,479</u>	<u>\$ 495,479</u>	<u>\$ 483,479</u>	<u>\$ 483,479</u>
<b>Grand Total,</b> COMMISSION ON THE ARTS	<u>\$ 4,018,086</u>	<u>\$ 6,593,894</u>	<u>\$ 6,665,602</u>	<u>\$ 20,676,572</u>	<u>\$ 20,676,572</u>	<u>\$ 6,664,572</u>	<u>\$ 6,664,572</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 680,803	\$ 761,707	\$ 802,453	\$ 814,453	\$ 814,453	\$ 802,453	\$ 802,453
Other Personnel Costs	36,360	19,780	20,956	20,956	20,956	20,956	20,956
Professional Fees and Services	4,459	7,650	5,050	5,050	5,050	5,050	5,050
Consumable Supplies	4,597	3,300	2,000	4,000	4,000	4,000	4,000
Utilities	4,935	4,718	4,976	4,976	4,976	4,976	4,976
Travel	29,920	33,873	33,873	33,873	33,873	33,873	33,873
Rent - Building	3,095	3,270	3,330	3,330	3,330	3,330	3,330
Rent - Machine and Other	8,283	8,700	6,000	6,000	6,000	6,000	6,000
Other Operating Expense	133,320	154,281	144,617	142,617	142,617	142,617	142,617
Grants	<u>3,112,314</u>	<u>5,596,615</u>	<u>5,642,347</u>	<u>19,641,317</u>	<u>19,641,317</u>	<u>5,641,317</u>	<u>5,641,317</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 4,018,086</u>	<u>\$ 6,593,894</u>	<u>\$ 6,665,602</u>	<u>\$ 20,676,572</u>	<u>\$ 20,676,572</u>	<u>\$ 6,664,572</u>	<u>\$ 6,664,572</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 45,573	\$ 54,813	\$ 55,942	\$	\$	\$ 56,222	\$ 56,503
Group Insurance	108,626	117,340	127,862			139,658	152,597
Social Security	53,658	56,196	57,354			57,640	57,929

**COMMISSION ON THE ARTS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Benefits Replacement	1,188	1,027	929			841	761
Subtotal, Employee Benefits	\$ 209,045	\$ 229,376	\$ 242,087	\$	\$	\$ 254,361	\$ 267,790
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 209,045</b>	<b>\$ 229,376</b>	<b>\$ 242,087</b>	<b>\$</b>	<b>\$</b>	<b>\$ 254,361</b>	<b>\$ 267,790</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: ARTS AND CULTURAL GRANTS</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Grant Dollars Provided to Minority Organizations	14%	12%	12%	12%	12%	12%	12%
Percentage of Grant Dollars to Rural Counties	8%	6%	6%	6%	6%	6%	6%
Percentage of Grants Funded for Arts Education	31%	29%	25%	25%	25%	25%	25%
Number of Artists Compensated for TCA Texas Touring Roster Performances	1,506	1,580	1,500	1,500	1,500	1,500	1,500
Number of Texas Cities in Which Organizations Received TCA Grants	157	173	150	150	150	150	150
Number Served by Arts Respond Projects in Education	1,048,365	948,239	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Number Served by Arts Respond Projects in Health & Human Services	102,335	73,813	120,000	120,000	120,000	75,000	75,000
Number Served by Arts Respond Projects in Public Safety & Criminal Justice	213,607	96,955	225,000	225,000	225,000	100,000	100,000
<b>A.1.3. Strategy: CULTURAL TOURISM GRANTS</b>							
<b>Output (Volume):</b>							
Number of Grants that Promote Cultural Tourism	0	94	95	120	120	95	95

**OFFICE OF THE ATTORNEY GENERAL**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 75,648,081	\$ 97,368,346	\$ 92,296,283	\$ 154,992,535	\$ 142,621,497	\$ 151,573,997	\$ 139,202,959
Child Support Retained Collection Account No. 787	99,664,976	110,222,134	122,419,294	63,407,651	63,407,651	63,407,651	63,407,651
Attorney General Debt Collection Receipts Acct No. 788	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000
Insurance Companies Maintenance Tax and Insurance Department Fees Fund No. 8042	3,236,560	3,270,922	3,332,377	3,332,377	3,332,377	3,332,377	3,332,377
Subtotal, General Revenue Fund	<u>\$ 186,849,617</u>	<u>\$ 219,161,402</u>	<u>\$ 226,347,954</u>	<u>\$ 230,032,563</u>	<u>\$ 217,661,525</u>	<u>\$ 226,614,025</u>	<u>\$ 214,242,987</u>
<u>General Revenue Fund - Dedicated</u>							
Compensation to Victims of Crime Account No. 469	83,063,689	73,817,831	74,689,756	74,309,961	74,309,961	74,309,961	74,309,961
Compensation to Victims of Crime Auxiliary Account No. 494	86,675	159,731	161,349	161,349	161,349	161,349	161,349
AG Law Enforcement Account No. 5006	1,006,633	401,652	201,151	301,402	301,402	301,402	301,402
Sexual Assault Program Account No. 5010	188,504	188,546	188,546	188,546	188,546	5,188,546	5,188,546
Attorney General Volunteer Advocate Program Account No. 5036	33,517	0	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	<u>\$ 84,379,018</u>	<u>\$ 74,567,760</u>	<u>\$ 75,240,802</u>	<u>\$ 74,961,258</u>	<u>\$ 74,961,258</u>	<u>\$ 79,961,258</u>	<u>\$ 79,961,258</u>
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund	253,512	189,198	0	0	0	0	0
Federal Funds	189,908,333	200,214,437	206,061,024	230,301,357	207,330,225	230,301,357	207,330,225
Subtotal, Federal Funds	<u>\$ 190,161,845</u>	<u>\$ 200,403,635</u>	<u>\$ 206,061,024</u>	<u>\$ 230,301,357</u>	<u>\$ 207,330,225</u>	<u>\$ 230,301,357</u>	<u>\$ 207,330,225</u>
<u>Other Funds</u>							
State Highway Fund No. 006	5,938,292	5,987,418	6,075,362	6,075,362	6,075,362	0	0
Interagency Contracts - Criminal Justice Grants	536,022	708,037	623,540	628,430	628,430	628,430	628,430
Appropriated Receipts	18,113,875	33,765,051	31,208,084	26,479,635	26,316,527	26,479,635	26,316,527
Interagency Contracts	29,329,251	25,462,749	22,271,131	20,811,123	20,678,840	26,886,485	26,754,202
License Plate Trust Fund Account No. 0802	0	149,092	98,246	52,800	52,800	52,800	52,800
Subtotal, Other Funds	<u>\$ 53,917,440</u>	<u>\$ 66,072,347</u>	<u>\$ 60,276,363</u>	<u>\$ 54,047,350</u>	<u>\$ 53,751,959</u>	<u>\$ 54,047,350</u>	<u>\$ 53,751,959</u>
<b>Total, Method of Financing</b>	<u><u>\$ 515,307,920</u></u>	<u><u>\$ 560,205,144</u></u>	<u><u>\$ 567,926,143</u></u>	<u><u>\$ 589,342,528</u></u>	<u><u>\$ 553,704,967</u></u>	<u><u>\$ 590,923,990</u></u>	<u><u>\$ 555,286,429</u></u>

**OFFICE OF THE ATTORNEY GENERAL**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	4,054.8	4,035.5	4,211.9	4,211.9	4,211.9	4,172.8	4,172.8
<b>Schedule of Exempt Positions:</b>							
Attorney General, Group 6	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
<b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE LEGAL SERVICES</b>							
Provide General Legal Services to the State and Authorized Entities.							
<b>A.1.1. Strategy: LEGAL SERVICES</b>	\$ 80,985,287	\$ 89,378,791	\$ 89,388,509	\$ 90,985,333	\$ 90,759,942	\$ 87,566,795	\$ 87,341,404
Provide Counseling/Litigation/Alternative Dispute Resolution Services.							
<b>B. Goal: ENFORCE CHILD SUPPORT LAW</b>							
Enforce State/Federal Child Support Laws.							
<b>B.1.1. Strategy: CHILD SUPPORT ENFORCEMENT</b>	\$ 295,871,925	\$ 319,563,834	\$ 323,967,329	\$ 336,188,033	\$ 299,732,634	\$ 336,188,033	\$ 299,732,634
Establish Paternity/Obligations, Enforce Orders and Distribute Monies.							
<b>B.1.2. Strategy: STATE DISBURSEMENT UNIT</b>	<u>\$ 10,101,479</u>	<u>\$ 10,253,542</u>	<u>\$ 11,505,185</u>	<u>\$ 24,275,719</u>	<u>\$ 24,275,719</u>	<u>\$ 24,275,719</u>	<u>\$ 24,275,719</u>
<b>Total, Goal B: ENFORCE CHILD SUPPORT LAW</b>	<u>\$ 305,973,404</u>	<u>\$ 329,817,376</u>	<u>\$ 335,472,514</u>	<u>\$ 360,463,752</u>	<u>\$ 324,008,353</u>	<u>\$ 360,463,752</u>	<u>\$ 324,008,353</u>
<b>C. Goal: CRIME VICTIMS' SERVICES</b>							
Investigate/Process Applications for Compensation to Crime Victims.							
<b>C.1.1. Strategy: CRIME VICTIMS' COMPENSATION</b>	\$ 67,617,565	\$ 74,508,702	\$ 76,430,100	\$ 76,776,900	\$ 77,820,129	\$ 76,776,900	\$ 77,820,129
Review Claims, Determine Eligibility/State Liability, Pay Correctly.							

**OFFICE OF THE ATTORNEY GENERAL**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C.1.2. Strategy:</b> VICTIMS ASSISTANCE Provide Grants & Contracts for Victims Svcs/Sexual Asslt Vctms/Chld Adv.	\$ 44,380,210	\$ 49,174,888	\$ 49,010,105	\$ 43,551,270	\$ 43,551,270	\$ 48,551,270	\$ 48,551,270
<b>Total, Goal C:</b> CRIME VICTIMS' SERVICES	<u>\$ 111,997,775</u>	<u>\$ 123,683,590</u>	<u>\$ 125,440,205</u>	<u>\$ 120,328,170</u>	<u>\$ 121,371,399</u>	<u>\$ 125,328,170</u>	<u>\$ 126,371,399</u>
<b>D. Goal:</b> REFER MEDICAID CRIMES Investigate/Refer for Prosecution Fraud/Misconduct Involving Medicaid.							
<b>D.1.1. Strategy:</b> MEDICAID INVESTIGATION Conduct Investigation Supporting Prosecution of Alleged Medicaid Crime.	\$ 14,979,425	\$ 15,899,089	\$ 16,401,346	\$ 16,799,933	\$ 16,799,933	\$ 16,799,933	\$ 16,799,933
<b>E. Goal:</b> ADMINISTRATIVE SUPPORT FOR SORM Provide Administrative Support for the State Office of Risk Management.							
<b>E.1.1. Strategy:</b> ADMINISTRATIVE SUPPORT FOR SORM Provide Administrative Support to the State Office of Risk Management.	\$ 1,372,029	\$ 1,426,298	\$ 1,223,569	\$ 765,340	\$ 765,340	\$ 765,340	\$ 765,340
<b>Grand Total, OFFICE OF THE ATTORNEY GENERAL</b>	<u>\$ 515,307,920</u>	<u>\$ 560,205,144</u>	<u>\$ 567,926,143</u>	<u>\$ 589,342,528</u>	<u>\$ 553,704,967</u>	<u>\$ 590,923,990</u>	<u>\$ 555,286,429</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 197,941,722	\$ 204,176,272	\$ 213,762,165	\$ 214,095,968	\$ 214,225,536	\$ 210,677,430	\$ 210,806,998
Other Personnel Costs	7,141,544	7,451,791	7,419,817	7,422,262	7,422,262	7,422,262	7,422,262
Professional Fees and Services	72,276,287	90,300,222	87,816,276	83,931,514	55,976,114	83,931,514	55,976,114
Fuels and Lubricants	340,937	345,203	373,568	378,568	378,568	378,568	378,568
Consumable Supplies	2,019,886	1,999,520	2,087,682	2,112,682	2,112,682	2,112,682	2,112,682
Utilities	2,762,480	3,169,659	3,538,505	3,366,435	3,366,435	3,366,435	3,366,435
Travel	4,129,221	4,573,452	5,143,205	5,153,205	5,153,205	5,153,205	5,153,205
Rent - Building	12,583,942	13,530,638	15,006,433	18,780,125	16,602,328	18,780,125	16,602,328
Rent - Machine and Other	3,133,478	2,743,939	2,311,700	2,311,700	2,311,700	2,311,700	2,311,700
Other Operating Expense	152,596,666	168,875,439	167,561,076	194,187,760	188,553,828	194,187,760	188,553,828

**OFFICE OF THE ATTORNEY GENERAL**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Grants	56,976,610	62,426,828	62,529,142	57,138,735	57,138,735	62,138,735	62,138,735
Capital Expenditures	3,405,147	612,181	376,574	463,574	463,574	463,574	463,574
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 515,307,920</b>	<b>\$ 560,205,144</b>	<b>\$ 567,926,143</b>	<b>\$ 589,342,528</b>	<b>\$ 553,704,967</b>	<b>\$ 590,923,990</b>	<b>\$ 555,286,429</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 12,354,416	\$ 14,859,416	\$ 15,637,099	\$	\$	\$ 15,715,284	\$ 15,793,861
Group Insurance	32,156,866	34,736,390	38,485,999			41,737,994	45,275,118
Social Security	14,553,159	15,241,623	16,039,308			16,119,505	16,200,103
Benefits Replacement	975,198	842,817	762,749			690,288	624,711
Subtotal, Employee Benefits	\$ 60,039,639	\$ 65,680,246	\$ 70,925,155	\$	\$	\$ 74,263,071	\$ 77,893,793
<u>Debt Service</u>							
Lease Payments	\$ 5,275,430	\$ 5,278,720	\$ 622,796	\$	\$	\$ 394,540	\$ 402,535
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 65,315,069</b>	<b>\$ 70,958,966</b>	<b>\$ 71,547,951</b>	<b>\$</b>	<b>\$</b>	<b>\$ 74,657,611</b>	<b>\$ 78,296,328</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE LEGAL SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Delinquent State Revenue Collected	65,702,653	61,646,611.81	45,000,000	45,000,000	45,000,000	45,000,000	45,000,000
<b>A.1.1. Strategy: LEGAL SERVICES</b>							
<b>Output (Volume):</b>							
Legal Hours Billed to Litigation and Counseling	1,083,501	1,085,136.73	1,064,711	1,069,039	1,077,696	1,069,039	1,077,696
<b>Efficiencies:</b>							
Average Cost Per Legal Hour	75.67	80.57	83.96	85.11	84.22	85.11	84.22

**OFFICE OF THE ATTORNEY GENERAL**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>B. Goal: ENFORCE CHILD SUPPORT LAW</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Title IV-D Cases That Have Court Orders for Child Support	82.5%	83.3%	82%	82%	82%	82%	82%
Percent of All Current Child Support Amounts Due That Are Collected	65.2%	64.85%	65%	65%	65%	65%	65%
Percent of Title IV-D Cases with Arrears Due in Which Any Amount Is Paid Toward Arrears	64.3%	64.09%	65%	65%	65%	65%	65%
Percent of Paternity Establishments for Out of Wedlock Births	93.3%	96.99%	95%	95%	95%	95%	95%
<b>B.1.1. Strategy: CHILD SUPPORT ENFORCEMENT</b>							
<b>Output (Volume):</b>							
Amount of Title IV-D Child Support Collected (in Millions)	3,627.81	3,809	3,950	4,150	4,325	4,150	4,325
<b>Efficiencies:</b>							
Ratio of Total Dollars Collected Per Dollar Spent	12.01	12.38	12.19	12.34	14.43	12.34	14.43
<b>B.1.2. Strategy: STATE DISBURSEMENT UNIT</b>							
<b>Output (Volume):</b>							
Number of Payment Receipts Processed by the SDU Vendor	20,346,699	20,919,335	21,992,331	22,762,063	23,535,973	22,762,063	23,535,973
<b>C. Goal: CRIME VICTIMS' SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Amount of Crime Victims' Compensation Awarded	60,673,885	64,454,073.99	68,076,984	69,205,508	70,248,737	69,205,508	70,248,737
<b>C.1.1. Strategy: CRIME VICTIMS' COMPENSATION</b>							
<b>Efficiencies:</b>							
Average Number of Days to Analyze a Claim and Make an Award	45.64	46.03	55	50	45	50	45
<b>D. Goal: REFER MEDICAID CRIMES</b>							
<b>Outcome (Results/Impact):</b>							
Amount of Medicaid Over-payments Identified	139,157,800	48,508,731.2	56,600,000	56,600,000	56,600,000	56,600,000	56,600,000
<b>D.1.1. Strategy: MEDICAID INVESTIGATION</b>							
<b>Output (Volume):</b>							
Number of Investigations Concluded	508	533	500	500	500	500	500



## BOND REVIEW BOARD

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 486,401	\$ 1,029,521	\$ 879,151	\$ 958,626	\$ 958,626	\$ 784,160	\$ 815,161
Interagency Contracts	30,609	0	0	0	0	0	0
<b>Total, Method of Financing</b>	<b>\$ 517,010</b>	<b>\$ 1,029,521</b>	<b>\$ 879,151</b>	<b>\$ 958,626</b>	<b>\$ 958,626</b>	<b>\$ 784,160</b>	<b>\$ 815,161</b>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	7.8	9.3	10.0	10.0	10.0	10.0	10.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 3	\$99,000	\$125,000	\$125,000	\$131,250	\$137,812	\$125,000	\$125,000

**Items of Appropriation:**

**A. Goal: PROTECT TEXAS BOND RATING**

Issue Texas' Bonds Cost Effectively Using Sound Debt Mgmt. Policies.

**A.1.1. Strategy: REVIEW BOND ISSUES**

Review Bond Issues to Assure Legality and Other Provisions.

	\$ 140,891	\$ 205,904	\$ 175,830	\$ 191,726	\$ 191,726	\$ 156,832	\$ 163,033
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**A.1.2. Strategy: STATE BOND DEBT**

Report to the Legislature on Debt Obligation and Policy Alternatives.

	\$ 95,510	\$ 205,904	\$ 175,830	\$ 191,725	\$ 191,725	\$ 156,832	\$ 163,032
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**Total, Goal A: PROTECT TEXAS BOND RATING**

	\$ 236,401	\$ 411,808	\$ 351,660	\$ 383,451	\$ 383,451	\$ 313,664	\$ 326,065
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**B. Goal: LOCAL BOND DEBT**

Ensure That Public Officials Have Current Info on Debt Management.

**B.1.1. Strategy: ANALYZE LOCAL BOND DEBT**

Analyze Data on Local Government Finance and Debt Management.

	\$ 125,364	\$ 411,808	\$ 351,660	\$ 383,450	\$ 383,450	\$ 313,664	\$ 326,064
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**BOND REVIEW BOARD**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>C. Goal: PRIVATE ACTIVITY BONDS</b>							
Equitably Administer the Private Activity Bond Allocation for Texas.							
<b>C.1.1. Strategy:</b> ADMINISTER PRIVATE ACTIVITY BONDS	\$ 155,245	\$ 205,905	\$ 175,831	\$ 191,725	\$ 191,725	\$ 156,832	\$ 163,032
Effectively Administer the Private Activity Bond Allocation Program.							
<b>Grand Total, BOND REVIEW BOARD</b>	<u>\$ 517,010</u>	<u>\$ 1,029,521</u>	<u>\$ 879,151</u>	<u>\$ 958,626</u>	<u>\$ 958,626</u>	<u>\$ 784,160</u>	<u>\$ 815,161</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 421,796	\$ 598,662	\$ 620,241	\$ 667,000	\$ 695,000	\$ 667,000	\$ 695,000
Other Personnel Costs	6,460	15,000	16,000	18,000	18,000	18,000	18,000
Professional Fees and Services	42,598	39,214	30,564	186,466	158,465	12,000	15,000
Consumable Supplies	3,467	3,000	3,000	4,000	4,000	4,000	4,000
Travel	112	6,000	6,000	3,000	3,000	3,000	3,000
Rent - Building	120	480	480	359	361	359	361
Rent - Machine and Other	4,117	4,800	5,500	6,000	6,000	6,000	6,000
Other Operating Expense	38,340	21,065	10,650	73,801	73,800	73,801	73,800
Capital Expenditures	<u>0</u>	<u>341,300</u>	<u>186,716</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 517,010</u>	<u>\$ 1,029,521</u>	<u>\$ 879,151</u>	<u>\$ 958,626</u>	<u>\$ 958,626</u>	<u>\$ 784,160</u>	<u>\$ 815,161</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 33,383	\$ 40,152	\$ 40,979	\$	\$	\$ 41,184	\$ 41,390
Group Insurance	69,494	75,069	81,734			89,202	97,387
Social Security	41,416	43,375	44,269			44,490	44,713
Benefits Replacement	<u>1,188</u>	<u>1,027</u>	<u>929</u>			<u>841</u>	<u>761</u>
Subtotal, Employee Benefits	<u>\$ 145,481</u>	<u>\$ 159,623</u>	<u>\$ 167,911</u>	<u>\$</u>	<u>\$</u>	<u>\$ 175,717</u>	<u>\$ 184,251</u>

**BOND REVIEW BOARD**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<u>Debt Service</u>							
Lease Payments	\$ 58,200	\$ 58,313	\$ 1	\$	\$	\$ 0	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 203,681</u>	<u>\$ 217,936</u>	<u>\$ 167,912</u>	<u>\$</u>	<u>\$</u>	<u>\$ 175,717</u>	<u>\$ 184,251</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROTECT TEXAS BOND RATING</b>							
<b>A.1.1. Strategy: REVIEW BOND ISSUES</b>							
<b>Output (Volume):</b>							
Number of State Bond Issues and Lease-purchase Projects Reviewed	31	35	35	35	35	30	30
<b>A.1.2. Strategy: STATE BOND DEBT</b>							
<b>Output (Volume):</b>							
Number of Responses to Debt Information Requests	217	81	175	125	175	125	175
<b>B. Goal: LOCAL BOND DEBT</b>							
<b>B.1.1. Strategy: ANALYZE LOCAL BOND DEBT</b>							
<b>Output (Volume):</b>							
Number of Local Government Financings Analyzed	1,616	1,804	1,000	1,200	1,200	1,600	1,600
<b>C. Goal: PRIVATE ACTIVITY BONDS</b>							
<b>C.1.1. Strategy: ADMINISTER PRIVATE ACTIVITY BONDS</b>							
<b>Output (Volume):</b>							
Number of Applications Reviewed	66	51	60	60	60	60	60

**CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
<u>Other Funds</u>							
Appropriated Receipts	\$ 34,000	\$ 68,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Bond Proceeds - General Obligation Bonds	131,846,446	299,023,297	297,030,446	297,030,446	297,030,446	300,000,000	300,000,000
License Plate Trust Fund Account No. 0802	0	0	31,000	15,000	15,000	15,000	15,000
Subtotal, Other Funds	<u>\$ 131,880,446</u>	<u>\$ 299,091,297</u>	<u>\$ 297,101,446</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 300,055,000</u>	<u>\$ 300,055,000</u>
<b>Total, Method of Financing</b>	<u><u>\$ 131,880,446</u></u>	<u><u>\$ 299,091,297</u></u>	<u><u>\$ 297,101,446</u></u>	<u><u>\$ 297,085,446</u></u>	<u><u>\$ 297,085,446</u></u>	<u><u>\$ 300,055,000</u></u>	<u><u>\$ 300,055,000</u></u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	21.8	22.3	32.0	32.0	32.0	32.0	32.0
<b>Schedule of Exempt Positions:</b>							
Chief Executive Officer, Group 7	\$214,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Chief Scientific Officer	212,000	540,000	540,000	540,000	540,000	540,000	540,000
<b>Items of Appropriation:</b>							
<b>A. Goal: CANCER RESEARCH AND PREVENTION SVCS</b>							
Create and Expedite Innovation in Cancer Research and Prevention Servs.							
<b>A.1.1. Strategy:</b> AWARD CANCER RESEARCH GRANTS	\$ 105,175,781	\$ 252,493,616	\$ 258,089,551	\$ 251,955,763	\$ 251,910,256	\$ 254,925,317	\$ 254,879,810
<b>A.1.2. Strategy:</b> AWARD CANCER PREVENTION GRANTS	\$ 13,576,658	\$ 29,006,567	\$ 29,037,567	\$ 28,340,035	\$ 28,334,312	\$ 28,340,035	\$ 28,334,312
<b>A.1.3. Strategy:</b> GRANT REVIEW AND AWARD OPERATIONS	<u>\$ 9,115,330</u>	<u>\$ 13,248,349</u>	<u>\$ 6,964,359</u>	<u>\$ 13,807,163</u>	<u>\$ 13,810,226</u>	<u>\$ 13,807,163</u>	<u>\$ 13,810,226</u>
<b>Total, Goal A: CANCER RESEARCH AND PREVENTION SVCS</b>	<u>\$ 127,867,769</u>	<u>\$ 294,748,532</u>	<u>\$ 294,091,477</u>	<u>\$ 294,102,961</u>	<u>\$ 294,054,794</u>	<u>\$ 297,072,515</u>	<u>\$ 297,024,348</u>
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 4,012,677	\$ 4,342,765	\$ 3,009,969	\$ 2,982,485	\$ 3,030,652	\$ 2,982,485	\$ 3,030,652
<b>Grand Total, CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS</b>	<u><u>\$ 131,880,446</u></u>	<u><u>\$ 299,091,297</u></u>	<u><u>\$ 297,101,446</u></u>	<u><u>\$ 297,085,446</u></u>	<u><u>\$ 297,085,446</u></u>	<u><u>\$ 300,055,000</u></u>	<u><u>\$ 300,055,000</u></u>

**CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,491,781	\$ 3,663,279	\$ 2,586,531	\$ 4,093,545	\$ 4,093,545	\$ 4,093,545	\$ 4,093,545
Other Personnel Costs	111,088	150,000	25,000	54,726	56,641	54,726	56,641
Professional Fees and Services	9,529,733	11,665,508	6,369,344	12,055,500	12,090,525	12,055,500	12,090,525
Consumable Supplies	19,163	22,500	25,750	26,651	27,584	26,651	27,584
Utilities	49,778	63,648	32,600	64,921	66,219	64,921	66,219
Travel	57,449	70,303	52,320	78,611	81,362	78,611	81,362
Rent - Building	410,068	508,475	206,275	33,534	34,708	33,534	34,708
Rent - Machine and Other	165,661	31,650	30,008	32,758	33,904	32,758	33,904
Other Operating Expense	293,286	342,551	551,500	349,402	356,390	349,402	356,390
Grants	118,752,439	281,500,183	287,127,118	280,295,798	280,244,568	283,265,352	283,214,122
Capital Expenditures	0	1,073,200	95,000	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 131,880,446</b>	<b>\$ 299,091,297</b>	<b>\$ 297,101,446</b>	<b>\$ 297,085,446</b>	<b>\$ 297,085,446</b>	<b>\$ 300,055,000</b>	<b>\$ 300,055,000</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 112,065	\$ 134,787	\$ 137,564	\$	\$	\$ 138,252	\$ 138,943
Group Insurance	105,806	114,293	122,742			132,078	142,119
Social Security	135,464	141,872	144,795			145,519	146,247
Benefits Replacement	6,986	6,038	5,464			4,945	4,475
Subtotal, Employee Benefits	<b>\$ 360,321</b>	<b>\$ 396,990</b>	<b>\$ 410,565</b>	<b>\$</b>	<b>\$</b>	<b>\$ 420,794</b>	<b>\$ 431,784</b>
<u>Debt Service</u>							
TPFA GO Bond Debt Service	<b>\$ 48,680,601</b>	<b>\$ 31,063,986</b>	<b>\$ 97,422,883</b>	<b>\$</b>	<b>\$</b>	<b>\$ 79,233,388</b>	<b>\$ 110,106,377</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 49,040,922</b>	<b>\$ 31,460,976</b>	<b>\$ 97,833,448</b>	<b>\$</b>	<b>\$</b>	<b>\$ 79,654,182</b>	<b>\$ 110,538,161</b>

**CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: CANCER RESEARCH AND PREVENTION SVCS</b>							
<b>A.1.1. Strategy: AWARD CANCER RESEARCH GRANTS</b>							
<b>Output (Volume):</b>							
Number of Entities Relocating to Texas for Cancer-Research Related Projects	1	0	7	2	2	2	2
<b>Explanatory:</b>							
Number of Published Articles on CPRIT-Funded Research Projects	433	2,997	400	450	450	450	450
Number of New Jobs Created and Maintained	1,254	4,794	200	315	315	315	315
<b>A.1.2. Strategy: AWARD CANCER PREVENTION GRANTS</b>							
<b>Output (Volume):</b>							
Number of People Served by Institute Funded Prevention and Control Activities	837,217	567,169	400,000	400,000	400,000	800,000	800,000
<b>Explanatory:</b>							
Annual Age-adjusted Cancer Mortality Rate	164.8	161.5	176.5	155.3	152.5	155.3	152.5

**COMPTROLLER OF PUBLIC ACCOUNTS**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 203,908,710	\$ 232,660,960	\$ 240,292,160	\$ 238,068,650	\$ 238,068,650	\$ 234,187,250	\$ 234,187,250
<b>Other Funds</b>							
Appropriated Receipts	1,039,979	5,688,824	17,668,282	13,220,800	13,220,800	13,220,800	13,220,800

**COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Interagency Contracts	15,767,243	13,197,330	12,650,307	2,748,039	2,748,039	2,748,039	2,748,039
Subtotal, Other Funds	<u>\$ 16,807,222</u>	<u>\$ 18,886,154</u>	<u>\$ 30,318,589</u>	<u>\$ 15,968,839</u>	<u>\$ 15,968,839</u>	<u>\$ 15,968,839</u>	<u>\$ 15,968,839</u>
<b>Total, Method of Financing</b>	<u>\$ 220,715,932</u>	<u>\$ 251,547,114</u>	<u>\$ 270,610,749</u>	<u>\$ 254,037,489</u>	<u>\$ 254,037,489</u>	<u>\$ 250,156,089</u>	<u>\$ 250,156,089</u>
 <b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	2,587.1	2,645.7	2,760.3	2,760.3	2,760.3	2,760.3	2,760.3
<b>Schedule of Exempt Positions:</b>							
Comptroller of Public Accounts, Group 6	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
 <b>Items of Appropriation:</b>							
<b>A. Goal: COMPLIANCE WITH TAX LAWS</b>							
To Improve Voluntary Compliance with Tax Laws.							
<b>A.1.1. Strategy: ONGOING AUDIT ACTIVITIES</b>	\$ 73,657,411	\$ 82,414,287	\$ 85,909,606	\$ 83,499,277	\$ 83,499,277	\$ 83,499,277	\$ 83,499,277
Maintain an Ongoing Program of Audit and Verification Activities.							
<b>A.2.1. Strategy: TAX LAWS COMPLIANCE</b>	\$ 30,889,293	\$ 37,998,005	\$ 38,944,098	\$ 38,632,294	\$ 38,632,294	\$ 34,750,894	\$ 34,750,894
Improve Compliance with Tax Laws through Contact & Collection Program.							
<b>A.3.1. Strategy: TAXPAYER INFORMATION</b>	\$ 15,224,828	\$ 16,150,124	\$ 16,439,441	\$ 16,307,744	\$ 16,307,744	\$ 16,307,744	\$ 16,307,744
Provide Information to Taxpayers, Government Officials and the Public.							
<b>A.4.1. Strategy: TAX HEARINGS</b>	<u>\$ 7,703,043</u>	<u>\$ 8,128,297</u>	<u>\$ 8,462,919</u>	<u>\$ 8,417,537</u>	<u>\$ 8,417,537</u>	<u>\$ 8,417,537</u>	<u>\$ 8,417,537</u>
Provide Tax Hearings/Represent the Agency/Provide Legal Counsel.							
<b>Total, Goal A: COMPLIANCE WITH TAX LAWS</b>	<u>\$ 127,474,575</u>	<u>\$ 144,690,713</u>	<u>\$ 149,756,064</u>	<u>\$ 146,856,852</u>	<u>\$ 146,856,852</u>	<u>\$ 142,975,452</u>	<u>\$ 142,975,452</u>

**COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>B. Goal: MANAGE FISCAL AFFAIRS</b>							
To Efficiently Manage the State's Fiscal Affairs.							
<b>B.1.1. Strategy:</b> ACCOUNTING/REPORTING Proj Receipts/Disbursements; Complete Accounting/Reporting Resps.	\$ 20,892,212	\$ 22,509,315	\$ 23,304,230	\$ 50,830,341	\$ 50,830,341	\$ 23,010,546	\$ 23,010,546
<b>B.1.2. Strategy:</b> CAPPS IMPLEMENTATION Implement a Statewide Enterprise Resource Planning System.	\$ 21,494,218	\$ 28,272,967	\$ 41,080,918	\$ 0	\$ 0	\$ 28,113,978	\$ 28,113,978
<b>B.2.1. Strategy:</b> PROPERTY TAX PROGRAM Conduct Property Value Study; Provide Assistance; Review Methods.	\$ 8,762,188	\$ 9,033,454	\$ 9,175,193	\$ 9,101,692	\$ 9,101,692	\$ 9,101,692	\$ 9,101,692
<b>B.3.1. Strategy:</b> TREASURY OPERATIONS Ensure State's Assets, Cash Receipts, and Warrants are Prop Secured.	\$ 4,387,200	\$ 5,149,289	\$ 5,127,218	\$ 5,086,106	\$ 5,086,106	\$ 5,086,106	\$ 5,086,106
<b>B.4.1. Strategy:</b> PROCUREMENT Provide Statewide Procurement and Support Services.	\$ 4,404,059	\$ 4,825,040	\$ 4,848,265	\$ 5,142,448	\$ 5,142,448	\$ 4,848,265	\$ 4,848,265
<b>Total, Goal B: MANAGE FISCAL AFFAIRS</b>	\$ 59,939,877	\$ 69,790,065	\$ 83,535,824	\$ 70,160,587	\$ 70,160,587	\$ 70,160,587	\$ 70,160,587
<b>C. Goal: TAX AND FINANCIAL INFO TECHNOLOGY</b>							
Manage the Receipt and Disbursement of State Tax Revenue.							
<b>C.1.1. Strategy:</b> REVENUE & TAX PROCESSING Improve Tax/Voucher Data Processing, Tax Collection & Disbursements.	\$ 33,301,480	\$ 37,066,336	\$ 37,318,861	\$ 37,020,050	\$ 37,020,050	\$ 37,020,050	\$ 37,020,050
<b>Grand Total, COMPTROLLER OF PUBLIC ACCOUNTS</b>	\$ 220,715,932	\$ 251,547,114	\$ 270,610,749	\$ 254,037,489	\$ 254,037,489	\$ 250,156,089	\$ 250,156,089
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 146,894,420	\$ 160,144,390	\$ 176,080,087	\$ 176,080,087	\$ 176,080,087	\$ 172,198,687	\$ 172,198,687
Other Personnel Costs	6,060,650	6,562,898	6,760,170	6,760,170	6,760,170	6,760,170	6,760,170
Professional Fees and Services	18,947,611	31,108,804	40,558,890	26,348,094	26,348,094	26,348,094	26,348,094
Fuels and Lubricants	25,259	29,564	29,500	29,500	29,500	29,500	29,500
Consumable Supplies	1,012,991	1,235,789	1,286,547	1,286,547	1,286,547	1,286,547	1,286,547
Utilities	1,783,866	1,698,005	1,629,315	1,629,315	1,629,315	1,629,315	1,629,315
Travel	4,420,323	4,985,789	4,985,789	4,985,789	4,985,789	4,985,789	4,985,789
Rent - Building	3,418,601	3,497,200	3,490,888	3,490,888	3,490,888	3,490,888	3,490,888



**COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Rent - Machine and Other	9,502,823	9,602,027	9,544,731	9,001,989	9,001,989	9,001,989	9,001,989
Other Operating Expense	24,886,870	27,423,689	26,244,832	24,425,110	24,425,110	24,425,110	24,425,110
Capital Expenditures	3,762,518	5,258,959	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 220,715,932</b>	<b>\$ 251,547,114</b>	<b>\$ 270,610,749</b>	<b>\$ 254,037,489</b>	<b>\$ 254,037,489</b>	<b>\$ 250,156,089</b>	<b>\$ 250,156,089</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 9,130,457	\$ 10,981,762	\$ 11,207,986	\$	\$	\$ 11,614,962	\$ 11,673,037
Group Insurance	27,307,990	29,498,552	32,212,893			35,881,712	39,277,680
Social Security	11,408,796	11,948,510	12,194,650			12,637,452	12,700,639
Benefits Replacement	884,315	764,271	691,665			625,957	566,491
Subtotal, Employee Benefits	\$ 48,731,558	\$ 53,193,095	\$ 56,307,194	\$	\$	\$ 60,760,083	\$ 64,217,847
<u>Debt Service</u>							
Lease Payments	\$ 1,057,620	\$ 1,005,619	\$ 643,231	\$	\$	\$ 604,543	\$ 570,150
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 49,789,178</b>	<b>\$ 54,198,714</b>	<b>\$ 56,950,425</b>	<b>\$</b>	<b>\$</b>	<b>\$ 61,364,626</b>	<b>\$ 64,787,997</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: COMPLIANCE WITH TAX LAWS</b>							
<b>Outcome (Results/Impact):</b>							
Percent Accuracy Rate of Reported Amounts on Original Audits	96.3%	94.9%	97%	97%	97%	97%	97%
Average Monthly Delinquent and Other Account Closure Rate per Enforcement Collector	303	312	269	269	269	300	300
<b>A.1.1. Strategy: ONGOING AUDIT ACTIVITIES</b>							
<b>Output (Volume):</b>							
Number of Audits and Verifications Conducted	15,292	15,203	15,250	15,250	15,250	15,250	15,250
<b>Efficiencies:</b>							
Average Dollars Assessed to Dollar Cost	39.3	48.5	39	39	39	48	48

**COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.2.1. Strategy: TAX LAWS COMPLIANCE</b>							
<b>Efficiencies:</b>							
Delinquent Taxes Collected Per Collection-related Dollar Expended	70	59	59	60	60	65	65
<b>A.3.1. Strategy: TAXPAYER INFORMATION</b>							
<b>Output (Volume):</b>							
Total Number of Responses Issued by Tax Policy	20,705	13,890	20,000	20,000	20,000	17,000	17,000
<b>Efficiencies:</b>							
Percent of Responses Issued by Tax Policy within 7 Working Days	58.3%	48.8%	65%	65%	65%	65%	65%
<b>B. Goal: MANAGE FISCAL AFFAIRS</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Scheduled Independent School Districts' Total Value in Which PTAD Met the Target Margin of Error	97.7%	98.3%	95%	95%	95%	95%	95%
Percentage of Funds Processed Electronically	99%	99.1%	99%	99%	99%	99%	99%
<b>B.2.1. Strategy: PROPERTY TAX PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Properties Included in the Property Value Study	73,262	104,845	85,000	95,000	85,000	95,000	85,000
<b>B.3.1. Strategy: TREASURY OPERATIONS</b>							
<b>Output (Volume):</b>							
Number of State Depository Bank Account Reconciliations Performed	14,831	13,571	13,500	13,500	13,500	13,500	13,500
<b>B.4.1. Strategy: PROCUREMENT</b>							
<b>Output (Volume):</b>							
Number of Historically Underutilized Business Field Audits Conducted	665	680	700	700	700	700	700
Number of Historically Underutilized Business Desk Audits Conducted	2,904	2,409	2,500	2,500	2,500	2,700	2,700
<b>C. Goal: TAX AND FINANCIAL INFO TECHNOLOGY</b>							
<b>Outcome (Results/Impact):</b>							
Time Taken to Return Tax Allocations to Local Jurisdictions (Days)	20.8	21.3	22	22	22	22	22
<b>C.1.1. Strategy: REVENUE &amp; TAX PROCESSING</b>							
<b>Output (Volume):</b>							
Number of Tax Returns Processed	5,054,013	5,026,391	5,050,000	5,100,000	5,150,000	5,100,000	5,150,000

**COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Efficiencies:</b>							
Average Number of Hours to Deposit Receipts	12.5	12.2	13.4	12	12	12	12

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 326,784,421	\$ 413,348,703	\$ 413,418,410	\$ 442,794,835	\$ 436,974,734	\$ 427,794,835	\$ 436,974,734
<u>General Revenue Fund - Dedicated</u>							
Game, Fish and Water Safety Account No. 009	6,580	4,446	0	0	0	0	0
Texas Department of Insurance Operating Fund Account No. 036	220	0	10,000,000	16,115,972	23,460,135	0	0
State Parks Account No. 064	13,601	1,288	0	0	0	0	0
Law Enforcement Officer Standards and Education Account No. 116	0	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Compensation to Victims of Crime Auxiliary Account No. 494	34,755	11,249	18,751	30,000	UB	30,000	UB
Oil Overcharge Account No. 5005	12,042,506	17,266,618	17,266,618	11,521,983	11,521,983	11,521,983	11,521,983
Subsequent Injury Account No. 5101	45,190	0	0	0	0	0	0
Jobs and Education for Texans No. 5143	7,860,207	10,000,000	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	<u>\$ 20,003,059</u>	<u>\$ 33,283,601</u>	<u>\$ 33,285,369</u>	<u>\$ 33,667,955</u>	<u>\$ 40,982,118</u>	<u>\$ 17,551,983</u>	<u>\$ 17,521,983</u>
<u>Federal Funds</u>							
Federal Health and Health Lab Funding Excess Revenue Fund No. 273	2,878	0	0	0	0	0	0
Federal American Recovery and Reinvestment Fund	22,226,012	237,678	0	0	0	0	0
Federal Funds	8,122,139	4,268,545	9,158,829	11,011,653	11,011,653	13,857,333	13,857,333

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Workforce Commission Federal Account No. 5026	449	0	0	0	0	0	0
Subtotal, Federal Funds	\$ 30,351,478	\$ 4,506,223	\$ 9,158,829	\$ 11,011,653	\$ 11,011,653	\$ 13,857,333	\$ 13,857,333
<b>Other Funds</b>							
State Highway Fund No. 006	14,810,541	295,472	0	0	0	0	0
County and Road District Highway Fund No. 0057	7,300,000	7,529,119	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Unemployment Compensation Clearance Account No. 936	44,755	125	0	0	0	0	0
Subtotal, Other Funds	\$ 22,155,296	\$ 7,824,716	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000
<b>Total, Method of Financing</b>	\$ 399,294,254	\$ 458,963,243	\$ 463,162,608	\$ 494,774,443	\$ 496,268,505	\$ 466,504,151	\$ 475,654,050

**This bill pattern represents an estimated 25.4% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	16.2	12.5	25.0	25.0	25.0	15.0	15.0
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**Items of Appropriation:**

**A. Goal: CPA - FISCAL PROGRAMS**

Comptroller of Public Accounts - Fiscal Programs.

<b>A.1.1. Strategy: MISCELLANEOUS CLAIMS</b> Pay misc claims/wrongful imprisonment, Gov't Code 403.074. Estimated.	\$ 10,143,523	\$ 15,161,625	\$ 14,860,294	\$ 14,860,294	\$ 14,860,294	\$ 14,860,294	\$ 14,860,294
<b>A.1.2. Strategy: REIMBURSE - BEVERAGE TAX</b> Reimburse mix bev tax per Tax Code 183.051. Estimated.	\$ 123,918,831	\$ 178,632,086	\$ 187,016,086	\$ 199,087,000	\$ 209,440,000	\$ 199,087,000	\$ 209,440,000
<b>A.1.3. Strategy: JUDGMENTS AND SETTLEMENTS</b> Payment of Ch. 101, 104 CPR Code, Ch. 59 Educ Code. Fed Court Claims.	\$ 0	\$ 2,500,000	\$ 0	\$ 1,500,000	\$ UB	\$ 1,500,000	\$ UB
<b>A.1.4. Strategy: COUNTY TAXES - UNIVERSITY LANDS</b> Payment of County Taxes on University Lands. Estimated.	\$ 4,100,000	\$ 5,178,752	\$ 4,364,459	\$ 4,669,970	\$ 4,996,869	\$ 4,669,970	\$ 4,996,869

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>A.1.5. Strategy:</b> LATERAL ROAD FUND DISTRICTS Lateral Road Fund Distribution.	\$ 7,300,000	\$ 7,529,119	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000
<b>A.1.6. Strategy:</b> UNCLAIMED PROPERTY To Pay Legitimate Claims for Unclaimed Prop Held by State. Estimated.	\$ 181,530,878	\$ 185,000,000	\$ 185,000,000	\$ 190,000,000	\$ 190,000,000	\$ 190,000,000	\$ 190,000,000
<b>A.1.7. Strategy:</b> LOCAL CONTINUING EDUCATION GRANTS Allocate Local Continuing Education Grants.	\$ 0	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000
<b>A.1.8. Strategy:</b> ADVANCED TAX COMPLIANCE	\$ 6,942,683	\$ 7,115,574	\$ 7,115,574	\$ 7,115,574	\$ 7,115,574	\$ 7,115,574	\$ 7,115,574
<b>A.1.9. Strategy:</b> SUBSEQUENT CVC CLAIMS Subsequent Crime Victim Compensation Claims. Estimated.	\$ 34,755	\$ 11,249	\$ 18,751	\$ 30,000	\$ UB	\$ 30,000	\$ UB
<b>A.1.10. Strategy:</b> GROSS WEIGHT/AXLE FEE DISTRIBUTION Distribution to Counties per Transportation Code 621.353. Estimated.	\$ 14,430,606	\$ 14,500,000	\$ 14,500,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
<b>A.1.11. Strategy:</b> JOBS AND EDUCATION FOR TEXANS	\$ 7,860,207	\$ 10,000,000	\$ 0	\$ 10,000,000	\$ UB	\$ 0	\$ 0
<b>A.1.12. Strategy:</b> REIMBURSE GR FOR INS. TAX CREDITS Reimburse GR for Cost of Certain Insurance Tax Credits. Estimated.	\$ 0	\$ 0	\$ 10,000,000	\$ 16,115,972	\$ 23,460,135	\$ 0	\$ 0
<b>A.1.13. Strategy:</b> HABITAT PROTECTION FUND	\$ 0	\$ 5,000,000	\$ 0	\$ 5,000,000	\$ UB	\$ 0	\$ 0
<b>Total, Goal A: CPA - FISCAL PROGRAMS</b>	\$ <u>356,261,483</u>	\$ <u>436,628,405</u>	\$ <u>436,175,164</u>	\$ <u>471,678,810</u>	\$ <u>473,172,872</u>	\$ <u>440,562,838</u>	\$ <u>449,712,737</u>
<b>B. Goal: ENERGY OFFICE</b> Develop & Administer Programs That Promote Energy Efficiency.							
<b>B.1.1. Strategy:</b> ENERGY OFFICE Promote and Manage Energy Programs.	\$ 1,795,685	\$ 2,484,086	\$ 2,484,086	\$ 2,313,705	\$ 2,313,705	\$ 2,313,705	\$ 2,313,705
<b>B.1.2. Strategy:</b> OIL OVERCHARGE SETTLEMENT FUNDS Allocate Grants and Loans to Promote Energy Efficiency.	\$ 11,810,508	\$ 16,706,956	\$ 16,706,956	\$ 10,962,321	\$ 10,962,321	\$ 10,962,321	\$ 10,962,321
<b>B.1.3. Strategy:</b> FEDERAL FUNDS Allocate Grants and Loans to Promote Energy Efficiency.	\$ <u>29,426,578</u>	\$ <u>3,143,796</u>	\$ <u>7,796,402</u>	\$ <u>9,819,607</u>	\$ <u>9,819,607</u>	\$ <u>12,665,287</u>	\$ <u>12,665,287</u>
<b>Total, Goal B: ENERGY OFFICE</b>	\$ <u>43,032,771</u>	\$ <u>22,334,838</u>	\$ <u>26,987,444</u>	\$ <u>23,095,633</u>	\$ <u>23,095,633</u>	\$ <u>25,941,313</u>	\$ <u>25,941,313</u>
<b>Grand Total, FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS</b>	\$ <u>399,294,254</u>	\$ <u>458,963,243</u>	\$ <u>463,162,608</u>	\$ <u>494,774,443</u>	\$ <u>496,268,505</u>	\$ <u>466,504,151</u>	\$ <u>475,654,050</u>

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,083,305	\$ 901,950	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000
Other Personnel Costs	170,196	175,329	212,869	212,869	212,869	212,869	212,869
Professional Fees and Services	7,368,104	7,503,586	6,971,502	6,801,121	6,801,121	6,801,121	6,801,121
Consumable Supplies	288,831	200	250	250	250	250	250
Utilities	372,384	242,921	242,971	242,971	242,971	242,971	242,971
Travel	21,557	27,851	30,000	30,000	30,000	30,000	30,000
Rent - Machine and Other	23,140	19,136	25,161	25,161	25,161	25,161	25,161
Other Operating Expense	193,685,464	208,719,905	200,920,952	212,432,201	205,902,201	207,432,201	205,902,201
Client Services	159,456	409,846	750,000	548,116	548,116	548,116	548,116
Grants	196,031,575	240,940,709	252,933,903	273,406,754	281,430,816	250,136,462	260,816,361
Capital Expenditures	<u>90,242</u>	<u>21,810</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 399,294,254</u>	<u>\$ 458,963,243</u>	<u>\$ 463,162,608</u>	<u>\$ 494,774,443</u>	<u>\$ 496,268,505</u>	<u>\$ 466,504,151</u>	<u>\$ 475,654,050</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 47,241	\$ 56,820	\$ 57,991	\$	\$	\$ 115,637	\$ 116,215
Group Insurance	149,550	161,546	177,000			289,287	315,285
Social Security	60,324	63,178	64,480			128,576	129,219
Benefits Replacement	<u>7,058</u>	<u>6,100</u>	<u>5,520</u>			<u>4,996</u>	<u>4,521</u>
Subtotal, Employee Benefits	<u>\$ 264,173</u>	<u>\$ 287,644</u>	<u>\$ 304,991</u>	<u>\$</u>	<u>\$</u>	<u>\$ 538,496</u>	<u>\$ 565,240</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 264,173</u>	<u>\$ 287,644</u>	<u>\$ 304,991</u>	<u>\$</u>	<u>\$</u>	<u>\$ 538,496</u>	<u>\$ 565,240</u>

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Performance Measure Targets</b>							
<b>B. Goal: ENERGY OFFICE</b>							
<b>Outcome (Results/Impact):</b>							
Energy Cost Savings as a Percentage of Energy Expenditures	19%	19%	19%	0%	0%	19%	19%
Energy Dollars Saved by LoanSTAR Projects (in Millions)	35.28	35.43	35	0	0	35	35

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE COMPTROLLER FOR SOCIAL SECURITY  
CONTRIBUTIONS AND BENEFIT REPLACEMENT PAY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 499,719,469	\$ 520,480,130	\$ 526,838,650	\$ 574,293,688	\$ 584,507,841	\$ 574,293,688	\$ 584,507,841
General Revenue – Dedicated, estimated	73,608,611	76,715,130	77,065,108	78,398,133	80,287,353	78,398,133	80,287,353
Federal Funds, estimated	86,768,261	89,946,972	92,938,524	86,661,031	85,617,434	86,661,031	85,617,434
<u>Other Funds</u>							
Other Special State Funds, estimated	15,253,414	15,909,027	16,063,416	16,739,417	17,041,303	16,739,417	17,041,303
State Highway Fund No. 006, estimated	77,350,061	80,051,455	81,180,380	50,117,729	50,108,202	50,117,729	50,108,202
Subtotal, Other Funds	<u>\$ 92,603,475</u>	<u>\$ 95,960,482</u>	<u>\$ 97,243,796</u>	<u>\$ 66,857,146</u>	<u>\$ 67,149,505</u>	<u>\$ 66,857,146</u>	<u>\$ 67,149,505</u>
<b>Total, Method of Financing</b>	<u>\$ 752,699,816</u>	<u>\$ 783,102,114</u>	<u>\$ 794,086,078</u>	<u>\$ 806,209,998</u>	<u>\$ 817,562,133</u>	<u>\$ 806,209,998</u>	<u>\$ 817,562,133</u>

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE COMPTROLLER FOR SOCIAL SECURITY CONTRIBUTIONS AND BENEFIT REPLACEMENT PAY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A. Goal:</b> SOCIAL SECURITY/BENEFIT REPLACEMENT Comptroller – Social Security.							
<b>A.1.1. Strategy:</b> STATE MATCH – EMPLOYER State Match – Employer. Estimated.	\$ 724,262,635	\$ 758,525,226	\$ 771,843,997	\$ 786,080,914	\$ 799,345,311	\$ 786,080,914	\$ 799,345,311
<b>A.1.2. Strategy:</b> BENEFIT REPLACEMENT PAY Benefit Replacement Pay. Estimated.	\$ 28,437,181	\$ 24,576,888	\$ 22,242,081	\$ 20,129,084	\$ 18,216,822	\$ 20,129,084	\$ 18,216,822
<b>Total, Goal A:</b> SOCIAL SECURITY/BENEFIT REPLACEMENT	\$ 752,699,816	\$ 783,102,114	\$ 794,086,078	\$ 806,209,998	\$ 817,562,133	\$ 806,209,998	\$ 817,562,133
<b>Grand Total,</b> SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY	<u>\$ 752,699,816</u>	<u>\$ 783,102,117</u>	<u>\$ 794,086,078</u>	<u>\$ 806,209,998</u>	<u>\$ 817,562,133</u>	<u>\$ 806,209,998</u>	<u>\$ 817,562,133</u>

**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund - Dedicated</u>							
Commission on State Emergency Communications Account No. 5007	\$ 14,532,202	\$ 14,781,253	\$ 14,785,167	\$ 19,589,890	\$ 20,229,357	\$ 15,224,867	\$ 15,190,822
911 Service Fees Account No. 5050	53,850,046	62,784,597	53,501,133	61,044,579	53,992,341	62,580,374	55,524,646
Subtotal, General Revenue Fund - Dedicated	<u>\$ 68,382,248</u>	<u>\$ 77,565,850</u>	<u>\$ 68,286,300</u>	<u>\$ 80,634,469</u>	<u>\$ 74,221,698</u>	<u>\$ 77,805,241</u>	<u>\$ 70,715,468</u>
Federal Funds	4,589,242	0	0	0	0	0	0
<u>Other Funds</u>							
Appropriated Receipts	171,601	0	0	0	0	0	0



**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Interagency Contracts	73,604	0	0	0	0	0	0
Subtotal, Other Funds	\$ 245,205	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<b>\$ 73,216,695</b>	<b>\$ 77,565,850</b>	<b>\$ 68,286,300</b>	<b>\$ 80,634,469</b>	<b>\$ 74,221,698</b>	<b>\$ 77,805,241</b>	<b>\$ 70,715,468</b>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	22.1	23.5	24.0	25.0	25.0	25.0	25.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 2	\$90,750	\$93,473	\$93,473	\$123,841	\$123,841	\$93,473	\$93,473
<b>Items of Appropriation:</b>							
<b>A. Goal: STATEWIDE 9-1-1 SERVICES</b>							
Planning & Development, Provision & Enhancement of 9-1-1 Service.							
<b>A.1.1. Strategy:</b> 9-1-1 NTWK OPER & EQUIP REPLACEMENT 9-1-1 Network Operations and Equipment Replacement.	\$ 60,737,140	\$ 66,153,349	\$ 49,305,129	\$ 60,215,568	\$ 61,617,010	\$ 60,215,568	\$ 61,617,010
<b>A.1.2. Strategy:</b> NEXT GEN 9-1-1 IMPLEMENTATION	\$ 4,489,242	\$ 2,650,095	\$ 10,212,373	\$ 7,670,800	\$ UB	\$ 7,670,800	\$ UB
<b>A.1.3. Strategy:</b> CSEC 9-1-1 PROGRAM ADMINISTRATION	\$ 556,053	\$ 721,898	\$ 734,840	\$ 810,500	\$ 814,803	\$ 810,500	\$ 814,803
<b>Total, Goal A: STATEWIDE 9-1-1 SERVICES</b>	<b>\$ 65,782,435</b>	<b>\$ 69,525,342</b>	<b>\$ 60,252,342</b>	<b>\$ 68,696,868</b>	<b>\$ 62,431,813</b>	<b>\$ 68,696,868</b>	<b>\$ 62,431,813</b>
<b>B. Goal: POISON CONTROL SERVICES</b>							
Maintain High Quality Poison Control Services in Texas.							
<b>B.1.1. Strategy:</b> POISON CALL CENTER OPERATIONS	\$ 5,471,733	\$ 5,974,001	\$ 5,974,001	\$ 7,824,359	\$ 8,048,361	\$ 5,974,001	\$ 5,974,001
<b>B.1.2. Strategy:</b> STATEWIDE POISON NETWORK OPERATIONS	\$ 869,446	\$ 980,939	\$ 981,764	\$ 1,459,809	\$ 1,413,634	\$ 980,939	\$ 981,764
<b>B.1.3. Strategy:</b> CSEC POISON PROGRAM MANAGEMENT	\$ 218,010	\$ 268,630	\$ 270,460	\$ 772,590	\$ 1,272,790	\$ 272,590	\$ 272,790
<b>Total, Goal B: POISON CONTROL SERVICES</b>	<b>\$ 6,559,189</b>	<b>\$ 7,223,570</b>	<b>\$ 7,226,225</b>	<b>\$ 10,056,758</b>	<b>\$ 10,734,785</b>	<b>\$ 7,227,530</b>	<b>\$ 7,228,555</b>

**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C. Goal:</b> INDIRECT ADMINISTRATION							
<b>C.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 875,071	\$ 816,938	\$ 807,733	\$ 1,880,843	\$ 1,055,100	\$ 1,880,843	\$ 1,055,100
<b>Grand Total, COMMISSION ON STATE EMERGENCY COMMUNICATIONS</b>	<u>\$ 73,216,695</u>	<u>\$ 77,565,850</u>	<u>\$ 68,286,300</u>	<u>\$ 80,634,469</u>	<u>\$ 74,221,698</u>	<u>\$ 77,805,241</u>	<u>\$ 70,715,468</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,287,187	\$ 1,495,119	\$ 1,519,938	\$ 1,717,000	\$ 1,717,303	\$ 1,717,000	\$ 1,717,303
Other Personnel Costs	92,397	65,691	64,850	72,050	75,250	72,050	75,250
Professional Fees and Services	4,519,193	2,682,088	10,248,322	8,678,170	1,460,370	7,699,300	28,500
Consumable Supplies	8,125	5,635	8,250	9,500	9,500	9,500	9,500
Utilities	219,603	25,861	27,000	26,596	27,250	26,596	27,250
Travel	26,041	50,146	54,000	57,000	58,000	57,000	58,000
Rent - Building	2,801	3,293	4,750	5,300	5,600	5,300	5,600
Rent - Machine and Other	4,513	4,589	5,000	5,500	6,000	5,500	6,000
Other Operating Expense	936,793	1,136,312	1,105,294	2,053,660	1,227,288	2,053,660	1,227,288
Grants	<u>66,120,042</u>	<u>72,097,116</u>	<u>55,248,896</u>	<u>68,009,693</u>	<u>69,635,137</u>	<u>66,159,335</u>	<u>67,560,777</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 73,216,695</u>	<u>\$ 77,565,850</u>	<u>\$ 68,286,300</u>	<u>\$ 80,634,469</u>	<u>\$ 74,221,698</u>	<u>\$ 77,805,241</u>	<u>\$ 70,715,468</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 82,942	\$ 99,759	\$ 101,814	\$	\$	\$ 102,323	\$ 102,835
Group Insurance	191,608	206,978	224,023			243,018	263,686
Social Security	101,672	106,482	108,675			109,218	109,765
Benefits Replacement	<u>3,565</u>	<u>3,081</u>	<u>2,788</u>			<u>2,523</u>	<u>2,283</u>
Subtotal, Employee Benefits	<u>\$ 379,787</u>	<u>\$ 416,300</u>	<u>\$ 437,300</u>	\$	\$	<u>\$ 457,082</u>	<u>\$ 478,569</u>

**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<u>Debt Service</u>							
Lease Payments	\$ 4,161	\$ 4,504	\$ 5,326	\$	\$	\$ 2,698	\$ 2,738
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 383,948</b>	<b>\$ 420,804</b>	<b>\$ 442,626</b>	<b>\$</b>	<b>\$</b>	<b>\$ 459,780</b>	<b>\$ 481,307</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: STATEWIDE 9-1-1 SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Time ALI System is Operational	100%	100%	99.5%	99.5%	99.5%	99.5%	99.5%
<b>A.1.1. Strategy: 9-1-1 NTWK OPER &amp; EQUIP REPLACEMENT</b>							
<b>Output (Volume):</b>							
Number of 9-1-1 Calls Received by State Program Public Safety Answering Points (PSAPs)	10,403,150	10,248,462	10,422,686	8,800,000	9,100,000	10,599,872	10,780,069
<b>B. Goal: POISON CONTROL SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Time the Texas Poison Control Managed Services are Available	100%	99.86%	99.5%	99.5%	99.5%	99.5%	99.5%
<b>B.1.1. Strategy: POISON CALL CENTER OPERATIONS</b>							
<b>Output (Volume):</b>							
Total Number of Poison Control Calls Processed Statewide	314,137	296,126	279,937	263,747	276,934	263,747	263,747
<b>Efficiencies:</b>							
Average Statewide Cost per Poison Call Processed	20.19	22.33	23.49	35.2	34.17	26.37	26.37

**TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 616,038	\$ 2,150,754	\$ 2,262,156	\$ 2,408,490	\$ 2,559,158	\$ 624,668	\$ 625,028

**TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
GR Dedicated - Volunteer Fire Department Assistance Account No. 5064	0	0	0	0	0	1,657,822	1,808,129
<b>Total, Method of Financing</b>	<u>\$ 616,038</u>	<u>\$ 2,150,754</u>	<u>\$ 2,262,156</u>	<u>\$ 2,408,490</u>	<u>\$ 2,559,158</u>	<u>\$ 2,282,490</u>	<u>\$ 2,433,157</u>
<b>This bill pattern represents an estimated 4.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	5.9	6.6	6.6	10.0	10.0	6.0	6.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 2	\$0	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
<b>Items of Appropriation:</b>							
<b>A. Goal: SOUND PENSION FUND</b>							
Ensure Actuarially Sound Pension Funds for Emergency Servs Personnel.							
<b>A.1.1. Strategy: ADMINISTER PENSION FUND</b>	\$ 616,038	\$ 2,150,754	\$ 2,262,156	\$ 2,408,490	\$ 2,559,158	\$ 2,282,490	\$ 2,433,157
Administer a Pension Fund for Emergency Services Personnel.							
<b>Grand Total, TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM</b>	<u>\$ 616,038</u>	<u>\$ 2,150,754</u>	<u>\$ 2,262,156</u>	<u>\$ 2,408,490</u>	<u>\$ 2,559,158</u>	<u>\$ 2,282,490</u>	<u>\$ 2,433,157</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 219,520	\$ 313,057	\$ 327,995	\$ 511,446	\$ 511,446	\$ 330,446	\$ 330,446
Other Personnel Costs	44,059	16,385	9,840	11,420	11,780	10,920	11,280
Professional Fees and Services	314,788	214,134	216,681	117,430	117,430	207,430	207,430
Consumable Supplies	3,441	6,241	7,374	15,000	15,000	7,500	7,500
Utilities	164	0	0	0	0	0	0
Travel	5,656	5,997	7,196	19,250	19,250	7,250	7,250
Rent - Building	1,124	1,224	1,224	0	0	0	0

**TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Rent - Machine and Other	6,238	7,396	8,000	8,500	8,500	8,500	8,500
Other Operating Expense	21,048	1,586,320	1,683,846	1,725,444	1,875,752	1,710,444	1,860,751
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 616,038</b>	<b>\$ 2,150,754</b>	<b>\$ 2,262,156</b>	<b>\$ 2,408,490</b>	<b>\$ 2,559,158</b>	<b>\$ 2,282,490</b>	<b>\$ 2,433,157</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 14,184	\$ 17,060	\$ 17,412	\$	\$	\$ 17,499	\$ 17,586
Group Insurance	35,071	37,884	40,536			43,453	46,569
Social Security	22,820	23,900	24,393			24,515	24,637
Subtotal, Employee Benefits	\$ 72,075	\$ 78,844	\$ 82,341	\$	\$	\$ 85,467	\$ 88,792
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 72,075</b>	<b>\$ 78,844</b>	<b>\$ 82,341</b>	<b>\$</b>	<b>\$</b>	<b>\$ 85,467</b>	<b>\$ 88,792</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: SOUND PENSION FUND</b>							
<b>A.1.1. Strategy: ADMINISTER PENSION FUND</b>							
<b>Output (Volume):</b>							
Number of Benefit Payments Distributed	33,762	34,475	37,500	45,142	45,142	37,500	37,500
<b>Efficiencies:</b>							
Average Annual Administrative Cost Per Pension Plan Member	44.1	73.19	76	45	45	76	76

**EMPLOYEES RETIREMENT SYSTEM**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 9,123,515	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000
<b>Total, Method of Financing</b>	<u>\$ 9,123,515</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>
<b>This bill pattern represents an estimated 10.3% of this agency's estimated total available funds for the biennium.</b>							
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> ADMINISTER RETIREMENT PROGRAM To Administer Comprehensive and Actuarially Sound Retirement Programs.							
<b>A.1.1. Strategy:</b> RETIREE DEATH BENEFITS Provide Lump-sum Retiree Death Benefits. Estimated.	\$ 9,123,515	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000
<b>Grand Total, EMPLOYEES RETIREMENT SYSTEM</b>	<u>\$ 9,123,515</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>
<b>Object-of-Expense Informational Listing:</b>							
Client Services	\$ 9,123,515	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 9,123,515</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>	<u>\$ 9,770,000</u>

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 1,111,135,437	\$ 1,232,582,914	\$ 1,318,479,408	\$ 1,675,255,286	\$ 1,757,840,219	\$ 1,535,016,571	\$ 1,646,732,507

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS  
(Continued)**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
General Revenue - Dedicated Accounts, estimated	74,699,786	82,606,982	87,730,201	102,025,662	106,877,548	94,070,178	100,978,946
Federal Funds, estimated	297,135,065	328,760,049	358,983,698	470,307,460	494,897,354	373,413,642	395,332,802
<u>Other Funds</u>							
Other Special State Funds, estimated	10,818,412	14,711,168	15,356,003	17,592,791	18,109,711	17,033,878	17,809,498
State Highway Fund No. 006, estimated	276,417,908	305,623,121	329,405,533	417,672,963	438,423,535	241,744,398	261,583,127
Subtotal, Other Funds	<u>\$ 287,236,320</u>	<u>\$ 320,334,289</u>	<u>\$ 344,761,536</u>	<u>\$ 435,265,754</u>	<u>\$ 456,533,246</u>	<u>\$ 258,778,276</u>	<u>\$ 279,392,625</u>
<b>Total, Method of Financing</b>	<u><u>\$ 1,770,206,608</u></u>	<u><u>\$ 1,964,284,234</u></u>	<u><u>\$ 2,109,954,843</u></u>	<u><u>\$ 2,682,854,162</u></u>	<u><u>\$ 2,816,148,367</u></u>	<u><u>\$ 2,261,278,667</u></u>	<u><u>\$ 2,422,436,880</u></u>

**This bill pattern represents an estimated 10.4% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	323.7	329.7	349.0	356.0	360.0	356.0	360.0
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**Schedule of Exempt Positions:**

Executive Director	\$312,000	\$335,010	\$348,410	\$348,410	\$348,410	\$348,410	\$348,410
Director of Investments	312,120	375,272	375,272	375,272	375,272	375,272	375,272

**A. Goal: ADMINISTER RETIREMENT PROGRAM**

To Administer Comprehensive and Actuarially Sound Retirement Programs.

<b>A.1.1. Strategy:</b> RETIREMENT CONTRIBUTIONS Retirement Contributions. Estimated.	\$ 367,482,419	\$ 441,993,718	\$ 453,975,962	\$ 724,346,895	\$ 724,346,895	\$ 457,400,775	\$ 459,403,522
<b>A.1.2. Strategy:</b> LAW ENFORCEMENT AND CUSTODIAL OFFICER SUPPLEMENTAL RETIREMENT FUND (LECOS) Law Enforcement and Custodial Officer Supplemental Retirement Fund.	\$ 7,145,311	\$ 7,467,326	\$ 8,078,024	\$ 23,587,831	\$ 23,587,831	\$ 8,078,024	\$ 8,078,024
<b>A.1.3. Strategy:</b> JUDICIAL RETIREMENT SYSTEM - PLAN 2 Judicial Retirement System - Plan 2. Estimated.	\$ 4,549,182	\$ 12,161,723	\$ 12,161,723	\$ 13,153,265	\$ 13,153,265	\$ 12,161,723	\$ 12,161,723

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS  
(Continued)**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>A.1.4. Strategy:</b> JUDICIAL RETIREMENT SYSTEM - PLAN 1 Judicial Retirement System - Plan 1. Estimated.	\$ 25,578,389	\$ 27,730,042	\$ 27,107,854	\$ 26,738,031	\$ 26,322,813	\$ 26,738,031	\$ 26,322,813
<b>A.1.5. Strategy:</b> PUBLIC SAFETY BENEFITS Public Safety Benefits. Estimated.	\$ 7,527,386	\$ 8,164,428	\$ 5,471,851	\$ 5,471,851	\$ 5,471,851	\$ 5,471,851	\$ 5,471,851
<b>A.1.6. Strategy:</b> RETIREE DEATH BENEFITS Retiree Death Benefits. Estimated.	\$ 9,123,515	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000	\$ 9,770,000
<b>Total, Goal A:</b> ADMINISTER RETIREMENT PROGRAM	<u>\$ 421,406,202</u>	<u>\$ 507,287,237</u>	<u>\$ 516,565,414</u>	<u>\$ 803,067,873</u>	<u>\$ 802,652,655</u>	<u>\$ 519,620,404</u>	<u>\$ 521,207,933</u>
<b>B. Goal:</b> PROVIDE HEALTH PROGRAM Provide Employees and Retirees with a Quality Health Program.							
<b>B.1.1. Strategy:</b> GROUP INSURANCE Group Insurance. Estimated.	\$ 1,348,800,406	\$ 1,456,996,997	\$ 1,593,389,429	\$ 1,879,786,289	\$ 2,013,495,712	\$ 1,741,658,263	\$ 1,901,288,947
<b>Total, Goal B:</b> PROVIDE HEALTH PROGRAM	<u>\$ 1,348,800,406</u>	<u>\$ 1,456,996,997</u>	<u>\$ 1,593,389,429</u>	<u>\$ 1,879,786,289</u>	<u>\$ 2,013,495,712</u>	<u>\$ 1,741,658,263</u>	<u>\$ 1,901,288,947</u>
<b>Grand Total, EMPLOYEES RETIREMENT SYSTEM</b>	<u>\$ 1,770,206,608</u>	<u>\$ 1,964,284,234</u>	<u>\$ 2,109,954,843</u>	<u>\$ 2,682,854,162</u>	<u>\$ 2,816,148,367</u>	<u>\$ 2,261,278,667</u>	<u>\$ 2,422,436,880</u>
<b>Performance Measure Targets</b>							
<b>A. Goal:</b> ADMINISTER RETIREMENT PROGRAM							
<b>Outcomes (Results/Impact):</b>							
Percent of ERS Retirees Expressing Satisfaction with Benefit Services	97.0%	97.1%	97.0%	97.0%	97.0%	97.0%	97.0%
Investment Expenses as Basis Points of Net Position	14.11	13.7	17.0	17.0	18.0	17.0	18.0
<b>A.1.1. Strategy:</b> RETIREMENT CONTRIBUTIONS							
<b>Output (Volume):</b>							
Number of ERS Accounts Maintained	231,110	232,569	235,000	237,000	239,000	237,000	239,000



**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS  
(Continued)**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>B. Goal: PROVIDE HEALTH PROGRAM</b>							
<b>Outcome (Results/Impact):</b>							
Percent of HealthSelect Participants Satisfied with Network Services	78.4%	87.1%	85.5%	85.5%	85.5%	85.5%	85.5%
<b>B.1.1. Strategy: GROUP INSURANCE</b>							
<b>Efficiencies:</b>							
Percent of Claims Processed within Thirty Days	99.8%	99.76%	99.0%	99.0%	99.0%	99.0%	99.0%
Total Cost Paid Per HealthSelect Member for Administration and Claims Processing	17.78	17.78	17.78	17.78	17.78	17.78	17.78

**TEXAS ETHICS COMMISSION**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 1,923,813	\$ 3,264,096	\$ 4,209,616	\$ 3,767,766	\$ 3,714,490	\$ 3,564,766	\$ 3,611,490
Appropriated Receipts	<u>25,967</u>	<u>18,190</u>	<u>8,190</u>	<u>8,190</u>	<u>8,190</u>	<u>8,190</u>	<u>8,190</u>
<b>Total, Method of Financing</b>	<u>\$ 1,949,780</u>	<u>\$ 3,282,286</u>	<u>\$ 4,217,806</u>	<u>\$ 3,775,956</u>	<u>\$ 3,722,680</u>	<u>\$ 3,572,956</u>	<u>\$ 3,619,680</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	31.8	30.1	36.0	36.0	36.0	35.0	35.0
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**TEXAS ETHICS COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 4	\$115,000	\$126,500	\$126,500	\$126,500	\$126,500	\$126,500	\$126,500
General Counsel	105,000	115,500	115,500	115,500	115,500	115,500	115,500
<b>Items of Appropriation:</b>							
<b>A. Goal: ADMINISTER ETHICS LAWS</b>							
Administer Public Disclosure/Ethics Laws.							
<b>A.1.1. Strategy: DISCLOSURE FILING</b>	\$ 362,066	\$ 401,164	\$ 377,264	\$ 390,044	\$ 390,044	\$ 390,044	\$ 390,044
Serve as the Repository for Statutorily Required Information.							
<b>A.1.2. Strategy: LEGAL GUIDANCE AND OPINIONS</b>	\$ 428,424	\$ 350,198	\$ 402,776	\$ 479,696	\$ 479,696	\$ 421,696	\$ 421,696
Respond to Requests for Guidance/Advisory Opinions.							
<b>A.1.3. Strategy: ENFORCEMENT</b>	<u>\$ 436,114</u>	<u>\$ 475,086</u>	<u>\$ 492,278</u>	<u>\$ 778,497</u>	<u>\$ 778,497</u>	<u>\$ 778,497</u>	<u>\$ 778,497</u>
Respond to Complaints and Enforce Applicable Statutes.							
<b>Total, Goal A: ADMINISTER ETHICS LAWS</b>	<u>\$ 1,226,604</u>	<u>\$ 1,226,448</u>	<u>\$ 1,272,318</u>	<u>\$ 1,648,237</u>	<u>\$ 1,648,237</u>	<u>\$ 1,590,237</u>	<u>\$ 1,590,237</u>
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy: CENTRAL ADMINISTRATION</b>	\$ 334,804	\$ 331,344	\$ 341,774	\$ 523,502	\$ 523,502	\$ 523,502	\$ 523,502
<b>B.1.2. Strategy: INFORMATION RESOURCES</b>	<u>\$ 388,372</u>	<u>\$ 1,724,494</u>	<u>\$ 2,603,714</u>	<u>\$ 1,604,217</u>	<u>\$ 1,550,941</u>	<u>\$ 1,459,217</u>	<u>\$ 1,505,941</u>
<b>Total, Goal B: INDIRECT ADMINISTRATION</b>	<u>\$ 723,176</u>	<u>\$ 2,055,838</u>	<u>\$ 2,945,488</u>	<u>\$ 2,127,719</u>	<u>\$ 2,074,443</u>	<u>\$ 1,982,719</u>	<u>\$ 2,029,443</u>
<b>Grand Total, TEXAS ETHICS COMMISSION</b>	<u><u>\$ 1,949,780</u></u>	<u><u>\$ 3,282,286</u></u>	<u><u>\$ 4,217,806</u></u>	<u><u>\$ 3,775,956</u></u>	<u><u>\$ 3,722,680</u></u>	<u><u>\$ 3,572,956</u></u>	<u><u>\$ 3,619,680</u></u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,716,315	\$ 1,644,705	\$ 1,712,523	\$ 2,077,005	\$ 2,077,005	\$ 2,019,005	\$ 2,019,005
Other Personnel Costs	81,622	126,429	97,873	262,506	262,506	262,506	262,506
Professional Fees and Services	3,418	1,022,734	1,259,828	1,102,475	1,002,475	957,475	957,475
Consumable Supplies	9,622	12,345	12,345	12,345	12,345	12,345	12,345
Utilities	2,072	1,721	1,721	1,721	1,721	1,721	1,721
Travel	9,988	27,283	59,474	51,379	51,379	51,379	51,379
Rent - Building	1,738	2,591	12,091	7,341	7,341	7,341	7,341
Rent - Machine and Other	10,660	10,533	10,533	10,533	10,533	10,533	10,533
Other Operating Expense	114,345	352,645	1,001,418	250,651	297,375	250,651	297,375

**TEXAS ETHICS COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Capital Expenditures	0	81,300	50,000	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 1,949,780</u>	<u>\$ 3,282,286</u>	<u>\$ 4,217,806</u>	<u>\$ 3,775,956</u>	<u>\$ 3,722,680</u>	<u>\$ 3,572,956</u>	<u>\$ 3,619,680</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 97,757	\$ 117,578	\$ 120,000	\$	\$	\$ 120,600	\$ 121,203
Group Insurance	224,469	242,475	262,854			285,597	310,393
Social Security	125,317	131,245	133,948			134,618	135,291
Benefits Replacement	<u>11,882</u>	<u>10,269</u>	<u>9,293</u>			<u>8,410</u>	<u>7,611</u>
Subtotal, Employee Benefits	<u>\$ 459,425</u>	<u>\$ 501,567</u>	<u>\$ 526,095</u>	<u>\$</u>	<u>\$</u>	<u>\$ 549,225</u>	<u>\$ 574,498</u>
<u>Debt Service</u>							
Lease Payments	<u>\$ 66,087</u>	<u>\$ 67,750</u>	<u>\$ 71,918</u>	<u>\$</u>	<u>\$</u>	<u>\$ 43,301</u>	<u>\$ 43,948</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 525,512</u>	<u>\$ 569,317</u>	<u>\$ 598,013</u>	<u>\$</u>	<u>\$</u>	<u>\$ 592,526</u>	<u>\$ 618,446</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: ADMINISTER ETHICS LAWS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Advisory Opinion Requests Answered by Commission within 60 Working Days of Receipt	80%	62.5%	90%	90%	90%	90%	90%
<b>A.1.1. Strategy: DISCLOSURE FILING</b>							
<b>Output (Volume):</b>							
Number of Reports Logged within Two Working Days of Receipt	32,145	31,857	33,450	34,120	34,800	34,120	34,800
<b>A.1.2. Strategy: LEGAL GUIDANCE AND OPINIONS</b>							
<b>Efficiencies:</b>							
Average Time (Working Days) to Answer Advisory Opinion Requests	39.7	41	60	60	60	60	60

**TEXAS ETHICS COMMISSION**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>A.1.3. Strategy: ENFORCEMENT</b>							
<b>Output (Volume):</b>							
Number of Sworn Complaints Processed	251	273	311	311	311	311	311
<b>Efficiencies:</b>							
Average Time (Working Days) to Respond to Sworn Complaints	4.39	4.4	4.28	4.28	4.28	4.06	4.06

**FACILITIES COMMISSION**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 27,595,062	\$ 49,435,579	\$ 40,126,187	\$ 68,729,151	\$ 38,443,359	\$ 56,426,188	\$ 33,623,996
<u>General Revenue Fund - Dedicated</u>							
Texas Department of Insurance Operating Fund Account No. 036	1,030,083	1,030,083	1,030,083	1,030,083	1,030,083	1,030,083	1,030,083
Federal Surplus Property Service Charge Fund Account No. 570	2,602,403	1,767,631	1,747,069	1,672,648	1,673,176	3,440,190	1,673,176
Subtotal, General Revenue Fund - Dedicated	<u>\$ 3,632,486</u>	<u>\$ 2,797,714</u>	<u>\$ 2,777,152</u>	<u>\$ 2,702,731</u>	<u>\$ 2,703,259</u>	<u>\$ 4,470,273</u>	<u>\$ 2,703,259</u>
<u>Other Funds</u>							
Appropriated Receipts	1,680,700	1,768,445	1,579,564	1,603,661	1,603,894	1,603,661	1,603,894
Interagency Contracts	23,675,807	20,895,269	16,961,399	18,979,728	18,877,854	17,052,316	17,052,962
Bond Proceeds - General Obligation Bonds	46,065,243	22,282,099	29,259,477	908,915,580	0	2,800,000	UB
Subtotal, Other Funds	<u>\$ 71,421,750</u>	<u>\$ 44,945,813</u>	<u>\$ 47,800,440</u>	<u>\$ 929,498,969</u>	<u>\$ 20,481,748</u>	<u>\$ 21,455,977</u>	<u>\$ 18,656,856</u>
<b>Total, Method of Financing</b>	<u>\$ 102,649,298</u>	<u>\$ 97,179,106</u>	<u>\$ 90,703,779</u>	<u>\$ 1,000,930,851</u>	<u>\$ 61,628,366</u>	<u>\$ 82,352,438</u>	<u>\$ 54,984,111</u>

**FACILITIES COMMISSION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	365.7	381.5	417.6	439.6	439.6	417.6	417.6
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 5	\$126,500	\$142,569	\$142,569	\$142,569	\$142,569	\$142,569	\$142,569
<b>Items of Appropriation:</b>							
<b>A. Goal: FACILITIES CONSTRUCTION AND LEASING</b>							
Provide Office Space for State Agencies through Constr/Leasing Svcs.							
<b>A.1.1. Strategy: LEASING</b> Provide Quality Leased Space for State Agencies at the Best Value.	\$ 419,390	\$ 440,447	\$ 447,102	\$ 447,102	\$ 447,102	\$ 447,102	\$ 447,102
<b>A.1.2. Strategy: FACILITIES PLANNING</b> Ensure State Optimizes Use of Leased/Purchased/Constructed Off Space.	\$ 239,819	\$ 247,005	\$ 251,043	\$ 1,951,043	\$ 251,043	\$ 251,043	\$ 251,043
<b>A.2.1. Strategy: FACILITIES DESIGN AND CONSTRUCTION</b> Ensure Facilities Are Designed & Built Timely/Cost Eff/Highest Quality.	<u>\$ 10,646,777</u>	<u>\$ 8,359,538</u>	<u>\$ 4,394,072</u>	<u>\$ 626,246,788</u>	<u>\$ 5,505,518</u>	<u>\$ 4,394,072</u>	<u>\$ 4,394,072</u>
<b>Total, Goal A: FACILITIES CONSTRUCTION AND LEASING</b>	<u>\$ 11,305,986</u>	<u>\$ 9,046,990</u>	<u>\$ 5,092,217</u>	<u>\$ 628,644,933</u>	<u>\$ 6,203,663</u>	<u>\$ 5,092,217</u>	<u>\$ 5,092,217</u>
<b>B. Goal: PROPERTY &amp; FACILITIES MGMT &amp; OPS</b>							
Protect & Cost Effectively Manage/Operate/Maintain State Facilities.							
<b>B.1.1. Strategy: CUSTODIAL</b> Provide Cost-effective/Efficient Custodial Svcs for State Facilities.	\$ 4,483,522	\$ 4,596,991	\$ 4,609,839	\$ 4,609,839	\$ 4,609,839	\$ 4,609,839	\$ 4,609,839
<b>B.2.1. Strategy: FACILITIES OPERATION</b> Provide a Comprehensive Pgm to Protect State's Invstmnt in Facilities.	\$ 80,662,382	\$ 76,122,357	\$ 73,739,572	\$ 358,211,749	\$ 41,900,384	\$ 63,455,485	\$ 37,849,165

**FACILITIES COMMISSION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>B.2.2. Strategy:</b> LEASE PAYMENTS Make Lease Payments on Facilities Financed by the Public Finance Auth.	\$	\$	\$	\$	\$	\$	\$
<b>B.2.3. Strategy:</b> STATE CEMETERY Operate and Maintain State Cemetery and Grounds.	\$ 535,280	\$ 790,318	\$ 750,447	\$ 1,150,447	\$ 850,447	\$ 775,447	\$ 775,447
<b>Total, Goal B:</b> PROPERTY & FACILITIES MGMT & OPS	<u>\$ 85,681,184</u>	<u>\$ 81,509,666</u>	<u>\$ 79,099,858</u>	<u>\$ 363,972,035</u>	<u>\$ 47,360,670</u>	<u>\$ 68,840,771</u>	<u>\$ 43,234,451</u>
<b>C. Goal:</b> SURPLUS PROPERTY Provide Support Services to State Agencies for Surplus Property.							
<b>C.1.1. Strategy:</b> SURPLUS PROPERTY MANAGEMENT Provide Timely/Appropriate/Cost-effective Disposal of Surplus Property.	\$ 2,335,917	\$ 2,434,097	\$ 2,258,027	\$ 2,283,177	\$ 2,283,178	\$ 4,050,719	\$ 2,283,178
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 1,672,915	\$ 2,390,613	\$ 2,433,611	\$ 2,551,576	\$ 2,543,339	\$ 2,433,611	\$ 2,433,611
<b>D.1.2. Strategy:</b> INFORMATION RESOURCES	\$ 991,507	\$ 1,040,430	\$ 1,049,156	\$ 2,708,220	\$ 2,466,606	\$ 1,164,210	\$ 1,169,744
<b>D.1.3. Strategy:</b> OTHER SUPPORT SERVICES	<u>\$ 661,789</u>	<u>\$ 757,310</u>	<u>\$ 770,910</u>	<u>\$ 770,910</u>	<u>\$ 770,910</u>	<u>\$ 770,910</u>	<u>\$ 770,910</u>
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	<u>\$ 3,326,211</u>	<u>\$ 4,188,353</u>	<u>\$ 4,253,677</u>	<u>\$ 6,030,706</u>	<u>\$ 5,780,855</u>	<u>\$ 4,368,731</u>	<u>\$ 4,374,265</u>
<b>Grand Total, FACILITIES COMMISSION</b>	<u>\$ 102,649,298</u>	<u>\$ 97,179,106</u>	<u>\$ 90,703,779</u>	<u>\$ 1,000,930,851</u>	<u>\$ 61,628,366</u>	<u>\$ 82,352,438</u>	<u>\$ 54,984,111</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 13,250,167	\$ 15,455,647	\$ 15,758,968	\$ 17,135,135	\$ 17,135,135	\$ 15,754,525	\$ 15,754,525
Other Personnel Costs	408,905	325,660	325,660	323,060	323,060	323,060	323,060
Professional Fees and Services	344,134	1,909,676	3,448,005	4,328,542	1,395,928	787,732	513,266
Fuels and Lubricants	189,710	232,068	232,068	240,368	240,368	239,568	239,568
Consumable Supplies	280,282	327,101	327,101	339,151	339,151	328,151	328,151
Utilities	17,703,805	20,177,019	20,171,737	24,594,648	24,794,648	20,776,016	20,976,016
Travel	53,821	50,500	50,750	97,100	97,100	97,100	97,100
Rent - Building	7,845	2,464	2,464	1,411	1,411	1,411	1,411
Rent - Machine and Other	87,491	98,785	98,785	98,873	98,873	98,873	98,873
Other Operating Expense	15,500,479	15,017,938	14,134,763	16,627,646	15,365,075	16,582,065	14,814,524

**FACILITIES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Capital Expenditures	54,822,659	43,582,248	36,153,478	937,144,917	1,837,617	27,363,937	1,837,617
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 102,649,298</b>	<b>\$ 97,179,106</b>	<b>\$ 90,703,779</b>	<b>\$ 1,000,930,851</b>	<b>\$ 61,628,366</b>	<b>\$ 82,352,438</b>	<b>\$ 54,984,111</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 848,886	\$ 1,021,008	\$ 1,042,041	\$	\$	\$ 1,047,251	\$ 1,052,487
Group Insurance	3,916,351	4,230,509	4,657,002			5,138,766	5,672,420
Social Security	1,002,916	1,050,361	1,071,999			1,077,359	1,082,745
Benefits Replacement	30,309	26,195	23,707			21,455	19,417
Subtotal, Employee Benefits	<b>\$ 5,798,462</b>	<b>\$ 6,328,073</b>	<b>\$ 6,794,749</b>	<b>\$</b>	<b>\$</b>	<b>\$ 7,284,831</b>	<b>\$ 7,827,069</b>
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 10,755,581	\$ 12,999,456	\$ 25,058,682	\$	\$	\$ 22,245,747	\$ 21,503,952
Lease Payments	682,621	688,796	104,788			69,498	55,022
Subtotal, Debt Service	<b>\$ 11,438,202</b>	<b>\$ 13,688,252</b>	<b>\$ 25,163,470</b>	<b>\$</b>	<b>\$</b>	<b>\$ 22,315,245</b>	<b>\$ 21,558,974</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 17,236,664</b>	<b>\$ 20,016,325</b>	<b>\$ 31,958,219</b>	<b>\$</b>	<b>\$</b>	<b>\$ 29,600,076</b>	<b>\$ 29,386,043</b>

**Performance Measure Targets**

**A. Goal: FACILITIES CONSTRUCTION AND LEASING**

**Outcome (Results/Impact):**

Percentage of Completed Construction Projects on Schedule within Budget

	50%	50%	90%	90%	90%	90%	90%
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**A.1.1. Strategy: LEASING**

**Output (Volume):**

Total Number of Leases Awarded, Negotiated, or Renewed

	218	199	225	200	200	200	200
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**Efficiencies:**

Percent Reduction of Leased Square Footage of Office & Warehouse Space

	0.01%	(0.2)%	(1.3)%	(0.5)%	(0.7)%	(0.5)%	(0.7)%
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**FACILITIES COMMISSION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Explanatory:</b> Total Square Footage of Office and Warehouse Space Leased	10,083,849	10,078,673	10,300,000	10,300,000	10,400,000	10,300,000	10,400,000
<b>B. Goal:</b> PROPERTY & FACILITIES MGMT & OPS							
<b>B.1.1. Strategy:</b> CUSTODIAL							
<b>Efficiencies:</b> Average Cost Per Square Foot of Privatized Custodial Services	0.06	0.06	0.06	0.06	0.06	0.06	0.06
<b>B.2.1. Strategy:</b> FACILITIES OPERATION							
<b>Efficiencies:</b> Average Cost Per Square Foot of All Building Maintenance and Operations Services	1.1	1.19	1.35	1.35	1.35	1.35	1.35
Average Number of Days to Resolve Maintenance Requests	0	0	0	0	0	3	3
Average Number of Days to Respond to Maintenance Requests	0	0	0	0	0	1	1
<b>Explanatory:</b> Number of Work Orders Received Per Fiscal Year	35,424	39,425	39,000	0	0	39,000	39,000

**INFORMATIONAL LISTING OF FUNDS APPROPRIATIONS FOR LEASE PAYMENTS ON FACILITIES FINANCED THROUGH THE PUBLIC FINANCE AUTHORITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b> General Revenue Fund	\$ 36,679,135	\$ 36,664,878	\$ 20,922,810	\$ 17,184,178	\$ 12,593,260	\$ 17,184,178	\$ 12,593,260
Texas Department of Insurance Operating Fund Account No. 036	255,406	\$ 276,596	\$ 327,484	\$ 165,066	\$ 167,534	\$ 165,066	\$ 167,534
<b>Total, Method of Financing</b>	<u>\$ 36,934,541</u>	<u>\$ 36,941,474</u>	<u>\$ 21,250,294</u>	<u>\$ 17,349,244</u>	<u>\$ 12,760,794</u>	<u>\$ 17,349,244</u>	<u>\$ 12,760,794</u>



**INFORMATIONAL LISTING OF FUNDS APPROPRIATIONS FOR LEASE PAYMENTS ON FACILITIES FINANCED THROUGH THE  
PUBLIC FINANCE AUTHORITY  
(Continued)**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>B. Goal:</b> PROPERTY MANAGEMENT							
<b>B.2.2. Strategy:</b> STATE MATCH – EMPLOYER	\$ 36,934,541	\$ 36,941,474	\$ 21,250,294	\$ 17,349,244	\$ 12,760,794 & UB	\$ 17,349,244	\$ 12,760,794 & UB
To TFC for Payment to TPFA.							
<b>Grand Total, LEASE PAYMENTS</b>	<u>\$ 36,934,541</u>	<u>\$ 36,941,474</u>	<u>\$ 21,250,294</u>	<u>\$ 17,349,244</u>	<u>\$ 12,760,794</u>	<u>\$ 17,349,244</u>	<u>\$ 12,760,794</u>

**PUBLIC FINANCE AUTHORITY**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 259,568	\$ 741,967	\$ 1,785,145	\$ 1,432,867	\$ 1,435,377	\$ 1,018,312	\$ 1,020,018
GR Dedicated - State Lease Account No. 507	550,394	0	0	0	0	0	0
<u>Other Funds</u>							
Appropriated Receipts	638,878	0	0	0	0	0	0
Interagency Contracts	4,544	3,499	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 643,422</u>	<u>\$ 3,499</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Method of Financing</b>	<u>\$ 1,453,384</u>	<u>\$ 745,466</u>	<u>\$ 1,785,145</u>	<u>\$ 1,432,867</u>	<u>\$ 1,435,377</u>	<u>\$ 1,018,312</u>	<u>\$ 1,020,018</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**PUBLIC FINANCE AUTHORITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Number of Full-Time-Equivalents (FTE):</b>	9.5	7.9	14.0	14.0	14.0	14.0	14.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 4	\$120,000	\$121,200	\$123,624	\$200,000	\$200,000	\$123,624	\$123,624
<b>Items of Appropriation:</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
Finance Capital Projects Cost Effectively and Monitor Debt Efficiently.							
<b>A.1.1. Strategy: ANALYZE FINANCINGS AND ISSUE DEBT</b>	\$ 449,689	\$ 371,242	\$ 889,002	\$ 713,568	\$ 714,818	\$ 507,109	\$ 507,958
Analyze Agency Financing Applications and Issue Debt Cost Effectively.					&UB		& UB
<b>A.2.1. Strategy: MANAGE BOND PROCEEDS</b>	\$ 1,003,695	\$ 374,224	\$ 896,143	\$ 719,299	\$ 720,559	\$ 511,203	\$ 512,060
Manage Bond Proceeds and Monitor Covenants to Ensure Compliance.					&UB		& UB
<b>A.2.2. Strategy: BOND DEBT SERVICE PAYMENTS</b>	\$ _____	\$ _____	\$ _____	\$ _____	\$ _____	\$ _____	\$ _____
Make GO Bond Debt Service Payments.							
<b>Total, Goal A: FINANCE CAPITAL PROJECTS</b>	<u>\$ 1,453,384</u>	<u>\$ 745,466</u>	<u>\$ 1,785,145</u>	<u>\$ 1,432,867</u>	<u>\$ 1,435,377</u>	<u>\$ 1,018,312</u>	<u>\$ 1,020,018</u>
<b>Grand Total, PUBLIC FINANCE AUTHORITY</b>	<u><u>\$ 1,453,384</u></u>	<u><u>\$ 745,466</u></u>	<u><u>\$ 1,785,145</u></u>	<u><u>\$ 1,432,867</u></u>	<u><u>\$ 1,435,377</u></u>	<u><u>\$ 1,018,312</u></u>	<u><u>\$ 1,020,018</u></u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 727,196	\$ 522,026	\$ 1,034,763	\$ 1,109,480	\$ 1,109,480	\$ 870,838	\$ 870,838
Other Personnel Costs	49,503	85,743	48,789	158,805	161,065	66,538	67,994
Professional Fees and Services	12,113	79,060	124,267	2,584	2,442	2,584	2,442
Consumable Supplies	3,845	3,542	3,353	3,353	3,353	3,353	3,353
Utilities	842	460	0	0	0	0	0
Travel	17,265	20,341	30,320	40,669	40,669	33,169	33,169
Rent - Building	300	360	360	360	360	360	360
Rent - Machine and Other	2,966	3,213	3,576	3,576	3,576	3,576	3,576

**PUBLIC FINANCE AUTHORITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Other Operating Expense	618,218	30,721	39,717	114,040	114,432	37,894	38,286
Capital Expenditures	21,136	0	500,000	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 1,453,384</b>	<b>\$ 745,466</b>	<b>\$ 1,785,145</b>	<b>\$ 1,432,867</b>	<b>\$ 1,435,377</b>	<b>\$ 1,018,312</b>	<b>\$ 1,020,018</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 32,237	\$ 38,774	\$ 39,573	\$	\$	\$ 39,771	\$ 39,970
Group Insurance	84,331	91,096	99,596			109,152	119,671
Social Security	41,915	43,898	44,803			45,027	45,252
Benefits Replacement	5,922	5,118	4,632			4,192	3,794
Subtotal, Employee Benefits	\$ 164,405	\$ 178,886	\$ 188,604	\$	\$	\$ 198,142	\$ 208,687
<u>Debt Service</u>							
Lease Payments	\$ 55,194	\$ 55,301	\$ 1	\$	\$	\$ 0	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 219,599</b>	<b>\$ 234,187</b>	<b>\$ 188,605</b>	<b>\$</b>	<b>\$</b>	<b>\$ 198,142</b>	<b>\$ 208,687</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.1.1. Strategy: ANALYZE FINANCINGS AND ISSUE DEBT</b>							
<b>Output (Volume):</b>							
Number of Requests for Financings Approved	3	14	8	15	14	15	14
<b>A.2.1. Strategy: MANAGE BOND PROCEEDS</b>							
<b>Output (Volume):</b>							
Number of Financial Transactions Including Debt Service Payments	4,997	4,137	5,200	5,500	5,500	5,500	5,500

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED FOR GENERAL OBLIGATION BOND DEBT SERVICE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 235,253,120	\$ 229,082,146	\$ 274,743,600	\$ 339,020,815	\$ 312,150,794	\$ 253,828,903	\$ 201,032,213
Sporting Goods Sales Tax - Transfer to State Parks Account No. 64	3,676,406	5,542,790	5,638,045	0	0	0	0
Subtotal, General Revenue Fund	<u>\$ 238,929,526</u>	<u>\$ 234,624,936</u>	<u>\$ 280,381,645</u>	<u>\$ 339,020,815</u>	<u>\$ 312,150,794</u>	<u>\$ 253,828,903</u>	<u>\$ 201,032,213</u>
<u>General Revenue Fund-Dedicated</u>							
Permanent Fund for Health & Tobacco Education & Enforcement No. 5044	24,339,544	15,459,692	48,711,443	0	0	39,616,694	55,053,189
Permanent Fund for Children & Public Health No. 5045	12,169,772	7,729,846	24,355,722	0	0	19,808,348	27,526,593
Permanent Fund for EMS & Trauma No. 5046	12,169,772	7,729,846	24,355,720	0	0	19,808,346	27,526,595
Texas Military Revolving Loan Account No. 5114, estimated	3,718,473	3,502,213	15,499,236	7,344,924	10,423,336	3,036,249	3,037,036
Subtotal, General Revenue Fund-Dedicated	<u>\$ 52,397,561</u>	<u>\$ 34,421,597</u>	<u>\$ 112,922,121</u>	<u>\$ 7,344,924</u>	<u>\$ 10,423,336</u>	<u>\$ 82,269,637</u>	<u>\$ 113,143,413</u>
Federal Funds	6,019,980	5,729,103	6,019,980	0	0	5,752,886	5,752,886
<u>Other Funds</u>							
Current Fund Balance	891,655	899,102	731,403	0	0	738,125	738,000
MH Collections for Patient Support & Maintenance No. 8031	112,122	470,963	470,963	0	0	470,963	470,963
MH Appropriated Receipts No. 8033	15,828	1,339,617	1,339,617	0	0	15,828	15,828
ID Collections for Patient Support & Maintenance No. 8095	120,063	120,063	120,063	0	0	120,063	120,063
ID Appropriated Receipts No. 8096	16,949	16,949	16,949	0	0	16,949	16,949
Subtotal, Other Funds	<u>\$ 1,156,617</u>	<u>\$ 2,846,694</u>	<u>\$ 2,678,995</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,361,928</u>	<u>\$ 1,361,803</u>
<b>Total, Method of Financing</b>	<u>\$ 298,503,684</u>	<u>\$ 277,622,330</u>	<u>\$ 402,002,741</u>	<u>\$ 346,365,739</u>	<u>\$ 322,574,130</u>	<u>\$ 343,213,354</u>	<u>\$ 321,290,315</u>
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.2.2. Strategy: BOND DEBT SERVICE</b>	\$ 298,503,684	\$ 277,622,330	\$ 402,002,741	\$ 346,365,739	\$ 322,574,130	\$ 343,213,354	\$ 321,290,315
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 298,503,684</u>	<u>\$ 277,622,330</u>	<u>\$ 402,002,741</u>	<u>\$ 346,365,739</u>	<u>\$ 322,574,130</u>	<u>\$ 343,213,354</u>	<u>\$ 321,290,315</u>

**OFFICE OF THE GOVERNOR**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,548,360	\$ 11,899,649	\$ 12,069,877	\$ 10,369,883	\$ 10,369,882	\$ 9,188,580	\$ 9,188,578
<u>Other Funds</u>							
Appropriated Receipts	8,550	20,000	20,000	20,000	20,000	20,000	20,000
Interagency Contracts	110,401	250,000	250,000	250,000	250,000	250,000	250,000
Subtotal, Other Funds	<u>\$ 118,951</u>	<u>\$ 270,000</u>	<u>\$ 270,000</u>	<u>\$ 270,000</u>	<u>\$ 270,000</u>	<u>\$ 270,000</u>	<u>\$ 270,000</u>
<b>Total, Method of Financing</b>	<u>\$ 8,667,311</u>	<u>\$ 12,169,649</u>	<u>\$ 12,339,877</u>	<u>\$ 10,639,883</u>	<u>\$ 10,639,882</u>	<u>\$ 9,458,580</u>	<u>\$ 9,458,578</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	111.8	103.8	120.1	120.1	120.1	120.1	120.1
<b>Schedule of Exempt Positions:</b>							
Governor, Group 6	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
<b>Items of Appropriation:</b>							
<b>A. Goal: GOVERN THE STATE</b>							
Formulation of Balanced State Policies.							
<b>A.1.1. Strategy: SUPPORT GOVERNOR &amp; STATE</b> Provide Support to Governor and State Agencies.	\$ 4,718,760	\$ 7,238,147	\$ 7,374,927	\$ 6,234,927	\$ 6,234,928	\$ 5,572,745	\$ 5,572,746
<b>A.1.2. Strategy: APPOINTMENTS</b> Develop and Maintain System of Recruiting, Screening, and Training.	\$ 1,026,455	\$ 1,124,444	\$ 1,134,809	\$ 1,074,810	\$ 1,074,808	\$ 945,815	\$ 945,813
<b>A.1.3. Strategy: COMMUNICATIONS</b> Maintain Open, Active, and Comprehensive Functions.	\$ 2,369,857	\$ 3,155,320	\$ 3,175,555	\$ 2,805,557	\$ 2,805,557	\$ 2,489,936	\$ 2,489,936
<b>A.1.4. Strategy: GOVERNOR'S MANSION</b> Maintain and Preserve Governor's Mansion.	<u>\$ 552,239</u>	<u>\$ 651,738</u>	<u>\$ 654,586</u>	<u>\$ 524,589</u>	<u>\$ 524,589</u>	<u>\$ 450,084</u>	<u>\$ 450,083</u>
<b>Total, Goal A: GOVERN THE STATE</b>	<u>\$ 8,667,311</u>	<u>\$ 12,169,649</u>	<u>\$ 12,339,877</u>	<u>\$ 10,639,883</u>	<u>\$ 10,639,882</u>	<u>\$ 9,458,580</u>	<u>\$ 9,458,578</u>
<b>Grand Total, OFFICE OF THE GOVERNOR</b>	<u>\$ 8,667,311</u>	<u>\$ 12,169,649</u>	<u>\$ 12,339,877</u>	<u>\$ 10,639,883</u>	<u>\$ 10,639,882</u>	<u>\$ 9,458,580</u>	<u>\$ 9,458,578</u>

**OFFICE OF THE GOVERNOR**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,648,116	\$ 8,438,953	\$ 9,552,804	\$ 8,362,609	\$ 8,362,609	\$ 7,327,345	\$ 7,327,344
Other Personnel Costs	233,890	354,716	449,740	295,467	295,467	295,467	295,467
Professional Fees and Services	88,159	436,483	436,483	321,465	321,465	321,465	321,465
Consumable Supplies	25,126	82,831	84,972	82,851	82,851	82,851	82,851
Utilities	32,157	50,019	50,019	50,524	50,524	50,524	50,524
Travel	57,264	117,007	125,269	118,336	118,336	118,336	118,336
Rent - Building	21,802	28,999	34,136	32,380	32,380	32,380	32,380
Rent - Machine and Other	32,449	51,031	51,031	56,946	56,946	56,946	56,946
Other Operating Expense	493,895	2,551,772	1,497,583	1,316,306	1,316,305	1,170,267	1,170,266
Capital Expenditures	34,453	57,838	57,840	2,999	2,999	2,999	2,999
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 8,667,311</b>	<b>\$ 12,169,649</b>	<b>\$ 12,339,877</b>	<b>\$ 10,639,883</b>	<b>\$ 10,639,882</b>	<b>\$ 9,458,580</b>	<b>\$ 9,458,578</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 546,955	\$ 657,857	\$ 671,409	\$	\$	\$ 674,766	\$ 678,139
Group Insurance	1,393,630	1,505,423	1,644,868			1,801,547	1,973,898
Social Security	698,621	731,671	746,743			750,477	754,230
Benefits Replacement	15,743	13,606	12,313			11,144	10,085
Subtotal, Employee Benefits	<b>\$ 2,654,949</b>	<b>\$ 2,908,557</b>	<b>\$ 3,075,333</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,237,934</b>	<b>\$ 3,416,352</b>
<u>Debt Service</u>							
Lease Payments	\$ 109,633	\$ 104,110	\$ 91,721	\$	\$	\$ 82,773	\$ 56,538
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,764,582</b>	<b>\$ 3,012,667</b>	<b>\$ 3,167,054</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,320,707</b>	<b>\$ 3,472,890</b>

## TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 45,137,240	\$ 105,469,786	\$ 152,460,130	\$ 117,646,417	\$ 88,051,729	\$ 43,788,054	\$ 37,128,595
Hotel Occupancy Tax Deposits Account No. 5003	31,519,918	48,445,388	41,236,317	34,236,317	34,236,317	34,236,317	34,236,317
BP Oil Spill Texas Response Grant	0	1,000,000	4,000,000	0	0	0	0
Subtotal, General Revenue Fund	<u>\$ 76,657,158</u>	<u>\$ 154,915,174</u>	<u>\$ 197,696,447</u>	<u>\$ 151,882,734</u>	<u>\$ 122,288,046</u>	<u>\$ 78,024,371</u>	<u>\$ 71,364,912</u>
<u>General Revenue Fund - Dedicated</u>							
Operators and Chauffeurs License Account No. 099	962,065	0	0	0	0	0	0
Criminal Justice Planning Account No. 421	12,003,621	52,659,263	49,763,603	24,764,872	24,763,603	27,764,872	27,763,603
Crime Stoppers Assistance Account No. 5012	599,524	1,293,835	842,147	842,147	842,147	842,147	842,147
Tourism Account No. 5053	146,269	0	0	0	0	0	0
Economic Development Bank Account No. 5106	2,966,869	11,747,904	11,756,182	11,757,488	11,756,182	11,757,488	6,757,488
Texas Enterprise Fund Account No. 5107	46,253,231	96,112,996	30,403,732	30,000,000	0	30,000,000	UB
Economic Development and Tourism Account No. 5110	9,306	0	0	0	0	0	0
Texas Music Foundation Plates Account No. 5113	9,070	0	0	0	0	0	0
Daughters of the Republic of Texas Plates Account No. 5115	70,454	0	0	0	0	0	0
Emerging Technology Account No. 5124	36,289,792	30,709,959	58,037,826	48,980,579	1,070,754	32,000,000	UB
Subtotal, General Revenue Fund - Dedicated	<u>\$ 99,310,201</u>	<u>\$ 192,523,957</u>	<u>\$ 150,803,490</u>	<u>\$ 116,345,086</u>	<u>\$ 38,432,686</u>	<u>\$ 102,364,507</u>	<u>\$ 35,363,238</u>
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund	19,912	0	0	0	0	0	0
Federal Funds	40,779,207	64,550,000	60,050,000	64,550,000	60,050,000	64,550,000	60,050,000
Subtotal, Federal Funds	<u>\$ 40,799,119</u>	<u>\$ 64,550,000</u>	<u>\$ 60,050,000</u>	<u>\$ 64,550,000</u>	<u>\$ 60,050,000</u>	<u>\$ 64,550,000</u>	<u>\$ 60,050,000</u>
<u>Other Funds</u>							
Small Business Incubator Fund Account No. 588	72,620	8,810,014	11,520,000	320,000	320,000	320,000	320,000
Texas Product Development Fund Account No. 589	82,395	20,991,631	2,135,000	435,000	435,000	435,000	435,000
Economic Stabilization Fund Account No. 599	3,200,000	2,785,500	9,014,500	0	0	0	0
Appropriated Receipts	385,009	1,021,389	607,000	607,000	607,000	607,000	607,000
Interagency Contracts	117,789	168,000	168,000	168,000	168,000	168,000	168,000

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Bond Proceeds - General Obligation Bonds	0	0	0	123,105,000	0	0	0
License Plate Trust Fund Account No. 0802	0	112,639	109,000	117,000	117,000	117,000	117,000
Subtotal, Other Funds	<u>\$ 3,857,813</u>	<u>\$ 33,889,173</u>	<u>\$ 23,553,500</u>	<u>\$ 124,752,000</u>	<u>\$ 1,647,000</u>	<u>\$ 1,647,000</u>	<u>\$ 1,647,000</u>
<b>Total, Method of Financing</b>	<u>\$ 220,624,291</u>	<u>\$ 445,878,304</u>	<u>\$ 432,103,437</u>	<u>\$ 457,529,820</u>	<u>\$ 222,417,732</u>	<u>\$ 246,585,878</u>	<u>\$ 168,425,150</u>
 <b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	142.8	144.7	157.3	157.3	157.3	157.3	157.3
<b>Schedule of Exempt Positions:</b>							
Executive Director (OSFR), Group 3	\$106,260	\$131,125	\$137,891	\$137,891	\$137,891	\$137,891	\$137,891
 <b>Items of Appropriation:</b>							
<b>A. Goal: GRANT ASSISTANCE AND PROGRAMS</b>							
Administer Grants and Programs Assigned to the Governor.							
<b>A.1.1. Strategy: DISASTER FUNDS</b> Provide Disaster Funding.	\$ 13,197,201	\$ 32,987,918	\$ 53,893,634	\$ 33,710,514	\$ 29,623,134	\$ 12,400,000	\$ 12,400,000
<b>A.1.2. Strategy: AGENCY GRANT ASSISTANCE</b> Provide Deficiency Grants to State Agencies.	\$ 0	\$ 2,304,536	\$ 2,167,578	\$ 1,167,579	\$ 1,167,578	\$ 1,167,579	\$ 1,167,578
<b>A.2.1. Strategy: DISABILITY ISSUES</b> Inform Organizations and the General Public of Disability Issues.	\$ 430,813	\$ 1,051,700	\$ 1,117,583	\$ 767,583	\$ 767,583	\$ 767,583	\$ 767,583
<b>A.2.2. Strategy: WOMEN'S GROUPS</b> Network Statewide Women's Groups in Texas.	\$ 87,985	\$ 348,702	\$ 376,324	\$ 226,324	\$ 226,324	\$ 226,324	\$ 226,324
<b>A.2.3. Strategy: STATE-FEDERAL RELATIONS</b>	<u>\$ 710,476</u>	<u>\$ 1,336,743</u>	<u>\$ 1,407,442</u>	<u>\$ 1,057,442</u>	<u>\$ 1,057,442</u>	<u>\$ 1,057,442</u>	<u>\$ 1,057,442</u>
<b>Total, Goal A: GRANT ASSISTANCE AND PROGRAMS</b>	<u>\$ 14,426,475</u>	<u>\$ 38,029,599</u>	<u>\$ 58,962,561</u>	<u>\$ 36,929,442</u>	<u>\$ 32,842,061</u>	<u>\$ 15,618,928</u>	<u>\$ 15,618,927</u>



**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B. Goal: CRIMINAL JUSTICE ACTIVITIES</b>							
Support Criminal Justice and Homeland Security Programs.							
<b>B.1.1. Strategy: CRIMINAL JUSTICE</b> Provide Money and Research and Promote Programs for Criminal Justice.	\$ 55,940,417	\$ 135,845,451	\$ 127,688,965	\$ 99,154,639	\$ 94,662,064	\$ 101,454,639	\$ 96,962,064
<b>B.1.2. Strategy: COUNTY ESSENTIAL SERVICE GRANTS</b> Provide Financial Assistance to Counties for Essential Public Services.	\$ 787,827	\$ 1,796,969	\$ 1,670,333	\$ 1,170,333	\$ 1,170,333	\$ 1,170,333	\$ 1,170,333
<b>B.1.3. Strategy: HOMELAND SECURITY</b> Direct and Coordinate Homeland Security Activities in Texas.	<u>\$ 1,069,026</u>	<u>\$ 225,500</u>	<u>\$ 183,890</u>	<u>\$ 183,890</u>	<u>\$ 183,890</u>	<u>\$ 3,183,890</u>	<u>\$ 3,183,890</u>
<b>Total, Goal B: CRIMINAL JUSTICE ACTIVITIES</b>	<u>\$ 57,797,270</u>	<u>\$ 137,867,920</u>	<u>\$ 129,543,188</u>	<u>\$ 100,508,862</u>	<u>\$ 96,016,287</u>	<u>\$ 105,808,862</u>	<u>\$ 101,316,287</u>
<b>C. Goal: ECONOMIC DEVELOPMENT AND TOURISM</b>							
Support Economic Development and Tourism.							
<b>C.1.1. Strategy: ECONOMIC DEVELOPMENT</b> Enhance the Economic Growth of Texas.	\$ 6,871,567	\$ 49,378,933	\$ 50,949,284	\$ 19,056,309	\$ 19,055,003	\$ 19,056,309	\$ 14,056,309
<b>C.1.2. Strategy: TOURISM</b> Promote Texas to Attract Tourism and Generate Economic Growth.	\$ 31,791,998	\$ 52,582,288	\$ 43,859,102	\$ 38,935,883	\$ 36,853,383	\$ 35,283,357	\$ 34,770,883
<b>C.1.3. Strategy: FILM AND MUSIC MARKETING</b> Market Texas as a Film Location and Promote the Texas Music Industry.	\$ 26,318,868	\$ 40,020,384	\$ 59,009,002	\$ 59,009,002	\$ 36,091,502	\$ 7,813,679	\$ 2,174,002
<b>C.1.4. Strategy: TEXAS ENTERPRISE FUND</b> Provide Financial Incentives to Entities for Economic Development.	\$ 46,253,231	\$ 96,112,996	\$ 30,403,732	\$ 30,000,000	UB	\$ 30,000,000	UB
<b>C.1.5. Strategy: TEXAS EMERGING TECHNOLOGY FUND</b> Provide Incentives to Entities for Emerging Technology Development.	\$ 36,289,792	\$ 30,709,959	\$ 58,037,826	\$ 48,980,579	\$ 1,070,754	\$ 32,000,000	UB

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C.1.6. Strategy: MILITARY PREPAREDNESS</b> Advise the Governor and Legislature on Military Issues.	\$ 875,090	\$ 1,176,225	\$ 1,338,742	\$ 124,109,743	\$ 488,742	\$ 1,004,743	\$ 488,742
<b>Total, Goal C: ECONOMIC DEVELOPMENT AND TOURISM</b>	\$ 148,400,546	\$ 269,980,785	\$ 243,597,688	\$ 320,091,516	\$ 93,559,384	\$ 125,158,088	\$ 51,489,936
<b>Grand Total, TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR</b>	\$ 220,624,291	\$ 445,878,304	\$ 432,103,437	\$ 457,529,820	\$ 222,417,732	\$ 246,585,878	\$ 168,425,150
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 8,766,867	\$ 9,497,638	\$ 9,650,630	\$ 10,121,505	\$ 10,121,504	\$ 10,132,784	\$ 9,657,391
Other Personnel Costs	228,048	396,008	396,008	404,422	404,422	405,492	378,942
Professional Fees and Services	7,023,783	13,153,523	13,134,687	12,083,329	12,083,329	12,104,333	11,583,329
Consumable Supplies	22,756	73,662	53,662	71,202	71,202	70,973	70,452
Utilities	50,236	61,121	61,121	67,350	67,350	66,976	63,850
Travel	388,246	626,267	625,687	617,248	617,248	617,920	601,248
Rent - Building	240,485	283,874	283,874	298,050	298,050	298,050	298,050
Rent - Machine and Other	92,050	162,828	162,827	165,559	165,559	165,206	161,559
Debt Service	75,961	250,000	250,000	250,000	250,000	250,000	250,000
Other Operating Expense	31,715,123	56,218,714	48,853,582	93,614,552	68,598,552	38,790,171	32,541,641
Grants	171,981,406	365,037,507	358,514,197	339,833,602	129,737,515	183,680,972	112,815,687
Capital Expenditures	<u>39,330</u>	<u>117,162</u>	<u>117,162</u>	<u>3,001</u>	<u>3,001</u>	<u>3,001</u>	<u>3,001</u>
<b>Total, Object-of-Expense Informational Listing</b>	\$ 220,624,291	\$ 445,878,304	\$ 432,103,437	\$ 457,529,820	\$ 222,417,732	\$ 246,585,878	\$ 168,425,150
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 393,297	\$ 473,042	\$ 482,787	\$	\$	\$ 485,201	\$ 487,627
Group Insurance	867,596	937,192	1,016,059			1,104,087	1,200,071
Social Security	481,132	503,893	514,273			516,844	519,429
Benefits Replacement	<u>14,187</u>	<u>12,261</u>	<u>11,096</u>			<u>10,042</u>	<u>9,088</u>
Subtotal, Employee Benefits	\$ 1,756,212	\$ 1,926,388	\$ 2,024,215	\$	\$	\$ 2,116,174	\$ 2,216,215

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 3,718,473	\$ 3,502,213	\$ 15,499,237	\$	\$	\$ 3,036,249	\$ 3,037,036
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 5,474,685</u>	<u>\$ 5,428,601</u>	<u>\$ 17,523,452</u>	<u>\$</u>	<u>\$</u>	<u>\$ 5,152,423</u>	<u>\$ 5,253,251</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: GRANT ASSISTANCE AND PROGRAMS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Customers Satisfied with OSFR Services	98%	98%	98%	98%	98%	98%	98%
<b>A.2.1. Strategy: DISABILITY ISSUES</b>							
<b>Output (Volume):</b>							
Number of Local Volunteer Committees on People with Disabilities or City or County Committees or People with Disabilities Whose Activities are Supported by the Committee	47	44	44	43	43	43	43
<b>B. Goal: CRIMINAL JUSTICE ACTIVITIES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of CJD Grants Complying with CJD Guidelines	97%	96%	98%	98%	98%	98%	98%
<b>B.1.1. Strategy: CRIMINAL JUSTICE</b>							
<b>Output (Volume):</b>							
Number of Grants Currently Operating	874	823	800	825	825	825	825
<b>C. Goal: ECONOMIC DEVELOPMENT AND TOURISM</b>							
<b>Outcome (Results/Impact):</b>							
Number of New Jobs Announced by Businesses Receiving Recruitment and Expansion Assistance	10,857	10,731	6,000	6,000	6,000	6,000	6,000
Number of Unduplicated Jobs Announced by Companies Receiving Grants from the Texas Enterprise Fund	6,639	9,553	4,000	4,000	4,000	4,000	4,000
<b>C.1.1. Strategy: ECONOMIC DEVELOPMENT</b>							
<b>Output (Volume):</b>							
Number of Businesses Developed as Recruitment Prospects	276	281	120	120	120	120	120

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>C.1.5. Strategy: TEXAS EMERGING TECHNOLOGY FUND</b>							
<b>Output (Volume):</b>							
Number of Early-stage Companies Fostered by Emerging Technology Fund Investments and Guidance	5	2	6	12	12	12	12
Number of University Consortia Formed, Which Are a Collaboration between At Least Three Entities, within Which Includes At a Minimum, One Public Institution of Higher Education and One Private Company As a Result of ETF Research Award Matching Grants	1	4	6	6	6	6	6

**HISTORICAL COMMISSION**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 5,007,749	\$ 11,247,906	\$ 8,611,460	\$ 58,996,139	\$ 12,885,898	\$ 8,525,289	\$ 8,501,098
Sporting Goods Sales Tax Account No. 8118	4,908,283	5,055,371	5,132,799	6,412,799	6,412,799	5,132,799	5,132,799
Fees from Historic Sites Account No. 8119	1,206,304	1,183,835	1,180,324	1,182,080	1,182,080	1,182,080	1,182,080
Subtotal, General Revenue Fund	<u>\$ 11,122,336</u>	<u>\$ 17,487,112</u>	<u>\$ 14,924,583</u>	<u>\$ 66,591,018</u>	<u>\$ 20,480,777</u>	<u>\$ 14,840,168</u>	<u>\$ 14,815,977</u>
GR Dedicated - Texas Preservation Trust Fund Account No. 664	2,111,917	0	530,000	265,000	265,000	265,000	265,000
Federal Funds	1,169,519	1,090,271	1,113,279	1,090,235	1,090,235	1,090,235	1,090,235
<u>Other Funds</u>							
Appropriated Receipts	1,078,338	682,803	449,740	661,928	661,928	564,928	564,928
Interagency Contracts	1,914,379	2,405,559	2,899,971	411,258	87,000	411,258	87,000
Bond Proceeds - General Obligation Bonds	5,642,412	12,819,628	8,354,024	UB	UB	UB	UB

**HISTORICAL COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
License Plate Trust Fund Account No. 0802	0	2,000	2,000	5,929	2,000	2,000	2,000
Subtotal, Other Funds	<u>\$ 8,635,129</u>	<u>\$ 15,909,990</u>	<u>\$ 11,705,735</u>	<u>\$ 1,079,115</u>	<u>\$ 750,928</u>	<u>\$ 978,186</u>	<u>\$ 653,928</u>
<b>Total, Method of Financing</b>	<u><u>\$ 23,038,901</u></u>	<u><u>\$ 34,487,373</u></u>	<u><u>\$ 28,273,597</u></u>	<u><u>\$ 69,025,368</u></u>	<u><u>\$ 22,586,940</u></u>	<u><u>\$ 17,173,589</u></u>	<u><u>\$ 16,825,140</u></u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	170.1	173.3	190.2	222.7	222.7	190.2	190.2
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**Schedule of Exempt Positions:**

Executive Director, Group 4	\$125,000	\$126,250	\$128,775	\$145,000	\$145,000	\$128,775	\$128,775
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**Items of Appropriation:**

**A. Goal: HISTORIC PRESERVATION**

Preserve the State's Historic Landmarks and Artifacts.

<b>A.1.1. Strategy:</b> ARCHITECTURAL ASSISTANCE Property Rehabilitation/Preservation Technical Assistance.	\$ 627,048	\$ 826,459	\$ 836,955	\$ 1,267,884	\$ 1,013,955	\$ 836,955	\$ 836,955
<b>A.1.2. Strategy:</b> ARCHEOLOGICAL HERITAGE PROTECTION Archeological Protection through Reviews, Outreach & Other Programs.	\$ 1,316,605	\$ 1,212,562	\$ 1,108,893	\$ 1,404,080	\$ 1,404,080	\$ 1,164,080	\$ 1,164,080
<b>A.1.3. Strategy:</b> COURTHOUSE PRESERVATION Courthouse Preservation Assistance.	\$ 972,280	\$ 6,346,752	\$ 783,540	\$ 40,509,516	\$ 509,516	\$ 429,516	\$ 429,516
<b>A.1.4. Strategy:</b> HISTORIC SITES Operation and Maintenance of Historic Sites.	\$ 13,278,529	\$ 17,977,641	\$ 16,484,315	\$ 16,417,137	\$ 10,566,396	\$ 8,311,362	\$ 8,287,171
<b>A.1.5. Strategy:</b> PRESERVATION TRUST FUND Provide Financial Assistance through the Preservation Trust Fund.	\$ 0	\$ 0	\$ 530,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000
<b>A.2.1. Strategy:</b> DEVELOPMENT ASSISTANCE Technical Assistance for Heritage Development/Economic Revitalization.	\$ 2,611,471	\$ 3,633,015	\$ 4,671,036	\$ 4,421,737	\$ 4,238,640	\$ 2,341,737	\$ 2,158,640

**HISTORICAL COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>A.3.1. Strategy:</b> EVALUATE/INTERPRET RESOURCES Prog for Historic Resource Identification, Evaluation & Interpretation.	\$ 2,978,873	\$ 3,108,974	\$ 2,460,713	\$ 2,930,348	\$ 2,779,687	\$ 2,415,273	\$ 2,274,112
<b>Total, Goal A:</b> HISTORIC PRESERVATION	<u>\$ 21,784,806</u>	<u>\$ 33,105,403</u>	<u>\$ 26,875,452</u>	<u>\$ 67,215,702</u>	<u>\$ 20,777,274</u>	<u>\$ 15,763,923</u>	<u>\$ 15,415,474</u>
<b>B. Goal:</b> INDIRECT ADMINISTRATION							
<b>B.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 1,254,095	\$ 1,381,970	\$ 1,398,145	\$ 1,809,666	\$ 1,809,666	\$ 1,409,666	\$ 1,409,666
<b>Grand Total, HISTORICAL COMMISSION</b>	<u>\$ 23,038,901</u>	<u>\$ 34,487,373</u>	<u>\$ 28,273,597</u>	<u>\$ 69,025,368</u>	<u>\$ 22,586,940</u>	<u>\$ 17,173,589</u>	<u>\$ 16,825,140</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,769,928	\$ 8,477,218	\$ 9,504,953	\$ 12,014,953	\$ 12,014,953	\$ 9,504,953	\$ 9,504,953
Other Personnel Costs	232,475	320,804	288,257	300,257	300,257	295,257	295,257
Professional Fees and Services	1,675,305	1,182,408	1,195,469	778,014	636,853	383,014	241,853
Fuels and Lubricants	122,312	128,865	148,515	149,740	149,740	149,740	149,740
Consumable Supplies	198,869	152,815	160,715	157,715	157,715	155,715	155,715
Utilities	431,200	468,953	435,983	439,483	439,483	436,983	436,983
Travel	193,445	268,305	272,761	288,057	288,057	273,057	273,057
Rent - Building	175,770	235,150	144,900	136,900	136,900	136,900	136,900
Rent - Machine and Other	126,208	148,533	145,894	127,894	127,894	127,894	127,894
Debt Service	855,492	813,323	783,980	759,861	735,672	759,861	735,672
Other Operating Expense	4,683,834	5,650,577	5,160,461	5,385,097	5,192,498	3,900,022	3,716,923
Grants	2,251,241	7,379,422	2,031,709	41,781,264	1,777,335	1,007,335	1,007,335
Capital Expenditures	<u>4,322,822</u>	<u>9,261,000</u>	<u>8,000,000</u>	<u>6,706,133</u>	<u>629,583</u>	<u>42,858</u>	<u>42,858</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 23,038,901</u>	<u>\$ 34,487,373</u>	<u>\$ 28,273,597</u>	<u>\$ 69,025,368</u>	<u>\$ 22,586,940</u>	<u>\$ 17,173,589</u>	<u>\$ 16,825,140</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 475,009	\$ 571,322	\$ 583,091	\$	\$	\$ 586,006	\$ 588,936
Group Insurance	1,311,182	1,416,361	1,531,689			1,660,099	1,799,656

**HISTORICAL COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Social Security	581,806	609,329	621,881			624,990	628,115
Benefits Replacement	25,792	22,291	20,173			18,257	16,522
Subtotal, Employee Benefits	\$ 2,393,789	\$ 2,619,303	\$ 2,756,834	\$	\$	\$ 2,889,352	\$ 3,033,229
<b>Debt Service</b>							
TPFA GO Bond Debt Service	\$ 11,823,518	\$ 10,492,927	\$ 13,354,592	\$	\$	\$ 17,267,717	\$ 16,619,016
Lease Payments	8,977	8,133	6,195			6,216	5,809
Subtotal, Debt Service	\$ 11,832,495	\$ 10,501,060	\$ 13,360,787	\$	\$	\$ 17,273,933	\$ 16,624,825
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 14,226,284</b>	<b>\$ 13,120,363</b>	<b>\$ 16,117,621</b>	<b>\$</b>	<b>\$</b>	<b>\$ 20,163,285</b>	<b>\$ 19,658,054</b>

**Performance Measure Targets**

**A. Goal: HISTORIC PRESERVATION**

**Outcome (Results/Impact):**

Number of Properties Designated Annually	3,059	1,808	2,250	2,515	2,515	2,250	2,250
Number of Individuals Provided Training and Assistance in Historic and Archeological Preservation	41,984	41,771	38,950	40,790	40,890	40,000	40,000
<b>A.1.1. Strategy: ARCHITECTURAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Historic Properties Provided Technical Assistance, Monitoring, and Mandated State and/or Federal Architectural Reviews in Order to Encourage Preservation	2,685	3,366	3,500	3,250	3,250	3,250	3,250
<b>A.1.2. Strategy: ARCHEOLOGICAL HERITAGE PROTECTION</b>							
<b>Output (Volume):</b>							
Number of Construction Projects Reviewed for Archeological Impact	3,745	3,829	4,500	4,500	4,500	4,500	4,500
<b>A.2.1. Strategy: DEVELOPMENT ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Properties and Sites Assisted	1,988	1,372	1,200	1,200	1,200	950	950
<b>A.3.1. Strategy: EVALUATE/INTERPRET RESOURCES</b>							
<b>Output (Volume):</b>							
Number of Sites, Properties, and Other Historical Resources Evaluated	7,327	8,024	7,800	7,665	7,665	7,600	7,600

**DEPARTMENT OF INFORMATION RESOURCES**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 7,218,989	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Other Funds</u>							
DIR Clearing Fund Account - AR	6,808,484	9,657,691	13,794,330	14,198,944	14,184,319	13,955,944	13,941,319
Telecommunications Revolving Account - AR	16,874,471	18,400,403	20,883,433	33,853,113	40,008,573	33,853,113	40,008,573
Telecommunications Revolving Account - IAC	71,756,102	74,523,722	63,663,733	65,331,361	65,567,296	65,331,361	65,567,296
Statewide Technology Account - IAC	190,530,304	187,819,725	189,140,195	194,805,928	204,993,606	229,068,105	233,921,216
Statewide Technology Account - Appropriated Receipts	2,258,770	1,936,831	2,366,289	2,472,971	2,559,730	2,472,971	2,559,730
Subtotal, Other Funds	<u>\$ 288,228,131</u>	<u>\$ 292,338,372</u>	<u>\$ 289,847,980</u>	<u>\$ 310,662,317</u>	<u>\$ 327,313,524</u>	<u>\$ 344,681,494</u>	<u>\$ 355,998,134</u>
<b>Total, Method of Financing</b>	<u>\$ 295,447,120</u>	<u>\$ 292,338,372</u>	<u>\$ 289,847,980</u>	<u>\$ 310,662,317</u>	<u>\$ 327,313,524</u>	<u>\$ 344,681,494</u>	<u>\$ 355,998,134</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	182.4	181.8	198.0	198.0	198.0	198.0	198.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 6	\$175,000	\$176,750	\$180,285	\$221,500	\$221,500	\$180,285	\$180,285
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> PROMOTE EFFIC. IR POLICIES/SYSTEMS							
Promote Statewide IR Policies & Innovative, Productive, & Eff Info Sys.							
<b>A.1.1. Strategy:</b> STATEWIDE PLANNING							
Produce Statewide IR Strategic Plan/Conduct Collaborative Workshops.	\$ 303,963	\$ 316,013	\$ 328,171	\$ 320,098	\$ 320,098	\$ 320,098	\$ 320,098
<b>A.1.2. Strategy:</b> RULE AND GUIDELINE DEVELOPMENT							
Develop Rules & Guidelines to Establish Statewide Technology Standards.	\$ 289,772	\$ 305,946	\$ 323,171	\$ 320,098	\$ 320,098	\$ 320,098	\$ 320,098



**DEPARTMENT OF INFORMATION RESOURCES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>A.1.3. Strategy:</b> STATEWIDE SECURITY Plan Statewide Security for IR Assets.	\$ 254,344	\$ 368,170	\$ 379,597	\$ 355,170	\$ 355,170	\$ 355,170	\$ 355,170
<b>Total, Goal A:</b> PROMOTE EFFIC. IR POLICIES/SYSTEMS	\$ 848,079	\$ 990,129	\$ 1,030,939	\$ 995,366	\$ 995,366	\$ 995,366	\$ 995,366
<b>B. Goal:</b> COST EFFECTIVE DELIVERY OF IT Manage the Cost Effective Delivery of IT Commodities & Services.							
<b>B.1.1. Strategy:</b> CONTRACT ADMIN OF IT COMM & SVCS Manage Procurement Infrastructure for IT Commodities and Services.	\$ 3,794,700	\$ 4,155,302	\$ 4,275,752	\$ 4,887,974	\$ 4,810,770	\$ 4,887,974	\$ 4,810,770
<b>B.2.1. Strategy:</b> DATA CENTER SERVICES	\$ 191,516,170	\$ 188,703,358	\$ 190,399,489	\$ 195,893,570	\$ 206,158,223	\$ 230,155,747	\$ 235,085,833
<b>B.2.2. Strategy:</b> TEXAS.GOV	\$ 456,373	\$ 547,032	\$ 500,027	\$ 759,963	\$ 809,963	\$ 516,963	\$ 566,963
<b>B.3.1. Strategy:</b> STATEWIDE CYBER SECURITY SERVICES Enhance State Cyber Security Efforts to Protect Information Assets.	\$ 0	\$ 3,999,100	\$ 5,958,121	\$ 5,774,504	\$ 5,774,504	\$ 5,774,504	\$ 5,774,504
<b>Total, Goal B:</b> COST EFFECTIVE DELIVERY OF IT	\$ 195,767,243	\$ 197,404,792	\$ 201,133,389	\$ 207,316,011	\$ 217,553,460	\$ 241,335,188	\$ 246,238,070
<b>C. Goal:</b> TELECOMMUNICATIONS							
<b>C.1.1. Strategy:</b> CAPITOL COMPLEX TELEPHONE Maintain and Increase the Capabilities of the CCTS.	\$ 3,238,076	\$ 3,421,525	\$ 3,506,063	\$ 3,808,093	\$ 4,157,086	\$ 3,808,093	\$ 4,157,086
<b>C.2.1. Strategy:</b> NETWORK SERVICES Maintain Legacy TEX-AN and Provide Enhanced TEX-AN Network Services.	\$ 81,643,142	\$ 84,472,274	\$ 77,682,323	\$ 91,606,328	\$ 97,624,502	\$ 91,606,328	\$ 97,624,502
<b>C.2.2. Strategy:</b> NETWORK & TELECOM SECURITY SERVICES Provide Network and Telecommunications Security Services.	\$ 341,651	\$ 237,160	\$ 345,291	\$ 339,718	\$ 339,718	\$ 339,718	\$ 339,718
<b>Total, Goal C:</b> TELECOMMUNICATIONS	\$ 85,222,869	\$ 88,130,959	\$ 81,533,677	\$ 95,754,139	\$ 102,121,306	\$ 95,754,139	\$ 102,121,306
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 2,948,828	\$ 2,355,225	\$ 2,564,510	\$ 2,527,956	\$ 2,527,956	\$ 2,527,956	\$ 2,527,956
<b>D.1.2. Strategy:</b> INFORMATION RESOURCES	\$ 9,810,483	\$ 2,616,059	\$ 2,744,797	\$ 3,128,939	\$ 3,175,530	\$ 3,128,939	\$ 3,175,530

**DEPARTMENT OF INFORMATION RESOURCES**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>D.1.3. Strategy:</b> OTHER SUPPORT SERVICES	\$ 849,618	\$ 841,208	\$ 840,668	\$ 939,906	\$ 939,906	\$ 939,906	\$ 939,906
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	<u>\$ 13,608,929</u>	<u>\$ 5,812,492</u>	<u>\$ 6,149,975</u>	<u>\$ 6,596,801</u>	<u>\$ 6,643,392</u>	<u>\$ 6,596,801</u>	<u>\$ 6,643,392</u>
<b>Grand Total,</b> DEPARTMENT OF INFORMATION RESOURCES	<u>\$ 295,447,120</u>	<u>\$ 292,338,372</u>	<u>\$ 289,847,980</u>	<u>\$ 310,662,317</u>	<u>\$ 327,313,524</u>	<u>\$ 344,681,494</u>	<u>\$ 355,998,134</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 13,575,522	\$ 14,113,758	\$ 15,847,299	\$ 15,972,451	\$ 15,972,451	\$ 15,972,451	\$ 15,972,451
Other Personnel Costs	741,225	502,075	393,657	398,541	398,476	398,541	398,476
Professional Fees and Services	207,118,648	195,940,989	200,196,298	207,190,737	217,441,709	241,209,914	246,126,319
Fuels and Lubricants	3,960	5,000	5,000	5,000	5,000	5,000	5,000
Consumable Supplies	26,931	32,022	45,000	52,000	52,000	52,000	52,000
Utilities	1,156,945	86,175	100,000	100,000	100,000	100,000	100,000
Travel	50,812	38,042	58,000	72,800	72,800	72,800	72,800
Rent - Building	8,874	12,296	17,323	17,323	17,323	17,323	17,323
Rent - Machine and Other	0	19,114	24,677	102,820	102,820	102,820	102,820
Other Operating Expense	71,953,525	81,554,765	73,095,726	86,480,645	93,050,945	86,480,645	92,775,945
Capital Expenditures	<u>810,678</u>	<u>34,136</u>	<u>65,000</u>	<u>270,000</u>	<u>100,000</u>	<u>270,000</u>	<u>375,000</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 295,447,120</u>	<u>\$ 292,338,372</u>	<u>\$ 289,847,980</u>	<u>\$ 310,662,317</u>	<u>\$ 327,313,524</u>	<u>\$ 344,681,494</u>	<u>\$ 355,998,134</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 851,979	\$ 1,024,727	\$ 1,045,837	\$	\$	\$ 1,051,066	\$ 1,056,321
Group Insurance	1,691,984	1,827,710	1,988,791			2,169,174	2,366,721
Social Security	1,025,191	1,073,690	1,095,808			1,101,287	1,106,794
Benefits Replacement	<u>55,694</u>	<u>48,134</u>	<u>43,561</u>			<u>39,423</u>	<u>35,677</u>
Subtotal, Employee Benefits	<u>\$ 3,624,848</u>	<u>\$ 3,974,261</u>	<u>\$ 4,173,997</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,360,950</u>	<u>\$ 4,565,513</u>

**DEPARTMENT OF INFORMATION RESOURCES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<u>Debt Service</u>							
Lease Payments	\$ 444,976	\$ 453,818	\$ 83,253	\$	\$	\$ 36,120	\$ 35,298
 <b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	 <b>\$ 4,069,824</b>	 <b>\$ 4,428,079</b>	 <b>\$ 4,257,250</b>	 <b>\$</b>	 <b>\$</b>	 <b>\$ 4,397,070</b>	 <b>\$ 4,600,811</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: PROMOTE EFFIC. IR POLICIES/SYSTEMS</b>							
<b>A.1.2. Strategy: RULE AND GUIDELINE DEVELOPMENT</b>							
<b>Efficiencies:</b>							
Average Cost Per Rule, Guideline, and Standard Reviewed and Produced	2,333.33	2,000	3,300	3,300	3,300	2,000	2,000
 <b>B. Goal: COST EFFECTIVE DELIVERY OF IT</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Monthly Minimum Service Level Targets Achieved for Data Center Services	98.46%	99.18%	92%	90%	90%	95%	95%
Percentage of Customers Satisfied with Data Center Services Contract Management	74%	78%	95%	90%	90%	90%	90%
<b>B.1.1. Strategy: CONTRACT ADMIN OF IT COMM &amp; SVCS</b>							
<b>Output (Volume):</b>							
Total Contract Savings and Cost Avoidance Provided Through DIR Contracts	300,854,457	274,765,117	260,000,000	260,000,000	260,000,000	280,000,000	280,000,000
<b>B.3.1. Strategy: STATEWIDE CYBER SECURITY SERVICES</b>							
<b>Output (Volume):</b>							
Number of State Agency Security Assessments Performed	0	5	15	15	15	15	15
Number of State Agencies that Participate in DIR Provided Security Training Offerings	0	124	150	150	150	150	150
 <b>C. Goal: TELECOMMUNICATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Customers Satisfied with CCTS	100%	96.25%	99%	99%	99%	99%	99%
Percent of Customers Satisfied with TEX-AN	94.1%	91.65%	96%	96%	96%	96%	96%

**DEPARTMENT OF INFORMATION RESOURCES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C.2.1. Strategy: NETWORK SERVICES</b>							
<b>Efficiencies:</b>							
Average Price Per Intrastate Minute on TEX-AN	0.02	0.02	0.02	0.02	0.02	0.02	0.02
Average Price Per Toll-Free Minute on TEX-AN	0.02	0.02	0.02	0.02	0.02	0.02	0.02

**LIBRARY & ARCHIVES COMMISSION**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 7,222,755	\$ 11,555,336	\$ 12,160,471	\$ 16,750,212	\$ 16,750,211	\$ 11,925,212	\$ 11,925,211
<u>Federal Funds</u>							
Federal Public Library Service Fund No. 118	8,699,496	9,635,440	10,194,988	10,220,817	9,816,985	9,720,817	9,316,985
Federal American Recovery and Reinvestment Fund	3,199,676	0	0	0	0	0	0
Federal Funds	135,011	10,438	22,147	20,000	20,000	20,000	20,000
Subtotal, Federal Funds	<u>\$ 12,034,183</u>	<u>\$ 9,645,878</u>	<u>\$ 10,217,135</u>	<u>\$ 10,240,817</u>	<u>\$ 9,836,985</u>	<u>\$ 9,740,817</u>	<u>\$ 9,336,985</u>
<u>Other Funds</u>							
Appropriated Receipts	2,027,493	1,454,114	4,012,146	3,583,468	3,276,556	3,383,468	3,076,556
Interagency Contracts	3,778,455	2,067,901	3,243,142	3,079,260	2,678,438	3,079,260	2,678,438
License Plate Trust Fund Account No. 0802	0	0	33,000	5,000	5,000	5,000	5,000
Subtotal, Other Funds	<u>\$ 5,805,948</u>	<u>\$ 3,522,015</u>	<u>\$ 7,288,288</u>	<u>\$ 6,667,728</u>	<u>\$ 5,959,994</u>	<u>\$ 6,467,728</u>	<u>\$ 5,759,994</u>
<b>Total, Method of Financing</b>	<u>\$ 25,062,886</u>	<u>\$ 24,723,229</u>	<u>\$ 29,665,894</u>	<u>\$ 33,658,757</u>	<u>\$ 32,547,190</u>	<u>\$ 28,133,757</u>	<u>\$ 27,022,190</u>

**LIBRARY & ARCHIVES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	146.1	146.5	163.5	176.0	176.0	163.5	163.5
<b>Schedule of Exempt Positions:</b>							
Director-Librarian, Group 3	\$104,500	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000
<b>Items of Appropriation:</b>							
<b>A. Goal: DELIVERY OF SERVICES</b>							
Improve the Availability of Library and Information Services.							
<b>A.1.1. Strategy:</b> LIBRARY RESOURCE SHARING SERVICES Share Library Resources Among Libraries Statewide.	\$ 10,390,719	\$ 12,850,794	\$ 15,714,116	\$ 18,941,417	\$ 18,716,190	\$ 15,278,417	\$ 15,053,190
<b>A.1.2. Strategy:</b> AID TO LOCAL LIBRARIES Aid in the Development of Local Libraries.	\$ 6,179,289	\$ 3,051,146	\$ 2,754,186	\$ 2,876,166	\$ 2,882,131	\$ 2,459,541	\$ 2,465,506
<b>A.2.1. Strategy:</b> DISABLED SERVICES Provide Direct Library Services by Mail to Texans with Disabilities.	<u>\$ 2,022,833</u>	<u>\$ 2,196,860</u>	<u>\$ 3,841,630</u>	<u>\$ 3,362,543</u>	<u>\$ 2,576,201</u>	<u>\$ 3,206,543</u>	<u>\$ 2,420,201</u>
<b>Total, Goal A: DELIVERY OF SERVICES</b>	<u>\$ 18,592,841</u>	<u>\$ 18,098,800</u>	<u>\$ 22,309,932</u>	<u>\$ 25,180,126</u>	<u>\$ 24,174,522</u>	<u>\$ 20,944,501</u>	<u>\$ 19,938,897</u>
<b>B. Goal: PUBLIC ACCESS TO GOV'T INFORMATION</b>							
Public Access to Government Information.							
<b>B.1.1. Strategy:</b> PROVIDE ACCESS TO INFO & ARCHIVES Provide Access to Information and Archives.	\$ 2,228,595	\$ 2,687,196	\$ 2,854,105	\$ 3,245,066	\$ 3,245,635	\$ 2,786,066	\$ 2,786,635
<b>C. Goal: MANAGE STATE/LOCAL RECORDS</b>							
Cost-effective State/Local Records Management.							
<b>C.1.1. Strategy:</b> MANAGE STATE/LOCAL RECORDS Records Management Services for State/Local Government Officials.	\$ 2,012,913	\$ 1,858,674	\$ 2,290,394	\$ 2,177,269	\$ 2,066,678	\$ 1,964,269	\$ 1,853,678

**LIBRARY & ARCHIVES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 2,228,537	\$ 2,078,559	\$ 2,211,463	\$ 3,056,296	\$ 3,060,355	\$ 2,438,921	\$ 2,442,980
<b>Grand Total,</b> LIBRARY & ARCHIVES COMMISSION	<u>\$ 25,062,886</u>	<u>\$ 24,723,229</u>	<u>\$ 29,665,894</u>	<u>\$ 33,658,757</u>	<u>\$ 32,547,190</u>	<u>\$ 28,133,757</u>	<u>\$ 27,022,190</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,775,126	\$ 5,931,006	\$ 6,998,538	\$ 8,139,761	\$ 8,245,808	\$ 6,965,761	\$ 7,071,808
Other Personnel Costs	259,501	284,712	326,046	401,550	406,417	305,900	310,767
Professional Fees and Services	1,477,217	968,996	1,961,363	1,937,834	1,736,558	1,410,134	1,208,858
Fuels and Lubricants	11,149	10,708	13,675	11,875	13,875	11,875	13,875
Consumable Supplies	96,758	137,870	217,440	233,375	240,375	205,750	212,750
Utilities	70,562	231,243	247,470	264,920	274,670	263,420	273,170
Travel	117,259	67,750	112,400	151,500	152,500	123,500	124,500
Rent - Building	10,216	14,848	127,980	23,380	23,880	23,380	23,880
Rent - Machine and Other	47,054	34,927	40,100	42,600	38,063	42,600	38,063
Other Operating Expense	11,564,686	12,948,429	15,034,258	18,936,301	18,489,402	14,797,276	14,350,377
Grants	5,270,055	3,253,661	2,411,883	2,500,000	2,500,000	2,500,000	2,500,000
Capital Expenditures	<u>363,303</u>	<u>839,079</u>	<u>2,174,741</u>	<u>1,015,661</u>	<u>425,642</u>	<u>1,484,161</u>	<u>894,142</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 25,062,886</u>	<u>\$ 24,723,229</u>	<u>\$ 29,665,894</u>	<u>\$ 33,658,757</u>	<u>\$ 32,547,190</u>	<u>\$ 28,133,757</u>	<u>\$ 27,022,190</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 355,816	\$ 427,962	\$ 436,778	\$	\$	\$ 438,962	\$ 441,156
Group Insurance	1,347,086	1,455,145	1,587,980			1,737,087	1,900,901
Social Security	445,907	467,001	476,621			479,004	481,399
Benefits Replacement	<u>34,456</u>	<u>29,779</u>	<u>26,950</u>			<u>24,390</u>	<u>22,073</u>
Subtotal, Employee Benefits	<u>\$ 2,183,265</u>	<u>\$ 2,379,887</u>	<u>\$ 2,528,329</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,679,443</u>	<u>\$ 2,845,529</u>

**LIBRARY & ARCHIVES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<u>Debt Service</u>							
Lease Payments	\$ 622,074	\$ 623,296	\$ 203	\$	\$	\$ 145	\$ 0
 <b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,805,339</b>	<b>\$ 3,003,183</b>	<b>\$ 2,528,532</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,679,588</b>	<b>\$ 2,845,529</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: DELIVERY OF SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Eligible Population Registered for Talking Book Program Services							
	4.75%	4.6%	4.8%	4.8%	4.9%	4.8%	4.9%
<b>A.1.1. Strategy: LIBRARY RESOURCE SHARING SERVICES</b>							
<b>Explanatory:</b>							
Number of Resources Provided to Persons Through Shared Services							
	89,500,000	96,000,000	105,000,000	108,000,000	113,000,000	108,000,000	109,000,000
<b>A.1.2. Strategy: AID TO LOCAL LIBRARIES</b>							
<b>Output (Volume):</b>							
Number of Library Project-sponsored Services Provided to Persons							
	712,698	902,710	640,000	1,280,000	1,280,000	640,000	640,000
<b>A.2.1. Strategy: DISABLED SERVICES</b>							
<b>Output (Volume):</b>							
Number of Persons Served							
	15,441	15,463	15,600	31,500	31,750	15,750	15,875
 <b>B. Goal: PUBLIC ACCESS TO GOV'T INFORMATION</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Customers Satisfied with State Library Reference and Information Services							
	98.87%	99.28%	98%	98%	98%	98%	98%
<b>B.1.1. Strategy: PROVIDE ACCESS TO INFO &amp; ARCHIVES</b>							
<b>Output (Volume):</b>							
Number of Assists with Information Resources							
	5,580,190	6,638,908	6,750,000	7,300,000	7,500,000	7,000,000	7,200,000

**PENSION REVIEW BOARD**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 866,313	\$ 886,621	\$ 848,657	\$ 1,018,658	\$ 938,657	\$ 901,158	\$ 901,157
Appropriated Receipts	<u>53,770</u>	<u>0</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
<b>Total, Method of Financing</b>	<u>\$ 920,083</u>	<u>\$ 886,621</u>	<u>\$ 848,657</u>	<u>\$ 1,028,658</u>	<u>\$ 948,657</u>	<u>\$ 911,158</u>	<u>\$ 911,157</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	12.7	12.7	14.0	15.0	15.0	15.0	15.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 2	\$80,000	\$110,000	\$110,000	\$125,000	\$125,000	\$110,000	\$110,000
<b>Items of Appropriation:</b>							
<b>A. Goal: SOUND RETIREMENT SYSTEMS</b>							
Provide Info to Help Ensure Actuarially Sound Retirement Systems.							
<b>A.1.1. Strategy: RETIREMENT SYSTEM REVIEWS</b>	\$ 346,991	\$ 357,740	\$ 361,001	\$ 478,502	\$ 398,501	\$ 372,252	\$ 372,251
Conduct Reviews of Texas Public Retirement Systems.							
<b>A.2.1. Strategy: TECHNICAL ASSISTANCE AND EDUCATION</b>	<u>\$ 573,092</u>	<u>\$ 528,881</u>	<u>\$ 487,656</u>	<u>\$ 550,156</u>	<u>\$ 550,156</u>	<u>\$ 538,906</u>	<u>\$ 538,906</u>
Provide Technical Assistance; Issue Impact Statements; Educate.							
<b>Total, Goal A: SOUND RETIREMENT SYSTEMS</b>	<u>\$ 920,083</u>	<u>\$ 886,621</u>	<u>\$ 848,657</u>	<u>\$ 1,028,658</u>	<u>\$ 948,657</u>	<u>\$ 911,158</u>	<u>\$ 911,157</u>
<b>Grand Total, PENSION REVIEW BOARD</b>	<u>\$ 920,083</u>	<u>\$ 886,621</u>	<u>\$ 848,657</u>	<u>\$ 1,028,658</u>	<u>\$ 948,657</u>	<u>\$ 911,158</u>	<u>\$ 911,157</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 722,452	\$ 717,091	\$ 760,491	\$ 850,492	\$ 850,491	\$ 812,992	\$ 812,991
Other Personnel Costs	22,152	9,000	15,200	15,200	15,200	15,200	15,200
Professional Fees and Services	73,348	81,090	12,500	92,500	12,500	12,500	12,500
Consumable Supplies	7,865	4,700	3,500	3,500	3,500	3,500	3,500
Utilities	41	0	0	0	0	0	0
Travel	12,712	17,300	26,000	26,000	26,000	26,000	26,000
Rent - Building	17,997	1,200	1,000	1,000	1,000	1,000	1,000



**PENSION REVIEW BOARD**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Rent - Machine and Other	19,974	15,525	15,000	15,000	15,000	15,000	15,000
Other Operating Expense	43,542	40,715	14,966	24,966	24,966	24,966	24,966
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 920,083</b>	<b>\$ 886,621</b>	<b>\$ 848,657</b>	<b>\$ 1,028,658</b>	<b>\$ 948,657</b>	<b>\$ 911,158</b>	<b>\$ 911,157</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 42,175	\$ 50,726	\$ 51,771	\$	\$	\$ 52,030	\$ 52,290
Group Insurance	135,754	146,644	160,248			175,535	192,353
Social Security	50,376	52,759	53,846			54,115	54,386
Subtotal, Employee Benefits	<b>\$ 228,305</b>	<b>\$ 250,129</b>	<b>\$ 265,865</b>	<b>\$</b>	<b>\$</b>	<b>\$ 281,680</b>	<b>\$ 299,029</b>
<u>Debt Service</u>							
Lease Payments	\$ 42,497	\$ 42,580	\$ 0	\$	\$	\$ 0	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 270,802</b>	<b>\$ 292,709</b>	<b>\$ 265,865</b>	<b>\$</b>	<b>\$</b>	<b>\$ 281,680</b>	<b>\$ 299,029</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: SOUND RETIREMENT SYSTEMS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Actuarially Funded Defined Benefit Texas Public Retirement Systems That Are Actuarially Sound	97.22%	98.37%	98%	98%	98%	98%	98%
Percent of All Constituents Satisfied with PRB Educational Services	100%	79.76%	98%	98%	98%	98%	98%
<b>A.1.1. Strategy: RETIREMENT SYSTEM REVIEWS</b>							
<b>Output (Volume):</b>							
Number of Reviews Completed	536	327	225	225	225	225	225
<b>A.2.1. Strategy: TECHNICAL ASSISTANCE AND EDUCATION</b>							
<b>Output (Volume):</b>							
Number of Technical Assistance Reports Provided by Staff	164	138	100	100	100	100	100

**PRESERVATION BOARD**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 11,564,926	\$ 15,143,686	\$ 16,792,155	\$ 18,941,473	\$ 12,622,984	\$ 11,835,887	\$ 11,856,148
<u>Other Funds</u>							
Appropriated Receipts	315,053	224,983	111,764	15,000	15,000	15,000	15,000
Interagency Contracts	10,320	4,000	4,000	4,000	4,000	4,000	4,000
Bond Proceeds - Revenue Bonds	196	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 325,569</u>	<u>\$ 228,983</u>	<u>\$ 115,764</u>	<u>\$ 19,000</u>	<u>\$ 19,000</u>	<u>\$ 19,000</u>	<u>\$ 19,000</u>
<b>Total, Method of Financing</b>	<u>\$ 11,890,495</u>	<u>\$ 15,372,669</u>	<u>\$ 16,907,919</u>	<u>\$ 18,960,473</u>	<u>\$ 12,641,984</u>	<u>\$ 11,854,887</u>	<u>\$ 11,875,148</u>

**This bill pattern represents an estimated 37.5% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	62.6	95.2	109.5	109.5	109.5	109.5	109.5
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<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 5	\$160,000	\$176,000	\$182,160	\$182,160	\$182,160	\$182,160	\$182,160

**Items of Appropriation:**

**A. Goal:** MANAGE CAPITOL AND OTHER BUILDINGS  
Manage Capitol and Other Buildings/Grounds and Promote Texas History.

<b>A.1.1. Strategy:</b> PRESERVE BUILDINGS AND CONTENTS Preserve State Capitol and Other Designated Buildings and Grounds.	\$ 174,491	\$ 306,355	\$ 315,072	\$ 327,435	\$ 328,457	\$ 312,840	\$ 313,863
<b>A.1.2. Strategy:</b> BUILDING MAINTENANCE Maintain State Capitol and Other Designated Buildings and Grounds.	\$ 3,670,752	\$ 4,290,907	\$ 3,864,666	\$ 8,048,783	\$ 3,719,373	\$ 3,525,497	\$ 3,621,087
<b>A.2.1. Strategy:</b> MANAGE EDUCATIONAL PROGRAM Manage Educational Program for State Capitol and Visitors Center.	\$ 468,001	\$ 554,562	\$ 585,980	\$ 601,616	\$ 601,966	\$ 575,813	\$ 576,164

**PRESERVATION BOARD**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.2.2. Strategy:</b> MANAGE STATE HISTORY MUSEUM Manage and Operate the Bob Bullock Texas State History Museum.	\$ 6,436,321	\$ 8,883,819	\$ 10,672,112	\$ 8,523,278	\$ 6,532,727	\$ 6,027,285	\$ 5,950,481
<b>A.3.1. Strategy:</b> MANAGE ENTERPRISES Manage Events, Exhibits, Activities & Operate Profitable Enterprises.	<u>\$ 51,643</u>	<u>\$ 57,856</u>	<u>\$ 58,185</u>	<u>\$ 62,306</u>	<u>\$ 62,306</u>	<u>\$ 58,566</u>	<u>\$ 58,566</u>
<b>Total, Goal A:</b> MANAGE CAPITOL AND OTHER BUILDINGS	<u>\$ 10,801,208</u>	<u>\$ 14,093,499</u>	<u>\$ 15,496,015</u>	<u>\$ 17,563,418</u>	<u>\$ 11,244,829</u>	<u>\$ 10,500,001</u>	<u>\$ 10,520,161</u>
<b>B. Goal:</b> INDIRECT ADMINISTRATION							
<b>B.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 1,089,287	\$ 1,279,170	\$ 1,411,904	\$ 1,397,055	\$ 1,397,155	\$ 1,354,886	\$ 1,354,987
<b>Grand Total, PRESERVATION BOARD</b>	<u>\$ 11,890,495</u>	<u>\$ 15,372,669</u>	<u>\$ 16,907,919</u>	<u>\$ 18,960,473</u>	<u>\$ 12,641,984</u>	<u>\$ 11,854,887</u>	<u>\$ 11,875,148</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,741,454	\$ 4,461,326	\$ 4,888,569	\$ 4,942,352	\$ 4,954,373	\$ 4,371,896	\$ 4,383,919
Other Personnel Costs	91,390	133,802	221,458	228,546	229,361	201,756	202,571
Professional Fees and Services	199,849	739,360	1,649,007	306,500	129,153	34,000	52,100
Fuels and Lubricants	7,374	2,706	2,450	3,825	3,825	3,825	3,825
Consumable Supplies	108,905	90,084	131,476	96,437	132,237	96,437	132,237
Utilities	31,151	37,805	37,420	38,325	47,925	25,985	35,586
Travel	1,692	14,773	15,192	16,620	14,492	7,970	5,942
Rent - Building	2,017	900	745	1,180	1,180	1,180	1,180
Rent - Machine and Other	(772)	28,049	11,000	31,250	31,250	31,250	31,250
Debt Service	5,843,504	5,738,825	5,633,075	5,531,075	5,439,025	5,531,075	5,439,025
Other Operating Expense	1,242,876	2,325,009	3,751,155	1,839,363	1,659,163	1,549,513	1,587,513
Capital Expenditures	<u>1,621,055</u>	<u>1,800,030</u>	<u>566,372</u>	<u>5,925,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 11,890,495</u>	<u>\$ 15,372,669</u>	<u>\$ 16,907,919</u>	<u>\$ 18,960,473</u>	<u>\$ 12,641,984</u>	<u>\$ 11,854,887</u>	<u>\$ 11,875,148</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 252,257	\$ 303,405	\$ 309,655	\$	\$	\$ 352,033	\$ 353,793

**PRESERVATION BOARD**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Group Insurance	609,042	657,897	711,148			849,168	919,186
Social Security	515,060	539,426	550,539			625,882	629,012
Benefits Replacement	<u>18,248</u>	<u>15,771</u>	<u>14,273</u>			<u>12,917</u>	<u>11,690</u>
Subtotal, Employee Benefits	<u>\$ 1,394,607</u>	<u>\$ 1,516,499</u>	<u>\$ 1,585,615</u>	<u>\$</u>	<u>\$</u>	<u>\$ 1,840,000</u>	<u>\$ 1,913,681</u>
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 2,918	\$ 2,835	\$ 2,753	\$	\$	\$ 2,671	\$ 2,589
Lease Payments	<u>1,272,167</u>	<u>1,155,767</u>	<u>888,770</u>			<u>870,148</u>	<u>837,865</u>
Subtotal, Debt Service	<u>\$ 1,275,085</u>	<u>\$ 1,158,602</u>	<u>\$ 891,523</u>	<u>\$</u>	<u>\$</u>	<u>\$ 872,819</u>	<u>\$ 840,454</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 2,669,692</u>	<u>\$ 2,675,101</u>	<u>\$ 2,477,138</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,712,819</u>	<u>\$ 2,754,135</u>

**Performance Measure Targets**

**A. Goal: MANAGE CAPITOL AND OTHER BUILDINGS**

**Outcome (Results/Impact):**

Percent of Maintenance Tasks Completed Correctly 99.8% 99.5% 98% 98% 98% 98% 98%

**A.1.1. Strategy: PRESERVE BUILDINGS AND CONTENTS**

**Output (Volume):**

Number of Repairs and Restorations of Historical Items Completed 334 145 350 150 375 150 375

**A.1.2. Strategy: BUILDING MAINTENANCE**

**Efficiencies:**

Cost Per Building Square Foot of Custodial Care 1.57 1.55 1.8 1.8 1.8 1.8 1.8

**A.2.1. Strategy: MANAGE EDUCATIONAL PROGRAM**

**Output (Volume):**

Number of School-age Tours Conducted at the Visitors Center 2,220 2,233 2,250 2,200 2,300 2,200 2,300

**A.2.2. Strategy: MANAGE STATE HISTORY MUSEUM**

**Explanatory:**

Number of Visitors to the Museum 396,339 399,453 380,000 391,400 403,142 391,400 403,142

**PRESERVATION BOARD**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>A.3.1. Strategy: MANAGE ENTERPRISES</b>							
<b>Explanatory:</b>							
Revenue from Parking Meters	642,216	641,458	825,860	703,244	700,000	703,244	700,000

**STATE OFFICE OF RISK MANAGEMENT**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
<u>Other Funds</u>							
Appropriated Receipts	\$ 2,820	\$ 347	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interagency Contracts	46,763,158	48,531,348	52,551,584	50,541,466	50,541,466	50,369,510	50,424,054
Subrogation Receipts	1,162,490	567,750	567,750	567,750	567,750	567,750	567,750
Subtotal, Other Funds	<u>\$ 47,928,468</u>	<u>\$ 49,099,445</u>	<u>\$ 53,119,334</u>	<u>\$ 51,109,216</u>	<u>\$ 51,109,216</u>	<u>\$ 50,937,260</u>	<u>\$ 50,991,804</u>
<b>Total, Method of Financing</b>	<u>\$ 47,928,468</u>	<u>\$ 49,099,445</u>	<u>\$ 53,119,334</u>	<u>\$ 51,109,216</u>	<u>\$ 51,109,216</u>	<u>\$ 50,937,260</u>	<u>\$ 50,991,804</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	115.1	112.2	121.6	121.6	121.6	121.6	121.6
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 3	\$95,000	\$105,545	\$107,656	\$145,600	\$145,600	\$107,656	\$107,656

**STATE OFFICE OF RISK MANAGEMENT**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: MANAGE RISK AND ADMINISTER CLAIMS</b>							
Manage Workers' Compensation Costs.							
<b>A.1.1. Strategy:</b> RISK MANAGEMENT PROGRAM Assist/Review/Monitor Agencies' Risk Management Programs.	\$ 2,550,057	\$ 3,099,577	\$ 3,304,748	\$ 3,202,162	\$ 3,202,162	\$ 3,253,919	\$ 3,253,918
<b>A.2.1. Strategy:</b> PAY WORKERS' COMPENSATION Review Claims, Determine Liability and Pay Eligible Claims.	\$ 6,786,017	\$ 8,032,118	\$ 8,045,130	\$ 8,038,451	\$ 8,038,451	\$ 7,814,738	\$ 7,869,283
<b>Total, Goal A: MANAGE RISK AND ADMINISTER CLAIMS</b>	\$ 9,336,074	\$ 11,131,695	\$ 11,349,878	\$ 11,240,613	\$ 11,240,613	\$ 11,068,657	\$ 11,123,201
<b>B. Goal: WORKERS' COMPENSATION PAYMENTS</b>							
Workers' Compensation Payments: Estimated and Nontransferable.							
<b>B.1.1. Strategy:</b> WORKERS' COMPENSATION PAYMENTS Workers' Compensation Payments: Estimated and Nontransferable.	\$ 38,592,394	\$ 37,967,750	\$ 41,769,456	\$ 39,868,603	\$ 39,868,603	\$ 39,868,603	\$ 39,868,603
<b>Grand Total, STATE OFFICE OF RISK MANAGEMENT</b>	\$ 47,928,468	\$ 49,099,445	\$ 53,119,334	\$ 51,109,216	\$ 51,109,216	\$ 50,937,260	\$ 50,991,804
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,494,929	\$ 5,861,435	\$ 6,299,586	\$ 6,299,586	\$ 6,299,586	\$ 6,299,586	\$ 6,299,586
Other Personnel Costs	430,205	418,000	370,000	389,332	389,332	389,332	389,332
Professional Fees and Services	1,761,405	2,247,252	2,301,797	2,470,000	2,470,000	2,248,452	2,302,997
Consumable Supplies	24,428	25,963	25,963	28,500	28,500	26,335	26,335
Utilities	1,021	3,218	3,218	3,218	3,218	3,218	3,218
Travel	121,546	160,704	160,000	160,000	160,000	160,000	160,000
Rent - Building	720	720	720	720	720	720	720
Rent - Machine and Other	23,881	26,054	26,054	26,054	26,054	26,054	26,054
Other Operating Expense	40,070,333	40,056,099	43,741,996	41,731,806	41,731,806	41,783,563	41,783,562
Capital Expenditures	0	300,000	190,000	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	\$ 47,928,468	\$ 49,099,445	\$ 53,119,334	\$ 51,109,216	\$ 51,109,216	\$ 50,937,260	\$ 50,991,804

**STATE OFFICE OF RISK MANAGEMENT**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 323,078	\$ 388,586	\$ 396,591	\$	\$	\$ 398,574	\$ 400,567
Group Insurance	822,923	888,935	960,708			1,040,570	1,127,292
Social Security	410,024	429,421	438,267			440,458	442,660
Benefits Replacement	9,363	8,092	7,323			6,627	5,998
Subtotal, Employee Benefits	\$ 1,565,388	\$ 1,715,034	\$ 1,802,889	\$	\$	\$ 1,886,229	\$ 1,976,517
<u>Debt Service</u>							
Lease Payments	\$ 264,070	\$ 264,582	\$ 3	\$	\$	\$ 2	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,829,458</b>	<b>\$ 1,979,616</b>	<b>\$ 1,802,892</b>	<b>\$</b>	<b>\$</b>	<b>\$ 1,886,231</b>	<b>\$ 1,976,517</b>

**Performance Measure Targets**

**A. Goal: MANAGE RISK AND ADMINISTER CLAIMS**

**Outcome (Results/Impact):**

Incident Rate of Injuries and Illnesses Per 100 Covered

Full-time State Employees	3.45%	3.44%	3.6%	3.6%	3.6%	3.6%	3.6%
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Cost of Workers' Compensation Per Covered State Employee	243.04	225.63	266.63	266.63	266.63	266.63	266.63
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Cost of Workers' Compensation Coverage per \$100 State Payroll	0.65	0.57	0.69	0.69	0.69	0.69	0.69
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**A.1.1. Strategy: RISK MANAGEMENT PROGRAM**

**Output (Volume):**

Number of Written Risk Management Program Reviews Conducted	29	29	29	29	29	29	29
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Number of On-site Consultations Conducted	236	246	240	229	229	229	229
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**A.2.1. Strategy: PAY WORKERS' COMPENSATION**

**Output (Volume):**

Number of Medical Bills Processed	117,566	103,020	104,000	104,000	104,000	104,000	104,000
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Number of Indemnity Bills Paid	27,014	26,467	26,000	26,000	26,000	26,000	26,000
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**Efficiencies:**

Average Cost to Administer Claim	586.01	623.34	719.34	702.61	702.61	702.61	702.61
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## SECRETARY OF STATE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 9,661,802	\$ 27,660,006	\$ 11,771,733	\$ 29,552,532	\$ 11,524,494	\$ 28,252,053	\$ 10,530,237
GR Dedicated - Election Improvement Fund No. 5095	99,553	14,444	7,222	7,222	3,140	7,222	3,140
Federal Funds	16,438,937	5,898,104	10,725,507	2,979,484	1,510,876	2,979,484	1,510,876
Appropriated Receipts	<u>4,629,376</u>	<u>5,143,286</u>	<u>8,401,246</u>	<u>7,370,000</u>	<u>7,820,000</u>	<u>6,197,266</u>	<u>6,647,266</u>
<b>Total, Method of Financing</b>	<u>\$ 30,829,668</u>	<u>\$ 38,715,840</u>	<u>\$ 30,905,708</u>	<u>\$ 39,909,238</u>	<u>\$ 20,858,510</u>	<u>\$ 37,436,025</u>	<u>\$ 18,691,519</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	190.6	193.7	191.0	203.0	203.0	203.0	203.0
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**Schedule of Exempt Positions:**

Secretary of State, Group 5	\$125,880	\$127,139	\$129,682	\$129,682	\$129,682	\$129,682	\$129,682
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**Items of Appropriation:**

**A. Goal: INFORMATION MANAGEMENT**

Provide and Process Information Efficiently; Enforce Laws/Rules.

**A.1.1. Strategy: DOCUMENT FILING**

File/Reject Statutory Filings.

\$ 3,995,956	\$ 4,739,798	\$ 7,941,087	\$ 6,995,076	\$ 7,275,368	\$ 6,222,342	\$ 6,502,634
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**A.2.1. Strategy: DOCUMENT PUBLISHING**

Publish the Texas Register, Texas Administrative Code and Session Laws.

\$ 430,715	\$ 402,099	\$ 439,736	\$ 464,776	\$ 495,847	\$ 464,776	\$ 495,847
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**Total, Goal A: INFORMATION MANAGEMENT**

<u>\$ 4,426,671</u>	<u>\$ 5,141,897</u>	<u>\$ 8,380,823</u>	<u>\$ 7,459,852</u>	<u>\$ 7,771,215</u>	<u>\$ 6,687,118</u>	<u>\$ 6,998,481</u>
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**B. Goal: ADMINISTER ELECTION LAWS**

Maintain Uniformity & Integrity of Elections; Oversee Election Process.

**B.1.1. Strategy: ELECTIONS ADMINISTRATION**

Provide Statewide Elections Administration.

\$ 1,490,410	\$ 1,796,912	\$ 2,562,154	\$ 2,528,520	\$ 2,628,103	\$ 2,220,473	\$ 2,320,057
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**SECRETARY OF STATE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>B.1.2. Strategy:</b> ELECTION/VOTER REGISTRATION FUNDS	\$ 1,824,429	\$ 13,541,702	\$ 540,692	\$ 13,817,650	\$ 517,000 & UB	\$ 13,565,395	\$ 517,000 & UB
Manage Primary Election Funds; Reimburse Voter Registration Postage.							
<b>B.1.3. Strategy:</b> CONSTITUTIONAL AMENDMENTS	\$ 5,242	\$ 1,338,981	\$ 900,000	\$ 1,301,000	\$ UB	\$ 1,152,245	\$ UB
Publish and Interpret Constitutional Amendments.							
<b>B.1.4. Strategy:</b> ELECTIONS IMPROVEMENT	\$ 16,538,490	\$ 5,912,548	\$ 10,732,729	\$ 2,986,706	\$ 1,514,016	\$ 2,986,706	\$ 1,514,016
Administer the Federal Help America Vote Act (HAVA).							
<b>B.1.5. Strategy:</b> VOTER REGISTRATION	\$ 853,356	\$ 4,905,000	\$ 1,000,000	\$ 5,000,000	\$ 1,000,000	\$ 5,000,000	\$ 1,000,000
Payments to Counties for Voter Registration Activity. Estimated.							
<b>Total, Goal B: ADMINISTER ELECTION LAWS</b>	<u>\$ 20,711,927</u>	<u>\$ 27,495,143</u>	<u>\$ 15,735,575</u>	<u>\$ 25,633,876</u>	<u>\$ 5,659,119</u>	<u>\$ 24,924,819</u>	<u>\$ 5,351,073</u>
<b>C. Goal:</b> INTERNATIONAL PROTOCOL							
<b>C.1.1. Strategy:</b> PROTOCOL/BORDER AFFAIRS	\$ 136,634	\$ 152,518	\$ 160,175	\$ 177,407	\$ 190,384	\$ 177,407	\$ 190,384
Provide Protocol Services and Representation on Border Issues.							
<b>C.1.2. Strategy:</b> COLONIAS INITIATIVES	\$ 358,252	\$ 383,146	\$ 420,493	\$ 448,275	\$ 480,813	\$ 448,275	\$ 480,813
Improve Physical Living Conditions in Colonias.							
<b>Total, Goal C: INTERNATIONAL PROTOCOL</b>	<u>\$ 494,886</u>	<u>\$ 535,664</u>	<u>\$ 580,668</u>	<u>\$ 625,682</u>	<u>\$ 671,197</u>	<u>\$ 625,682</u>	<u>\$ 671,197</u>
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 5,196,184	\$ 5,543,136	\$ 6,208,642	\$ 6,189,828	\$ 6,756,979	\$ 5,198,406	\$ 5,670,768
<b>Grand Total, SECRETARY OF STATE</b>	<u>\$ 30,829,668</u>	<u>\$ 38,715,840</u>	<u>\$ 30,905,708</u>	<u>\$ 39,909,238</u>	<u>\$ 20,858,510</u>	<u>\$ 37,436,025</u>	<u>\$ 18,691,519</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,828,953	\$ 8,338,022	\$ 10,391,161	\$ 9,707,303	\$ 11,179,595	\$ 9,718,778	\$ 9,893,338
Other Personnel Costs	459,903	481,449	602,864	641,327	533,229	641,327	533,229
Professional Fees and Services	1,620,378	2,008,335	2,185,476	2,699,956	1,679,620	2,099,956	2,518,120
Fuels and Lubricants	506	567	500	700	700	700	700
Consumable Supplies	77,756	98,209	97,033	111,600	112,600	111,600	112,600
Utilities	142,572	160,267	149,456	143,050	43,150	143,050	43,150

**SECRETARY OF STATE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Travel	108,818	169,465	174,716	191,500	191,500	191,500	191,500
Rent - Building	44,744	49,919	44,259	51,400	47,100	51,400	47,100
Rent - Machine and Other	71,411	71,690	85,750	94,500	95,500	94,500	95,500
Other Operating Expense	2,786,021	5,602,669	6,289,392	7,676,060	4,464,540	6,001,712	4,236,972
Grants	16,089,470	20,204,645	3,230,954	17,116,850	1,002,000	18,364,595	1,002,000
Capital Expenditures	1,599,136	1,530,603	7,654,147	1,474,992	1,508,976	16,907	17,310
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 30,829,668</b>	<b>\$ 38,715,840</b>	<b>\$ 30,905,708</b>	<b>\$ 39,909,238</b>	<b>\$ 20,858,510</b>	<b>\$ 37,436,025</b>	<b>\$ 18,691,519</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 544,302	\$ 654,666	\$ 668,153	\$	\$	\$ 671,493	\$ 674,851
Group Insurance	1,816,973	1,962,725	2,140,105			2,339,082	2,557,487
Social Security	680,197	712,375	727,050			730,685	734,339
Benefits Replacement	64,942	56,126	50,794			45,968	41,601
Subtotal, Employee Benefits	\$ 3,106,414	\$ 3,385,892	\$ 3,586,102	\$	\$	\$ 3,787,228	\$ 4,008,278
<u>Debt Service</u>							
Lease Payments	\$ 634,948	\$ 639,118	\$ 14,695	\$	\$	\$ 4,626	\$ 4,675
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,741,362</b>	<b>\$ 4,025,010</b>	<b>\$ 3,600,797</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,791,854</b>	<b>\$ 4,012,953</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: INFORMATION MANAGEMENT</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Business, Commercial, and Public Filings and Information Requests Completed in Three Days	113.4%	98.17%	97%	97%	97%	97%	97%
Average Cost Per Business, Commercial, and Public Filings Transaction and Public Information Request	0.71	0.53	1.41	1.07	1.07	0.65	0.65

**SECRETARY OF STATE**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>A.1.1. Strategy: DOCUMENT FILING</b>							
<b>Output (Volume):</b>							
Number of Business, Commercial, and Public Filings Transactions Processed	2,100,497	2,817,609	1,852,340	2,000,000	2,000,000	2,300,000	2,300,000
Number of Processed Requests for Information on Business, Commercial, and Public Filings	5,032,078	5,243,219	5,291,945	4,500,000	4,500,000	5,250,000	5,250,000
<b>B. Goal: ADMINISTER ELECTION LAWS</b>							
<b>Outcome (Results/Impact):</b>							
Average Cost Per Election Authority Assisted or Advised	8.99	5.62	7.27	6.59	9.03	6.59	9.03
<b>B.1.1. Strategy: ELECTIONS ADMINISTRATION</b>							
<b>Output (Volume):</b>							
Number of Election Officials Assisted or Advised	146,496	191,789	64,706	145,000	145,000	145,000	145,000
<b>B.1.3. Strategy: CONSTITUTIONAL AMENDMENTS</b>							
<b>Output (Volume):</b>							
Number of Constitutional Amendment Translations Mailed	0	1,719,932	1,773,026	2,000,000	0	2,000,000	0

**VETERANS COMMISSION**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,816,890	\$ 10,121,704	\$ 10,264,455	\$ 15,521,788	\$ 15,196,617	\$ 25,276,027	\$ 25,270,431
<u>General Revenue Fund - Dedicated</u>							
Air Force Association of Texas Plates, No. 5123	4,094	0	0	0	0	0	0
American Legion License Plates, No. 5141	2,414	0	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	\$ 6,508	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**VETERANS COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Federal Funds	9,711,667	9,937,524	11,004,597	10,927,946	10,927,946	10,927,946	10,927,946
<u>Other Funds</u>							
Fund for Veterans' Assistance Account No. 0368	6,757,913	7,550,806	11,963,382	11,075,042	11,075,042	11,075,042	11,075,042
Appropriated Receipts	63,265	63,265	63,265	63,265	63,265	63,265	63,265
Interagency Contracts	79,376	1,472,389	1,604,000	1,220,000	50,000	1,720,000	550,000
License Plate Trust Fund Account No. 0802	0	6,000	6,000	6,000	6,000	6,000	6,000
Governor's Emergency and Deficiency Grant	447,868	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 7,348,422</u>	<u>\$ 9,092,460</u>	<u>\$ 13,636,647</u>	<u>\$ 12,364,307</u>	<u>\$ 11,194,307</u>	<u>\$ 12,864,307</u>	<u>\$ 11,694,307</u>
<b>Total, Method of Financing</b>	<u>\$ 25,883,487</u>	<u>\$ 29,151,688</u>	<u>\$ 34,905,699</u>	<u>\$ 38,814,041</u>	<u>\$ 37,318,870</u>	<u>\$ 49,068,280</u>	<u>\$ 47,892,684</u>
 <b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	363.5	372.1	382.5	446.5	446.5	382.5	382.5
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 4	\$115,000	\$116,150	\$118,473	\$132,355	\$132,355	\$118,473	\$118,473
 <b>Items of Appropriation:</b>							
<b>A. Goal: ASSIST VETS W/RECEIVING BENEFITS</b>							
Ensure Veterans, Their Dependents & Survivors Receive All Due Benefits.							
<b>A.1.1. Strategy: CLAIMS REPRESENTATION &amp; COUNSELING</b> Claims Representation & Counseling to Veterans and their Families.	\$ 7,142,324	\$ 6,370,640	\$ 6,424,400	\$ 8,183,601	\$ 8,148,001	\$ 6,070,482	\$ 6,070,482
<b>A.1.2. Strategy: VETERANS EMPLOYMENT SERVICES</b>	\$ 8,960,259	\$ 9,309,099	\$ 10,629,889	\$ 11,081,137	\$ 11,034,237	\$ 10,219,890	\$ 10,219,890
<b>A.1.3. Strategy: VETERANS EDUCATION</b>	\$ 1,245,779	\$ 1,435,835	\$ 1,522,054	\$ 2,595,145	\$ 2,523,345	\$ 1,486,903	\$ 1,486,903
<b>A.1.4. Strategy: VETERANS OUTREACH</b>	\$ 496,207	\$ 615,856	\$ 736,536	\$ 1,449,772	\$ 1,358,299	\$ 628,126	\$ 628,126
<b>A.1.5. Strategy: VETERAN ENTREPRENEUR PROGRAM</b>	<u>\$ 0</u>	<u>\$ 185,322</u>	<u>\$ 176,002</u>	<u>\$ 734,486</u>	<u>\$ 714,486</u>	<u>\$ 178,224</u>	<u>\$ 178,224</u>
<b>Total, Goal A: ASSIST VETS W/RECEIVING BENEFITS</b>	<u>\$ 17,844,569</u>	<u>\$ 17,916,752</u>	<u>\$ 19,488,881</u>	<u>\$ 24,044,141</u>	<u>\$ 23,778,368</u>	<u>\$ 18,583,625</u>	<u>\$ 18,583,625</u>

**VETERANS COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>B. Goal: FUND DIRECT SERVICES TO VETERANS</b>							
Ensure Veterans Receive General Asst, Mental Health, & Housing Svcs.							
<b>B.1.1. Strategy:</b> GENERAL ASSISTANCE GRANTS	\$ 6,664,948	\$ 8,223,988	\$ 12,364,170	\$ 10,964,330	\$ 10,964,330	\$ 11,464,330	\$ 11,464,330
<b>B.1.2. Strategy:</b> HOUSING FOR TEXAS HEROES	\$ 0	\$ 1,505,000	\$ 1,528,470	\$ 2,105,970	\$ 935,970	\$ 2,105,970	\$ 935,970
Housing for Texas Heros Grants.							
<b>Total, Goal B: FUND DIRECT SERVICES TO VETERANS</b>	<u>\$ 6,664,948</u>	<u>\$ 9,728,988</u>	<u>\$ 13,892,640</u>	<u>\$ 13,070,300</u>	<u>\$ 11,900,300</u>	<u>\$ 13,570,300</u>	<u>\$ 12,400,300</u>
<b>C. Goal: HAZLEWOOD</b>							
Provide Administration and Reimbursements for Hazlewood Exemption Prg.							
<b>C.1.1. Strategy:</b> HAZLEWOOD REIMBURSEMENTS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 15,000,000	\$ 15,000,000
Hazlewood Reimbursements - Non Transferable.							
<b>C.1.2. Strategy:</b> HAZLEWOOD ADMINISTRATION	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 390,600</u>	<u>\$ 390,600</u>
Housing for Texas Heros Grants.							
<b>Total, Goal C: HAZLEWOOD</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,390,600</u>	<u>\$ 15,390,600</u>
<b>D. Goal: INDIRECT ADMINISTRATION</b>							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 1,373,970	\$ 1,505,948	\$ 1,524,178	\$ 1,699,600	\$ 1,640,202	\$ 1,523,755	\$ 1,518,159
Housing for Texas Heros Grants.							
<b>Grand Total, VETERANS COMMISSION</b>	<u>\$ 25,883,487</u>	<u>\$ 29,151,688</u>	<u>\$ 34,905,699</u>	<u>\$ 38,814,041</u>	<u>\$ 37,318,870</u>	<u>\$ 49,068,280</u>	<u>\$ 47,892,684</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 14,230,519	\$ 15,602,019	\$ 17,195,849	\$ 20,499,036	\$ 20,499,036	\$ 17,023,756	\$ 17,023,756
Other Personnel Costs	848,770	694,655	669,559	687,956	687,956	672,216	672,216
Professional Fees and Services	560,751	449,752	632,945	650,384	522,823	406,766	401,170
Consumable Supplies	61,895	62,678	61,611	74,462	74,462	60,792	60,792
Utilities	55,261	57,347	61,694	127,752	127,752	61,289	61,289
Travel	690,558	800,060	724,385	844,256	844,256	692,636	692,636
Rent - Building	1,806,997	1,702,272	1,796,117	2,279,529	2,279,529	1,773,664	1,773,664
Rent - Machine and Other	80,142	72,076	75,124	76,045	76,045	76,045	76,045

**VETERANS COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Other Operating Expense	1,492,639	964,829	719,915	1,528,621	1,331,011	755,116	755,116
Grants	6,055,955	8,746,000	12,968,500	12,046,000	10,876,000	27,546,000	26,376,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 25,883,487</b>	<b>\$ 29,151,688</b>	<b>\$ 34,905,699</b>	<b>\$ 38,814,041</b>	<b>\$ 37,318,870</b>	<b>\$ 49,068,280</b>	<b>\$ 47,892,684</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 891,444	\$ 1,072,195	\$ 1,094,282	\$	\$	\$ 1,099,754	\$ 1,105,252
Group Insurance	2,536,040	2,739,473	2,994,737			3,281,662	3,597,448
Social Security	1,124,640	1,177,843	1,202,107			1,208,117	1,214,158
Benefits Replacement	39,294	33,960	30,734			27,814	25,172
Subtotal, Employee Benefits	\$ 4,591,418	\$ 5,023,471	\$ 5,321,860	\$	\$	\$ 5,617,347	\$ 5,942,030
<u>Debt Service</u>							
Lease Payments	\$ 33,730	\$ 30,557	\$ 23,278	\$	\$	\$ 23,251	\$ 21,824
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,625,148</b>	<b>\$ 5,054,028</b>	<b>\$ 5,345,138</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,640,598</b>	<b>\$ 5,963,854</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: ASSIST VETS W/RECEIVING BENEFITS</b>							
<b>Outcome (Results/Impact):</b>							
Amount of Monetary Awards (in Millions of Dollars) Paid							
Because of Commission Advocacy in Claims Representation of Veterans with Service-connected Disabilities	2,286	2,630	1,810	1,850	1,900	2,317	2,317
Amount of Monetary Awards (in Millions of Dollars) Paid							
Because of Commission Advocacy in Claims Representation for Survivors or Orphans of Veterans	262	271	247	248	248	263.3	263.3

**VETERANS COMMISSION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.1. Strategy: CLAIMS REPRESENTATION &amp; COUNSELING</b>							
<b>Output (Volume):</b>							
Number of Claims for Veterans Benefits Filed and Developed on Behalf of Veterans with Service-connected Disabilities	92,242	102,768	100,698	101,201	101,707	101,201	101,707
Number of Active Veterans Benefits Cases for Veterans, Their Survivors, or Their Orphans Represented by the Texas Veterans Commission	201,432	220,103	216,387	217,469	218,556	217,469	218,556
Number of Appeals of Unfavorable Veterans Affairs Decisions Filed on Behalf of Veterans, Their Survivors, or Their Orphans	19,135	23,874	21,802	21,911	22,021	21,911	22,021
Number of Files Reviewed by State Strike Force Team	22,402	21,200	22,600	24,100	26,300	24,100	26,300
<b>A.1.2. Strategy: VETERANS EMPLOYMENT SERVICES</b>							
<b>Output (Volume):</b>							
Percent of Veterans That Receive Intensive Services	58%	62.52%	48%	58%	68%	58%	68%
<b>A.1.5. Strategy: VETERAN ENTREPRENEUR PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Entrepreneur Services Provided to Veterans and Their Families through the Entrepreneur Program	440	534	603	635	645	635	645
<b>B. Goal: FUND DIRECT SERVICES TO VETERANS</b>							
<b>B.1.2. Strategy: HOUSING FOR TEXAS HEROES</b>							
<b>Output (Volume):</b>							
Number of Completed Home Modifications Provided to Veterans, Their Dependents, or Survivors through the Housing for Texas Heroes Program	0	2	106	160	106	160	106

## RETIREMENT AND GROUP INSURANCE

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 81,902,128	\$ 91,204,752	\$ 98,621,177	\$ 126,476,215	\$ 132,402,544	\$ 106,081,132	\$ 113,289,854
General Revenue Dedicated Accounts, estimated	2,133,979	2,382,788	2,576,719	3,027,904	3,158,581	2,730,555	2,897,467
Federal Funds, estimated	19,186,147	21,231,932	22,853,432	30,379,145	31,964,034	24,803,295	26,579,507
<u>Other Funds</u>							
State Highway Fund No. 006, estimated	792,943	888,280	966,918	1,272,155	1,322,811	0	0
Other Special State Funds, estimated	342,628	388,304	409,081	501,337	517,911	1,451,813	1,534,073
Subtotal, Other Funds	<u>\$ 1,135,571</u>	<u>\$ 1,276,584</u>	<u>\$ 1,375,999</u>	<u>\$ 1,773,492</u>	<u>\$ 1,840,722</u>	<u>\$ 1,451,813</u>	<u>\$ 1,534,073</u>
<b>Total, Method of Financing</b>	<u><u>\$ 104,357,825</u></u>	<u><u>\$ 116,096,056</u></u>	<u><u>\$ 125,427,327</u></u>	<u><u>\$ 161,656,756</u></u>	<u><u>\$ 169,365,881</u></u>	<u><u>\$ 135,066,795</u></u>	<u><u>\$ 144,300,901</u></u>
<b>Items of Appropriation:</b>							
<b>A. Goal: EMPLOYEES RETIREMENT SYSTEM</b>							
<b>A.1.1. Strategy: RETIREMENT CONTRIBUTIONS</b> Retirement Contributions. Estimated.	\$ 27,475,452	\$ 33,046,418	\$ 34,198,752	\$ 53,268,228	\$ 53,268,228	\$ 34,818,866	\$ 34,992,962
<b>A.1.2. Strategy: GROUP INSURANCE</b> Group Insurance Contributions. Estimated.	<u>\$ 76,882,373</u>	<u>\$ 83,049,638</u>	<u>\$ 91,228,575</u>	<u>\$ 108,388,528</u>	<u>\$ 116,097,653</u>	<u>\$ 100,247,929</u>	<u>\$ 109,307,939</u>
<b>Total, Goal A: EMPLOYEES RETIREMENT SYSTEM</b>	<u>\$ 104,357,825</u>	<u>\$ 116,096,056</u>	<u>\$ 125,427,327</u>	<u>\$ 161,656,756</u>	<u>\$ 169,365,881</u>	<u>\$ 135,066,795</u>	<u>\$ 144,300,901</u>
<b>Grand Total, RETIREMENT AND GROUP INSURANCE</b>	<u><u>\$ 104,357,825</u></u>	<u><u>\$ 116,096,056</u></u>	<u><u>\$ 125,427,327</u></u>	<u><u>\$ 161,656,756</u></u>	<u><u>\$ 169,365,881</u></u>	<u><u>\$ 135,066,795</u></u>	<u><u>\$ 144,300,901</u></u>



**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 28,637,543	\$ 29,655,866	\$ 30,512,430	\$ 31,225,480	\$ 31,244,337	\$ 31,225,480	\$ 31,244,337
General Revenue Dedicated Accounts, estimated	803,146	834,592	865,032	875,870	877,717	875,870	877,717
Federal Funds, estimated	5,605,696	5,813,376	5,928,784	5,709,642	5,723,132	5,709,642	5,723,132
<u>Other Funds</u>							
State Highway Fund No. 006, estimated	328,803	342,426	359,002	0	0	0	0
Other Special State Funds, estimated	390,705	407,881	415,570	805,922	808,701	805,922	808,701
Subtotal, Other Funds	<u>\$ 719,508</u>	<u>\$ 750,307</u>	<u>\$ 774,572</u>	<u>\$ 805,922</u>	<u>\$ 808,701</u>	<u>\$ 805,922</u>	<u>\$ 808,701</u>
<b>Total, Method of Financing</b>	<u>\$ 35,765,893</u>	<u>\$ 37,054,141</u>	<u>\$ 38,080,818</u>	<u>\$ 38,616,914</u>	<u>\$ 38,653,887</u>	<u>\$ 38,616,914</u>	<u>\$ 38,653,887</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>							
Comptroller - Social Security.							
<b>A.1.1. Strategy: STATE MATCH -- EMPLOYER</b> State Match — Employer. Estimated.	\$ 33,560,414	\$ 35,148,051	\$ 36,355,808	\$ 37,055,780	\$ 37,241,060	\$ 37,055,780	\$ 37,241,060
<b>A.1.2. Strategy: BENEFIT REPLACEMENT PAY</b> Benefit Replacement Pay. Estimated.	<u>\$ 2,205,479</u>	<u>\$ 1,906,090</u>	<u>\$ 1,725,010</u>	<u>\$ 1,561,134</u>	<u>\$ 1,412,827</u>	<u>\$ 1,561,134</u>	<u>\$ 1,412,827</u>
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	<u>\$ 35,765,893</u>	<u>\$ 37,054,141</u>	<u>\$ 38,080,818</u>	<u>\$ 38,616,914</u>	<u>\$ 38,653,887</u>	<u>\$ 38,616,914</u>	<u>\$ 38,653,887</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	<u>\$ 35,765,893</u>	<u>\$ 37,054,141</u>	<u>\$ 38,080,818</u>	<u>\$ 38,616,914</u>	<u>\$ 38,653,887</u>	<u>\$ 38,616,914</u>	<u>\$ 38,653,887</u>

**BOND DEBT SERVICE PAYMENTS**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 22,145,975	\$ 23,100,034	\$ 37,985,519	\$ 117,593,233	\$ 142,129,449	\$ 39,112,724	\$ 37,722,146
<u>General Revenue Fund - Dedicated</u>							
Permanent Fund for Health and Tobacco Education and Enforcement Account No. 5044	24,339,544	15,459,692	48,711,443	0	0	39,616,694	55,053,189
Permanent Fund Children & Public Health Account No. 5045	12,169,772	7,729,846	24,355,722	0	0	19,808,348	27,526,593
Permanent Fund for EMS & Trauma Care Account No. 5046	12,169,772	7,729,846	24,355,720	0	0	19,808,346	27,526,595
Texas Military Revolving Loan Account No. 5114, estimated	3,718,473	3,502,213	15,499,236	7,344,924	10,423,336	3,036,249	3,037,036
Subtotal, General Revenue Fund - Dedicated	<u>\$ 52,397,561</u>	<u>\$ 34,421,597</u>	<u>\$ 112,922,121</u>	<u>\$ 7,344,924</u>	<u>\$ 10,423,336</u>	<u>\$ 82,269,637</u>	<u>\$ 113,143,413</u>
<u>Federal Funds</u>							
Federal Funds	0	0	0	0	0	403,411	403,411
Federal American Recovery and Reinvestment Fund	430,507	394,367	430,507	0	0	0	0
Subtotal, Federal Funds	<u>\$ 430,507</u>	<u>\$ 394,367</u>	<u>\$ 430,507</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 403,411</u>	<u>\$ 403,411</u>
Current Fund Balance	<u>7,048</u>	<u>145,419</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Method of Financing</b>	<u>\$ 74,981,091</u>	<u>\$ 58,061,417</u>	<u>\$ 151,338,147</u>	<u>\$ 124,938,157</u>	<u>\$ 152,552,785</u>	<u>\$ 121,785,772</u>	<u>\$ 151,268,970</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.1.1. Strategy: BOND DEBT SERVICE</b>	\$ 74,981,091	\$ 58,061,417	\$ 151,338,147	\$ 124,938,157	\$ 152,552,785	\$ 121,785,772	\$ 151,268,970 & UB
To Texas Public Finance Authority for Payment of Bond Debt Service.							
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 74,981,091</u>	<u>\$ 58,061,417</u>	<u>\$ 151,338,147</u>	<u>\$ 124,938,157</u>	<u>\$ 152,552,785</u>	<u>\$ 121,785,772</u>	<u>\$ 151,268,970</u>

## LEASE PAYMENTS

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 10,632,385	\$ 10,480,964	\$ 2,556,179	\$ 2,137,861	\$ 2,036,402	\$ 2,137,861	\$ 2,036,402
<b>Total, Method of Financing</b>	<u>\$ 10,632,385</u>	<u>\$ 10,480,964</u>	<u>\$ 2,556,179</u>	<u>\$ 2,137,861</u>	<u>\$ 2,036,402</u>	<u>\$ 2,137,861</u>	<u>\$ 2,036,402</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> LEASE PAYMENTS	\$ 10,632,385	\$ 10,480,964	\$ 2,556,179	\$ 2,137,861	\$ 2,036,402 & UB	\$ 2,137,861	\$ 2,036,402 & UB
To TFC for Payment to TPFA.							
<b>Grand Total, LEASE PAYMENTS</b>	<u>\$ 10,632,385</u>	<u>\$ 10,480,964</u>	<u>\$ 2,556,179</u>	<u>\$ 2,137,861</u>	<u>\$ 2,036,402</u>	<u>\$ 2,137,861</u>	<u>\$ 2,036,402</u>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(General Revenue)**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Commission on the Arts	\$ 2,349,846	\$ 5,239,794	\$ 5,440,702	\$ 19,362,672	\$ 19,362,672	\$ 4,897,111	\$ 4,897,111
Office of the Attorney General	186,849,617	219,161,402	226,347,954	230,032,563	217,661,525	226,614,025	214,242,987
Bond Review Board	486,401	1,029,521	879,151	958,626	958,626	784,160	815,161
Comptroller of Public Accounts	203,908,710	232,660,960	240,292,160	238,068,650	238,068,650	234,187,250	234,187,250
Fiscal Programs - Comptroller of Public Accounts	326,784,421	413,348,703	413,418,410	442,794,835	436,974,734	427,794,835	436,974,734
Texas Emergency Services Retirement System	616,038	2,150,754	2,262,156	2,408,490	2,559,158	624,668	625,028
Employees Retirement System	9,123,515	9,770,000	9,770,000	9,770,000	9,770,000	9,770,000	9,770,000
Texas Ethics Commission	1,923,813	3,264,096	4,209,616	3,767,766	3,714,490	3,564,766	3,611,490
Facilities Commission	27,595,062	49,435,579	40,126,187	68,729,151	38,443,359	56,426,188	33,623,996
Public Finance Authority	259,568	741,967	1,785,145	1,432,867	1,435,377	1,018,312	1,020,018
Office of the Governor	8,548,360	11,899,649	12,069,877	10,369,883	10,369,882	9,188,580	9,188,578
Trusted Programs Within the Office of the Governor	76,657,158	154,915,174	197,696,447	151,882,734	122,288,046	78,024,371	71,364,912
Historical Commission	11,122,336	17,487,112	14,924,583	66,591,018	20,480,777	14,840,168	14,815,977
Department of Information Resources	7,218,989	0	0	0	0	0	0
Library & Archives Commission	7,222,755	11,555,336	12,160,471	16,750,212	16,750,211	11,925,212	11,925,211
Pension Review Board	866,313	886,621	848,657	1,018,658	938,657	901,158	901,157
Preservation Board	11,564,926	15,143,686	16,792,155	18,941,473	12,622,984	11,835,887	11,856,148
Secretary of State	9,661,802	27,660,006	11,771,733	29,552,532	11,524,494	28,252,053	10,530,237
Veterans Commission	8,816,890	10,121,704	10,264,455	15,521,788	15,196,617	25,276,027	25,270,431
<b>Subtotal, General Government</b>	<b>\$ 901,576,520</b>	<b>\$ 1,186,472,064</b>	<b>\$ 1,221,059,859</b>	<b>\$ 1,327,953,918</b>	<b>\$ 1,179,120,259</b>	<b>\$ 1,145,924,771</b>	<b>\$ 1,095,620,426</b>
Retirement and Group Insurance	81,902,128	91,204,752	98,621,177	126,476,215	132,402,544	106,081,132	113,289,854
Social Security and Benefit Replacement Pay	28,637,543	29,655,866	30,512,430	31,225,480	31,244,337	31,225,480	31,244,337
<b>Subtotal, Employee Benefits</b>	<b>\$ 110,539,671</b>	<b>\$ 120,860,618</b>	<b>\$ 129,133,607</b>	<b>\$ 157,701,695</b>	<b>\$ 163,646,881</b>	<b>\$ 137,306,612</b>	<b>\$ 144,534,191</b>
Bond Debt Service Payments	22,145,975	23,100,034	37,985,519	117,593,233	142,129,449	39,112,724	37,722,146
Lease Payments	10,632,385	10,480,964	2,556,179	2,137,861	2,036,402	2,137,861	2,036,402
<b>Subtotal, Debt Service</b>	<b>\$ 32,778,360</b>	<b>\$ 33,580,998</b>	<b>\$ 40,541,698</b>	<b>\$ 119,731,094</b>	<b>\$ 144,165,851</b>	<b>\$ 41,250,585</b>	<b>\$ 39,758,548</b>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<b>\$ 1,044,894,551</b>	<b>\$ 1,340,913,680</b>	<b>\$ 1,390,735,164</b>	<b>\$ 1,605,386,707</b>	<b>\$ 1,486,932,991</b>	<b>\$ 1,324,481,968</b>	<b>\$ 1,279,913,165</b>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(General Revenue - Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Commission on the Arts	\$ 528,640	\$ 0	\$ 0	\$ 0	\$ 0	\$ 453,561	\$ 453,561
Office of the Attorney General	84,379,018	74,567,760	75,240,802	74,961,258	74,961,258	79,961,258	79,961,258
Fiscal Programs - Comptroller of Public Accounts	20,003,059	33,283,601	33,285,369	33,667,955	40,982,118	17,551,983	17,521,983
Commission on State Emergency Communications	68,382,248	77,565,850	68,286,300	80,634,469	74,221,698	77,805,241	70,715,468
Texas Emergency Services Retirement System	0	0	0	0	0	1,657,822	1,808,129
Facilities Commission	3,632,486	2,797,714	2,777,152	2,702,731	2,703,259	4,470,273	2,703,259
Public Finance Authority	550,394	0	0	0	0	0	0
Trusted Programs Within the Office of the Governor	99,310,201	192,523,957	150,803,490	116,345,086	38,432,686	102,364,507	35,363,238
Historical Commission	2,111,917	0	530,000	265,000	265,000	265,000	265,000
Secretary of State	99,553	14,444	7,222	7,222	3,140	7,222	3,140
Veterans Commission	<u>6,508</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, General Government	<u>\$ 279,004,024</u>	<u>\$ 380,753,326</u>	<u>\$ 330,930,335</u>	<u>\$ 308,583,721</u>	<u>\$ 231,569,159</u>	<u>\$ 284,536,867</u>	<u>\$ 208,795,036</u>
Retirement and Group Insurance	2,133,979	2,382,788	2,576,719	3,027,904	3,158,581	2,730,555	2,897,467
Social Security and Benefit Replacement Pay	<u>803,146</u>	<u>834,592</u>	<u>865,032</u>	<u>875,870</u>	<u>877,717</u>	<u>875,870</u>	<u>877,717</u>
Subtotal, Employee Benefits	<u>\$ 2,937,125</u>	<u>\$ 3,217,380</u>	<u>\$ 3,441,751</u>	<u>\$ 3,903,774</u>	<u>\$ 4,036,298</u>	<u>\$ 3,606,425</u>	<u>\$ 3,775,184</u>
Bond Debt Service Payments	<u>52,397,561</u>	<u>34,421,597</u>	<u>112,922,121</u>	<u>7,344,924</u>	<u>10,423,336</u>	<u>82,269,637</u>	<u>113,143,413</u>
Subtotal, Debt Service	<u>\$ 52,397,561</u>	<u>\$ 34,421,597</u>	<u>\$ 112,922,121</u>	<u>\$ 7,344,924</u>	<u>\$ 10,423,336</u>	<u>\$ 82,269,637</u>	<u>\$ 113,143,413</u>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<u><b>\$ 334,338,710</b></u>	<u><b>\$ 418,392,303</b></u>	<u><b>\$ 447,294,207</b></u>	<u><b>\$ 319,832,419</b></u>	<u><b>\$ 246,028,793</b></u>	<u><b>\$ 370,412,929</b></u>	<u><b>\$ 325,713,633</b></u>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Commission on the Arts	\$ 931,600	\$ 869,100	\$ 911,900	\$ 911,900	\$ 911,900	\$ 911,900	\$ 911,900
Office of the Attorney General	190,161,845	200,403,635	206,061,024	230,301,357	207,330,225	230,301,357	207,330,225
Fiscal Programs - Comptroller of Public Accounts	30,351,478	4,506,223	9,158,829	11,011,653	11,011,653	13,857,333	13,857,333
Commission on State Emergency Communications	4,589,242	0	0	0	0	0	0
Trusted Programs Within the Office of the Governor	40,799,119	64,550,000	60,050,000	64,550,000	60,050,000	64,550,000	60,050,000
Historical Commission	1,169,519	1,090,271	1,113,279	1,090,235	1,090,235	1,090,235	1,090,235
Library & Archives Commission	12,034,183	9,645,878	10,217,135	10,240,817	9,836,985	9,740,817	9,336,985
Secretary of State	16,438,937	5,898,104	10,725,507	2,979,484	1,510,876	2,979,484	1,510,876
Veterans Commission	<u>9,711,667</u>	<u>9,937,524</u>	<u>11,004,597</u>	<u>10,927,946</u>	<u>10,927,946</u>	<u>10,927,946</u>	<u>10,927,946</u>
Subtotal, General Government	<u>\$ 306,187,590</u>	<u>\$ 296,900,735</u>	<u>\$ 309,242,271</u>	<u>\$ 332,013,392</u>	<u>\$ 302,669,820</u>	<u>\$ 334,359,072</u>	<u>\$ 305,015,500</u>
Retirement and Group Insurance	19,186,147	21,231,932	22,853,432	30,379,145	31,964,034	24,803,295	26,579,507
Social Security and Benefit Replacement Pay	<u>5,605,696</u>	<u>5,813,376</u>	<u>5,928,784</u>	<u>5,709,642</u>	<u>5,723,132</u>	<u>5,709,642</u>	<u>5,723,132</u>
Subtotal, Employee Benefits	<u>\$ 24,791,843</u>	<u>\$ 27,045,308</u>	<u>\$ 28,782,216</u>	<u>\$ 36,088,787</u>	<u>\$ 37,687,166</u>	<u>\$ 30,512,937</u>	<u>\$ 32,302,639</u>
Bond Debt Service Payments	<u>430,507</u>	<u>394,367</u>	<u>430,507</u>	<u>0</u>	<u>0</u>	<u>403,411</u>	<u>403,411</u>
Subtotal, Debt Service	<u>\$ 430,507</u>	<u>\$ 394,367</u>	<u>\$ 430,507</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 403,411</u>	<u>\$ 403,411</u>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<u><b>\$ 331,409,940</b></u>	<u><b>\$ 324,340,410</b></u>	<u><b>\$ 338,454,994</b></u>	<u><b>\$ 368,102,179</b></u>	<u><b>\$ 340,356,986</b></u>	<u><b>\$ 365,275,420</b></u>	<u><b>\$ 337,721,550</b></u>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Commission on the Arts	\$ 208,000	\$ 485,000	\$ 313,000	\$ 402,000	\$ 402,000	\$ 402,000	\$ 402,000
Office of the Attorney General	53,917,440	66,072,347	60,276,363	54,047,350	53,751,959	54,047,350	53,751,959
Bond Review Board	30,609	0	0	0	0	0	0
Cancer Prevention and Research Institute of Texas	131,880,446	299,091,297	297,101,446	297,085,446	297,085,446	300,055,000	300,055,000
Comptroller of Public Accounts	16,807,222	18,886,154	30,318,589	15,968,839	15,968,839	15,968,839	15,968,839
Fiscal Programs - Comptroller of Public Accounts	22,155,296	7,824,716	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Commission on State Emergency Communications	245,205	0	0	0	0	0	0
Texas Ethics Commission	25,967	18,190	8,190	8,190	8,190	8,190	8,190
Facilities Commission	71,421,750	44,945,813	47,800,440	929,498,969	20,481,748	21,455,977	18,656,856
Public Finance Authority	643,422	3,499	0	0	0	0	0
Office of the Governor	118,951	270,000	270,000	270,000	270,000	270,000	270,000
Trusted Programs Within the Office of the Governor	3,857,813	33,889,173	23,553,500	124,752,000	1,647,000	1,647,000	1,647,000
Historical Commission	8,635,129	15,909,990	11,705,735	1,079,115	750,928	978,186	653,928
Department of Information Resources	288,228,131	292,338,372	289,847,980	310,662,317	327,313,524	344,681,494	355,998,134
Library & Archives Commission	5,805,948	3,522,015	7,288,288	6,667,728	5,959,994	6,467,728	5,759,994
Pension Review Board	53,770	0	0	10,000	10,000	10,000	10,000
Preservation Board	325,569	228,983	115,764	19,000	19,000	19,000	19,000
State Office of Risk Management	47,928,468	49,099,445	53,119,334	51,109,216	51,109,216	50,937,260	50,991,804
Secretary of State	4,629,376	5,143,286	8,401,246	7,370,000	7,820,000	6,197,266	6,647,266
Veterans Commission	<u>7,348,422</u>	<u>9,092,460</u>	<u>13,636,647</u>	<u>12,364,307</u>	<u>11,194,307</u>	<u>12,864,307</u>	<u>11,694,307</u>
Subtotal, General Government	<u>\$ 664,266,934</u>	<u>\$ 846,820,740</u>	<u>\$ 851,056,522</u>	<u>\$ 1,818,614,477</u>	<u>\$ 801,092,151</u>	<u>\$ 823,309,597</u>	<u>\$ 829,834,277</u>
Retirement and Group Insurance	1,135,571	1,276,584	1,375,999	1,773,492	1,840,722	1,451,813	1,534,073
Social Security and Benefit Replacement Pay	<u>719,508</u>	<u>750,307</u>	<u>774,572</u>	<u>805,922</u>	<u>808,701</u>	<u>805,922</u>	<u>808,701</u>
Subtotal, Employee Benefits	<u>\$ 1,855,079</u>	<u>\$ 2,026,891</u>	<u>\$ 2,150,571</u>	<u>\$ 2,579,414</u>	<u>\$ 2,649,423</u>	<u>\$ 2,257,735</u>	<u>\$ 2,342,774</u>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(Other Funds)  
(Continued)**

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Bond Debt Service Payments	<u>7,048</u>	<u>145,419</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Debt Service	<u>\$ 7,048</u>	<u>\$ 145,419</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Less Interagency Contracts	<u>\$ 384,477,364</u>	<u>\$ 377,509,528</u>	<u>\$ 366,031,002</u>	<u>\$ 358,978,593</u>	<u>\$ 367,272,969</u>	<u>\$ 397,716,764</u>	<u>\$ 400,833,637</u>
TOTAL, ARTICLE I - GENERAL GOVERNMENT	<u>\$ 281,651,697</u>	<u>\$ 471,483,522</u>	<u>\$ 487,176,091</u>	<u>\$ 1,462,215,298</u>	<u>\$ 436,468,605</u>	<u>\$ 427,850,568</u>	<u>\$ 431,343,414</u>



**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(All Funds)**

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Commission on the Arts	\$ 4,018,086	\$ 6,593,894	\$ 6,665,602	\$ 20,676,572	\$ 20,676,572	\$ 6,664,572	\$ 6,664,572
Office of the Attorney General	515,307,920	560,205,144	567,926,143	589,342,528	553,704,967	590,923,990	555,286,429
Bond Review Board	517,010	1,029,521	879,151	958,626	958,626	784,160	815,161
Cancer Prevention and Research Institute of Texas	131,880,446	299,091,297	297,101,446	297,085,446	297,085,446	300,055,000	300,055,000
Comptroller of Public Accounts	220,715,932	251,547,114	270,610,749	254,037,489	254,037,489	250,156,089	250,156,089
Fiscal Programs - Comptroller of Public Accounts	399,294,254	458,963,243	463,162,608	494,774,443	496,268,505	466,504,151	475,654,050
Commission on State Emergency Communications	73,216,695	77,565,850	68,286,300	80,634,469	74,221,698	77,805,241	70,715,468
Texas Emergency Services Retirement System	616,038	2,150,754	2,262,156	2,408,490	2,559,158	2,282,490	2,433,157
Employees Retirement System	9,123,515	9,770,000	9,770,000	9,770,000	9,770,000	9,770,000	9,770,000
Texas Ethics Commission	1,949,780	3,282,286	4,217,806	3,775,956	3,722,680	3,572,956	3,619,680
Facilities Commission	102,649,298	97,179,106	90,703,779	1,000,930,851	61,628,366	82,352,438	54,984,111
Public Finance Authority	1,453,384	745,466	1,785,145	1,432,867	1,435,377	1,018,312	1,020,018
Office of the Governor	8,667,311	12,169,649	12,339,877	10,639,883	10,639,882	9,458,580	9,458,578
Trusted Programs Within the Office of the Governor	220,624,291	445,878,304	432,103,437	457,529,820	222,417,732	246,585,878	168,425,150
Historical Commission	23,038,901	34,487,373	28,273,597	69,025,368	22,586,940	17,173,589	16,825,140
Department of Information Resources	295,447,120	292,338,372	289,847,980	310,662,317	327,313,524	344,681,494	355,998,134
Library & Archives Commission	25,062,886	24,723,229	29,665,894	33,658,757	32,547,190	28,133,757	27,022,190
Pension Review Board	920,083	886,621	848,657	1,028,658	948,657	911,158	911,157
Preservation Board	11,890,495	15,372,669	16,907,919	18,960,473	12,641,984	11,854,887	11,875,148
State Office of Risk Management	47,928,468	49,099,445	53,119,334	51,109,216	51,109,216	50,937,260	50,991,804
Secretary of State	30,829,668	38,715,840	30,905,708	39,909,238	20,858,510	37,436,025	18,691,519
Veterans Commission	<u>25,883,487</u>	<u>29,151,688</u>	<u>34,905,699</u>	<u>38,814,041</u>	<u>37,318,870</u>	<u>49,068,280</u>	<u>47,892,684</u>
Subtotal, General Government	<u>\$ 2,151,035,068</u>	<u>\$ 2,710,946,865</u>	<u>\$ 2,712,288,987</u>	<u>\$ 3,787,165,508</u>	<u>\$ 2,514,451,389</u>	<u>\$ 2,588,130,307</u>	<u>\$ 2,439,265,239</u>
Retirement and Group Insurance	104,357,825	116,096,056	125,427,327	161,656,756	169,365,881	135,066,795	144,300,901
Social Security and Benefit Replacement Pay	<u>35,765,893</u>	<u>37,054,141</u>	<u>38,080,818</u>	<u>38,616,914</u>	<u>38,653,887</u>	<u>38,616,914</u>	<u>38,653,887</u>
Subtotal, Employee Benefits	<u>\$ 140,123,718</u>	<u>\$ 153,150,197</u>	<u>\$ 163,508,145</u>	<u>\$ 200,273,670</u>	<u>\$ 208,019,768</u>	<u>\$ 173,683,709</u>	<u>\$ 182,954,788</u>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(All Funds)  
(Continued)**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Bond Debt Service Payments	74,981,091	58,061,417	151,338,147	124,938,157	152,552,785	121,785,772	151,268,970
Lease Payments	<u>10,632,385</u>	<u>10,480,964</u>	<u>2,556,179</u>	<u>2,137,861</u>	<u>2,036,402</u>	<u>2,137,861</u>	<u>2,036,402</u>
Subtotal, Debt Service	<u>\$ 85,613,476</u>	<u>\$ 68,542,381</u>	<u>\$ 153,894,326</u>	<u>\$ 127,076,018</u>	<u>\$ 154,589,187</u>	<u>\$ 123,923,633</u>	<u>\$ 153,305,372</u>
Less Interagency Contracts	<u>\$ 384,477,364</u>	<u>\$ 377,509,528</u>	<u>\$ 366,031,002</u>	<u>\$ 358,978,593</u>	<u>\$ 367,272,969</u>	<u>\$ 397,716,764</u>	<u>\$ 400,833,637</u>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<u>\$ 1,992,294,898</u>	<u>\$ 2,555,129,915</u>	<u>\$ 2,663,660,456</u>	<u>\$ 3,755,536,603</u>	<u>\$ 2,509,787,375</u>	<u>\$ 2,488,020,885</u>	<u>\$ 2,374,691,762</u>
Number of Full-Time-Equivalents (FTE)	8,632.4	8,723.9	9,199.1	9,347.5	9,347.5	9,162.4	9,162.4

**ARTICLE II - HEALTH AND HUMAN SERVICES**

**LEGISLATIVE BUDGET RECOMMENDATIONS**

For the Fiscal Years Ending August 31, 2016 and 2017

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**DEPARTMENT OF AGING AND DISABILITY SERVICES**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 143,018,848	\$ 149,909,638	\$ 168,858,551	\$ 164,052,494	\$ 173,749,442	\$ 155,828,891	\$ 155,690,539
GR Match for Medicaid	2,002,217,822	2,089,031,738	1,610,743,553	1,373,680,708	1,516,038,466	1,215,864,012	1,250,695,543
GR Match for Federal Funds (Older Americans Act)	4,282,380	4,429,553	4,282,380	4,278,341	4,278,341	4,355,967	4,355,966
GR Certified as Match for Medicaid	235,637,215	280,173,215	285,446,738	292,184,113	292,184,113	289,978,865	289,621,182
Subtotal, General Revenue Fund	<u>\$ 2,385,156,265</u>	<u>\$ 2,523,544,144</u>	<u>\$ 2,069,331,222</u>	<u>\$ 1,834,195,656</u>	<u>\$ 1,986,250,362</u>	<u>\$ 1,666,027,735</u>	<u>\$ 1,700,363,230</u>
<u>General Revenue Fund - Dedicated</u>							
Texas Capital Trust Fund Account No. 543	289,802	289,803	289,802	289,802	289,802	289,802	289,803
Home Health Services Account No. 5018	1,948,343	10,404,899	10,404,899	10,404,899	10,404,899	17,904,899	17,904,899
Texas Special Olympic License Plates Account No. 5055	2,187	0	0	0	0	0	0
Quality Assurance Account No. 5080	59,321,479	55,000,000	55,000,000	55,000,000	55,000,000	55,000,000	55,000,000
Medicaid Estate Recovery Account No. 5109	0	0	0	0	0	8,000,000	8,000,000
Subtotal, General Revenue Fund - Dedicated	<u>\$ 61,561,811</u>	<u>\$ 65,694,702</u>	<u>\$ 65,694,701</u>	<u>\$ 65,694,701</u>	<u>\$ 65,694,701</u>	<u>\$ 81,194,701</u>	<u>\$ 81,194,702</u>
Federal Funds	3,674,461,650	3,775,829,980	3,042,882,162	2,599,143,810	2,796,462,816	2,368,219,296	2,386,210,140
<u>Other Funds</u>							
Appropriated Receipts	2,144,920	871,386	876,274	646,123	646,123	872,776	871,655
Interagency Contracts	3,635,317	3,473,068	3,491,805	5,286,406	5,286,406	3,483,987	3,470,793
Bond Proceeds - General Obligation Bonds	6,004,684	6,469,090	19,359,559	93,987,724	0	0	0
License Plate Trust Fund Account No. 0802	0	3,000	3,000	3,000	3,000	3,000	3,000
ID Collections for Patient Support and Maintenance	17,155,189	17,241,463	17,384,237	15,860,469	15,860,469	17,324,821	17,230,456
ID Appropriated Receipts	749,841	765,509	773,349	707,781	707,781	770,660	766,492
ID Revolving Fund Receipts	82,160	82,160	82,160	82,160	82,160	81,659	81,129
Subtotal, Other Funds	<u>\$ 29,772,111</u>	<u>\$ 28,905,676</u>	<u>\$ 41,970,384</u>	<u>\$ 116,573,663</u>	<u>\$ 22,585,939</u>	<u>\$ 22,536,903</u>	<u>\$ 22,423,525</u>
<b>Total, Method of Financing</b>	<u>\$ 6,150,951,837</u>	<u>\$ 6,393,974,502</u>	<u>\$ 5,219,878,469</u>	<u>\$ 4,615,607,830</u>	<u>\$ 4,870,993,818</u>	<u>\$ 4,137,978,635</u>	<u>\$ 4,190,191,597</u>

**This bill pattern represents an estimated 99.9% of this agency's estimated total available funds for the biennium.**

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Number of Full-Time-Equivalents (FTE):</b>	16,002.4	15,801.7	16,968.2	17,074.8	17,118.2	16,829.1	16,739.1
<b>Schedule of Exempt Positions:</b>							
Commissioner, Group 7	\$163,200	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
<b>Items of Appropriation:</b>							
<b>A. Goal: LONG-TERM SERVICES AND SUPPORTS</b>							
<b>A.1.1. Strategy:</b> INTAKE, ACCESS, & ELIGIBILITY Intake, Access, and Eligibility to Services and Supports.	\$ 210,100,161	\$ 239,763,277	\$ 266,532,981	\$ 311,397,417	\$ 325,865,505	\$ 253,148,131	\$ 253,148,127
<b>A.1.2. Strategy:</b> GUARDIANSHIP	\$ 6,348,486	\$ 7,393,444	\$ 7,846,002	\$ 8,594,766	\$ 8,772,264	\$ 7,619,724	\$ 7,619,722
<b>A.2.1. Strategy:</b> PRIMARY HOME CARE	\$ 90,406,460	\$ 97,146,886	\$ 13,885,335	\$ 15,730,620	\$ 16,459,511	\$ 14,340,047	\$ 14,731,081
<b>A.2.2. Strategy:</b> COMMUNITY ATTENDANT SERVICES	\$ 499,300,068	\$ 545,834,115	\$ 595,100,481	\$ 603,486,823	\$ 619,765,550	\$ 621,517,316	\$ 644,563,994
<b>A.2.3. Strategy:</b> DAY ACTIVITY & HEALTH SERVICES Day Activity and Health Services (DAHS).	\$ 11,142,420	\$ 10,827,533	\$ 6,998,705	\$ 7,165,630	\$ 7,412,721	\$ 7,236,812	\$ 7,423,108
<b>A.3.1. Strategy:</b> COMMUNITY-BASED ALTERNATIVES Community-based Alternatives (CBA).	\$ 146,443,637	\$ 153,478,359	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.3.2. Strategy:</b> HOME AND COMMUNITY-BASED SERVICES Home and Community-based Services (HCS).	\$ 844,768,822	\$ 877,704,592	\$ 931,051,970	\$ 1,145,785,605	\$ 1,366,599,821	\$ 989,712,596	\$ 1,012,546,806
<b>A.3.3. Strategy:</b> COMMUNITY LIVING ASSISTANCE (CLASS) Community Living Assistance and Support Services (CLASS).	\$ 202,065,579	\$ 208,746,688	\$ 220,382,355	\$ 285,194,405	\$ 377,393,468	\$ 235,692,886	\$ 241,721,958
<b>A.3.4. Strategy:</b> DEAF-BLIND MULTIPLE DISABILITIES Deaf-Blind Multiple Disabilities (DBMD).	\$ 7,690,746	\$ 8,108,791	\$ 10,010,794	\$ 13,361,945	\$ 13,889,160	\$ 12,206,813	\$ 13,136,394
<b>A.3.5. Strategy:</b> MEDICALLY DEPENDENT CHILDREN PGM Medically Dependent Children Program (MDCP).	\$ 39,639,172	\$ 39,112,686	\$ 40,032,375	\$ 48,904,663	\$ 0	\$ 42,522,781	\$ 43,481,506
<b>A.3.6. Strategy:</b> TEXAS HOME LIVING WAIVER	\$ 48,462,288	\$ 51,563,562	\$ 61,754,541	\$ 88,823,676	\$ 95,729,022	\$ 77,887,539	\$ 84,909,223
<b>A.4.1. Strategy:</b> NON-MEDICAID SERVICES	\$ 143,154,578	\$ 152,859,080	\$ 154,676,295	\$ 147,147,019	\$ 147,147,019	\$ 153,767,688	\$ 153,767,687
<b>A.4.2. Strategy:</b> ID COMMUNITY SERVICES Intellectual Disability Community Services.	\$ 34,397,177	\$ 34,401,920	\$ 34,401,920	\$ 45,101,920	\$ 54,101,920	\$ 34,401,920	\$ 34,401,920
<b>A.4.3. Strategy:</b> PROMOTING INDEPENDENCE PLAN Promoting Independence through Outreach, Awareness, and Relocation.	\$ 3,281,339	\$ 4,161,537	\$ 4,161,537	\$ 4,161,537	\$ 4,161,537	\$ 4,161,537	\$ 4,161,537
<b>A.4.4. Strategy:</b> IN-HOME AND FAMILY SUPPORT	\$ 4,989,907	\$ 4,989,907	\$ 4,989,907	\$ 5,114,683	\$ 5,364,235	\$ 4,989,907	\$ 4,989,907
<b>A.5.1. Strategy:</b> ALL-INCLUSIVE CARE - ELDERLY (PACE) Program of All-inclusive Care for the Elderly (PACE).	\$ 35,908,969	\$ 36,531,268	\$ 37,778,764	\$ 39,275,712	\$ 39,275,712	\$ 39,112,234	\$ 39,112,234

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>A.6.1. Strategy:</b> NURSING FACILITY PAYMENTS	\$ 2,257,033,016	\$ 2,301,404,968	\$ 1,256,182,565	\$ 169,391,228	\$ 171,800,862	\$ 130,750,634	\$ 129,702,383
<b>A.6.2. Strategy:</b> MEDICARE SKILLED NURSING FACILITY	\$ 150,367,533	\$ 148,828,891	\$ 108,541,058	\$ 58,466,970	\$ 59,942,966	\$ 67,239,991	\$ 69,081,234
<b>A.6.3. Strategy:</b> HOSPICE	\$ 232,493,183	\$ 237,399,016	\$ 245,246,510	\$ 273,553,065	\$ 285,208,622	\$ 248,573,645	\$ 247,067,528
<b>A.6.4. Strategy:</b> PROMOTING INDEPENDENCE SERVICES Promote Independence by Providing Community-based Services.	\$ 87,956,735	\$ 82,465,617	\$ 55,841,872	\$ 58,866,749	\$ 2,278,476	\$ 55,994,904	\$ 55,841,872
<b>A.7.1. Strategy:</b> INTERMEDIATE CARE FACILITIES - IID Intermed Care Facilities - for Individuals w/ ID (ICF/IID).	\$ 286,527,175	\$ 283,221,137	\$ 280,885,301	\$ 286,819,697	\$ 287,409,405	\$ 281,651,339	\$ 280,885,301
<b>A.8.1. Strategy:</b> STATE SUPPORTED LIVING CENTERS	\$ 661,866,854	\$ 676,912,013	\$ 678,832,928	\$ 691,892,432	\$ 691,892,432	\$ 676,030,586	\$ 671,633,858
<b>A.9.1. Strategy:</b> CAPITAL REPAIRS AND RENOVATIONS	\$ 6,356,869	\$ 10,608,186	\$ 38,924,834	\$ 94,339,909	\$ 352,185	\$ 352,185	\$ 352,186
<b>Total, Goal A: LONG-TERM SERVICES AND SUPPORTS</b>	\$ 6,010,701,174	\$ 6,213,463,473	\$ 5,054,059,030	\$ 4,402,576,471	\$ 4,580,822,393	\$ 3,958,911,215	\$ 4,014,279,566
<b>B. Goal: REGULATION, CERTIFICATION, OUTREACH</b> Regulation, Certification, and Outreach.							
<b>B.1.1. Strategy:</b> FACILITY/COMMUNITY-BASED REGULATION Facility and Community-Based Regulation.	\$ 63,701,486	\$ 69,278,774	\$ 70,120,810	\$ 74,664,643	\$ 76,376,737	\$ 69,699,793	\$ 69,699,791
<b>B.1.2. Strategy:</b> CREDENTIALING/CERTIFICATION	\$ 1,243,780	\$ 1,345,724	\$ 1,309,008	\$ 1,303,656	\$ 1,303,656	\$ 1,327,368	\$ 1,327,364
<b>B.1.3. Strategy:</b> LTC QUALITY OUTREACH Long-Term Care Quality Outreach.	\$ 4,536,041	\$ 5,113,103	\$ 5,286,749	\$ 5,286,749	\$ 5,286,749	\$ 5,199,927	\$ 5,199,925
<b>Total, Goal B: REGULATION, CERTIFICATION, OUTREACH</b>	\$ 69,481,307	\$ 75,737,601	\$ 76,716,567	\$ 81,255,048	\$ 82,967,142	\$ 76,227,088	\$ 76,227,080
<b>C. Goal: INDIRECT ADMINISTRATION</b>							
<b>C.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 28,500,157	\$ 36,352,899	\$ 37,809,624	\$ 40,461,415	\$ 40,461,415	\$ 37,081,265	\$ 37,081,258
<b>C.1.2. Strategy:</b> IT PROGRAM SUPPORT Information Technology Program Support.	\$ 42,269,199	\$ 68,420,529	\$ 51,293,248	\$ 64,259,562	\$ 60,806,873	\$ 65,759,067	\$ 62,603,693
<b>Total, Goal C: INDIRECT ADMINISTRATION</b>	\$ 70,769,356	\$ 104,773,428	\$ 89,102,872	\$ 104,720,977	\$ 101,268,288	\$ 102,840,332	\$ 99,684,951

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>D. Goal:</b> DADS EXCEPTIONAL ITEMS HHSC IMPACT							
<b>D.1.1. Strategy:</b> INCREASE CAPACITY OF COMMUNITY SVCS Increase Capacity Community Services (Reduce Waiting & Interest Lists).	\$ 0	\$ 0	\$ 0	\$ 27,055,334	\$ 105,935,995	\$ 0	\$ 0
 <b>Grand Total, DEPARTMENT OF AGING AND DISABILITY SERVICES</b>	<u>\$ 6,150,951,837</u>	<u>\$ 6,393,974,502</u>	<u>\$ 5,219,878,469</u>	<u>\$ 4,615,607,830</u>	<u>\$ 4,870,993,818</u>	<u>\$ 4,137,978,635</u>	<u>\$ 4,190,191,597</u>
 <b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 541,932,570	\$ 568,370,453	\$ 598,697,285	\$ 607,621,280	\$ 611,474,707	\$ 589,873,022	\$ 587,011,551
Other Personnel Costs	15,718,875	15,855,504	16,262,292	16,262,292	16,183,198	16,101,113	16,023,134
Professional Fees and Services	73,314,875	95,348,381	61,217,821	74,546,340	71,046,340	73,871,391	70,236,062
Fuels and Lubricants	1,839,478	1,743,682	1,876,067	1,876,067	1,876,067	1,864,637	1,852,535
Consumable Supplies	8,062,730	8,299,677	8,244,771	8,244,771	8,244,271	8,175,430	8,123,524
Utilities	12,170,072	11,332,859	11,598,436	12,397,540	12,389,596	11,527,394	11,455,744
Travel	11,871,525	12,156,822	13,257,663	13,663,223	13,941,944	12,700,437	12,691,590
Rent - Building	466,784	274,040	279,329	279,329	313,133	275,041	273,576
Rent - Machine and Other	6,426,023	8,680,416	8,458,582	8,428,582	8,428,582	8,449,470	8,425,305
Other Operating Expense	187,418,757	207,032,871	223,314,515	301,495,700	225,879,172	191,950,093	191,409,637
Client Services	5,107,024,467	5,273,473,527	4,087,757,611	3,359,208,322	3,680,632,424	3,031,879,232	3,091,522,984
Food for Persons - Wards of State	13,193,846	13,350,967	13,835,975	14,362,314	14,362,314	13,751,796	13,662,665
Grants	166,290,248	171,391,416	169,288,861	188,262,476	197,262,476	170,338,976	170,337,744
Capital Expenditures	<u>5,221,587</u>	<u>6,663,887</u>	<u>5,789,261</u>	<u>8,959,594</u>	<u>8,959,594</u>	<u>7,220,603</u>	<u>7,165,546</u>
 <b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 6,150,951,837</u>	<u>\$ 6,393,974,502</u>	<u>\$ 5,219,878,469</u>	<u>\$ 4,615,607,830</u>	<u>\$ 4,870,993,818</u>	<u>\$ 4,137,978,635</u>	<u>\$ 4,190,191,597</u>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 31,520,009	\$ 37,911,054	\$ 38,692,022	\$	\$	\$ 38,885,482	\$ 39,079,910
Group Insurance	139,792,405	151,006,119	164,567,319			179,773,120	196,454,307
Social Security	41,100,168	43,044,487	43,931,203			44,150,859	44,371,613

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Benefits Replacement	2,190,218	1,892,900	1,713,074			1,550,332	1,403,051
Subtotal, Employee Benefits	\$ 214,602,800	\$ 233,854,560	\$ 248,903,618	\$	\$	\$ 264,359,793	\$ 281,308,881
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 13,195,459	\$ 10,862,734	\$ 12,426,629	\$	\$	\$ 14,703,988	\$ 13,788,631
Lease Payments	287,333	301,554	336,540			202,278	119,715
Subtotal, Debt Service	\$ 13,482,792	\$ 11,164,288	\$ 12,763,169	\$	\$	\$ 14,906,266	\$ 13,908,346
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 228,085,592	\$ 245,018,848	\$ 261,666,787	\$	\$	\$ 279,266,059	\$ 295,217,227
<b>Performance Measure Targets</b>							
<b>A. Goal: LONG-TERM SERVICES AND SUPPORTS</b>							
<b>Outcome (Results/Impact):</b>							
Average Number of Individuals Served Per Month: Medicaid							
Non-waiver Community Services and Supports	60,977	62,322	53,971	53,193	53,612	56,188	58,407
Average Number of Individuals Served Per Month: Waivers	41,461	42,923	35,514	44,427	49,046	38,781	40,280
Number of Persons Receiving Services at the End of the Fiscal Year: Waivers							
	41,995	43,500	37,009	47,734	52,694	40,280	40,280
<b>A.1.1. Strategy: INTAKE, ACCESS, &amp; ELIGIBILITY</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Individuals with Intellectual and Developmental Disabilities Receiving Assessment and Service Coordination Including Home and Community Based Services							
	28,791	30,272	35,000	35,000	35,000	35,000	35,000
<b>A.2.1. Strategy: PRIMARY HOME CARE</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Primary Home Care							
	11,127	11,019	1,218	1,281	1,314	1,254	1,292
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Primary Home Care							
	675.69	724.76	936.56	1,003.27	1,003.27	939.11	936.56



**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>A.2.2. Strategy: COMMUNITY ATTENDANT SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Community Attendant Services	47,964	49,503	51,620	50,675	51,021	53,767	55,913
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Community Attendant Services	869	911.85	952.93	972.93	972.93	967.72	977.24
<b>A.2.3. Strategy: DAY ACTIVITY &amp; HEALTH SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Day Activity and Health Services	1,886	1,800	1,133	1,160	1,200	1,167	1,202
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Day Activity and Health Services	492.29	501.21	514.95	514.77	514.77	520.92	522.72
<b>A.3.2. Strategy: HOME AND COMMUNITY-BASED SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Home and Community Based Services (HCS)	20,171	20,689	21,757	22,581	22,581	22,880	23,396
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Home and Community Based Services (HCS)	3,490.03	3,535.27	3,566.1	3,574.7	3,574.7	3,604.72	3,606.55
<b>Explanatory:</b>							
Number of Individuals Receiving Services at the End of the Fiscal Year: Home and Community Based Services (HCS)	20,332	21,149	22,271	22,581	22,581	23,396	23,396
Average Number of Individuals on Interest List Per Month: Home and Community Based Services (HCS)	64,096.5	70,117.24	76,463.33	83,338.78	90,832.46	83,338.78	90,832.46
Total Number Declined Services or Found to be Ineligible for Services during the Fiscal Year: Home and Community-based Services (HCS)	26	223	223	223	223	223	223
Average Number on Home Community-based Services (HCS) Interest List Receiving Other DADS Services Per Month	14,638.15	14,864.55	15,094.6	15,328.22	15,565.45	15,328.22	15,565.45
<b>A.3.3. Strategy: COMMUNITY LIVING ASSISTANCE (CLASS)</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Medicaid Related Conditions Waiver (CLASS)	4,668	4,634	4,891	5,172	5,172	5,216	5,367
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Medicaid Related Conditions Waiver (CLASS)	3,609.08	3,754.03	3,755.28	3,723	3,723	3,765.42	3,753.21

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Explanatory:</b>							
Average Number of Individuals on Interest List Per Month: Medicaid Related Conditions Waiver (CLASS)	46,220.5	50,034.57	53,606.51	57,412.96	61,489.7	57,412.96	61,489.7
Number of Persons Receiving Services at the End of the Fiscal Year: Community Living Assistance & Support Services Waiver (CLASS)	4,627	4,715	5,039	5,172	5,172	5,367	5,367
Total Number Declined Services or Found to be Ineligible for Services during the Fiscal Year: Community Living Assistance and Support Services (CLASS)	108	530	530	530	530	530	530
Average Number on Community Living Assistance and Support Services (CLASS) Interest List Receiving Other DADS Services Per Month	9,780.08	12,680.67	12,934.28	13,192.97	13,192.97	13,192.97	13,192.97
<b>A.3.4. Strategy: DEAF-BLIND MULTIPLE DISABILITIES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Medicaid Deaf-blind with Multiple Disabilities Waiver	151	157	194	246	246	236	255
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Medicaid Deaf-blind with Multiple Disabilities Waiver	4,315.25	4,299.46	4,300.17	4,283.21	4,283.21	4,310.32	4,292.94
<b>Explanatory:</b>							
Average Number of Persons on Interest List Per Month: Medicaid Deaf-blind with Multiple Disabilities Waiver	562	480.17	365.51	278.42	212.08	278.42	212.08
Number of Persons Receiving Services at the End of the Fiscal Year: Medicaid Deaf-blind with Multiple Disabilities Waiver	153	171	213	246	246	255	255
Total Number Declined Services or Found to be Ineligible for Services during the Fiscal Year: Deaf-Blind Multiple Disabilities (DBMD)	21	111	111	111	111	111	111
Average Number on Deaf-Blind Multiple Disabilities (DBMD) Interest List Receiving Other DADS Services Per Month	193.08	197.83	201.79	205.83	209.94	205.83	209.94
<b>A.3.5. Strategy: MEDICALLY DEPENDENT CHILDREN PGM</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Medically Dependent Children Program	2,280	2,291	2,323	2,435	0	2,461	2,524
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Medically Dependent Children Program	1,449.01	1,422.85	1,435.98	1,429	0	1,439.89	1,435.6

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Explanatory:</b>							
Average Number of Persons on Interest List Per Month:							
Medically Dependent Children Program	26,623.83	27,575.22	28,035	28,649.96	0	28,649.96	28,649.96
Number of Persons Receiving Services at the End of the Fiscal Year: Medically Dependent Children's Program	2,330	2,250	2,386	2,435	0	2,524	2,524
Total Number Declined Services or Found to be Ineligible for Services Fiscal Year: Medically Dependent Children Program (MDCP)	1,764	1,800	1,800	1,800	0	1,800	1,800
Average Number on Medically Dependent Children Program (MDCP) Interest List Receiving Other DADS Services Per Month	1,884.23	2,226.17	2,270.69	2,316.1	0	2,316.1	2,316.1
<b>A.3.6. Strategy: TEXAS HOME LIVING WAIVER</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Texas Home Living Waiver	4,629	5,306	6,349	8,419	8,419	7,988	8,738
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Texas Home Living Waiver	872.42	809.87	810.53	813.73	813.73	812.6	809.77
<b>Explanatory:</b>							
Number of Individuals Receiving Services at the End of the Fiscal Year: Texas Home Living Waiver	4,786	5,460	7,100	8,419	8,419	8,738	8,738
<b>A.4.1. Strategy: NON-MEDICAID SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Non Medicaid Community Care (XX/GR)	35,778	33,529	32,985	31,209	31,209	32,985	32,985
<b>Explanatory:</b>							
Average Number of Individuals Receiving Non-Medicaid Community Services and Supports (XX)	17,572	18,172	18,768	18,768	18,768	18,768	18,768
Number of Individuals Receiving Services at the End of the Fiscal Year: Non Medicaid Community Care (XX / GR)	18,301	18,172	18,768	18,768	18,768	18,768	18,768
<b>A.4.2. Strategy: ID COMMUNITY SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Individuals with Intellectual and Developmental Disabilities Receiving Community Services	2,389	5,798	5,798	2,331	2,331	5,798	5,798
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual with Intellectual and Developmental Disabilities Receiving Community Services	463.69	477.26	477.26	477.26	477.26	477.26	477.26

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>Explanatory:</b> Number of Individuals with Intellectual and Developmental Disabilities Receiving Community Services at the End of the Fiscal Year	5,911	5,798	5,743	5,743	5,743	5,743	5,743
<b>A.4.4. Strategy:</b> IN-HOME AND FAMILY SUPPORT							
<b>Output (Volume):</b> Average Number of Individuals Per Month Receiving In-home Family Support (IHFS)	6,170	6,017	6,031	6,031	6,031	6,031	6,031
<b>Efficiencies:</b> Average Monthly Cost of In-home Family Support Per Individual	63.66	68.03	67.58	67.58	67.58	67.58	67.58
<b>Explanatory:</b> Number of Individuals Receiving Services at the End of the Fiscal Year: In-Home and Family Support	4,144	6,543	6,543	3,878	3,878	6,543	6,543
<b>A.5.1. Strategy:</b> ALL-INCLUSIVE CARE - ELDERLY (PACE)							
<b>Output (Volume):</b> Average Number of Recipients Per Month: Program for All Inclusive Care (PACE)	1,046	1,070	1,109	1,004	1,004	1,146	1,146
<b>Efficiencies:</b> Average Monthly Cost Per Recipient: Program for All Inclusive Care (PACE)	2,861.04	2,845.11	2,837.95	2,861.04	2,861.04	2,844.11	2,844.11
<b>Explanatory:</b> Number of Persons Receiving Services at the End of the Fiscal Year: Program of All-inclusive Care for the Elderly (PACE)	1,077	1,069	1,146	1,004	1,004	1,146	1,146
<b>A.6.1. Strategy:</b> NURSING FACILITY PAYMENTS							
<b>Output (Volume):</b> Average Number of Individuals Receiving Medicaid - Funded Nursing Facility Services per Month	56,255	56,178	29,695	2,892	2,901	2,897	2,897
<b>Efficiencies:</b> Net Nursing Facility Cost Per Medicaid Resident Per Month	3,269.34	3,379.49	3,484.32	3,671.34	3,636.52	3,633.96	3,683.41
<b>A.6.2. Strategy:</b> MEDICARE SKILLED NURSING FACILITY							
<b>Output (Volume):</b> Average Number of Individuals Receiving Copaid Medicaid/Medicare Nursing Facility Services Per Month	5,823	5,428	3,883	2,061	2,064	2,302	2,302
<b>Efficiencies:</b> Net Payment Per Individual for Copaid Medicaid/Medicare Nursing Facility Services Per Month	2,152.34	2,284.96	2,329.61	2,364.02	2,420.18	2,434.11	2,500.77

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>A.6.3. Strategy: HOSPICE</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Receiving Hospice Services Per Month	6,917	6,902	6,862	7,253	7,429	6,838	6,815
<b>Efficiencies:</b>							
Average Net Payment Per Individual Per Month for Hospice	2,796.89	2,866.45	2,978.53	3,108.19	3,099.97	3,058.95	3,106.13
<b>A.6.4. Strategy: PROMOTING INDEPENDENCE SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Through Promoting Independence Per Month	5,221	4,902	3,164	3,351	3,351	3,164	3,164
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Promoting Independence	1,404.79	1,402.02	1,470.76	1,463.91	3,723	1,474.79	1,470.76
<b>A.7.1. Strategy: INTERMEDIATE CARE FACILITIES - IID</b>							
<b>Output (Volume):</b>							
Average Number of Persons in ICF/IID Medicaid Beds Per Month	5,519	5,416	5,373	5,391	5,391	5,373	5,373
<b>Efficiencies:</b>							
Monthly Cost Per ICF/IID Medicaid Eligible Individual	4,343.07	4,336	4,336.29	4,377.39	4,375.82	4,348.17	4,336.29
<b>A.8.1. Strategy: STATE SUPPORTED LIVING CENTERS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of State Supported Living Center Campus Residents	3,649	3,441	3,245	3,144	3,144	3,047	2,849
Number of Unfounded Abuse/Neglect/Exploitation Allegations Against State Supported Living Center Staff as Reported By Victims	802	595	595	595	595	595	595
Number of Confirmed Abuse/Neglect/Exploitation Incidents at State Supported Living Centers	514	389	389	389	389	389	389
<b>Efficiencies:</b>							
Average Monthly Cost Per State Supported Living Center or State Center Resident	15,112.84	16,394.89	17,435.48	18,099.55	18,099.55	18,489.98	19,644.74

**DEPARTMENT OF AGING AND DISABILITY SERVICES**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>B. Goal:</b> REGULATION, CERTIFICATION, OUTREACH							
<b>Outcome (Results/Impact):</b>							
Percent of Facilities Complying with Standards at Time of Inspection for Licensure and/or Medicare/Medicaid Certification	38.9%	39.16%	39%	0%	0%	39.05%	39.03%
<b>B.1.1. Strategy:</b> FACILITY/COMMUNITY-BASED REGULATION							
<b>Output (Volume):</b>							
Total Dollar Amount Collected from Fines	3,374,158	4,236,772	3,314,139	3,314,139	3,314,139	3,314,139	3,314,139
<b>B.1.2. Strategy:</b> CREDENTIALING/CERTIFICATION							
<b>Output (Volume):</b>							
Number of Licenses Issued or Renewed Per Year: Nursing Facility Administrators	1,183	1,161	1,072	1,161	1,127	1,161	1,127

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 22,053,521	\$ 24,307,317	\$ 24,108,567	\$ 32,702,375	\$ 33,956,098	\$ 16,312,088	\$ 21,828,539
GR Match for Medicaid	3,375,187	19,197,649	19,958,596	7,080,876	9,563,307	23,588,233	18,781,215
GR for Vocational Rehabilitation	55,553,715	56,030,304	55,744,386	55,894,345	55,894,345	56,047,633	55,894,345
GR Certified as Match for Medicaid	4,743,853	4,257,662	4,483,632	4,963,203	5,232,705	5,374,922	5,654,920
General Revenue for ECI	17,130,697	9,919,820	865,687	27,022,481	46,332,298	4,400,539	865,687
Subtotal, General Revenue Fund	<u>\$ 102,856,973</u>	<u>\$ 113,712,752</u>	<u>\$ 105,160,868</u>	<u>\$ 127,663,280</u>	<u>\$ 150,978,753</u>	<u>\$ 105,723,415</u>	<u>\$ 103,024,706</u>
<u>General Revenue Fund - Dedicated</u>							
Comprehensive Rehabilitation Account No. 107	15,237,375	14,563,070	18,192,272	18,107,944	18,107,943	24,929,680	19,657,776
Business Enterprise Program Account No. 492	1,584,967	678,644	675,867	675,867	675,867	675,867	675,867

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Business Enterprise Program Trust Fund Account No. 5043	412,838	404,212	404,212	404,212	404,212	404,212	404,212
I Love Texas License Plate Acct. No. 5086	14,808	0	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	<u>\$ 17,249,988</u>	<u>\$ 15,645,926</u>	<u>\$ 19,272,351</u>	<u>\$ 19,188,023</u>	<u>\$ 19,188,022</u>	<u>\$ 26,009,759</u>	<u>\$ 20,737,855</u>
Federal Funds	434,236,312	453,349,365	484,505,506	485,334,065	472,268,576	474,421,548	490,214,312
<u>Other Funds</u>							
Blind Endowment Fund No. 493	399,226	33,190	1,407	1,407	1,407	33,190	33,190
Appropriated Receipts	401,633	394,030	394,030	394,030	394,030	394,030	394,030
Interagency Contracts	1,209,145	1,109,773	1,284,010	1,059,010	1,059,010	1,179,010	1,179,010
License Plate Trust Fund Account No. 0802	0	12,000	17,000	17,000	17,000	10,000	10,000
Interagency Contracts - Transfer from Foundation School Fund No. 193	0	16,498,102	15,951,636	0	0	16,498,102	10,357,279
Universal Services Fund Reimbursements	927,057	975,336	979,615	1,679,615	1,179,615	979,615	979,615
Subrogation Receipts	280,359	529,939	286,145	286,145	286,145	286,145	286,145
Appropriated Receipts for VR	31,396	913,057	913,057	913,057	913,057	913,057	913,057
Foundation School Funds as Match for Medicaid	16,498,102	0	546,466	16,498,102	16,498,102	0	6,140,823
Subtotal, Other Funds	<u>\$ 19,746,918</u>	<u>\$ 20,465,427</u>	<u>\$ 20,373,366</u>	<u>\$ 20,848,366</u>	<u>\$ 20,348,366</u>	<u>\$ 20,293,149</u>	<u>\$ 20,293,149</u>
<b>Total, Method of Financing</b>	<u>\$ 574,090,191</u>	<u>\$ 603,173,470</u>	<u>\$ 629,312,091</u>	<u>\$ 653,033,734</u>	<u>\$ 662,783,717</u>	<u>\$ 626,447,871</u>	<u>\$ 634,270,022</u>
 <b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	2,985.0	2,935.3	3,178.5	3,124.9	3,124.9	3,020.3	3,020.3
<b>Schedule of Exempt Positions:</b>							
Commissioner, Group 6	\$145,860	\$178,046	\$178,046	\$178,046	\$178,046	\$178,046	\$178,046

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: CHILDREN WITH DISABILITIES</b>							
Ensure Children and Their Families Reach Their Developmental Goals.							
<b>A.1.1. Strategy:</b> ECI SERVICES Early Childhood Intervention Services.	\$ 127,205,466	\$ 133,899,637	\$ 149,685,016	\$ 164,536,035	\$ 173,477,961	\$ 147,930,635	\$ 155,656,242
<b>A.1.2. Strategy:</b> ECI RESPITE SERVICES	\$ 370,605	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<b>A.1.3. Strategy:</b> ENSURE QUALITY ECI SERVICES Ensure Quality ECI Services by Training, Evaluation and Assistance.	\$ 1,130,277	\$ 1,427,144	\$ 1,540,384	\$ 1,540,384	\$ 1,540,384	\$ 1,540,384	\$ 1,540,384
<b>A.2.1. Strategy:</b> CHILDREN'S BLINDNESS SERVICES	\$ 4,964,841	\$ 4,819,375	\$ 4,830,315	\$ 5,598,567	\$ 5,856,127	\$ 4,780,349	\$ 4,829,823
<b>A.3.1. Strategy:</b> AUTISM PROGRAM	<u>\$ 3,271,826</u>	<u>\$ 4,487,800</u>	<u>\$ 4,623,056</u>	<u>\$ 8,014,684</u>	<u>\$ 8,804,684</u>	<u>\$ 4,609,684</u>	<u>\$ 4,609,684</u>
<b>Total, Goal A: CHILDREN WITH DISABILITIES</b>	<u>\$ 136,943,015</u>	<u>\$ 145,033,956</u>	<u>\$ 161,078,771</u>	<u>\$ 180,089,670</u>	<u>\$ 190,079,156</u>	<u>\$ 159,261,052</u>	<u>\$ 167,036,133</u>
<b>B. Goal: PERSONS WITH DISABILITIES</b>							
Rehabilitation Services for Persons with Disabilities.							
<b>B.1.1. Strategy:</b> IL SERVICES AND COUNCIL - BLIND Independent Living Services and Council - Blind.	\$ 3,041,064	\$ 3,456,354	\$ 3,493,446	\$ 4,116,726	\$ 4,116,726	\$ 3,400,929	\$ 3,450,929
<b>B.1.2. Strategy:</b> BEST PROGRAM Blindness Education, Screening and Treatment (BEST) Program.	\$ 428,567	\$ 455,789	\$ 400,743	\$ 1,515,767	\$ 1,728,266	\$ 487,900	\$ 495,700
<b>B.1.3. Strategy:</b> VOCATIONAL REHABILITATION - BLIND Voc Rehab Services for Persons Who are Blind or Visually Impaired.	\$ 45,709,899	\$ 49,570,797	\$ 48,993,496	\$ 49,012,378	\$ 49,012,378	\$ 48,513,550	\$ 48,562,625
<b>B.1.4. Strategy:</b> BUSINESS ENTERPRISES OF TEXAS (BET) Provide Employment in Food Service Industry for Persons Who are Blind.	\$ 2,284,956	\$ 2,466,839	\$ 2,463,605	\$ 2,463,605	\$ 2,463,605	\$ 2,463,605	\$ 2,463,605
<b>B.1.5. Strategy:</b> BUSN ENTERPRISES OF TEX TRUST FUND Admin Trust Funds for Retirement & Benefits. Est & Nontransferable.	\$ 412,838	\$ 404,212	\$ 404,212	\$ 404,212	\$ 404,212	\$ 404,212	\$ 404,212
<b>B.2.1. Strategy:</b> CONTRACT SERVICES - DEAF Contract For Services for Persons Who Are Deaf or Hard of Hearing.	\$ 2,289,429	\$ 2,601,686	\$ 2,601,137	\$ 3,101,137	\$ 3,101,137	\$ 2,601,137	\$ 2,601,137



**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B.2.2. Strategy:</b> EDUC, TRAINING, CERTIFICATION-DEAF Ensure the Quality of Programs through Educ., Training, & Regulation.	\$ 1,471,334	\$ 1,688,525	\$ 1,824,188	\$ 1,793,990	\$ 1,793,990	\$ 1,491,990	\$ 1,491,989
<b>B.2.3. Strategy:</b> TELEPHONE ACCESS ASSISTANCE Ensure Telephone Access for Deaf and Persons with Other Disabilities.	\$ 927,057	\$ 975,336	\$ 979,615	\$ 1,679,615	\$ 1,179,615	\$ 979,615	\$ 979,615
<b>B.3.1. Strategy:</b> VOCATIONAL REHABILITATION - GENERAL Rehabilitate & Place People w/Disabilities in Competitive Employment.	\$ 207,693,546	\$ 228,275,999	\$ 228,012,013	\$ 228,067,984	\$ 228,067,982	\$ 227,480,555	\$ 227,372,853
<b>B.3.2. Strategy:</b> CENTERS FOR INDEPENDENT LIVING	\$ 2,669,036	\$ 2,689,283	\$ 2,689,283	\$ 2,689,283	\$ 2,689,283	\$ 2,689,283	\$ 2,689,283
<b>B.3.3. Strategy:</b> IL SERVICES AND COUNCIL - GENERAL Independent Living Services and Council - General.	\$ 7,776,976	\$ 8,215,896	\$ 8,121,555	\$ 8,605,382	\$ 8,653,382	\$ 8,110,382	\$ 8,160,382
<b>B.3.4. Strategy:</b> COMPREHENSIVE REHABILITATION (CRS) Provide Services to People with Spinal Cord/Traumatic Brain Injuries.	<u>\$ 26,796,231</u>	<u>\$ 23,260,588</u>	<u>\$ 26,689,374</u>	<u>\$ 27,930,710</u>	<u>\$ 27,930,709</u>	<u>\$ 25,048,160</u>	<u>\$ 25,098,160</u>
<b>Total, Goal B: PERSONS WITH DISABILITIES</b>	<u>\$ 301,500,933</u>	<u>\$ 324,061,304</u>	<u>\$ 326,672,667</u>	<u>\$ 331,380,789</u>	<u>\$ 331,141,285</u>	<u>\$ 323,671,318</u>	<u>\$ 323,770,490</u>
<b>C. Goal: DISABILITY DETERMINATION</b> Provide Disability Determination Services within SSA Guidelines.							
<b>C.1.1. Strategy:</b> DISABILITY DETERMINATION SVCS (DDS) Determine Federal SSI and SSDI Eligibility.	\$ 114,753,362	\$ 110,401,440	\$ 117,518,634	\$ 117,495,420	\$ 117,495,420	\$ 117,201,856	\$ 117,201,856
<b>D. Goal: PROGRAM SUPPORT</b>							
<b>D.1.1. Strategy:</b> CENTRAL PROGRAM SUPPORT	\$ 10,945,772	\$ 11,547,543	\$ 12,307,005	\$ 12,345,755	\$ 12,345,756	\$ 12,329,875	\$ 12,329,876
<b>D.1.2. Strategy:</b> REGIONAL PROGRAM SUPPORT	\$ 751,273	\$ 900,074	\$ 900,074	\$ 900,074	\$ 900,074	\$ 900,074	\$ 900,074
<b>D.1.3. Strategy:</b> OTHER PROGRAM SUPPORT	\$ 4,447,877	\$ 4,437,631	\$ 3,872,281	\$ 3,878,011	\$ 3,878,011	\$ 3,872,807	\$ 3,872,807
<b>D.1.4. Strategy:</b> IT PROGRAM SUPPORT Information Technology Program Support.	<u>\$ 4,747,959</u>	<u>\$ 6,791,522</u>	<u>\$ 6,962,659</u>	<u>\$ 6,944,015</u>	<u>\$ 6,944,015</u>	<u>\$ 9,210,889</u>	<u>\$ 9,158,786</u>
<b>Total, Goal D: PROGRAM SUPPORT</b>	<u>\$ 20,892,881</u>	<u>\$ 23,676,770</u>	<u>\$ 24,042,019</u>	<u>\$ 24,067,855</u>	<u>\$ 24,067,856</u>	<u>\$ 26,313,645</u>	<u>\$ 26,261,543</u>
<b>Grand Total, DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES</b>	<u>\$ 574,090,191</u>	<u>\$ 603,173,470</u>	<u>\$ 629,312,091</u>	<u>\$ 653,033,734</u>	<u>\$ 662,783,717</u>	<u>\$ 626,447,871</u>	<u>\$ 634,270,022</u>

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 143,942,513	\$ 146,468,004	\$ 154,895,687	\$ 155,480,613	\$ 155,598,916	\$ 154,593,293	\$ 154,593,293
Other Personnel Costs	6,381,480	7,172,887	7,829,474	7,829,474	7,829,474	7,829,474	7,829,474
Professional Fees and Services	23,597,800	19,830,690	21,793,233	23,007,028	22,007,028	23,687,135	23,585,031
Fuels and Lubricants	93,488	97,354	90,654	90,654	90,654	90,654	90,654
Consumable Supplies	573,689	534,220	682,774	682,774	682,774	682,774	682,774
Utilities	1,808,472	2,176,655	2,606,508	2,606,508	2,606,508	2,606,508	2,606,508
Travel	5,385,604	5,670,253	5,786,636	5,906,599	5,931,160	5,783,247	5,783,247
Rent - Building	2,505,680	2,754,280	2,743,470	2,743,470	2,743,470	2,743,470	2,743,470
Rent - Machine and Other	2,290,838	2,376,200	2,463,852	2,464,854	2,464,854	2,464,854	2,464,854
Other Operating Expense	29,303,455	37,266,142	37,223,951	37,949,126	38,330,445	36,953,457	37,029,456
Client Services	273,388,639	281,863,972	282,175,315	294,918,569	299,900,693	277,136,761	296,269,131
Grants	83,969,174	95,940,262	110,115,663	118,389,634	123,768,595	111,381,483	100,367,279
Capital Expenditures	849,359	1,022,551	904,874	964,431	829,146	494,761	224,851
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 574,090,191</b>	<b>\$ 603,173,470</b>	<b>\$ 629,312,091</b>	<b>\$ 653,033,734</b>	<b>\$ 662,783,717</b>	<b>\$ 626,447,871</b>	<b>\$ 634,270,022</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 8,686,732	\$ 10,448,067	\$ 10,663,298	\$	\$	\$ 10,716,614	\$ 10,770,197
Group Insurance	29,489,959	31,855,552	34,770,096			38,042,191	41,637,708
Social Security	10,503,608	11,000,501	11,227,111			11,283,247	11,339,663
Benefits Replacement	731,707	632,379	572,303			517,934	468,730
Subtotal, Employee Benefits	\$ 49,412,006	\$ 53,936,499	\$ 57,232,808	\$	\$	\$ 60,559,986	\$ 64,216,298
<u>Debt Service</u>							
Lease Payments	\$ 1,522,924	\$ 1,531,711	\$ 244,155	\$	\$	\$ 228,301	\$ 191,161
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 50,934,930</b>	<b>\$ 55,468,210</b>	<b>\$ 57,476,963</b>	<b>\$</b>	<b>\$</b>	<b>\$ 60,788,287</b>	<b>\$ 64,407,459</b>

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: CHILDREN WITH DISABILITIES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Population under Age Three Served by Early Childhood Intervention (ECI) Program	2.95%	2.98%	2.91%	3.2%	3.32%	2.87%	2.83%
Percent of ECI Clients Enrolled in Medicaid	64.3%	64.3%	64.3%	64.3%	64.3%	64.3%	64.3%
Percent of ECI Program Funded by Medicaid	53%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%
<b>A.1.1. Strategy: ECI SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Served in Comprehensive Services	25,208	25,943	27,165	28,576	30,129	28,662	30,158
<b>Efficiencies:</b>							
Average Monthly Cost Per Child: Comprehensive Services/State and Federal Expenditures	420.52	430.11	459.19	479.82	479.82	430.11	430.11
<b>Explanatory:</b>							
Average Monthly Number of Hours of Service Delivered Per Child Per Month	2.61	2.69	2.69	2.89	2.93	2.69	2.69
<b>A.1.2. Strategy: ECI RESPITE SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Respite Services	234	223	250	250	250	250	250
<b>A.2.1. Strategy: CHILDREN'S BLINDNESS SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Blindness Services	3,865	3,742	3,700	3,990	4,257	3,725	3,725
<b>Efficiencies:</b>							
Average Monthly Cost Per Child: Children's Blindness Services	107.05	103	108.79	115.63	112.29	107.93	107.91
<b>A.3.1. Strategy: AUTISM PROGRAM</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Comprehensive Autism Services	NA	NA	178	49	49	49	49
Average Monthly Number of Children Receiving Focused Autism Services	NA	NA	21	300	349	173	173

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Efficiencies:</b>							
Average Monthly Cost Per Child Receiving Comprehensive Autism Services	NA	NA	1,735.31	3,597.5	3,597.5	3,597.5	3,597.5
Average Monthly Cost Per Child Receiving Focused Autism Services	NA	NA	362.21	521.09	521.09	521.09	521.09
<b>Explanatory:</b>							
Number of Children Receiving Comprehensive Autism Services Per Year	NA	NA	181	52	52	52	52
Number of Children Receiving Focused Autism Services Per Year	NA	NA	72	623	711	359	359
<b>B. Goal: PERSONS WITH DISABILITIES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of VR-Blind Consumers Who Achieve Employment Outcomes	68.6%	79.4%	68.9%	70%	70%	70%	70%
Percent of VR-General Consumers Who Achieve Employment Outcomes	59.1%	66.6%	55.8%	58%	58%	55.8%	58%
<b>B.1.1. Strategy: IL SERVICES AND COUNCIL - BLIND</b>							
<b>Output (Volume):</b>							
Number of Consumers Served: IL-Blind	3,314	3,572	3,779	4,450	4,450	3,700	3,700
<b>Efficiencies:</b>							
Average Cost Per Consumer Served: IL-Blind	917.64	893	924.44	925.11	925.11	931.82	931.82
<b>B.1.2. Strategy: BEST PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Individuals Receiving Screening and Treatment Services in the BEST Program	4,434	4,041	3,035	7,356	8,743	3,636	3,695
<b>B.1.3. Strategy: VOCATIONAL REHABILITATION - BLIND</b>							
<b>Output (Volume):</b>							
Number of Consumers Served: VR-Blind	10,066	10,574	10,300	10,304	10,304	10,304	10,304
<b>Efficiencies:</b>							
Average Cost Per Consumer Served: VR-Blind	4,541.02	4,598	4,756.65	4,756.65	4,756.65	4,756.65	4,756.65
<b>B.1.4. Strategy: BUSINESS ENTERPRISES OF TEXAS (BET)</b>							
<b>Output (Volume):</b>							
Number of Individuals Employed by BET Businesses (Managers and Employees)	1,559	1,567	1,562	1,564	1,566	1,564	1,566
<b>Explanatory:</b>							
Number of Blind & Disabled Individuals Employed by BET Facility Managers	78	89	90	95	100	95	100

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>B.2.2. Strategy: EDUC, TRAINING, CERTIFICATION-DEAF</b>							
<b>Output (Volume):</b>							
Number of Consumers Educated and Interpreters Trained	1,338	3,305	2,375	2,375	2,375	2,375	2,375
Number of Interpreter Certificates Issued	1,731	1,749	1,749	1,765	1,765	1,765	1,765
<b>B.2.3. Strategy: TELEPHONE ACCESS ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Equipment/Service Vouchers Issued	23,684	18,858	20,000	25,000	25,000	25,000	25,000
<b>B.3.1. Strategy: VOCATIONAL REHABILITATION - GENERAL</b>							
<b>Output (Volume):</b>							
Number of Consumers Served: VR-General	79,578	80,475	84,388	84,388	84,388	84,388	84,388
<b>Efficiencies:</b>							
Average Cost Per Consumer Served: VR-General	2,609.94	2,685	2,701.95	2,702.61	2,702.61	2,702.61	2,702.61
<b>B.3.2. Strategy: CENTERS FOR INDEPENDENT LIVING</b>							
<b>Output (Volume):</b>							
Number of People Receiving Services from Centers for Independent Living	5,578	6,019	5,342	5,342	5,342	5,342	5,342
<b>B.3.3. Strategy: IL SERVICES AND COUNCIL - GENERAL</b>							
<b>Output (Volume):</b>							
Average Monthly Number of People Receiving DRS Supported Independent Living Services	1,131	1,262	1,335	1,476	1,418	1,420	1,356
<b>Efficiencies:</b>							
Average Monthly Cost Per Person Receiving DRS Supported Independent Living Services	573.02	519	506.96	468.4	487.5	478.9	501.5
<b>B.3.4. Strategy: COMPREHENSIVE REHABILITATION (CRS)</b>							
<b>Output (Volume):</b>							
Average Monthly Number of People Receiving Comprehensive Rehabilitation Services	597	458	526	548	548	494	494
<b>Efficiencies:</b>							
Average Monthly Cost Per CRS Consumer	3,740.4	4,590	4,228.35	4,247.37	4,247.37	4,232	4,232
<b>Explanatory:</b>							
Number of People Receiving Comprehensive Rehabilitation Services Per Year	908	938	1,003	1,025	1,025	1,003	1,003

**DEPARTMENT OF ASSISTIVE AND REHABILITATIVE SERVICES**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>C. Goal: DISABILITY DETERMINATION</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Case Decisions That Are Accurate	95.6%	96.1%	90.6%	90.6%	90.6%	90.6%	90.6%
<b>C.1.1. Strategy: DISABILITY DETERMINATION SVCS (DDS)</b>							
<b>Output (Volume):</b>							
Number of Disability Cases Determined	339,415	323,358	325,566	330,566	335,566	330,566	335,566
<b>Efficiencies:</b>							
Cost Per Disability Case Determination	338.09	311	360.97	355.44	350.14	355.44	350.14

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 477,627,941	\$ 570,850,579	\$ 604,154,726	\$ 741,532,367	\$ 740,034,346	\$ 649,188,961	\$ 659,414,388
GR Match for Medicaid	9,115,433	10,240,706	10,802,872	11,703,059	11,597,004	10,643,988	10,643,992
GR MOE for Temporary Assistance for Needy Families	8,124,749	8,124,749	8,124,749	8,634,800	8,634,800	8,124,749	8,124,749
GR Match for Title IVE (FMAP)	143,480,257	147,220,783	156,296,600	165,389,257	172,570,024	166,805,544	174,492,363
Subtotal, General Revenue Fund	<u>\$ 638,348,380</u>	<u>\$ 736,436,817</u>	<u>\$ 779,378,947</u>	<u>\$ 927,259,483</u>	<u>\$ 932,836,174</u>	<u>\$ 834,763,242</u>	<u>\$ 852,675,492</u>
<u>General Revenue Fund - Dedicated</u>							
Child Abuse and Neglect Prevention Operating Account No. 5084	5,685,701	5,685,702	5,685,701	5,685,702	5,685,701	5,685,702	5,685,701
Specialty License Plates General	10,819	0	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	<u>\$ 5,696,520</u>	<u>\$ 5,685,702</u>	<u>\$ 5,685,701</u>	<u>\$ 5,685,702</u>	<u>\$ 5,685,701</u>	<u>\$ 5,685,702</u>	<u>\$ 5,685,701</u>

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund	513,203	2,355,992	2,149,382	0	0	0	0
Federal Funds	711,682,180	754,238,929	809,290,718	773,745,342	778,189,472	771,515,800	780,309,431
Subtotal, Federal Funds	<u>\$ 712,195,383</u>	<u>\$ 756,594,921</u>	<u>\$ 811,440,100</u>	<u>\$ 773,745,342</u>	<u>\$ 778,189,472</u>	<u>\$ 771,515,800</u>	<u>\$ 780,309,431</u>
<u>Other Funds</u>							
Appropriated Receipts	5,925,042	6,283,079	6,767,326	6,935,570	6,981,131	6,911,387	6,956,153
Interagency Contracts	1,118,848	2,108,691	1,389,949	278,976	278,973	1,798,543	1,798,542
License Plate Trust Fund Account No. 0802	0	11,887	77,104	11,887	11,887	8,792	8,792
DFPS Appropriated Receipts - Child Support Collections	985,000	980,000	985,000	982,500	982,500	982,500	982,500
Subtotal, Other Funds	<u>\$ 8,028,890</u>	<u>\$ 9,383,657</u>	<u>\$ 9,219,379</u>	<u>\$ 8,208,933</u>	<u>\$ 8,254,491</u>	<u>\$ 9,701,222</u>	<u>\$ 9,745,987</u>
<b>Total, Method of Financing</b>	<u><u>\$ 1,364,269,173</u></u>	<u><u>\$ 1,508,101,097</u></u>	<u><u>\$ 1,605,724,127</u></u>	<u><u>\$ 1,714,899,460</u></u>	<u><u>\$ 1,724,965,838</u></u>	<u><u>\$ 1,621,665,966</u></u>	<u><u>\$ 1,648,416,611</u></u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	10,649.9	11,433.6	12,272.3	12,744.2	12,842.2	12,272.3	12,378.7
<b>Schedule of Exempt Positions:</b>							
Commissioner, Group 7	\$199,500	\$210,000	\$210,000	\$210,000	\$210,000	\$210,000	\$210,000
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> STATEWIDE INTAKE SERVICES							
Provide Access to DFPS Services by Managing a 24-hour Call Center.							
<b>A.1.1. Strategy:</b> STATEWIDE INTAKE SERVICES	\$ 17,864,938	\$ 19,966,515	\$ 20,866,604	\$ 21,206,448	\$ 21,510,251	\$ 20,876,618	\$ 20,876,617
Provide System to Receive/Assign Reports of Abuse/Neglect/Exploitation.							

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>B. Goal: CHILD PROTECTIVE SERVICES</b>							
Protect Children Through an Integrated Service Delivery System.							
<b>B.1.1. Strategy:</b> CPS DIRECT DELIVERY STAFF Provide Direct Delivery Staff for Child Protective Services.	\$ 428,235,379	\$ 482,424,540	\$ 524,439,714	\$ 547,736,247	\$ 547,170,443	\$ 525,219,062	\$ 530,398,258
<b>B.1.2. Strategy:</b> CPS PROGRAM SUPPORT Provide Program Support for Child Protective Services.	\$ 39,724,455	\$ 42,116,318	\$ 44,755,402	\$ 50,640,548	\$ 50,943,984	\$ 44,801,191	\$ 45,186,781
<b>B.1.3. Strategy:</b> TWC CONTRACTED DAY CARE TWC Contracted Day Care Purchased Services.	\$ 47,710,080	\$ 46,295,434	\$ 48,693,215	\$ 49,812,907	\$ 51,314,116	\$ 49,421,245	\$ 49,766,102
<b>B.1.4. Strategy:</b> ADOPTION PURCHASED SERVICES	\$ 7,253,079	\$ 7,357,259	\$ 8,357,259	\$ 8,357,260	\$ 8,357,260	\$ 7,857,259	\$ 7,857,259
<b>B.1.5. Strategy:</b> POST-ADOPTION PURCHASED SERVICES	\$ 2,674,893	\$ 3,357,750	\$ 3,618,693	\$ 3,618,693	\$ 3,618,693	\$ 3,488,222	\$ 3,488,221
<b>B.1.6. Strategy:</b> PAL PURCHASED SERVICES Preparation for Adult Living Purchased Services.	\$ 8,904,521	\$ 9,069,812	\$ 9,757,924	\$ 10,217,258	\$ 10,367,585	\$ 9,413,868	\$ 9,413,868
<b>B.1.7. Strategy:</b> SUBSTANCE ABUSE PURCHASED SERVICES	\$ 5,816,675	\$ 6,886,064	\$ 6,393,352	\$ 6,434,924	\$ 6,446,616	\$ 6,639,708	\$ 6,639,708
<b>B.1.8. Strategy:</b> OTHER CPS PURCHASED SERVICES Other Purchased Child Protective Services.	\$ 30,501,463	\$ 35,631,994	\$ 40,660,411	\$ 44,996,276	\$ 46,198,614	\$ 38,146,203	\$ 38,146,202
<b>B.1.9. Strategy:</b> FOSTER CARE PAYMENTS	\$ 366,829,708	\$ 400,175,500	\$ 407,673,639	\$ 414,458,779	\$ 419,114,098	\$ 414,220,570	\$ 418,544,888
<b>B.1.10. Strategy:</b> ADOPTION/PCA PAYMENTS Adoption Subsidy and Permanency Care Assistance Payments.	\$ 209,684,409	\$ 225,276,794	\$ 239,226,975	\$ 251,229,072	\$ 266,997,025	\$ 253,616,568	\$ 268,130,448
<b>B.1.11. Strategy:</b> RELATIVE CAREGIVER PAYMENTS Relative Caregiver Monetary Assistance Payments.	\$ 9,550,500	\$ 10,628,830	\$ 10,772,225	\$ 12,034,822	\$ 12,364,511	\$ 10,869,585	\$ 10,967,450
<b>B.1.12. Strategy:</b> TITLE IVE WAIVER	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal B: CHILD PROTECTIVE SERVICES</b>	<u>\$ 1,156,885,162</u>	<u>\$ 1,269,220,295</u>	<u>\$ 1,344,348,809</u>	<u>\$ 1,399,536,786</u>	<u>\$ 1,422,892,945</u>	<u>\$ 1,363,693,481</u>	<u>\$ 1,388,539,185</u>
<b>C. Goal: PREVENTION PROGRAMS</b>							
Prevention and Early Intervention Programs.							
<b>C.1.1. Strategy:</b> STAR PROGRAM Services to At-Risk Youth (STAR) Program.	\$ 15,966,092	\$ 17,856,551	\$ 21,000,862	\$ 21,002,268	\$ 21,001,890	\$ 21,000,862	\$ 21,000,862
<b>C.1.2. Strategy:</b> CYD PROGRAM Community Youth Development (CYD) Program.	\$ 4,741,202	\$ 5,039,300	\$ 6,039,300	\$ 6,041,480	\$ 6,040,893	\$ 6,039,300	\$ 6,039,300
<b>C.1.3. Strategy:</b> TEXAS FAMILIES PROGRAM Texas Families: Together and Safe Program.	\$ 2,191,591	\$ 2,310,039	\$ 2,610,039	\$ 2,610,320	\$ 2,610,245	\$ 2,610,039	\$ 2,610,039



**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C.1.4. Strategy:</b> CHILD ABUSE PREVENTION GRANTS Provide Child Abuse Prevention Grants to Community-based Organizations.	\$ 3,070,292	\$ 3,307,464	\$ 3,155,253	\$ 3,157,249	\$ 3,157,154	\$ 3,155,253	\$ 3,155,253
<b>C.1.5. Strategy:</b> OTHER AT-RISK PREVENTION PROGRAMS Provide Funding for Other At-Risk Prevention Programs.	\$ 1,890,179	\$ 5,016,777	\$ 11,056,612	\$ 19,649,389	\$ 25,786,775	\$ 11,056,612	\$ 11,056,612
<b>C.1.6. Strategy:</b> AT-RISK PREVENTION PROGRAM SUPPORT Provide Program Support for At-Risk Prevention Services.	<u>\$ 817,138</u>	<u>\$ 1,698,101</u>	<u>\$ 1,614,578</u>	<u>\$ 1,946,906</u>	<u>\$ 1,915,981</u>	<u>\$ 1,614,578</u>	<u>\$ 1,614,578</u>
<b>Total, Goal C:</b> PREVENTION PROGRAMS	<u>\$ 28,676,494</u>	<u>\$ 35,228,232</u>	<u>\$ 45,476,644</u>	<u>\$ 54,407,612</u>	<u>\$ 60,512,938</u>	<u>\$ 45,476,644</u>	<u>\$ 45,476,644</u>
<b>D. Goal:</b> ADULT PROTECTIVE SERVICES Protect Elder/Disabled Adults Through a Comprehensive System.							
<b>D.1.1. Strategy:</b> APS DIRECT DELIVERY STAFF	\$ 50,493,588	\$ 53,652,035	\$ 54,809,622	\$ 56,876,686	\$ 57,062,968	\$ 54,843,430	\$ 55,386,562
<b>D.1.2. Strategy:</b> APS PROGRAM SUPPORT Provide Program Support for Adult Protective Services.	\$ 6,011,229	\$ 5,753,704	\$ 5,988,508	\$ 6,338,856	\$ 6,184,824	\$ 5,990,937	\$ 6,047,576
<b>D.1.3. Strategy:</b> APS PURCHASED EMERGENCY CLIENT SVCS APS Purchased Emergency Client Services.	<u>\$ 7,336,200</u>	<u>\$ 7,688,766</u>	<u>\$ 9,612,869</u>	<u>\$ 10,361,869</u>	<u>\$ 10,361,869</u>	<u>\$ 8,650,817</u>	<u>\$ 8,650,818</u>
<b>Total, Goal D:</b> ADULT PROTECTIVE SERVICES	<u>\$ 63,841,017</u>	<u>\$ 67,094,505</u>	<u>\$ 70,410,999</u>	<u>\$ 73,577,411</u>	<u>\$ 73,609,661</u>	<u>\$ 69,485,184</u>	<u>\$ 70,084,956</u>
<b>E. Goal:</b> CHILD CARE REGULATION Regulate Child Day Care and Residential Child Care.							
<b>E.1.1. Strategy:</b> CHILD CARE REGULATION	\$ 32,884,019	\$ 35,872,252	\$ 38,357,423	\$ 53,153,294	\$ 51,928,965	\$ 38,356,249	\$ 38,356,248
<b>F. Goal:</b> INDIRECT ADMINISTRATION							
<b>F.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 13,014,981	\$ 14,891,604	\$ 15,792,280	\$ 19,006,040	\$ 18,872,420	\$ 15,837,851	\$ 15,837,852
<b>F.1.2. Strategy:</b> OTHER SUPPORT SERVICES	\$ 5,658,539	\$ 7,193,749	\$ 7,397,864	\$ 10,722,314	\$ 10,344,917	\$ 7,392,736	\$ 7,392,736
<b>F.1.3. Strategy:</b> REGIONAL ADMINISTRATION	\$ 346,914	\$ 392,586	\$ 403,610	\$ 1,439,301	\$ 1,417,624	\$ 402,397	\$ 402,397
<b>F.1.4. Strategy:</b> IT PROGRAM SUPPORT	<u>\$ 23,911,444</u>	<u>\$ 28,007,708</u>	<u>\$ 29,598,617</u>	<u>\$ 34,138,087</u>	<u>\$ 33,985,055</u>	<u>\$ 29,405,210</u>	<u>\$ 29,405,210</u>
<b>Total, Goal F:</b> INDIRECT ADMINISTRATION	<u>\$ 42,931,878</u>	<u>\$ 50,485,647</u>	<u>\$ 53,192,371</u>	<u>\$ 65,305,742</u>	<u>\$ 64,620,016</u>	<u>\$ 53,038,194</u>	<u>\$ 53,038,195</u>

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>G. Goal:</b> AGENCY-WIDE AUTOMATED SYSTEMS							
<b>G.1.1. Strategy:</b> AGENCY-WIDE AUTOMATED SYSTEMS	\$ 21,185,665	\$ 30,233,651	\$ 33,071,277	\$ 47,712,167	\$ 29,891,062	\$ 30,739,596	\$ 32,044,766
Agency-wide Automated Systems (Capital Projects).							
 <b>Grand Total,</b> DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES	<u>\$ 1,364,269,173</u>	<u>\$ 1,508,101,097</u>	<u>\$ 1,605,724,127</u>	<u>\$ 1,714,899,460</u>	<u>\$ 1,724,965,838</u>	<u>\$ 1,621,665,966</u>	<u>\$ 1,648,416,611</u>
 <b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 412,057,802	\$ 463,593,625	\$ 503,070,089	\$ 543,441,279	\$ 542,266,457	\$ 503,070,089	\$ 507,389,683
Other Personnel Costs	17,325,588	17,122,188	17,953,962	16,911,422	16,919,118	17,940,523	18,093,115
Professional Fees and Services	19,627,535	23,193,252	29,173,460	41,277,018	27,751,478	25,968,405	27,273,570
Fuels and Lubricants	1,750	1,350	1,350	1,350	1,350	1,352	1,350
Consumable Supplies	313,850	391,920	447,510	494,925	506,087	419,717	419,719
Utilities	8,749,815	8,630,830	7,250,350	7,468,865	7,529,465	7,940,472	7,940,474
Travel	44,371,212	46,424,867	49,477,491	55,291,421	55,705,536	49,479,837	49,944,249
Rent - Building	134,946	395,522	287,798	285,866	285,866	340,094	340,097
Rent - Machine and Other	9,649,517	7,782,719	8,327,122	8,355,506	8,424,213	8,055,014	8,055,013
Other Operating Expense	130,527,202	160,243,894	165,243,266	181,608,974	176,056,764	166,584,001	167,811,955
Client Services	720,848,931	780,231,875	824,314,067	859,659,329	889,416,000	841,733,104	861,014,027
Food for Persons - Wards of State	119,352	77,168	82,677	82,677	82,677	79,922	79,923
Grants	10,819	11,887	77,104	11,887	11,887	44,495	44,496
Capital Expenditures	<u>530,854</u>	<u>0</u>	<u>17,881</u>	<u>8,941</u>	<u>8,940</u>	<u>8,941</u>	<u>8,940</u>
 <b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 1,364,269,173</u>	<u>\$ 1,508,101,097</u>	<u>\$ 1,605,724,127</u>	<u>\$ 1,714,899,460</u>	<u>\$ 1,724,965,838</u>	<u>\$ 1,621,665,966</u>	<u>\$ 1,648,416,611</u>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 26,689,472	\$ 32,101,070	\$ 34,890,350	\$	\$	\$ 35,064,801	\$ 35,240,125
Group Insurance	79,980,351	86,396,127	98,198,254			106,204,164	114,880,127
Social Security	34,170,419	35,786,914	38,896,459			39,090,941	39,286,396
Benefits Replacement	<u>1,373,496</u>	<u>1,187,047</u>	<u>1,074,277</u>			<u>972,221</u>	<u>879,860</u>
 Subtotal, Employee Benefits	<u>\$ 142,213,738</u>	<u>\$ 155,471,158</u>	<u>\$ 173,059,340</u>	<u>\$</u>	<u>\$</u>	<u>\$ 181,332,127</u>	<u>\$ 190,286,508</u>

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<u>Debt Service</u>							
Lease Payments	\$ 570,910	\$ 595,801	\$ 658,953	\$	\$	\$ 517,093	\$ 381,595
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 142,784,648</b>	<b>\$ 156,066,959</b>	<b>\$ 173,718,293</b>	<b>\$</b>	<b>\$</b>	<b>\$ 181,849,220</b>	<b>\$ 190,668,103</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: STATEWIDE INTAKE SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Average Hold Time (in Minutes) for Statewide Intake Phone Calls in the English Queue	8.1	6.5	7.2	7.5	7.9	7.2	7.2
<b>A.1.1. Strategy: STATEWIDE INTAKE SERVICES</b>							
<b>Output (Volume):</b>							
Number of CPS Reports of Child Abuse/Neglect	194,801	255,724	272,439	245,510	252,002	279,808	287,177
<b>B. Goal: CHILD PROTECTIVE SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent Absence of Maltreatment within Six Months of Intake (CPS)	97.1%	97.2%	97.1%	97.1%	97.1%	97.1%	97.1%
Percent of Children in FPS Conservatorship for Whom Legal Resolution Was Achieved within 12 Months	59.1%	58.2%	42.7%	42.8%	42.8%	42.8%	42.8%
Child Protective Services Caseworker Turnover Rate	25.5	25.2	26.3	25.5	25.5	25.5	25.5
<b>B.1.1. Strategy: CPS DIRECT DELIVERY STAFF</b>							
<b>Output (Volume):</b>							
Number of Completed CPS Investigations	160,240	169,150	180,206	192,078	197,201	185,080	189,954
Number of Confirmed CPS Cases of Child Abuse/Neglect	40,249	40,688	43,347	46,450	47,689	44,520	45,692
Number of Children in FPS Conservatorship Who Are Adopted	5,364	5,000	4,964	5,646	5,847	4,964	4,964
<b>Efficiencies:</b>							
CPS Daily Caseload per Worker: Investigation	19.8	19.5	17.15	17.1	17.3	16.29	16.29
CPS Daily Caseload per Worker: Family-Based Safety Services	15.1	15.6	13.34	14.9	14.9	12.68	12.68
CPS Daily Caseload per Worker: Substitute Care Services	31.8	31.1	26.92	28.1	28.5	25.57	25.57

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>B.1.3. Strategy: TWC CONTRACTED DAY CARE</b>							
<b>Output (Volume):</b>							
Average Number of Days of TWC Foster Day Care Paid per Month	44,565	40,579	41,403	42,665	43,271	42,275	42,790
Average Number of Days of TWC Relative Day Care Paid Per Month	36,746	35,745	36,204	37,473	38,031	36,670	36,863
Average Number of Days of TWC Protective Day Care Paid per Month	97,113	94,032	98,764	98,307	99,832	100,050	100,563
<b>Efficiencies:</b>							
Average Daily Cost for TWC Foster Day Care Services	22.02	22.7	23.38	23.71	24.17	24	24.53
Average Daily Cost for TWC Relative Day Care Services	20.59	21.19	21.78	21.74	22.11	22.35	22.85
Average Daily Cost for TWC Protective Day Care Services	21.1	21.22	21.34	21.63	21.89	21.49	21.54
<b>B.1.9. Strategy: FOSTER CARE PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Number of FPS-paid Days of Foster Care per Month	488,650	496,662	504,616	518,445	524,479	514,563	521,341
Average Number of Children (FTE) Served in FPS-paid Foster Care per Month	16,065	16,329	16,590	16,998	17,243	16,871	17,140
<b>Efficiencies:</b>							
Average Monthly FPS Expenditures for Foster Care	30,569,142	33,250,536	33,875,381	34,534,268	34,922,212	34,420,958	34,781,318
Average Monthly FPS Payment per Foster Child (FTE)	1,902.82	2,036.34	2,041.9	2,031.64	2,025.28	2,040.25	2,029.25
<b>B.1.10. Strategy: ADOPTION/PCA PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Number of Children Provided Adoption Subsidy per Month	38,905	41,570	43,917	47,037	49,679	46,300	48,684
Average Monthly Number of Children Receiving Permanency Care Assistance	976	1,491	2,047	2,496	3,100	2,615	3,183
<b>Efficiencies:</b>							
Average Monthly Payment per Adoption Subsidy	426.49	424.64	423.37	422.04	421.41	422.57	422.08
Average Monthly Permanency Care Assistance Payment per Child	399.83	400.6	400.6	400.03	399.89	400.6	400.6
<b>B.1.11. Strategy: RELATIVE CAREGIVER PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Monetary Assistance from the Relative and Other Designated Caregiver Program per Month	1,273	1,449	1,470	1,641	1,687	1,483	1,496

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Efficiencies:</b>							
Average Monthly Cost per Child Receiving Monetary Assistance from the Relative and Other Designated Caregiver Program	626	611.48	610.88	611	611	610.89	610.9
<b>C. Goal: PREVENTION PROGRAMS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of CYD Youth Not Referred to Texas Juvenile Justice Department	98.8%	98.8%	98.8%	98.8%	98.8%	98.8%	98.8%
<b>C.1.1. Strategy: STAR PROGRAM</b>							
<b>Output (Volume):</b>							
Average Number of STAR Youth Served per Month	5,351	5,606	5,539	5,618	5,697	5,618	5,697
<b>Efficiencies:</b>							
Average Monthly FPS Cost per STAR Youth Served	248.65	250.16	315.95	311.51	307.19	311.51	307.19
<b>C.1.2. Strategy: CYD PROGRAM</b>							
<b>Output (Volume):</b>							
Average Number of CYD Youth Served per Month	5,530	6,946	7,363	7,607	7,859	7,607	7,859
<b>Efficiencies:</b>							
Average Monthly FPS Cost per CYD Youth Served	71.45	60.25	68.35	66.16	64.04	66.16	64.04
<b>D. Goal: ADULT PROTECTIVE SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Elderly Persons and Persons with Disabilities Found to be in a State of Abuse/Neglect/Exploitation Who Receive Protective Services	82.9	77.85	83.8	84.3	84.8	84.3	84.8
Incidence of Abuse/Neglect/Exploitation per 1,000 Persons Receiving Services in Facility Settings	5.8	5.72	5.3	5.2	5	5.2	5
Percent of Repeat Maltreatment within Six Months of Intake (APS)	10%	11.6%	9.8%	9.7%	9.7%	9.7%	9.7%
Adult Protective Services Caseworker Turnover Rate	16.7	24.6	19.7	20	20	20	20
<b>D.1.1. Strategy: APS DIRECT DELIVERY STAFF</b>							
<b>Output (Volume):</b>							
Number of Completed APS In-Home Investigations	69,383	81,707	82,627	85,282	88,293	85,282	88,293
Number of Confirmed APS In-Home Investigations	48,392	54,760	57,590	59,441	64,540	59,441	64,540
Number of Completed Investigations in Facility Settings	10,818	11,399	11,716	12,030	12,344	12,030	12,344
<b>Efficiencies:</b>							
APS Daily Caseload per Worker (In-Home)	25.7	29.4	31.5	32.1	33.1	31.5	31.5
APS Daily Caseload per Worker (Facility Investigations)	4.3	4	4	4.1	4.2	3.6	3.6

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>D.1.3. Strategy: APS PURCHASED EMERGENCY CLIENT SVCS</b>							
<b>Output (Volume):</b>							
Average Number of Clients Receiving APS Purchased Emergency Client Services	1,059	1,208	1,269	1,468	1,466	1,142	1,142
<b>Efficiencies:</b>							
Average Monthly Cost per Client Receiving APS Purchased Emergency Client Services	577.29	530.41	631.26	631.76	632.76	631.26	631.26
<b>E. Goal: CHILD CARE REGULATION</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Investigations with a High Risk Finding	15.3%	10.4%	10.5%	10.6%	10.7%	10.6%	10.7%
<b>E.1.1. Strategy: CHILD CARE REGULATION</b>							
<b>Output (Volume):</b>							
Number of Child Care Facility Inspections	41,819	40,168	40,762	55,302	55,792	41,225	41,689
Number of Completed Child Abuse/Neglect Investigations	3,620	3,801	3,825	3,869	3,913	3,869	3,913

**DEPARTMENT OF STATE HEALTH SERVICES**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 580,793,199	\$ 809,062,071	\$ 795,758,787	\$ 903,346,748	\$ 942,352,453	\$ 817,783,127	\$ 814,117,301
GR Match for Medicaid	43,484,653	57,814,965	31,713,159	42,469,129	43,816,210	33,541,602	34,197,676
GR Certified as Match for Medicaid	10,887,598	10,466,689	10,747,957	10,607,323	10,607,323	10,629,333	10,614,648
GR for Mental Health Block Grant	296,005,626	293,232,632	294,861,995	294,047,315	294,047,312	294,047,315	294,047,312
GR for Substance Abuse Prevention and Treatment Block Grant	24,320,819	36,866,016	36,457,981	53,222,016	63,596,544	36,662,273	36,662,271
GR for Maternal and Child Health Block Grant	41,776,627	40,749,005	40,208,729	40,478,868	40,478,866	40,478,868	40,478,866
GR for HIV Services	52,122,763	53,050,334	53,050,334	56,112,832	56,112,832	53,050,334	53,050,334
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees	7,158,457	6,888,147	6,941,913	6,915,031	6,915,029	6,915,031	6,915,029
Vendor Drug Rebates—Public Health	9,375,206	7,886,357	7,886,357	7,886,357	7,886,357	7,886,357	7,886,357
 Subtotal, General Revenue Fund	 \$ 1,065,924,948	 \$ 1,316,016,216	 \$ 1,277,627,212	 \$ 1,415,085,619	 \$ 1,465,812,926	 \$ 1,300,994,240	 \$ 1,297,969,794
<u>General Revenue Fund - Dedicated</u>							
Vital Statistics Account No. 019	4,159,137	4,531,376	4,591,971	4,561,674	4,561,673	4,561,674	4,561,673
Hospital Licensing Account No. 129	2,027,156	1,645,378	1,668,006	1,656,693	1,656,691	1,656,693	1,656,691
Food and Drug Fee Account No. 341	1,835,714	1,672,627	1,693,473	1,683,050	1,683,050	1,683,050	1,683,050
Bureau of Emergency Management Account No. 512	2,756,377	2,338,068	2,373,144	2,355,607	2,355,605	2,355,607	2,355,605
Department of Health Public Health Services Fee Account No. 524	11,020,415	13,133,119	13,453,799	13,293,460	13,293,458	13,293,460	13,293,458
Commission on State Emergency Communications Account No. 5007	1,811,094	1,821,796	1,822,549	1,822,173	1,822,172	1,822,173	1,822,172
Asbestos Removal Licensure Account No. 5017	3,650,048	3,224,858	3,265,391	3,245,125	3,245,124	3,245,125	3,245,124
Workplace Chemicals List Account No. 5020	699,977	639,355	648,666	3,144,011	3,144,010	644,011	644,010
Certificate of Mammography Systems Account No. 5021	1,483,302	1,163,306	1,062,448	1,112,877	1,112,877	1,112,877	1,112,877
Oyster Sales Account No. 5022	450,721	252,000	252,000	252,000	252,000	252,000	252,000
Food and Drug Registration Account No. 5024	7,666,185	6,730,553	6,192,199	6,461,377	6,461,375	6,461,377	6,461,375
Animal Friendly Account No. 5032	228,067	0	0	0	0	0	0
Permanent Fund for Health and Tobacco Education and Enforcement Account No. 5044	5,085,033	10,076,727	6,977,820	4,774,838	4,774,838	4,774,838	4,774,838
Permanent Fund Children & Public Health Account No. 5045	4,374,662	6,175,452	3,053,947	2,387,434	2,387,434	2,387,434	2,387,434
Permanent Fund for EMS & Trauma Care Account No. 5046	4,238,318	5,291,313	2,418,436	2,387,434	2,387,434	2,387,434	2,387,434
Permanent Hospital Fund for Capital Improvements and the Texas Center for Infectious Disease Account No. 5048	1,129,140	1,253,000	1,517,000	1,385,000	1,385,000	1,385,000	1,385,000
State Owned Multicategorical Teaching Hospital Account No. 5049	5,750,000	5,411,953	4,397,812	4,904,883	4,904,882	4,904,883	4,904,882

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
EMS, Trauma Facilities, Trauma Care Systems Account No. 5108	2,372,276	2,382,205	2,383,190	2,382,698	2,382,697	2,382,698	2,382,697
Trauma Facility and EMS Account No. 5111	197,372,339	217,504,708	197,511,625	57,508,167	57,508,166	57,508,167	57,508,166
March of Dimes Plates Account No. 5117	66	0	0	0	0	0	0
Childhood Immunization Account No. 5125	0	144,807	144,807	144,807	144,807	144,807	144,807
Health Department Laboratory Financing Fees (formerly 3595)	2,874,719	2,873,125	2,871,875	2,874,375	2,036,750	2,874,375	2,036,750
WIC Rebates (formerly 3597)	251,961,307	220,129,373	220,129,373	220,129,373	220,129,373	220,129,373	220,129,373
Permanent Fund for Health and Tobacco Education and Enforcement-Medicaid Match	0	100,000	100,000	100,000	100,000	100,000	100,000
<b>Subtotal, General Revenue Fund - Dedicated</b>	<b>\$ 512,946,053</b>	<b>\$ 508,495,099</b>	<b>\$ 478,529,531</b>	<b>\$ 338,567,056</b>	<b>\$ 337,729,416</b>	<b>\$ 336,067,056</b>	<b>\$ 335,229,416</b>
<b>Federal Funds</b>							
Federal American Recovery and Reinvestment Fund	1,849,223	62,596	0	0	0	0	0
Federal Funds	1,110,479,089	1,220,384,606	1,151,770,029	1,163,692,311	1,165,246,848	1,158,788,568	1,159,253,226
<b>Subtotal, Federal Funds</b>	<b>\$ 1,112,328,312</b>	<b>\$ 1,220,447,202</b>	<b>\$ 1,151,770,029</b>	<b>\$ 1,163,692,311</b>	<b>\$ 1,165,246,848</b>	<b>\$ 1,158,788,568</b>	<b>\$ 1,159,253,226</b>
<b>Other Funds</b>							
Appropriated Receipts	51,276,072	54,413,861	54,160,882	54,222,882	54,222,882	54,222,882	54,222,882
State Chest Hospital Fees and Receipts	1,730,066	1,506,317	1,558,290	1,558,290	1,558,290	1,558,290	1,558,290
DSHS Public Health Medicaid Reimbursements	75,263,958	95,137,559	98,852,668	93,384,675	93,384,675	93,384,675	93,384,675
Interagency Contracts	87,933,353	89,425,266	86,089,427	85,600,030	85,600,030	85,600,030	85,600,030
License Plate Trust Fund Account No. 0802	0	359,000	359,000	359,000	359,000	359,000	359,000
MH Collections for Patient Support and Maintenance	11,329,880	13,207,522	10,379,037	13,207,522	13,207,522	13,207,522	13,207,522
MH Appropriated Receipts	16,330,932	12,896,500	15,541,182	6,726,514	6,726,514	6,726,514	6,726,514
Bond Proceeds - General Obligation Bonds	21,911,046	14,663,229	3,024,898	91,620,138	3,024,898	0	0
<b>Subtotal, Other Funds</b>	<b>\$ 265,775,307</b>	<b>\$ 281,609,254</b>	<b>\$ 269,965,384</b>	<b>\$ 346,679,051</b>	<b>\$ 258,083,811</b>	<b>\$ 255,058,913</b>	<b>\$ 255,058,913</b>
<b>Total, Method of Financing</b>	<b>\$ 2,956,974,620</b>	<b>\$ 3,326,567,771</b>	<b>\$ 3,177,892,156</b>	<b>\$ 3,264,024,037</b>	<b>\$ 3,226,873,001</b>	<b>\$ 3,050,908,777</b>	<b>\$ 3,047,511,349</b>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**



**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE):</b>	11,885.2	12,011.8	12,299.0	12,301.0	12,301.0	12,299.0	12,299.0
<b>Schedule of Exempt Positions:</b>							
Commissioner, Group 7	\$183,750	\$210,000	\$210,000	\$210,000	\$210,000	\$210,000	\$210,000
<b>Items of Appropriation:</b>							
<b>A. Goal: PREPAREDNESS AND PREVENTION</b>							
Preparedness and Prevention Services.							
<b>A.1.1. Strategy:</b> PUBLIC HEALTH PREP. & COORD. SVCS Public Health Preparedness and Coordinated Services.	\$ 83,755,444	\$ 87,154,383	\$ 67,851,330	\$ 71,927,854	\$ 71,927,854	\$ 69,485,913	\$ 69,277,854
<b>A.1.2. Strategy:</b> HEALTH DATA AND ANALYSIS	\$ 27,805,812	\$ 31,474,925	\$ 29,289,590	\$ 30,061,264	\$ 30,061,264	\$ 27,036,366	\$ 27,036,366
<b>A.2.1. Strategy:</b> IMMUNIZE CHILDREN & ADULTS IN TEXAS Immunize Children and Adults in Texas.	\$ 79,543,700	\$ 96,820,478	\$ 94,805,301	\$ 95,049,069	\$ 95,049,068	\$ 95,049,069	\$ 95,049,068
<b>A.2.2. Strategy:</b> HIV/STD PREVENTION	\$ 187,974,188	\$ 197,769,044	\$ 193,738,063	\$ 194,491,161	\$ 194,491,159	\$ 191,428,663	\$ 191,428,661
<b>A.2.3. Strategy:</b> INFECTIOUS DISEASE PREV/EPI/SURV Infectious Disease Prevention, Epidemiology and Surveillance.	\$ 17,018,504	\$ 21,853,185	\$ 20,336,339	\$ 21,698,848	\$ 21,698,847	\$ 21,698,848	\$ 21,698,847
<b>A.2.4. Strategy:</b> TB SURVEILLANCE & PREVENTION TB Surveillance and Prevention.	\$ 24,367,757	\$ 27,957,683	\$ 28,165,299	\$ 28,165,299	\$ 28,165,299	\$ 28,165,299	\$ 28,165,299
<b>A.3.1. Strategy:</b> CHRONIC DISEASE PREVENTION Health Promotion & Chronic Disease Prevention.	\$ 17,126,618	\$ 21,191,725	\$ 11,030,734	\$ 14,219,089	\$ 19,153,774	\$ 9,284,404	\$ 9,284,404
<b>A.3.2. Strategy:</b> REDUCE USE OF TOBACCO PRODUCTS Reducing the Use of Tobacco Products Statewide.	\$ 9,091,146	\$ 16,086,358	\$ 14,709,104	\$ 17,908,545	\$ 21,658,545	\$ 8,871,545	\$ 8,871,545
<b>A.3.3. Strategy:</b> ABSTINENCE EDUCATION	\$ 5,056,715	\$ 5,681,974	\$ 5,257,719	\$ 5,244,547	\$ 5,244,547	\$ 5,244,547	\$ 5,244,547
<b>A.3.4. Strategy:</b> KIDNEY HEALTH CARE	\$ 21,534,696	\$ 19,936,702	\$ 18,738,705	\$ 19,337,704	\$ 19,337,703	\$ 19,337,704	\$ 19,337,703
<b>A.3.5. Strategy:</b> CHILDREN WITH SPECIAL NEEDS Children with Special Health Care Needs.	\$ 36,507,693	\$ 40,636,967	\$ 40,914,602	\$ 49,944,659	\$ 50,566,544	\$ 41,321,256	\$ 41,321,254
<b>A.3.6. Strategy:</b> EPILEPSY SERVICES	\$ 934,109	\$ 2,074,396	\$ 1,798,224	\$ 1,937,811	\$ 1,937,811	\$ 1,937,811	\$ 1,937,811
<b>A.3.7. Strategy:</b> HEMOPHILIA SERVICES	\$ 326,946	\$ 326,479	\$ 323,477	\$ 323,477	\$ 323,477	\$ 323,477	\$ 323,477
<b>A.4.1. Strategy:</b> LABORATORY SERVICES	\$ 42,683,119	\$ 54,532,066	\$ 54,745,904	\$ 54,548,835	\$ 54,548,834	\$ 54,548,835	\$ 54,548,834
<b>Total, Goal A: PREPAREDNESS AND PREVENTION</b>	<u>\$ 553,726,447</u>	<u>\$ 623,496,365</u>	<u>\$ 581,704,391</u>	<u>\$ 604,858,162</u>	<u>\$ 614,164,726</u>	<u>\$ 573,733,737</u>	<u>\$ 573,525,670</u>

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B. Goal: COMMUNITY HEALTH SERVICES</b>							
<b>B.1.1. Strategy: PROVIDE WIC SERVICES</b> Provide WIC Services: Benefits, Nutrition Education & Counseling.	\$ 771,031,193	\$ 789,234,656	\$ 816,849,812	\$ 816,868,047	\$ 816,849,812	\$ 816,868,047	\$ 816,849,812
<b>B.1.2. Strategy: WOMEN &amp; CHILDREN'S HEALTH SERVICES</b> Women and Children's Health Services.	\$ 67,547,818	\$ 79,134,300	\$ 77,755,931	\$ 77,218,293	\$ 77,218,291	\$ 77,218,293	\$ 77,218,291
<b>B.1.3. Strategy: FAMILY PLANNING SERVICES</b>	\$ 14,060,739	\$ 21,571,228	\$ 21,579,440	\$ 21,414,327	\$ 21,414,326	\$ 21,414,327	\$ 21,414,326
<b>B.1.4. Strategy: COMMUNITY PRIMARY CARE SERVICES</b>	\$ 13,137,868	\$ 63,736,699	\$ 63,169,078	\$ 73,416,299	\$ 73,416,298	\$ 63,416,299	\$ 63,416,298
<b>B.2.1. Strategy: MENTAL HEALTH SVCS-ADULTS</b> Mental Health Services for Adults.	\$ 285,828,525	\$ 343,855,680	\$ 286,350,530	\$ 303,218,385	\$ 308,412,663	\$ 298,960,538	\$ 298,868,438
<b>B.2.2. Strategy: MENTAL HEALTH SVCS-CHILDREN</b> Mental Health Services for Children.	\$ 59,732,529	\$ 96,581,563	\$ 96,703,770	\$ 95,009,445	\$ 95,059,658	\$ 92,654,585	\$ 92,608,914
<b>B.2.3. Strategy: COMMUNITY MENTAL HEALTH CRISIS SVCS</b> Community Mental Health Crisis Services.	\$ 84,006,025	\$ 106,716,332	\$ 115,155,291	\$ 130,088,464	\$ 142,264,656	\$ 126,703,396	\$ 126,703,394
<b>B.2.4. Strategy: NORTHSTAR BEHAV HLTH WAIVER</b> NorthSTAR Behavioral Health Waiver.	\$ 123,383,334	\$ 122,834,933	\$ 119,228,465	\$ 132,390,191	\$ 133,114,553	\$ 116,279,238	\$ 117,563,086
<b>B.2.5. Strategy: SUBSTANCE ABUSE PREV/INTERV/TREAT</b> Substance Abuse Prevention, Intervention and Treatment.	\$ 136,191,615	\$ 157,893,764	\$ 149,956,982	\$ 166,570,820	\$ 176,945,349	\$ 150,011,077	\$ 150,011,076
<b>B.3.1. Strategy: EMS AND TRAUMA CARE SYSTEMS</b>	\$ 205,966,330	\$ 227,209,740	\$ 206,669,610	\$ 66,633,643	\$ 66,633,639	\$ 66,615,408	\$ 66,633,639
<b>B.3.2. Strategy: INDIGENT HEALTH CARE REIMBURSEMENT</b> Indigent Health Care Reimbursement (UTMB).	\$ 5,750,000	\$ 5,411,953	\$ 4,397,812	\$ 4,904,883	\$ 4,904,882	\$ 4,904,883	\$ 4,904,882
<b>B.3.3. Strategy: COUNTY INDIGENT HEALTH CARE SVCS</b> County Indigent Health Care Services.	\$ 831,441	\$ 2,160,746	\$ 2,192,434	\$ 2,186,446	\$ 2,186,441	\$ 2,186,446	\$ 2,186,443
<b>Total, Goal B: COMMUNITY HEALTH SERVICES</b>	<u>\$ 1,767,467,417</u>	<u>\$ 2,016,341,594</u>	<u>\$ 1,960,009,155</u>	<u>\$ 1,889,919,243</u>	<u>\$ 1,918,420,568</u>	<u>\$ 1,837,232,537</u>	<u>\$ 1,838,378,599</u>
<b>C. Goal: HOSPITAL FACILITIES AND SERVICES</b>							
Hospital Facilities Management and Services.							
<b>C.1.1. Strategy: TX CENTER FOR INFECTIOUS DISEASE</b> Texas Center for Infectious Disease (TCID).	\$ 12,442,964	\$ 12,335,866	\$ 12,466,245	\$ 12,400,877	\$ 12,400,877	\$ 12,400,877	\$ 12,400,877
<b>C.1.2. Strategy: RIO GRANDE STATE OUTPATIENT CLINIC</b> Rio Grande State Center Outpatient Clinic.	\$ 3,991,071	\$ 4,190,742	\$ 4,230,749	\$ 4,236,911	\$ 4,236,910	\$ 4,236,911	\$ 4,236,910
<b>C.1.3. Strategy: MENTAL HEALTH STATE HOSPITALS</b>	\$ 405,014,273	\$ 433,612,004	\$ 419,788,110	\$ 435,224,426	\$ 427,596,803	\$ 419,743,061	\$ 417,441,960

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.2.1. Strategy:</b> MENTAL HEALTH COMMUNITY HOSPITALS	\$ 67,501,308	\$ 77,675,356	\$ 79,971,621	\$ 89,971,621	\$ 109,971,620	\$ 79,971,621	\$ 79,971,620
<b>Total, Goal C:</b> HOSPITAL FACILITIES AND SERVICES	\$ 488,949,616	\$ 527,813,968	\$ 516,456,725	\$ 541,833,835	\$ 554,206,210	\$ 516,352,470	\$ 514,051,367
<b>D. Goal:</b> CONSUMER PROTECTION SERVICES							
<b>D.1.1. Strategy:</b> FOOD (MEAT) AND DRUG SAFETY	\$ 27,508,918	\$ 28,440,151	\$ 25,307,079	\$ 25,608,360	\$ 25,608,359	\$ 25,627,313	\$ 25,608,359
<b>D.1.2. Strategy:</b> ENVIRONMENTAL HEALTH	\$ 9,032,278	\$ 8,210,222	\$ 8,326,257	\$ 8,252,690	\$ 8,252,687	\$ 8,252,690	\$ 8,252,687
<b>D.1.3. Strategy:</b> RADIATION CONTROL	\$ 10,732,624	\$ 9,241,783	\$ 8,988,124	\$ 9,090,512	\$ 9,090,511	\$ 9,090,512	\$ 9,090,511
<b>D.1.4. Strategy:</b> HEALTH CARE PROFESSIONALS	\$ 9,219,744	\$ 8,206,084	\$ 8,157,009	\$ 8,178,188	\$ 8,178,186	\$ 8,176,517	\$ 8,176,515
<b>D.1.5. Strategy:</b> HEALTH CARE FACILITIES	\$ 11,092,185	\$ 10,911,844	\$ 9,674,593	\$ 9,689,992	\$ 9,689,991	\$ 9,708,945	\$ 9,689,991
<b>D.1.6. Strategy:</b> TEXAS.GOV	\$ 996,910	\$ 1,167,594	\$ 1,146,140	\$ 1,156,867	\$ 1,156,867	\$ 1,156,867	\$ 1,156,867
Texas.Gov. Estimated and Nontransferable.							
<b>Total, Goal D:</b> CONSUMER PROTECTION SERVICES	\$ 68,582,659	\$ 66,177,678	\$ 61,599,202	\$ 61,976,609	\$ 61,976,601	\$ 62,012,844	\$ 61,974,930
<b>E. Goal:</b> INDIRECT ADMINISTRATION							
<b>E.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 16,243,262	\$ 19,070,800	\$ 18,017,484	\$ 18,238,229	\$ 18,238,227	\$ 18,238,229	\$ 18,238,227
<b>E.1.2. Strategy:</b> IT PROGRAM SUPPORT Information Technology Program Support.	\$ 21,010,393	\$ 21,057,595	\$ 19,194,421	\$ 23,295,104	\$ 23,495,097	\$ 22,982,425	\$ 21,841,029
<b>E.1.3. Strategy:</b> OTHER SUPPORT SERVICES	\$ 7,228,763	\$ 7,375,569	\$ 6,478,609	\$ 6,483,857	\$ 6,483,854	\$ 6,483,857	\$ 6,483,854
<b>E.1.4. Strategy:</b> REGIONAL ADMINISTRATION	\$ 1,453,279	\$ 1,554,223	\$ 1,548,024	\$ 1,549,559	\$ 1,549,557	\$ 1,568,512	\$ 1,549,557
<b>Total, Goal E:</b> INDIRECT ADMINISTRATION	\$ 45,935,697	\$ 49,058,187	\$ 45,238,538	\$ 49,566,749	\$ 49,766,735	\$ 49,273,023	\$ 48,112,667
<b>F. Goal:</b> CAPITAL ITEMS							
<b>F.1.1. Strategy:</b> LABORATORY (AUSTIN) BOND DEBT	\$ 2,874,719	\$ 2,873,125	\$ 2,871,875	\$ 2,874,375	\$ 2,036,750	\$ 2,874,375	\$ 2,036,750
<b>F.1.2. Strategy:</b> REPAIR & RENOVATION: MH FACILITIES Capital Repair and Renovation: Mental Health Facilities.	\$ 25,010,461	\$ 34,762,279	\$ 3,069,505	\$ 101,674,389	\$ 13,079,148	\$ 2,874,121	\$ 2,875,696
<b>Total, Goal F:</b> CAPITAL ITEMS	\$ 27,885,180	\$ 37,635,404	\$ 5,941,380	\$ 104,548,764	\$ 15,115,898	\$ 5,748,496	\$ 4,912,446

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>G. Goal: OFFICE VIOLENT SEX OFFENDER MGMT</b>							
Office of Violent Sex Offender Management.							
<b>G.1.1. Strategy: OFFICE VIOLENT SEX OFFENDER MGMT</b>	\$ 4,427,604	\$ 6,044,575	\$ 6,942,765	\$ 11,320,675	\$ 13,222,263	\$ 6,555,670	\$ 6,555,670
Office of Violent Sex Offender Management.							
<b>Grand Total, DEPARTMENT OF STATE HEALTH SERVICES</b>	<u>\$ 2,956,974,620</u>	<u>\$ 3,326,567,771</u>	<u>\$ 3,177,892,156</u>	<u>\$ 3,264,024,037</u>	<u>\$ 3,226,873,001</u>	<u>\$ 3,050,908,777</u>	<u>\$ 3,047,511,349</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 447,525,167	\$ 468,527,196	\$ 489,041,729	\$ 489,134,182	\$ 489,134,182	\$ 486,051,987	\$ 486,051,987
Other Personnel Costs	15,663,381	16,398,453	17,116,462	17,116,462	17,116,462	17,116,462	17,116,462
Professional Fees and Services	105,901,900	126,526,028	133,094,678	141,322,956	142,868,861	133,852,958	132,711,565
Fuels and Lubricants	1,417,218	1,478,110	1,512,039	1,512,055	1,512,055	1,512,055	1,512,055
Consumable Supplies	8,948,723	9,015,064	9,346,398	9,349,297	9,349,297	9,349,297	9,349,297
Utilities	13,365,472	13,612,952	14,073,311	14,067,936	14,067,934	14,067,936	14,067,934
Travel	8,416,504	9,038,638	9,455,606	9,507,736	9,507,736	9,482,736	9,482,736
Rent - Building	1,167,854	1,198,965	1,222,030	1,223,866	1,223,866	1,223,866	1,223,866
Rent - Machine and Other	9,406,421	10,340,073	10,403,618	13,421,208	13,617,963	10,421,208	10,417,963
Other Operating Expense	354,415,468	381,087,613	364,135,523	378,897,627	384,634,557	355,564,438	354,687,316
Client Services	885,663,731	909,787,058	919,431,157	951,118,399	951,543,611	918,927,461	920,211,301
Food for Persons - Wards of State	8,916,972	8,997,113	8,997,946	8,996,480	8,996,480	8,996,480	8,996,480
Grants	1,066,616,758	1,290,090,211	1,184,226,454	1,099,928,172	1,151,765,400	1,063,029,061	1,062,912,206
Capital Expenditures	<u>29,549,051</u>	<u>80,470,297</u>	<u>15,835,205</u>	<u>128,427,661</u>	<u>31,534,597</u>	<u>21,312,832</u>	<u>18,770,181</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 2,956,974,620</u>	<u>\$ 3,326,567,771</u>	<u>\$ 3,177,892,156</u>	<u>\$ 3,264,024,037</u>	<u>\$ 3,226,873,001</u>	<u>\$ 3,050,908,777</u>	<u>\$ 3,047,511,349</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 27,238,955	\$ 32,761,968	\$ 33,714,460	\$	\$	\$ 33,883,032	\$ 34,052,447
Group Insurance	112,117,879	121,111,629	132,831,606			145,311,712	159,023,398
Social Security	34,247,919	35,868,080	36,910,876			37,095,430	37,280,907

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Benefits Replacement	2,141,040	1,850,398	1,674,611			1,515,523	1,371,548
Subtotal, Employee Benefits	\$ 175,745,793	\$ 191,592,075	\$ 205,131,553	\$	\$	\$ 217,805,697	\$ 231,728,300
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 15,782,478	\$ 13,367,246	\$ 19,007,195	\$	\$	\$ 17,188,926	\$ 16,211,844
Lease Payments	1,537,955	1,545,297	356,471			308,934	306,465
Subtotal, Debt Service	\$ 17,320,433	\$ 14,912,543	\$ 19,363,666	\$	\$	\$ 17,497,860	\$ 16,518,309
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 193,066,226	\$ 206,504,618	\$ 224,495,219	\$	\$	\$ 235,303,557	\$ 248,246,609

**Performance Measure Targets**

**A. Goal: PREPAREDNESS AND PREVENTION**

**Outcome (Results/Impact):**

Percent of Staff Reached During Public Health Disaster Response Drills	93%	89%	80%	80%	80%	80%	80%
Vaccination Coverage Levels among Children Aged 19 to 35 Months	64.8%	72.5%	70.4%	70.4%	70.4%	70.4%	70.4%
Incidence Rate of TB Among Texas Residents	4.7	4.6	4.2	4.4	4.4	4.4	4.4
Prevalence of Tobacco Use among Middle & High School Youth in Target Areas of Texas	19%	22%	22%	22%	22%	22%	22%
Prevalence of Smoking among Adult Texans	20	19	19	19	19	19	19

**A.1.2. Strategy: HEALTH DATA AND ANALYSIS**

**Efficiencies:**

Average Number of Days to Certify or Verify Vital Statistics Records	12	14	11	11	11	11	11
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**A.2.1. Strategy: IMMUNIZE CHILDREN & ADULTS IN TEXAS**

**Output (Volume):**

Number of Vaccine Doses Administered to Children	14,919,673	15,582,633	14,725,692	15,020,205	15,320,609	15,020,205	15,320,609
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**Explanatory:**

Dollar Value (in Millions) of Vaccine Provided by the Federal Government	349	348	363	370	377	370	377
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**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.2.2. Strategy: HIV/STD PREVENTION</b>							
<b>Output (Volume):</b>							
Number of Persons Served by the HIV Medication Program	17,986	19,301	19,173	20,119	21,052	20,119	21,052
<b>A.2.3. Strategy: INFECTIOUS DISEASE PREV/EPI/SURV</b>							
<b>Output (Volume):</b>							
Number of Communicable Disease Investigations Conducted	226,798	212,017	200,000	200,000	200,000	200,000	200,000
<b>A.3.3. Strategy: ABSTINENCE EDUCATION</b>							
<b>Output (Volume):</b>							
Number of Persons Served in Abstinence Education Programs	45,896	80,682	48,000	48,000	48,000	48,000	48,000
<b>A.3.4. Strategy: KIDNEY HEALTH CARE</b>							
<b>Output (Volume):</b>							
Number of Kidney Health Clients Provided Services	19,935	20,005	17,940	18,782	18,782	18,782	18,782
<b>A.3.5. Strategy: CHILDREN WITH SPECIAL NEEDS</b>							
<b>Output (Volume):</b>							
Average Monthly Caseload of Children with Special Health Care Needs (CSHCN) Clients Receiving Health Care Benefits	978	1,022	1,173	1,008	1,008	1,173	1,173
<b>B. Goal: COMMUNITY HEALTH SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Eligible WIC Population Served	68%	59%	69%	69%	69%	69%	69%
Number of Infant Deaths Per Thousand Live Births (Infant Mortality Rate)	5.5	5.8	5.7	5.7	5.7	5.7	5.7
Percentage of Low Birth Weight Births	8.2%	8.3%	8.2%	8.2%	8.2%	8.2%	8.2%
Number of Pregnant Females Age 13-19 Per Thousand (Adolescent Pregnancy Rate)	40	37	45	45	45	45	45
Percent of Adults Receiving Community Mental Health Services Whose Functional Level Improved	84%	48%	83%	83%	83%	83%	83%
Percent of Children Receiving Community Mental Health Services Whose Functional Level Improved	82%	62%	82%	82%	82%	82%	82%
Percent of Persons Receiving Crisis Services Who Avoid Psychiatric Hospitalization within 30 Days	87%	89%	89%	89%	89%	89%	89%
Percent of Adults Who Complete Treatment Programs and Report No Past Month Substance Use at Follow-up	93%	91%	87%	90%	90%	90%	90%
Percent of Youth Who Complete Treatment Programs and Report No Past Month Substance Use at Follow-up	92%	91%	84%	88%	88%	88%	88%

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>B.1.1. Strategy: PROVIDE WIC SERVICES</b>							
<b>Output (Volume):</b>							
Number of WIC Participants Provided Nutritious Supplemental Food	944,138	920,275	958,644	958,644	958,644	958,644	958,644
<b>Explanatory:</b>							
WIC Breastfeeding Initiation Rate	NA	NA	NA	85.6	86.6	85.6	86.6
<b>B.1.2. Strategy: WOMEN &amp; CHILDREN'S HEALTH SERVICES</b>							
<b>Output (Volume):</b>							
Number of Infants <1 and Children Age 1-21 Years Provided Dental and Child Health Services by the Maternal and Child Health Program	38,838	41,435	41,733	41,733	41,733	41,733	41,733
Number of Women over 21 Provided Services by the Maternal and Child Health Program (Title V)	13,026	21,473	15,322	23,412	23,412	23,412	23,412
<b>B.1.3. Strategy: FAMILY PLANNING SERVICES</b>							
<b>Output (Volume):</b>							
Number of Adults and Adolescents Receiving Family Planning Services	48,796	55,869	65,000	65,000	65,000	65,000	65,000
<b>B.1.4. Strategy: COMMUNITY PRIMARY CARE SERVICES</b>							
<b>Output (Volume):</b>							
Number of Primary Health Care Eligible Patients Provided Access to Primary Care Services	70,810	221,470	250,334	250,000	250,000	250,000	250,000
<b>B.2.1. Strategy: MENTAL HEALTH SVCS-ADULTS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Adults Receiving Community Mental Health Services	51,774	59,849	56,634	56,634	56,634	56,676	56,676
<b>Efficiencies:</b>							
Average Monthly Cost Per Adult Receiving Community Mental Health Services	356	412	370	409	409	426	426
<b>B.2.2. Strategy: MENTAL HEALTH SVCS-CHILDREN</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Community Mental Health Services	13,395	15,105	12,221	12,221	12,221	12,221	12,221
<b>B.2.3. Strategy: COMMUNITY MENTAL HEALTH CRISIS SVCS</b>							
<b>Output (Volume):</b>							
Number of Persons Receiving Crisis Residential Services Per Year Funded by GR	21,982	23,103	21,647	21,647	21,647	24,653	24,653
Number of Persons Receiving Crisis Outpatient Services Per Year Funded by GR	70,850	70,216	59,675	59,675	59,675	72,200	72,200

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Efficiencies:</b>							
Average Amount of GR Spent Per Person for Crisis Residential Services	2,230	1,990	2,500	2,500	2,500	2,500	2,500
Average Amount of GR Spent Per Person for Crisis Outpatient Services	641	528	800	600	600	600	600
<b>B.2.4. Strategy: NORTHSTAR BEHAV HLTH WAIVER</b>							
<b>Output (Volume):</b>							
Number of Persons Served by NorthSTAR Behavioral Health Services Waiver Per Year	72,469	72,558	75,128	67,196	67,196	75,221	77,114
<b>B.2.5. Strategy: SUBSTANCE ABUSE PREV/INTERV/TREAT</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Adults Served in Substance Abuse Prevention Programs	40,771	64,747	39,000	44,000	44,000	44,000	44,000
Average Monthly Number of Youth Served in Substance Abuse Prevention Programs	160,615	153,558	153,000	172,000	172,000	172,000	172,000
Average Monthly Number of Adults Served in Substance Abuse Intervention Programs	13,063	9,044	12,578	9,000	9,000	9,000	9,000
Average Monthly Number of Youth Served in Substance Abuse Intervention Programs	5,542	1,370	4,467	1,400	1,400	1,400	1,400
Average Monthly Number of Adults Served in Treatment Programs for Substance Abuse	7,340	8,017	7,597	7,597	7,597	7,597	7,597
Average Monthly Number of Youth Served in Treatment Programs for Substance Abuse	928	1,278	1,254	1,254	1,254	1,254	1,254
<b>B.3.1. Strategy: EMS AND TRAUMA CARE SYSTEMS</b>							
<b>Output (Volume):</b>							
Number of Emergency Health Care Providers (EMS Firms, Hospitals, RACS) Assisted through EMS/Trauma System Funding Programs	1,924	2,654	2,587	2,337	2,337	2,337	2,337
<b>Explanatory:</b>							
Number of Trauma Facilities	269	282	272	280	280	280	280
Number of Stroke Facilities	120	129	92	125	125	125	125
<b>C. Goal: HOSPITAL FACILITIES AND SERVICES</b>							
<b>C.1.1. Strategy: TX CENTER FOR INFECTIOUS DISEASE</b>							
<b>Output (Volume):</b>							
Number of Inpatient Days, Texas Center for Infectious Disease	13,379	12,579	12,700	12,700	12,700	12,700	12,700



**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>C.1.2. Strategy: RIO GRANDE STATE OUTPATIENT CLINIC</b>							
<b>Output (Volume):</b>							
Number of Outpatient Visits, Rio Grande State Center Outpatient Clinic	34,429	35,182	37,404	37,404	37,404	37,404	37,404
<b>C.1.3. Strategy: MENTAL HEALTH STATE HOSPITALS</b>							
<b>Output (Volume):</b>							
Average Daily Census of State Mental Health Facilities	2,310	2,263	2,376	2,376	2,376	2,376	2,376
<b>Efficiencies:</b>							
Average Daily Facility Cost Per Occupied State Mental Health Facility Bed	415	442	466	466	466	466	466
<b>C.2.1. Strategy: MENTAL HEALTH COMMUNITY HOSPITALS</b>							
<b>Output (Volume):</b>							
Average Daily Number of Occupied Mental Health Community Hospital Beds	348	379	316	316	316	316	316
<b>Efficiencies:</b>							
Average Daily Cost Per Occupied Mental Health Community Hospital Bed	479	477	483	483	483	483	483
<b>D. Goal: CONSUMER PROTECTION SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Licenses Issued within Regulatory Timeframe	99%	97%	99%	99%	99%	99%	99%
<b>D.1.1. Strategy: FOOD (MEAT) AND DRUG SAFETY</b>							
<b>Efficiencies:</b>							
Average Cost Per Surveillance Activity - Food/Meat and Drug Safety	305	283	295	295	295	295	295
<b>D.1.2. Strategy: ENVIRONMENTAL HEALTH</b>							
<b>Efficiencies:</b>							
Average Cost Per Surveillance Activity - Environmental Health	202	218	175	200	200	200	200
<b>D.1.3. Strategy: RADIATION CONTROL</b>							
<b>Efficiencies:</b>							
Average Cost Per Surveillance Activity - Radiation Control	359	324	300	300	300	300	300
<b>D.1.4. Strategy: HEALTH CARE PROFESSIONALS</b>							
<b>Output (Volume):</b>							
Number of Health Care Professionals and Licensed Chemical Dependency Counselors Licensed, Permitted, Certified, Registered, or Documented	101,738	107,802	100,000	100,000	100,000	100,000	100,000

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>G. Goal:</b> OFFICE VIOLENT SEX OFFENDER MGMT							
<b>G.1.1. Strategy:</b> OFFICE VIOLENT SEX OFFENDER MGMT							
<b>Output (Volume):</b>							
Number of Sex Offenders Provided Treatment and Supervision	181	174	232	253	253	253	253
<b>Efficiencies:</b>							
Average Cost Per Sex Offender for Treatment and Supervision	24,417	27,861	27,120	27,120	27,120	27,120	27,120
<b>Explanatory:</b>							
Number of New Civil Commitments	45	43	43	43	43	43	43

**HEALTH AND HUMAN SERVICES COMMISSION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 45,798,904	\$ 80,657,647	\$ 76,843,928	\$ 141,399,972	\$ 135,034,988	\$ 84,564,842	\$ 85,577,967
Medicaid Program Income	24,159,344	80,477,926	50,000,000	39,284,000	39,348,400	50,000,000	50,000,000
Vendor Drug Rebates—Medicaid	524,985,036	554,216,567	610,204,789	665,025,643	702,240,500	638,214,200	682,219,099
GR Match for Medicaid	6,898,073,877	7,427,802,284	8,541,592,038	10,292,227,730	11,126,021,596	9,102,317,904	9,191,121,618
GR MOE for Temporary Assistance for Needy Families	62,851,931	62,851,931	62,851,931	62,851,931	62,851,931	62,851,931	62,851,931
Premium Co-Payments, Low Income Children	1,467,659	4,482,450	4,443,329	433,991	348,761	4,709,929	4,992,524
GR Match for Title XXI (CHIP)	24,987,007	25,148,787	21,856,225	25,578,583	26,874,514	6,674,359	5,196,736
GR Match for Food Stamp Administration	167,871,917	176,109,336	176,495,450	183,519,751	182,178,335	177,092,733	178,180,916
Tobacco Settlement Receipts Match for Medicaid	405,076,492	146,584,718	225,153,518	185,869,118	185,869,118	444,271,729	451,695,733
Tobacco Settlement Receipts Match for CHIP	324,973,708	309,326,478	226,706,337	75,363,748	60,491,204	67,605,271	56,901,267
Experience Rebates-CHIP	2,355,338	4,044,789	2,288,763	704,800	555,200	713,958	618,050
Vendor Drug Rebates—CHIP	7,980,458	7,709,032	5,273,827	1,538,131	1,282,246	1,656,508	1,468,524
Cost Sharing - Medicaid Clients, estimated	113,230	1,223,338	1,223,338	111,971	111,971	1,223,338	1,223,338
Vendor Drug Rebates-Supplemental Rebates	68,680,089	55,916,565	70,246,137	76,134,175	78,110,121	75,246,621	78,709,555

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Medicare Giveback Provision	376,489,755	373,784,243	372,819,740	403,963,767	432,597,168	398,250,825	420,163,119
Subtotal, General Revenue Fund	<u>\$ 8,935,864,745</u>	<u>\$ 9,310,336,091</u>	<u>\$10,447,999,350</u>	<u>\$12,154,007,311</u>	<u>\$13,033,916,053</u>	<u>\$11,115,394,148</u>	<u>\$11,270,920,377</u>
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund	197,949,435	255,406,338	247,834,893	103,229,355	103,288,205	103,229,355	103,288,205
Federal Funds	13,776,931,197	14,034,652,154	15,993,329,027	17,647,836,317	18,919,593,165	16,019,218,318	16,207,458,109
Subtotal, Federal Funds	<u>\$ 13,974,880,632</u>	<u>\$14,290,058,492</u>	<u>\$16,241,163,920</u>	<u>\$17,751,065,672</u>	<u>\$19,022,881,370</u>	<u>\$16,122,447,673</u>	<u>\$16,310,746,314</u>
<u>Other Funds</u>							
Appropriated Receipts	9,677,303	9,613,290	9,603,098	9,603,098	9,603,098	9,603,098	9,603,098
Interagency Contracts	400,608,557	488,838,126	462,029,673	336,148,904	332,644,723	335,753,666	332,406,446
Medicaid Subrogation Receipts (State Share), estimated	80,378,847	75,364,394	80,000,000	80,000,000	80,000,000	80,000,000	80,000,000
Appropriated Receipts - Match for Medicaid	16,004,868	15,836,589	17,606,059	14,042,248	14,063,216	15,790,746	15,811,714
Subtotal, Other Funds	<u>\$ 506,669,575</u>	<u>\$ 589,652,399</u>	<u>\$ 569,238,830</u>	<u>\$ 439,794,250</u>	<u>\$ 436,311,037</u>	<u>\$ 441,147,510</u>	<u>\$ 437,821,258</u>
<b>Total, Method of Financing</b>	<u><b>\$ 23,417,414,952</b></u>	<u><b>\$24,190,046,982</b></u>	<u><b>\$27,258,402,100</b></u>	<u><b>\$30,344,867,233</b></u>	<u><b>\$32,493,108,460</b></u>	<u><b>\$27,678,989,331</b></u>	<u><b>\$28,019,487,949</b></u>
<b>This bill pattern represents an estimated 78% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	12,015.3	12,125.8	12,773.5	12,807.9	12,807.9	12,773.5	12,773.5
<b>Schedule of Exempt Positions:</b>							
Executive Commissioner, Group 8	\$227,140	\$260,000	\$260,000	\$260,000	\$260,000	\$260,000	\$260,000
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> HHS ENTERPRISE OVERSIGHT & POLICY							
HHS Enterprise Oversight and Policy.							
<b>A.1.1. Strategy:</b> ENTERPRISE OVERSIGHT & POLICY	\$ 52,222,818	\$ 68,040,235	\$ 55,559,579	\$ 52,284,594	\$ 45,184,160	\$ 62,222,328	\$ 55,123,423
Enterprise Oversight and Policy.							

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>A.1.2. Strategy:</b> INTEGRATED ELIGIBILITY & ENROLLMENT Integrated Eligibility and Enrollment (IEE).	\$ 670,561,574	\$ 760,251,742	\$ 806,366,440	\$ 762,609,187	\$ 754,788,767	\$ 744,446,916	\$ 738,041,181
<b>A.2.1. Strategy:</b> CONSOLIDATED SYSTEM SUPPORT	<u>\$ 113,156,213</u>	<u>\$ 164,933,803</u>	<u>\$ 156,539,006</u>	<u>\$ 325,699,500</u>	<u>\$ 320,722,998</u>	<u>\$ 181,636,476</u>	<u>\$ 177,752,685</u>
<b>Total, Goal A:</b> HHS ENTERPRISE OVERSIGHT & POLICY	<u>\$ 835,940,605</u>	<u>\$ 993,225,780</u>	<u>\$ 1,018,465,025</u>	<u>\$ 1,140,593,281</u>	<u>\$ 1,120,695,925</u>	<u>\$ 988,305,720</u>	<u>\$ 970,917,289</u>
<b>B. Goal:</b> MEDICAID							
<b>B.1.1. Strategy:</b> AGED AND MEDICARE-RELATED Aged and Medicare-related Eligibility Group.	\$ 1,949,019,657	\$ 2,008,627,943	\$ 3,534,310,348	\$ 4,636,150,369	\$ 4,892,787,664	\$ 4,651,724,685	\$ 4,531,452,891
<b>B.1.2. Strategy:</b> DISABILITY-RELATED Disability-Related Eligibility Group.	\$ 4,445,423,568	\$ 4,687,339,542	\$ 5,423,922,029	\$ 5,740,371,590	\$ 6,672,659,777	\$ 5,528,432,593	\$ 5,630,023,984
<b>B.1.3. Strategy:</b> PREGNANT WOMEN Pregnant Women Eligibility Group.	\$ 1,003,229,489	\$ 1,107,030,847	\$ 1,203,194,241	\$ 1,192,138,807	\$ 1,227,112,110	\$ 1,149,324,911	\$ 1,149,324,912
<b>B.1.4. Strategy:</b> OTHER ADULTS Other Adults Eligibility Group.	\$ 655,071,830	\$ 618,661,575	\$ 754,652,282	\$ 923,617,072	\$ 982,700,100	\$ 747,991,610	\$ 757,439,403
<b>B.1.5. Strategy:</b> CHILDREN Children Eligibility Group.	\$ 5,486,281,967	\$ 5,618,506,125	\$ 6,173,733,467	\$ 6,950,076,754	\$ 7,305,526,988	\$ 6,035,954,030	\$ 6,191,834,449
<b>B.2.1. Strategy:</b> NON-FULL BENEFIT PAYMENTS	\$ 554,877,468	\$ 622,562,905	\$ 625,515,379	\$ 673,438,465	\$ 699,008,646	\$ 629,307,629	\$ 638,416,907
<b>B.2.2. Strategy:</b> MEDICAID PRESCRIPTION DRUGS	\$ 2,918,411,896	\$ 2,991,045,389	\$ 3,252,988,308	\$ 3,757,193,241	\$ 3,959,693,824	\$ 3,274,174,701	\$ 3,339,870,663
<b>B.2.3. Strategy:</b> MEDICAL TRANSPORTATION	\$ 171,626,736	\$ 156,029,987	\$ 205,805,406	\$ 236,053,655	\$ 253,736,136	\$ 211,776,330	\$ 216,754,740
<b>B.2.4. Strategy:</b> HEALTH STEPS (EPSDT) DENTAL	\$ 1,283,717,296	\$ 1,086,503,294	\$ 1,171,626,402	\$ 1,567,394,196	\$ 1,680,861,512	\$ 1,211,830,347	\$ 1,244,815,802
<b>B.2.5. Strategy:</b> MEDICARE PAYMENTS For Clients Dually Eligible for Medicare and Medicaid.	\$ 1,469,872,214	\$ 1,501,091,200	\$ 1,451,372,941	\$ 1,441,296,278	\$ 1,570,322,033	\$ 1,353,757,186	\$ 1,435,659,381
<b>B.2.6. Strategy:</b> TRANSFORMATION PAYMENTS	\$ 112,049,969	\$ 104,140,964	\$ 102,556,355	\$ 100,618,370	\$ 100,453,774	\$ 100,407,448	\$ 99,928,743
<b>B.3.1. Strategy:</b> MEDICAID CONTRACTS & ADMINISTRATION Medicaid Contracts and Administration.	<u>\$ 855,739,232</u>	<u>\$ 1,103,364,634</u>	<u>\$ 1,014,051,019</u>	<u>\$ 597,671,945</u>	<u>\$ 591,202,980</u>	<u>\$ 544,268,375</u>	<u>\$ 515,914,202</u>
<b>Total, Goal B:</b> MEDICAID	<u>\$ 20,905,321,322</u>	<u>\$21,604,904,405</u>	<u>\$24,913,728,177</u>	<u>\$27,816,020,742</u>	<u>\$29,936,065,544</u>	<u>\$25,438,949,845</u>	<u>\$25,751,436,077</u>
<b>C. Goal:</b> CHIP SERVICES Children's Health Insurance Program Services.							
<b>C.1.1. Strategy:</b> CHIP Children's Health Insurance Program (CHIP).	\$ 803,624,165	\$ 731,606,736	\$ 478,614,322	\$ 575,790,110	\$ 605,657,225	\$ 476,638,346	\$ 505,237,714
<b>C.1.2. Strategy:</b> CHIP PERINATAL SERVICES	\$ 203,222,465	\$ 195,493,411	\$ 196,908,010	\$ 214,281,971	\$ 227,664,821	\$ 196,908,010	\$ 196,908,010
<b>C.1.3. Strategy:</b> CHIP PRESCRIPTION DRUGS	\$ 193,292,792	\$ 189,869,807	\$ 127,942,608	\$ 126,386,993	\$ 133,974,691	\$ 126,502,473	\$ 133,428,053

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.1.4. Strategy:</b> CHIP CONTRACTS & ADMINISTRATION CHIP Contracts and Administration.	\$ 10,002,368	\$ 16,900,042	\$ 12,078,943	\$ 14,331,305	\$ 14,332,793	\$ 14,330,099	\$ 14,331,639
<b>Total, Goal C:</b> CHIP SERVICES	\$ 1,210,141,790	\$ 1,133,869,996	\$ 815,543,883	\$ 930,790,379	\$ 981,629,530	\$ 814,378,928	\$ 849,905,416
<b>D. Goal:</b> ENCOURAGE SELF SUFFICIENCY							
<b>D.1.1. Strategy:</b> TANF (CASH ASSISTANCE) GRANTS Temporary Assistance for Needy Families Grants.	\$ 85,732,143	\$ 75,232,074	\$ 77,366,223	\$ 73,085,138	\$ 74,487,405	\$ 79,451,271	\$ 81,993,271
<b>D.1.2. Strategy:</b> REFUGEE ASSISTANCE	\$ 33,706,725	\$ 35,214,363	\$ 35,229,378	\$ 44,125,299	\$ 44,125,299	\$ 44,125,299	\$ 44,125,299
<b>D.1.3. Strategy:</b> DISASTER ASSISTANCE	\$ 1,022,657	\$ 3,581	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> FAMILY VIOLENCE SERVICES	\$ 24,907,053	\$ 26,438,364	\$ 26,554,766	\$ 28,478,967	\$ 28,476,206	\$ 26,957,398	\$ 26,955,278
<b>D.2.2. Strategy:</b> ALTERNATIVES TO ABORTION Alternatives to Abortion. Nontransferable.	\$ 4,150,000	\$ 5,150,000	\$ 5,150,000	\$ 5,150,000	\$ 5,150,000	\$ 5,150,000	\$ 5,150,000
<b>D.2.3. Strategy:</b> TEXAS WOMEN'S HEALTH PROGRAM	\$ 19,802,694	\$ 33,676,052	\$ 35,634,327	\$ 34,541,603	\$ 34,768,776	\$ 34,541,603	\$ 34,768,776
<b>Total, Goal D:</b> ENCOURAGE SELF SUFFICIENCY	\$ 169,321,272	\$ 175,714,434	\$ 179,934,694	\$ 185,381,007	\$ 187,007,686	\$ 190,225,571	\$ 192,992,624
<b>E. Goal:</b> PROGRAM SUPPORT							
<b>E.1.1. Strategy:</b> CENTRAL PROGRAM SUPPORT	\$ 15,184,206	\$ 16,784,697	\$ 17,119,325	\$ 14,555,917	\$ 14,555,917	\$ 14,545,886	\$ 14,546,163
<b>E.1.2. Strategy:</b> IT PROGRAM SUPPORT Information Technology Program Support.	\$ 11,187,594	\$ 10,973,200	\$ 17,153,989	\$ 7,566,732	\$ 7,541,732	\$ 7,541,732	\$ 7,541,732
<b>E.1.3. Strategy:</b> REGIONAL PROGRAM SUPPORT	\$ 112,373,369	\$ 119,579,514	\$ 123,267,007	\$ 113,063,686	\$ 113,063,686	\$ 113,063,686	\$ 113,063,686
<b>Total, Goal E:</b> PROGRAM SUPPORT	\$ 138,745,169	\$ 147,337,411	\$ 157,540,321	\$ 135,186,335	\$ 135,161,335	\$ 135,151,304	\$ 135,151,581
<b>F. Goal:</b> INFORMATION TECHNOLOGY PROJECTS							
<b>F.1.1. Strategy:</b> TIERS & ELIGIBILITY TECHNOLOGIES Texas Integrated Eligibility Redesign System & Supporting Tech.	\$ 96,920,727	\$ 70,928,194	\$ 110,254,204	\$ 53,948,074	\$ 61,049,622	\$ 53,948,074	\$ 61,049,622
<b>G. Goal:</b> OFFICE OF INSPECTOR GENERAL							
<b>G.1.1. Strategy:</b> OFFICE OF INSPECTOR GENERAL	\$ 61,024,067	\$ 64,066,762	\$ 62,935,796	\$ 82,947,415	\$ 71,498,818	\$ 58,029,889	\$ 58,035,340
<b>Grand Total, HEALTH AND HUMAN SERVICES COMMISSION</b>	<u>\$ 23,417,414,952</u>	<u>\$24,190,046,982</u>	<u>\$27,258,402,100</u>	<u>\$30,344,867,233</u>	<u>\$32,493,108,460</u>	<u>\$27,678,989,331</u>	<u>\$28,019,487,949</u>

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 449,586,245	\$ 513,151,725	\$ 518,637,786	\$ 533,722,794	\$ 532,076,977	\$ 516,771,804	\$ 516,610,076
Other Personnel Costs	20,638,517	21,413,002	20,574,024	21,015,578	21,013,534	20,978,051	20,976,007
Professional Fees and Services	652,759,773	785,611,045	816,356,559	825,148,909	807,925,704	702,157,029	663,890,937
Fuels and Lubricants	312,374	377,254	355,773	355,773	355,773	355,773	355,773
Consumable Supplies	6,246,066	9,004,588	8,879,646	8,683,430	8,682,613	8,678,730	8,678,613
Utilities	39,487,677	37,597,514	38,194,432	39,203,851	39,154,990	39,199,951	39,151,090
Travel	13,260,717	14,967,367	15,273,716	15,306,775	15,170,686	12,101,647	11,975,557
Rent - Building	82,915,587	91,279,481	94,549,066	94,337,563	94,337,563	91,237,563	91,237,563
Rent - Machine and Other	19,843,465	17,727,887	19,387,664	19,649,125	19,666,725	19,649,125	19,666,725
Other Operating Expense	331,974,185	445,188,933	437,098,365	318,494,811	316,551,945	307,824,437	308,051,145
Client Services	21,666,696,532	22,121,831,928	25,157,787,843	28,321,659,468	30,501,177,559	25,821,280,550	26,200,373,379
Food for Persons - Wards of State	5,500,553	6,567,824	6,567,824	6,567,824	6,567,824	6,567,824	6,567,824
Grants	95,298,096	98,814,328	93,240,651	99,200,155	93,731,481	107,700,155	102,231,481
Capital Expenditures	32,895,165	26,514,106	31,498,751	41,521,177	36,695,086	24,486,692	29,721,779
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 23,417,414,952</b>	<b>\$24,190,046,982</b>	<b>\$27,258,402,100</b>	<b>\$30,344,867,233</b>	<b>\$32,493,108,460</b>	<b>\$27,678,989,331</b>	<b>\$28,019,487,949</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 27,304,678	\$ 32,841,016	\$ 33,517,541	\$	\$	\$ 33,685,129	\$ 33,853,554
Group Insurance	108,587,864	117,298,447	127,683,914			139,317,529	152,063,507
Social Security	34,567,668	36,202,956	36,948,736			37,133,480	37,319,148
Benefits Replacement	2,725,748	2,355,733	2,131,939			1,929,404	1,746,111
Subtotal, Employee Benefits	\$ 173,185,958	\$ 188,698,152	\$ 200,282,130	\$	\$	\$ 212,065,542	\$ 224,982,320

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<u>Debt Service</u>							
Lease Payments	\$ 2,192,165	\$ 2,231,993	\$ 887,124	\$	\$	\$ 712,179	\$ 457,660
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 175,378,123</b>	<b>\$ 190,930,145</b>	<b>\$ 201,169,254</b>	<b>\$</b>	<b>\$</b>	<b>\$ 212,777,721</b>	<b>\$ 225,439,980</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: HHS ENTERPRISE OVERSIGHT &amp; POLICY</b>							
<b>Outcome (Results/Impact):</b>							
Average Medicaid and CHIP Children Recipient Months Per Month	3,209,265	3,410,347	3,282,346	3,743,510	3,821,727	3,384,895	3,489,610
<b>A.1.2. Strategy: INTEGRATED ELIGIBILITY &amp; ENROLLMENT</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Eligibility Determinations	889,866	973,530	982,500	1,010,000	1,045,000	1,010,000	1,045,000
<b>Efficiencies:</b>							
Average Cost Per Eligibility Determination	41.68	36.13	41.76	40.94	39.56	40.25	38.9
<b>Explanatory:</b>							
Percent of Poverty Met by TANF, Supplemental Nutrition Assistance Program (SNAP), and Medicaid Benefits	74.28%	73.58%	72.56%	72.87%	72.87%	72.87%	72.87%
Total Value of Supplemental Nutrition Assistance Program (SNAP) Benefits Distributed	5,932,776,987	5,386,653,917	5,100,121,697	5,106,482,420	5,207,854,531	5,106,482,420	5,207,854,531
<b>B. Goal: MEDICAID</b>							
<b>Outcome (Results/Impact):</b>							
Average Medicaid Acute Care Recipient Months Per Month	3,653,843	3,741,787	4,069,899	4,547,470	4,651,577	4,187,977	4,286,427
Average HHSC Medicaid Client Services (including Prescription Drugs) Cost Per Recipient Month	368.23	375.24	400.39	423	439.97	436.17	441.47
Proportion of Medicaid Recipient Months Enrolled in Managed Care	81.64%	79.83%	82.06%	86.58%	90.02%	82.69%	82.71%
Average Number of Members Receiving 1915(c) Waiver Services through STAR+PLUS	35,595	38,300	44,546	49,783	51,512	34,238	35,353
<b>B.1.1. Strategy: AGED AND MEDICARE-RELATED</b>							
<b>Output (Volume):</b>							
Average Aged and Medicare-Related Recipient Months Per Month: Total Eligibility Group	366,748	371,097	376,154	390,311	404,449	381,531	386,909

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>Efficiencies:</b>							
Average Aged and Medicare-Related Cost Per Recipient Month	433.63	442.5	750.47	990.07	1,008.6	1,034.24	1,012.79
<b>B.1.2. Strategy: DISABILITY-RELATED</b>							
<b>Output (Volume):</b>							
Average Disability-Related Recipient Months Per Month:							
Total Eligibility Group	420,327	425,526	428,526	446,873	460,247	433,971	441,500
<b>Efficiencies:</b>							
Average Disability-Related Cost Per Recipient Month	866.14	906.19	983.75	1,074.49	1,143.2	1,053.98	1,094
<b>B.1.3. Strategy: PREGNANT WOMEN</b>							
<b>Output (Volume):</b>							
Average Pregnant Women Recipient Months Per Month	129,084	136,875	143,288	145,467	146,880	143,288	143,288
<b>Efficiencies:</b>							
Average Pregnant Women Cost Per Recipient Month	665.73	669.44	668.42	683.53	697.2	688.48	709.13
<b>B.1.4. Strategy: OTHER ADULTS</b>							
<b>Output (Volume):</b>							
Average TANF-Level Adult Recipient Months Per Month	122,369	135,908	169,538	192,051	195,357	171,986	172,456
<b>Efficiencies:</b>							
Average TANF-Level Adult Cost Per Recipient Month	377.24	375.9	360.16	401.48	419.86	363	366.42
<b>B.1.5. Strategy: CHILDREN</b>							
<b>Output (Volume):</b>							
Average Poverty-Related Children Recipient Months Per Month	2,585,022	2,641,668	2,921,503	3,352,596	3,423,144	3,026,163	3,111,088
Average STAR Health Foster Care Children Recipient Months Per Month	30,293	30,713	30,890	33,605	34,314	31,038	31,186
<b>Efficiencies:</b>							
Average Poverty-Related Children Cost Per Recipient Month	163.95	165.55	159.11	162.55	167.8	160.42	162.19
Average STAR Health Foster Care Children Cost Per Recipient Month	784.83	812.22	765.5	835.07	876.72	773.16	780.89
<b>B.2.1. Strategy: NON-FULL BENEFIT PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Number of Non-citizen Recipient Months Per Month	9,818	9,628	9,628	9,403	9,618	9,628	9,628
<b>B.2.2. Strategy: MEDICAID PRESCRIPTION DRUGS</b>							
<b>Efficiencies:</b>							
Average Cost per Medicaid Recipient Month for Prescription Drugs	66.42	66.62	66.03	68.65	70.57	67.9	70.54



**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>B.2.3. Strategy: MEDICAL TRANSPORTATION</b>							
<b>Efficiencies:</b>							
Average Nonemergency Transportation (NEMT) Cost Per Recipient Month	3.91	3.47	4.21	4.32	4.54	4.21	4.21
<b>B.2.4. Strategy: HEALTH STEPS (EPSDT) DENTAL</b>							
<b>Efficiencies:</b>							
Average Cost Per Texas Health Steps (EPSDT) Dental Recipient Months Per Month	38.18	34.12	33.6	36.6	38.44	33.6	33.6
<b>B.2.5. Strategy: MEDICARE PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Supplemental Medical Insurance Part B Recipient Months Per Month	602,583	625,974	605,338	560,068	588,447	531,475	546,098
<b>Efficiencies:</b>							
Average Part B Premium Per Month	104.02	104.9	104.9	115.69	122.66	105.97	111
<b>C. Goal: CHIP SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Average CHIP Programs Recipient Months Per Month (Includes all CHIP Programs)	630,683	561,083	366,045	395,822	404,186	363,787	383,428
Average CHIP Programs Benefit Cost with Prescription Benefit Per Recipient Month (Includes all CHIP Programs)	157.01	165.9	182.92	186.59	196.55	189.61	194.43
<b>C.1.1. Strategy: CHIP</b>							
<b>Output (Volume):</b>							
Average CHIP Children Recipient Months Per Month	593,619	524,658	329,620	356,897	363,668	327,362	347,003
<b>Efficiencies:</b>							
Average CHIP Children Benefit Cost Per Recipient Month	111.08	117.22	121	127.48	132.47	125.28	129.38
<b>C.1.2. Strategy: CHIP PERINATAL SERVICES</b>							
<b>Output (Volume):</b>							
Average Perinatal Recipient Months Per Month	37,064	36,425	36,425	38,924	40,518	36,425	36,425
<b>C.1.3. Strategy: CHIP PRESCRIPTION DRUGS</b>							
<b>Efficiencies:</b>							
Average Cost per CHIP Recipient Month: Prescription Drugs	25.54	28.2	29.13	26.62	27.64	30.43	31.98
<b>D. Goal: ENCOURAGE SELF SUFFICIENCY</b>							
<b>D.1.1. Strategy: TANF (CASH ASSISTANCE) GRANTS</b>							
<b>Output (Volume):</b>							
Average Number of TANF Basic Cash Assistance Recipients Per Month	89,724	77,507	78,282	72,308	73,752	79,065	79,856

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Average Number of State Two-Parent Cash Assistance Program Recipients Per Month	4,264	3,381	3,415	3,183	3,246	3,449	3,483
<b>Efficiencies:</b>							
Average Monthly Grant: Temporary Assistance for Needy Families (TANF) Basic Cash Assistance	71.23	72.8	74.26	75.3	75.3	75.61	77.38
Average Monthly Grant: State Two-Parent Cash Assistance Program	72.12	74.48	75.38	77.3	77.29	76.76	78.5
<b>D.2.1. Strategy: FAMILY VIOLENCE SERVICES</b>							
<b>Output (Volume):</b>							
Number of Persons Served by Family Violence Programs/Shelters	76,131	84,430	80,686	82,862	82,862	80,686	80,686
<b>Efficiencies:</b>							
Health and Human Services Average Cost Per Person Receiving Services through the Family Violence Program	874.02	583.14	850.09	850.09	850.09	850.09	850.09
<b>D.2.2. Strategy: ALTERNATIVES TO ABORTION</b>							
<b>Output (Volume):</b>							
Number of Persons Receiving Pregnancy Support Services as an Alternative to Abortion	18,418	24,179	19,309	19,309	19,309	19,309	19,309
<b>D.2.3. Strategy: TEXAS WOMEN'S HEALTH PROGRAM</b>							
<b>Output (Volume):</b>							
Average Number of Women's Health Program Recipient Months Per Month	115,440	116,710	115,645	114,222	114,793	115,645	115,645
<b>Efficiencies:</b>							
Average Women's Health Program Cost Per Recipient Month	15.88	15.37	17.32	17.06	17.06	17.32	17.32
<b>G. Goal: OFFICE OF INSPECTOR GENERAL</b>							
<b>G.1.1. Strategy: OFFICE OF INSPECTOR GENERAL</b>							
<b>Output (Volume):</b>							
Number of Medicaid Provider and Recipient Investigations Completed	98,808	97,991	97,991	107,761	112,795	98,808	98,808
Number of Audits and Reviews Performed	3,135	2,923	2,923	3,448	3,841	3,135	3,135
Total Dollars Recovered (Millions)	273.52	260.39	260.39	254.75	266.35	273.52	273.52

## RETIREMENT AND GROUP INSURANCE

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 369,330,190	\$ 407,987,705	\$ 440,029,980	\$ 555,918,506	\$ 585,313,681	\$ 482,642,836	\$ 522,493,455
General Revenue Dedicated Accounts, estimated	9,303,104	10,294,765	11,123,226	12,701,683	13,337,474	11,947,994	12,852,997
Federal Funds, estimated	212,373,341	235,003,612	257,894,790	336,212,061	353,768,005	265,776,594	281,153,516
Other Special State Funds, estimated	<u>401,672</u>	<u>444,969</u>	<u>480,863</u>	<u>536,845</u>	<u>563,414</u>	<u>516,350</u>	<u>555,312</u>
<b>Total, Method of Financing</b>	<u>\$ 591,408,307</u>	<u>\$ 653,731,051</u>	<u>\$ 709,528,859</u>	<u>\$ 905,369,095</u>	<u>\$ 952,982,574</u>	<u>\$ 760,883,774</u>	<u>\$ 817,055,280</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: EMPLOYEES RETIREMENT SYSTEM</b>							
<b>A.1.1. Strategy: RETIREMENT CONTRIBUTIONS</b> Retirement Contributions. Estimated.	\$ 121,439,846	\$ 146,063,176	\$ 151,477,670	\$ 235,984,583	\$ 235,984,583	\$ 152,235,059	\$ 152,996,234
<b>A.1.2. Strategy: GROUP INSURANCE</b> Group Insurance Contributions. Estimated.	<u>\$ 469,968,461</u>	<u>\$ 507,667,875</u>	<u>\$ 558,051,189</u>	<u>\$ 669,384,512</u>	<u>\$ 716,997,991</u>	<u>\$ 608,648,715</u>	<u>\$ 664,059,046</u>
<b>Total, Goal A: EMPLOYEES RETIREMENT SYSTEM</b>	<u>\$ 591,408,307</u>	<u>\$ 653,731,051</u>	<u>\$ 709,528,859</u>	<u>\$ 905,369,095</u>	<u>\$ 952,982,574</u>	<u>\$ 760,883,774</u>	<u>\$ 817,055,280</u>
<b>Grand Total, RETIREMENT AND GROUP INSURANCE</b>	<u>\$ 591,408,307</u>	<u>\$ 653,731,051</u>	<u>\$ 709,528,859</u>	<u>\$ 905,369,095</u>	<u>\$ 952,982,574</u>	<u>\$ 760,883,774</u>	<u>\$ 817,055,280</u>

## SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 99,249,982	\$ 102,949,326	\$ 105,621,003	\$ 111,446,479	\$ 112,331,895	\$ 111,446,479	\$ 112,331,895
General Revenue Dedicated Accounts, estimated	2,548,040	2,639,611	2,697,730	2,698,842	2,701,134	2,698,842	2,701,134

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**  
(Continued)

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Federal Funds, estimated	61,829,486	64,104,018	66,630,814	60,963,180	60,303,220	60,963,180	60,303,220
Other Special State Funds, estimated	<u>124,481</u>	<u>128,439</u>	<u>131,042</u>	<u>130,872</u>	<u>130,779</u>	<u>130,872</u>	<u>130,779</u>
<b>Total, Method of Financing</b>	<u>\$ 163,751,989</u>	<u>\$ 169,821,394</u>	<u>\$ 175,080,589</u>	<u>\$ 175,239,373</u>	<u>\$ 175,467,028</u>	<u>\$ 175,239,373</u>	<u>\$ 175,467,028</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>							
Comptroller - Social Security.							
<b>A.1.1. Strategy: STATE MATCH -- EMPLOYER</b> State Match — Employer. Estimated.	\$ 154,589,780	\$ 161,902,937	\$ 167,914,386	\$ 168,753,958	\$ 169,597,728	\$ 168,753,958	\$ 169,597,728
<b>A.1.2. Strategy: BENEFIT REPLACEMENT PAY</b> Benefit Replacement Pay. Estimated.	<u>\$ 9,162,209</u>	<u>\$ 7,918,457</u>	<u>\$ 7,166,203</u>	<u>\$ 6,485,415</u>	<u>\$ 5,869,300</u>	<u>\$ 6,485,415</u>	<u>\$ 5,869,300</u>
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	<u>\$ 163,751,989</u>	<u>\$ 169,821,394</u>	<u>\$ 175,080,589</u>	<u>\$ 175,239,373</u>	<u>\$ 175,467,028</u>	<u>\$ 175,239,373</u>	<u>\$ 175,467,028</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	<u>\$ 163,751,989</u>	<u>\$ 169,821,394</u>	<u>\$ 175,080,589</u>	<u>\$ 175,239,373</u>	<u>\$ 175,467,028</u>	<u>\$ 175,239,373</u>	<u>\$ 175,467,028</u>

**BOND DEBT SERVICE PAYMENTS**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 25,174,867	\$ 18,958,112	\$ 26,080,960	\$ 31,892,914	\$ 30,000,475	\$ 27,941,796	\$ 26,049,357
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund	1,044,118	961,879	1,044,118	0	0	0	0

**BOND DEBT SERVICE PAYMENTS**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Federal Funds	2,361,154	2,361,154	2,361,154	0	0	3,327,315	3,327,315
Subtotal, Federal Funds	\$ 3,405,272	\$ 3,323,033	\$ 3,405,272	\$ 0	\$ 0	\$ 3,327,315	\$ 3,327,315
<u>Other Funds</u>							
Current Fund Balance	132,836	1,243	0	0	0	0	0
MH Collections for Patient Support and Maintenance	112,122	470,963	470,963	0	0	470,963	470,963
MH Appropriated Receipts	15,828	1,339,617	1,339,617	0	0	15,828	15,828
ID Collections for Patient Support and Maintenance	120,063	120,063	120,063	0	0	120,063	120,063
ID Appropriated Receipts	16,949	16,949	16,949	0	0	16,949	16,949
Subtotal, Other Funds	\$ 397,798	\$ 1,948,835	\$ 1,947,592	\$ 0	\$ 0	\$ 623,803	\$ 623,803
<b>Total, Method of Financing</b>	<u>\$ 28,977,937</u>	<u>\$ 24,229,980</u>	<u>\$ 31,433,824</u>	<u>\$ 31,892,914</u>	<u>\$ 30,000,475</u>	<u>\$ 31,892,914</u>	<u>\$ 30,000,475</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> BOND DEBT SERVICE	\$ 28,977,937	\$ 24,229,980	\$ 31,433,824	\$ 31,892,914	\$ 30,000,475	\$ 31,892,914	\$ 30,000,475 & UB
To Texas Public Finance Authority for Payment of Bond Debt Service.							
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 28,977,937</u>	<u>\$ 24,229,980</u>	<u>\$ 31,433,824</u>	<u>\$ 31,892,914</u>	<u>\$ 30,000,475</u>	<u>\$ 31,892,914</u>	<u>\$ 30,000,475</u>

**LEASE PAYMENTS**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 6,111,287	\$ 6,206,356	\$ 2,483,243	\$ 1,968,785	\$ 1,456,596	\$ 1,968,785	\$ 1,456,596
<b>Total, Method of Financing</b>	<u>\$ 6,111,287</u>	<u>\$ 6,206,356</u>	<u>\$ 2,483,243</u>	<u>\$ 1,968,785</u>	<u>\$ 1,456,596</u>	<u>\$ 1,968,785</u>	<u>\$ 1,456,596</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> LEASE PAYMENTS	\$ 6,111,287	\$ 6,206,356	\$ 2,483,243	\$ 1,968,785	\$ 1,456,596 & UB	\$ 1,968,785	\$ 1,456,596 & UB
To TFC for Payment to TPFA.							
<b>Grand Total, LEASE PAYMENTS</b>	<u>\$ 6,111,287</u>	<u>\$ 6,206,356</u>	<u>\$ 2,483,243</u>	<u>\$ 1,968,785</u>	<u>\$ 1,456,596</u>	<u>\$ 1,968,785</u>	<u>\$ 1,456,596</u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(General Revenue)**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Department of Aging and Disability Services	\$ 2,385,156,265	\$ 2,523,544,144	\$ 2,069,331,222	\$ 1,834,195,656	\$ 1,986,250,362	\$ 1,666,027,735	\$ 1,700,363,230
Department of Assistive and Rehabilitative Services	102,856,973	113,712,752	105,160,868	127,663,280	150,978,753	105,723,415	103,024,706
Department of Family and Protective Services	638,348,380	736,436,817	779,378,947	927,259,483	932,836,174	834,763,242	852,675,492
Department of State Health Services	1,065,924,948	1,316,016,216	1,277,627,212	1,415,085,619	1,465,812,926	1,300,994,240	1,297,969,794
Health and Human Services Commission	<u>8,935,864,745</u>	<u>9,310,336,091</u>	<u>10,447,999,350</u>	<u>12,154,007,311</u>	<u>13,033,916,053</u>	<u>11,115,394,148</u>	<u>11,270,920,377</u>
Subtotal, Health and Human Services	<u>\$ 13,128,151,311</u>	<u>\$ 14,000,046,020</u>	<u>\$ 14,679,497,599</u>	<u>\$ 16,458,211,349</u>	<u>\$ 17,569,794,268</u>	<u>\$ 15,022,902,780</u>	<u>\$ 15,224,953,599</u>
Retirement and Group Insurance	369,330,190	407,987,705	440,029,980	555,918,506	585,313,681	482,642,836	522,493,455
Social Security and Benefit Replacement Pay	<u>99,249,982</u>	<u>102,949,326</u>	<u>105,621,003</u>	<u>111,446,479</u>	<u>112,331,895</u>	<u>111,446,479</u>	<u>112,331,895</u>
Subtotal, Employee Benefits	<u>\$ 468,580,172</u>	<u>\$ 510,937,031</u>	<u>\$ 545,650,983</u>	<u>\$ 667,364,985</u>	<u>\$ 697,645,576</u>	<u>\$ 594,089,315</u>	<u>\$ 634,825,350</u>
Bond Debt Service Payments	25,174,867	18,958,112	26,080,960	31,892,914	30,000,475	27,941,796	26,049,357
Lease Payments	<u>6,111,287</u>	<u>6,206,356</u>	<u>2,483,243</u>	<u>1,968,785</u>	<u>1,456,596</u>	<u>1,968,785</u>	<u>1,456,596</u>
Subtotal, Debt Service	<u>\$ 31,286,154</u>	<u>\$ 25,164,468</u>	<u>\$ 28,564,203</u>	<u>\$ 33,861,699</u>	<u>\$ 31,457,071</u>	<u>\$ 29,910,581</u>	<u>\$ 27,505,953</u>
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u><b>\$ 13,628,017,637</b></u>	<u><b>\$ 14,536,147,519</b></u>	<u><b>\$ 15,253,712,785</b></u>	<u><b>\$ 17,159,438,033</b></u>	<u><b>\$ 18,298,896,915</b></u>	<u><b>\$ 15,646,902,676</b></u>	<u><b>\$ 15,887,284,902</b></u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(General Revenue - Dedicated)**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Department of Aging and Disability Services	\$ 61,561,811	\$ 65,694,702	\$ 65,694,701	\$ 65,694,701	\$ 65,694,701	\$ 81,194,701	\$ 81,194,702
Department of Assistive and Rehabilitative Services	17,249,988	15,645,926	19,272,351	19,188,023	19,188,022	26,009,759	20,737,855
Department of Family and Protective Services	5,696,520	5,685,702	5,685,701	5,685,702	5,685,701	5,685,702	5,685,701
Department of State Health Services	<u>512,946,053</u>	<u>508,495,099</u>	<u>478,529,531</u>	<u>338,567,056</u>	<u>337,729,416</u>	<u>336,067,056</u>	<u>335,229,416</u>
Subtotal, Health and Human Services	<u>\$ 597,454,372</u>	<u>\$ 595,521,429</u>	<u>\$ 569,182,284</u>	<u>\$ 429,135,482</u>	<u>\$ 428,297,840</u>	<u>\$ 448,957,218</u>	<u>\$ 442,847,674</u>
Retirement and Group Insurance	9,303,104	10,294,765	11,123,226	12,701,683	13,337,474	11,947,994	12,852,997
Social Security and Benefit Replacement Pay	<u>2,548,040</u>	<u>2,639,611</u>	<u>2,697,730</u>	<u>2,698,842</u>	<u>2,701,134</u>	<u>2,698,842</u>	<u>2,701,134</u>
Subtotal, Employee Benefits	<u>\$ 11,851,144</u>	<u>\$ 12,934,376</u>	<u>\$ 13,820,956</u>	<u>\$ 15,400,525</u>	<u>\$ 16,038,608</u>	<u>\$ 14,646,836</u>	<u>\$ 15,554,131</u>
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u><u>\$ 609,305,516</u></u>	<u><u>\$ 608,455,805</u></u>	<u><u>\$ 583,003,240</u></u>	<u><u>\$ 444,536,007</u></u>	<u><u>\$ 444,336,448</u></u>	<u><u>\$ 463,604,054</u></u>	<u><u>\$ 458,401,805</u></u>



**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(Federal Funds)**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Department of Aging and Disability Services	\$ 3,674,461,650	\$ 3,775,829,980	\$ 3,042,882,162	\$ 2,599,143,810	\$ 2,796,462,816	\$ 2,368,219,296	\$ 2,386,210,140
Department of Assistive and Rehabilitative Services	434,236,312	453,349,365	484,505,506	485,334,065	472,268,576	474,421,548	490,214,312
Department of Family and Protective Services	712,195,383	756,594,921	811,440,100	773,745,342	778,189,472	771,515,800	780,309,431
Department of State Health Services	1,112,328,312	1,220,447,202	1,151,770,029	1,163,692,311	1,165,246,848	1,158,788,568	1,159,253,226
Health and Human Services Commission	<u>13,974,880,632</u>	<u>14,290,058,492</u>	<u>16,241,163,920</u>	<u>17,751,065,672</u>	<u>19,022,881,370</u>	<u>16,122,447,673</u>	<u>16,310,746,314</u>
Subtotal, Health and Human Services	<u>\$ 19,908,102,289</u>	<u>\$ 20,496,279,960</u>	<u>\$ 21,731,761,717</u>	<u>\$ 22,772,981,200</u>	<u>\$ 24,235,049,082</u>	<u>\$ 20,895,392,885</u>	<u>\$ 21,126,733,423</u>
Retirement and Group Insurance	212,373,341	235,003,612	257,894,790	336,212,061	353,768,005	265,776,594	281,153,516
Social Security and Benefit Replacement Pay	<u>61,829,486</u>	<u>64,104,018</u>	<u>66,630,814</u>	<u>60,963,180</u>	<u>60,303,220</u>	<u>60,963,180</u>	<u>60,303,220</u>
Subtotal, Employee Benefits	<u>\$ 274,202,827</u>	<u>\$ 299,107,630</u>	<u>\$ 324,525,604</u>	<u>\$ 397,175,241</u>	<u>\$ 414,071,225</u>	<u>\$ 326,739,774</u>	<u>\$ 341,456,736</u>
Bond Debt Service Payments	<u>3,405,272</u>	<u>3,323,033</u>	<u>3,405,272</u>	<u>0</u>	<u>0</u>	<u>3,327,315</u>	<u>3,327,315</u>
Subtotal, Debt Service	<u>\$ 3,405,272</u>	<u>\$ 3,323,033</u>	<u>\$ 3,405,272</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,327,315</u>	<u>\$ 3,327,315</u>
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u><u>\$ 20,185,710,388</u></u>	<u><u>\$ 20,798,710,623</u></u>	<u><u>\$ 22,059,692,593</u></u>	<u><u>\$ 23,170,156,441</u></u>	<u><u>\$ 24,649,120,307</u></u>	<u><u>\$ 21,225,459,974</u></u>	<u><u>\$ 21,471,517,474</u></u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(Other Funds)**

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Department of Aging and Disability Services	\$ 29,772,111	\$ 28,905,676	\$ 41,970,384	\$ 116,573,663	\$ 22,585,939	\$ 22,536,903	\$ 22,423,525
Department of Assistive and Rehabilitative Services	19,746,918	20,465,427	20,373,366	20,848,366	20,348,366	20,293,149	20,293,149
Department of Family and Protective Services	8,028,890	9,383,657	9,219,379	8,208,933	8,254,491	9,701,222	9,745,987
Department of State Health Services	265,775,307	281,609,254	269,965,384	346,679,051	258,083,811	255,058,913	255,058,913
Health and Human Services Commission	<u>506,669,575</u>	<u>589,652,399</u>	<u>569,238,830</u>	<u>439,794,250</u>	<u>436,311,037</u>	<u>441,147,510</u>	<u>437,821,258</u>
Subtotal, Health and Human Services	<u>\$ 829,992,801</u>	<u>\$ 930,016,413</u>	<u>\$ 910,767,343</u>	<u>\$ 932,104,263</u>	<u>\$ 745,583,644</u>	<u>\$ 748,737,697</u>	<u>\$ 745,342,832</u>
Retirement and Group Insurance	401,672	444,969	480,863	536,845	563,414	516,350	555,312
Social Security and Benefit Replacement Pay	<u>124,481</u>	<u>128,439</u>	<u>131,042</u>	<u>130,872</u>	<u>130,779</u>	<u>130,872</u>	<u>130,779</u>
Subtotal, Employee Benefits	<u>\$ 526,153</u>	<u>\$ 573,408</u>	<u>\$ 611,905</u>	<u>\$ 667,717</u>	<u>\$ 694,193</u>	<u>\$ 647,222</u>	<u>\$ 686,091</u>
Bond Debt Service Payments	<u>397,798</u>	<u>1,948,835</u>	<u>1,947,592</u>	<u>0</u>	<u>0</u>	<u>623,803</u>	<u>623,803</u>
Subtotal, Debt Service	<u>\$ 397,798</u>	<u>\$ 1,948,835</u>	<u>\$ 1,947,592</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 623,803</u>	<u>\$ 623,803</u>
Less Interagency Contracts	<u>\$ 511,003,322</u>	<u>\$ 601,453,026</u>	<u>\$ 570,782,966</u>	<u>\$ 444,871,428</u>	<u>\$ 441,367,244</u>	<u>\$ 444,313,338</u>	<u>\$ 440,952,923</u>
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 319,913,430</u>	<u>\$ 331,085,630</u>	<u>\$ 342,543,874</u>	<u>\$ 487,900,552</u>	<u>\$ 304,910,593</u>	<u>\$ 305,695,384</u>	<u>\$ 305,699,803</u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(All Funds)**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Department of Aging and Disability Services	\$ 6,150,951,837	\$ 6,393,974,502	\$ 5,219,878,469	\$ 4,615,607,830	\$ 4,870,993,818	\$ 4,137,978,635	\$ 4,190,191,597
Department of Assistive and Rehabilitative Services	574,090,191	603,173,470	629,312,091	653,033,734	662,783,717	626,447,871	634,270,022
Department of Family and Protective Services	1,364,269,173	1,508,101,097	1,605,724,127	1,714,899,460	1,724,965,838	1,621,665,966	1,648,416,611
Department of State Health Services	2,956,974,620	3,326,567,771	3,177,892,156	3,264,024,037	3,226,873,001	3,050,908,777	3,047,511,349
Health and Human Services Commission	<u>23,417,414,952</u>	<u>24,190,046,982</u>	<u>27,258,402,100</u>	<u>30,344,867,233</u>	<u>32,493,108,460</u>	<u>27,678,989,331</u>	<u>28,019,487,949</u>
Subtotal, Health and Human Services	<u>\$ 34,463,700,773</u>	<u>\$36,021,863,822</u>	<u>\$37,891,208,943</u>	<u>\$40,592,432,294</u>	<u>\$42,978,724,834</u>	<u>\$37,115,990,580</u>	<u>\$37,539,877,528</u>
Retirement and Group Insurance	591,408,307	653,731,051	709,528,859	905,369,095	952,982,574	760,883,774	817,055,280
Social Security and Benefit Replacement Pay	<u>163,751,989</u>	<u>169,821,394</u>	<u>175,080,589</u>	<u>175,239,373</u>	<u>175,467,028</u>	<u>175,239,373</u>	<u>175,467,028</u>
Subtotal, Employee Benefits	<u>\$ 755,160,296</u>	<u>\$ 823,552,445</u>	<u>\$ 884,609,448</u>	<u>\$ 1,080,608,468</u>	<u>\$ 1,128,449,602</u>	<u>\$ 936,123,147</u>	<u>\$ 992,522,308</u>
Bond Debt Service Payments	28,977,937	24,229,980	31,433,824	31,892,914	30,000,475	31,892,914	30,000,475
Lease Payments	<u>6,111,287</u>	<u>6,206,356</u>	<u>2,483,243</u>	<u>1,968,785</u>	<u>1,456,596</u>	<u>1,968,785</u>	<u>1,456,596</u>
Subtotal, Debt Service	<u>\$ 35,089,224</u>	<u>\$ 30,436,336</u>	<u>\$ 33,917,067</u>	<u>\$ 33,861,699</u>	<u>\$ 31,457,071</u>	<u>\$ 33,861,699</u>	<u>\$ 31,457,071</u>
Less Interagency Contracts	<u>\$ 511,003,322</u>	<u>\$ 601,453,026</u>	<u>\$ 570,782,966</u>	<u>\$ 444,871,428</u>	<u>\$ 441,367,244</u>	<u>\$ 444,313,338</u>	<u>\$ 440,952,923</u>
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 34,742,946,971</u>	<u>\$36,274,399,577</u>	<u>\$38,238,952,492</u>	<u>\$41,262,031,033</u>	<u>\$43,697,264,263</u>	<u>\$37,641,662,088</u>	<u>\$38,122,903,984</u>
Number of Full-Time-Equivalents (FTE)	53,537.8	54,308.2	57,491.5	58,052.8	58,194.2	57,194.2	57,210.6

**ARTICLE III - EDUCATION**

**LEGISLATIVE BUDGET RECOMMENDATIONS**

For the Fiscal Years Ending August 31, 2016 and 2017

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Texas A&M University - Kingsville .....	III-95	The University of Texas Southwestern Medical Center at Dallas .....	III-194
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The University of Texas Rio Grande Valley School of Medicine.....	III-215	Texas A&M Engineering Extension Service.....	III-289
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The University of Texas Health Center at Tyler.....	III-220	Texas A&M Veterinary Medical Diagnostic Laboratory.....	III-298
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**TEXAS EDUCATION AGENCY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 137,084,704	\$ 166,466,564	\$ 150,708,642	\$ 222,253,949	\$ 217,370,198	\$ 135,106,510	\$ 135,106,509
Available School Fund No. 002, estimated	2,173,975,165	1,229,400,000	1,242,300,000	1,286,239,796	1,286,239,796	1,362,300,000	1,374,500,000
Instructional Materials Fund No. 003	210,363,567	534,831,705	421,584,562	478,265,499	478,293,359	529,684,784	529,684,784
Foundation School Fund No. 193, estimated	9,508,391,159	13,471,643,934	14,002,519,047	13,843,103,971	13,579,896,446	13,745,325,139	13,087,360,740
Certification and Assessment Fees (General Revenue Fund)	23,664,085	25,295,506	25,319,631	25,563,080	25,698,669	25,336,590	25,336,590
GR MOE for Temporary Assistance for Needy Families	2,000,000	0	0	0	0	0	0
Lottery Proceeds, estimated	1,148,515,795	1,202,200,000	1,224,700,000	1,039,775,000	1,039,775,000	1,229,400,000	1,234,200,000
Educator Excellence Fund No. 5135	18,880,462	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000
Subtotal, General Revenue Fund	<u>\$ 13,222,874,937</u>	<u>\$16,645,837,709</u>	<u>\$17,083,131,882</u>	<u>\$16,911,201,295</u>	<u>\$16,643,273,468</u>	<u>\$17,043,153,023</u>	<u>\$16,402,188,623</u>
<u>General Revenue Fund - Dedicated</u>							
Read to Succeed Account No. 5027	20,775	0	0	0	0	0	0
YMCA License Plates Account No. 5089	310	0	0	0	0	0	0
Knights of Columbus Plates	29,567	0	0	0	0	0	0
Share the Road Plates	234,469	0	0	0	0	0	0
Specialty License Plates General	10,457	31,906	33,496	32,701	32,701	32,701	32,701
Subtotal, General Revenue Fund - Dedicated	<u>\$ 295,578</u>	<u>\$ 31,906</u>	<u>\$ 33,496</u>	<u>\$ 32,701</u>	<u>\$ 32,701</u>	<u>\$ 32,701</u>	<u>\$ 32,701</u>
<u>Federal Funds</u>							
Federal Health, Education and Welfare Fund No. 148	3,164,529,947	2,919,735,864	3,010,256,074	3,011,295,717	3,011,000,739	3,010,470,717	3,010,175,739
Federal School Lunch Fund No. 171	1,791,689,201	1,855,576,273	1,926,415,446	2,008,828,370	2,094,805,628	2,008,828,370	2,094,805,628
Federal American Recovery and Reinvestment Fund	9,863,935	1,423,457	0	0	0	0	0
Federal Funds	13,267,266	9,388,477	8,969,038	8,969,038	8,969,038	8,969,038	8,969,038
Subtotal, Federal Funds	<u>\$ 4,979,350,349</u>	<u>\$ 4,786,124,071</u>	<u>\$ 4,945,640,558</u>	<u>\$ 5,029,093,125</u>	<u>\$ 5,114,775,405</u>	<u>\$ 5,028,268,125</u>	<u>\$ 5,113,950,405</u>
<u>Other Funds</u>							
Permanent School Fund No. 044	15,177,284	20,743,022	30,164,274	30,162,203	30,162,203	30,162,203	30,162,203
Property Tax Relief Fund, estimated	2,970,615,034	2,666,200,000	2,700,700,000	2,868,075,000	2,868,075,000	2,904,500,000	3,076,200,000
Economic Stabilization Fund	1,750,000,000	0	0	0	0	0	0
Appropriated Receipts, estimated	1,077,773,653	1,182,900,000	1,421,500,000	1,514,793,439	1,715,521,731	1,721,300,000	2,029,200,000
Interagency Contracts	13,447,320	12,480,744	12,372,713	12,372,713	12,372,713	12,372,713	12,372,713

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
License Plate Trust Fund Account No. 0802	0	325,000	325,000	325,000	325,000	325,000	325,000
Subtotal, Other Funds	<u>\$ 5,827,013,291</u>	<u>\$ 3,882,648,766</u>	<u>\$ 4,165,061,987</u>	<u>\$ 4,425,728,355</u>	<u>\$ 4,626,456,647</u>	<u>\$ 4,668,659,916</u>	<u>\$ 5,148,259,916</u>
<b>Total, Method of Financing</b>	<u>\$ 24,029,534,155</u>	<u>\$25,314,642,452</u>	<u>\$26,193,867,923</u>	<u>\$26,366,055,476</u>	<u>\$26,384,538,221</u>	<u>\$26,740,113,765</u>	<u>\$26,664,431,645</u>
<b>This bill pattern represents an estimated 63.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	752.2	777.1	844.0	885.0	885.0	817.0	817.0
<b>Schedule of Exempt Positions:</b>							
Commissioner of Education, Group 8	\$215,000	\$215,000	\$215,000	\$186,300	\$186,300	\$215,000	\$215,000
Permanent School Fund Chief Investment Officer	199,653	199,653	259,000	0	0	375,000	375,000
<b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE ED SYS LDRSP GUID'CE RES'S</b>							
Provide Education System Leadership, Guidance, and Resources.							
<b>A.1.1. Strategy:</b> FSP - EQUALIZED OPERATIONS Foundation School Program - Equalized Operations.	\$ 17,824,194,574	\$ 18,912,017,156	\$ 19,838,417,160	\$ 19,714,782,091	\$ 19,602,387,597	\$ 20,194,000,000	\$ 20,086,300,000
<b>A.1.2. Strategy:</b> FSP - EQUALIZED FACILITIES Foundation School Program - Equalized Facilities.	\$ 634,793,505	\$ 645,000,000	\$ 562,100,000	\$ 643,354,836	\$ 695,270,098	\$ 577,200,000	\$ 525,800,000
<b>A.2.1. Strategy:</b> STATEWIDE EDUCATIONAL PROGRAMS	\$ 148,366,021	\$ 170,113,411	\$ 164,807,755	\$ 202,981,897	\$ 201,686,919	\$ 153,831,897	\$ 153,536,919
<b>A.2.2. Strategy:</b> ACHIEVEMENT OF STUDENTS AT RISK Resources for Low-income and Other At-risk Students.	\$ 1,606,665,901	\$ 1,518,225,554	\$ 1,530,849,937	\$ 1,530,849,937	\$ 1,530,849,937	\$ 1,530,024,937	\$ 1,530,024,937
<b>A.2.3. Strategy:</b> STUDENTS WITH DISABILITIES Resources for Mentally/Physically Disabled Students.	\$ 1,034,251,188	\$ 972,262,984	\$ 1,042,228,004	\$ 1,042,228,004	\$ 1,042,228,004	\$ 1,042,228,004	\$ 1,042,228,004
<b>A.2.4. Strategy:</b> SCHOOL IMPROVEMENT & SUPPORT PGMS Grants for School and Program Improvement and Innovation.	\$ 150,489,848	\$ 146,676,990	\$ 149,474,252	\$ 149,524,252	\$ 149,524,252	\$ 149,474,252	\$ 149,474,251
<b>A.2.5. Strategy:</b> ADULT EDUCATION & FAMILY LITERACY Adult Education and Family Literacy.	<u>\$ 69,339,103</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal A: PROVIDE ED SYS LDRSP GUID'CE RES'S</b>	<u>\$ 21,468,100,140</u>	<u>\$22,364,296,095</u>	<u>\$23,287,877,108</u>	<u>\$23,283,721,017</u>	<u>\$23,221,946,807</u>	<u>\$23,646,759,090</u>	<u>\$23,487,364,111</u>

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B. Goal:</b> PROVIDE SYSTEM OVERSIGHT & SUPPORT							
<b>B.1.1. Strategy:</b> ASSESSMENT & ACCOUNTABILITY SYSTEM	\$ 93,137,717	\$ 83,893,837	\$ 82,239,756	\$ 101,675,601	\$ 97,699,601	\$ 85,029,462	\$ 85,029,462
<b>B.2.1. Strategy:</b> TECHNOLOGY/INSTRUCTIONAL MATERIALS Technology and Instructional Materials.	\$ 212,749,284	\$ 536,602,467	\$ 423,335,208	\$ 479,968,838	\$ 479,968,837	\$ 531,434,663	\$ 531,434,663
<b>B.2.2. Strategy:</b> HEALTH AND SAFETY	\$ 12,950,477	\$ 18,351,583	\$ 14,154,802	\$ 16,253,193	\$ 16,253,192	\$ 10,528,053	\$ 10,263,654
<b>B.2.3. Strategy:</b> CHILD NUTRITION PROGRAMS	\$ 1,805,710,964	\$ 1,870,194,614	\$ 1,941,033,787	\$ 2,023,446,711	\$ 2,109,423,969	\$ 2,023,446,711	\$ 2,109,423,969
<b>B.2.4. Strategy:</b> WINDHAM SCHOOL DISTRICT Educational Resources for Prison Inmates.	\$ 47,500,000	\$ 52,500,000	\$ 50,500,000	\$ 52,500,000	\$ 50,500,000	\$ 52,500,000	\$ 50,500,000
<b>B.3.1. Strategy:</b> IMPROVING EDUCATOR QUALITY/LDRSP Improving Educator Quality and Leadership.	\$ 270,221,529	\$ 259,416,296	\$ 258,343,389	\$ 260,093,389	\$ 259,593,389	\$ 257,293,389	\$ 257,293,389
<b>B.3.2. Strategy:</b> AGENCY OPERATIONS	\$ 50,960,490	\$ 54,510,736	\$ 66,803,194	\$ 69,089,942	\$ 69,441,514	\$ 65,888,325	\$ 65,888,325
<b>B.3.3. Strategy:</b> STATE BOARD FOR EDUCATOR CERT State Board for Educator Certification.	\$ 3,778,124	\$ 4,655,624	\$ 4,471,423	\$ 4,696,296	\$ 4,766,115	\$ 4,579,667	\$ 4,579,667
<b>B.3.4. Strategy:</b> CENTRAL ADMINISTRATION	\$ 12,694,712	\$ 14,391,447	\$ 13,435,882	\$ 14,156,946	\$ 14,328,470	\$ 13,870,431	\$ 13,870,431
<b>B.3.5. Strategy:</b> INFORMATION SYSTEMS - TECHNOLOGY	\$ 36,173,648	\$ 39,645,165	\$ 35,488,786	\$ 44,268,955	\$ 44,431,739	\$ 32,599,386	\$ 32,599,386
<b>B.3.6. Strategy:</b> CERTIFICATION EXAM ADMINISTRATION Educator Certification Exam Services - Estimated and Nontransferable.	<u>\$ 15,557,070</u>	<u>\$ 16,184,588</u>	<u>\$ 16,184,588</u>	<u>\$ 16,184,588</u>	<u>\$ 16,184,588</u>	<u>\$ 16,184,588</u>	<u>\$ 16,184,588</u>
<b>Total, Goal B:</b> PROVIDE SYSTEM OVERSIGHT & SUPPORT	<u>\$ 2,561,434,015</u>	<u>\$ 2,950,346,357</u>	<u>\$ 2,905,990,815</u>	<u>\$ 3,082,334,459</u>	<u>\$ 3,162,591,414</u>	<u>\$ 3,093,354,675</u>	<u>\$ 3,177,067,534</u>
<b>Grand Total, TEXAS EDUCATION AGENCY</b>	<u>\$ 24,029,534,155</u>	<u>\$25,314,642,452</u>	<u>\$26,193,867,923</u>	<u>\$26,366,055,476</u>	<u>\$26,384,538,221</u>	<u>\$26,740,113,765</u>	<u>\$26,664,431,645</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 51,263,042	\$ 57,615,889	\$ 63,415,088	\$ 69,653,011	\$ 70,461,892	\$ 63,415,088	\$ 63,415,088
Other Personnel Costs	2,891,819	2,934,104	3,121,136	3,121,136	3,121,136	3,121,136	3,121,136
Professional Fees and Services	184,190,388	188,964,010	184,214,932	207,003,743	202,849,190	169,532,451	170,353,898
Fuels and Lubricants	1,315	2,790	2,728	2,728	2,728	2,728	2,728
Consumable Supplies	142,119	188,561	188,374	190,374	190,374	188,374	188,374
Utilities	116,171	206,118	181,650	183,680	183,680	181,650	181,650
Travel	944,540	1,626,497	1,546,685	1,641,205	1,641,205	1,546,685	1,546,685
Rent - Building	1,048,239	1,119,325	1,149,568	1,197,568	1,197,568	1,149,568	1,149,568
Rent - Machine and Other	1,039,067	1,287,618	1,179,950	1,354,950	1,354,950	1,179,950	1,179,950
Other Operating Expense	85,503,608	186,695,591	153,842,060	173,221,784	173,077,953	170,597,080	170,506,431
Client Services	25,196,187	25,654,431	25,735,198	25,929,579	25,869,164	25,929,579	25,869,164



**TEXAS EDUCATION AGENCY**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Grants	23,675,414,825	24,848,046,124	25,759,262,118	25,880,112,282	25,902,144,945	26,303,241,040	26,226,888,537
Capital Expenditures	<u>1,782,835</u>	<u>301,394</u>	<u>28,436</u>	<u>2,443,436</u>	<u>2,443,436</u>	<u>28,436</u>	<u>28,436</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 24,029,534,155</u>	<u>\$ 25,314,642,452</u>	<u>\$ 26,193,867,923</u>	<u>\$ 26,366,055,476</u>	<u>\$ 26,384,538,221</u>	<u>\$ 26,740,113,765</u>	<u>\$ 26,664,431,645</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,354,087	\$ 4,034,167	\$ 4,117,271	\$	\$	\$ 4,137,857	\$ 4,158,546
Group Insurance	9,504,889	10,267,342	11,271,460			12,403,605	13,654,665
Social Security	4,005,397	4,194,880	4,281,295			4,302,701	4,324,215
Benefits Replacement	<u>149,528</u>	<u>129,230</u>	<u>116,953</u>			<u>105,842</u>	<u>95,787</u>
Subtotal, Employee Benefits	<u>\$ 17,013,901</u>	<u>\$ 18,625,619</u>	<u>\$ 19,786,979</u>	<u>\$</u>	<u>\$</u>	<u>\$ 20,950,005</u>	<u>\$ 22,233,213</u>
<u>Debt Service</u>							
Lease Payments	<u>\$ 402,782</u>	<u>\$ 365,764</u>	<u>\$ 280,881</u>	<u>\$</u>	<u>\$</u>	<u>\$ 277,529</u>	<u>\$ 258,013</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 17,416,683</u>	<u>\$ 18,991,383</u>	<u>\$ 20,067,860</u>	<u>\$</u>	<u>\$</u>	<u>\$ 21,227,534</u>	<u>\$ 22,491,226</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE ED SYS LDRSP GUID'CE RES'S</b>							
<b>Outcome (Results/Impact):</b>							
Four-Year High School Graduation Rate	87.7%	88%	88.3%	88.3%	88.3%	88.3%	88.3%
Five-Year High School Graduation Rate	89.1%	90.4%	91%	91.5%	91.5%	91.5%	91.5%
Four-Year High School GED Rate	1%	0.8%	0.7%	0.7%	0.7%	0.7%	0.7%
Five-Year High School GED Rate	1.4%	1.2%	1.1%	0.9%	0.9%	0.9%	0.9%
Four-Year High School Dropout Rate	6.3%	6.6%	6.6%	6.6%	6.6%	6.6%	6.6%
Five-Year High School Dropout Rate	7.9%	7.1%	7.4%	7.4%	7.4%	7.4%	7.4%
Four-Year Graduation Rate for African American Students	83.5%	84.1%	84.5%	84.5%	84.5%	84.5%	84.5%
Five-Year Graduation Rate for African American Students	84.3%	86.5%	87.1%	87.6%	87.6%	87.6%	87.6%
Four-Year Graduation Rate for Hispanic Students	84.3%	85.1%	85.5%	85.5%	85.5%	85.5%	85.5%
Five-Year Graduation Rate for Hispanic Students	86%	88%	88.1%	88.5%	88.5%	88.5%	88.5%

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Four-Year Graduation Rate for White Students	93%	93%	93.1%	93.1%	93.1%	93.1%	93.1%
Five-Year Graduation Rate for White Students	94%	94.5%	94.5%	94.6%	94.6%	94.6%	94.6%
Four-Year Graduation Rate for Asian American Students	94.4%	93.8%	93%	92.5%	92.5%	92.5%	92.5%
Five-Year Graduation Rate for Asian American Students	96.8%	96.2%	95.8%	95.3%	94.8%	95.3%	94.8%
Four-Year Graduation Rate for American Indian Students	86.7%	85.8%	85.8%	85.8%	85.8%	85.8%	85.8%
Five-Year Graduation Rate for American Indian Students	89.5%	88.6%	88.6%	88.6%	88.6%	88.6%	88.6%
Four-Year Graduation Rate for Pacific Islander Students	89%	89.5%	89.7%	89.7%	89.7%	89.7%	89.7%
Five-Year Graduation Rate for Pacific Islander Students	92.3%	92%	92%	92%	92%	92%	92%
Four-Year Graduation Rate for Economically Disadvantaged Students	85.1%	85.2%	85.3%	85.3%	85.3%	85.3%	85.3%
Five-Year Graduation Rate for Economically Disadvantaged Students	87.9%	88.7%	89%	89.2%	89.2%	89.2%	89.2%
Percent of Students Graduating under the Distinguished Achievement High School Program	13.44%	13.9%	5.84%	3.5%	1.75%	3.5%	1.75%
Percent of Students Receiving Course Credit in Algebra I by the end of the Ninth grade	74.1%	59%	56%	57%	58%	57%	58%
Percent of Students with Disabilities Who Graduate High School	76.7%	77.8%	77%	77%	78%	78%	79%
Percent of Eligible Students Taking Advanced Placement/International Baccalaureate Exams	22.69%	23.1%	23.54%	24.04%	24.59%	24.04%	24.59%
Percentage of AP/IB Exams Taken on Which the Score Qualifies for Potential College Credit or Advanced Placement	47.9%	48.7%	49.5%	50.3%	51.1%	50.3%	51.1%
Percent of Students Exiting Bilingual/ESL Programs Successfully	83.23%	82.63%	82.68%	82.93%	83.43%	82.93%	83.43%
Percent of Students Retained in Grade 5	0.5%	1.5%	1.4%	1.3%	1.2%	1.3%	1.2%
Percent of Students Retained in Grade 8	0.8%	1.1%	1%	0.9%	0.8%	0.9%	0.8%
Percent of Campuses That Meet All System Safeguards	47.1%	47%	49%	53%	55%	53%	55%
<b>A.1.1. Strategy: FSP - EQUALIZED OPERATIONS</b>							
<b>Output (Volume):</b>							
Total Average Daily Attendance (ADA) - Includes Regular and Charter Schools	4,697,243	4,779,290	4,860,730	4,933,895	5,004,571	4,944,349	5,029,407
Total Average Daily Attendance (ADA) - Open-enrollment Charter Schools Only	161,846	183,918	198,794	209,366	220,479	222,996	247,791
Number of Students Served by Compensatory Education Programs and Services	3,121,814	3,173,463	3,238,517	2,915,696	3,107,652	3,320,088	3,402,186
<b>Explanatory:</b>							
Special Education Full-time Equivalents (FTEs)	116,087	117,563	113,196	105,878	103,511	105,878	103,511
Compensatory Education Student Count	3,121,929	3,173,463	3,232,698	3,429,852	3,535,036	3,429,852	3,535,036

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Career and Technical Education Full-time Equivalents (FTEs)	218,676	221,479	237,082	250,916	262,179	250,916	262,179
Bilingual Education/English as a Second Language Average Daily Attendance	754,308	767,881	783,867	812,197	832,746	812,197	832,746
Gifted and Talented Average Daily Attendance	224,591	231,669	230,758	235,301	238,401	235,301	238,401
<b>A.1.2. Strategy: FSP - EQUALIZED FACILITIES</b>							
<b>Output (Volume):</b>							
Total Amount of State and Local Funds Allocated for Debt for Facilities (Billions)	5.17	6.74	7.69	8.23	8.63	8.23	8.63
<b>A.2.1. Strategy: STATEWIDE EDUCATIONAL PROGRAMS</b>							
<b>Output (Volume):</b>							
Number of Students Served in Early Childhood School Ready Program	44,526	48,097	45,421	45,875	46,334	48,097	48,097
Number of Students Served in Summer School Programs for Limited English-proficient Students	56,902	56,795	55,000	55,000	56,000	56,000	56,000
<b>A.2.2. Strategy: ACHIEVEMENT OF STUDENTS AT RISK</b>							
<b>Output (Volume):</b>							
Number of Title I Campuses That Meet All System Safeguard Measures	87	86	87	88	89	88	89
<b>A.2.3. Strategy: STUDENTS WITH DISABILITIES</b>							
<b>Output (Volume):</b>							
Number of Students Served by Regional Day Schools for the Deaf	4,838	4,838	4,893	4,900	5,000	4,900	5,000
Number of Students Served by Statewide Programs for the Visually Impaired	9,132	9,127	9,388	9,400	9,500	9,300	9,400
<b>A.2.4. Strategy: SCHOOL IMPROVEMENT &amp; SUPPORT PGMS</b>							
<b>Output (Volume):</b>							
Number of Case-Managed Students Participating in Communities in Schools	63,527	86,741	81,592	81,592	81,592	86,741	86,741
<b>B. Goal: PROVIDE SYSTEM OVERSIGHT &amp; SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Percent of All Students Passing All Tests Taken	56.34%	63.87%	66%	69%	73%	69%	73%
Percent of African-American Students Passing All Tests Taken	42.36%	50.74%	52%	55%	58%	55%	58%
Percent of Hispanic Students Passing All Tests Taken	48.13%	56.29%	58%	61%	64%	61%	64%
Percent of White Students Passing All Tests Taken	71.37%	78.19%	80%	83%	87%	83%	87%
Percent of Asian-American Students Passing All Tests Taken	83.09%	86.42%	88%	90%	92%	90%	92%
Percent of American Indian Students Passing All Tests Taken	56.13%	64.37%	66%	70%	74%	70%	74%

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of Economically Disadvantaged Students Passing All Tests Taken	44.76%	52.45%	54%	57%	60%	57%	60%
Annual Drug Use and Violence Incident Rate on School Campuses, Per 1,000 Students	15.61	15.84	20.31	19.5	19.3	15.8	15.8
Percent of Original Grant Applications Processed Within 90 Days	98.45%	96.95%	88%	88%	90%	96%	96%
<b>B.2.2. Strategy: HEALTH AND SAFETY</b>							
<b>Output (Volume):</b>							
Number of Students in Disciplinary Alternative Education Programs (DAEPs)	85,450	81,104	91,823	89,068	87,286	81,104	81,104
<b>B.2.3. Strategy: CHILD NUTRITION PROGRAMS</b>							
<b>Output (Volume):</b>							
Average Number of School Lunches Served Daily	3,122,118	3,118,830	3,403,242	3,403,242	3,403,242	3,403,242	3,403,242
Average Number of School Breakfasts Served Daily	1,714,393	1,764,736	1,916,704	1,916,704	1,916,704	1,916,704	1,916,704
<b>B.2.4. Strategy: WINDHAM SCHOOL DISTRICT</b>							
<b>Output (Volume):</b>							
Number of Contact Hours Received by Inmates within the Windham School District	12,391,530	12,271,878	11,917,659	11,917,659	11,917,659	12,271,878	12,271,878
Number of Offenders Earning a Texas Certificate of High School Equivalency or Earning a High School Diploma	5,230	5,095	3,641	3,641	3,641	5,095	5,095
<b>Efficiencies:</b>							
Average Cost Per Contact Hour in the Windham School District	3.83	4.06	3.94	3.94	3.94	3.94	3.94
<b>B.3.2. Strategy: AGENCY OPERATIONS</b>							
<b>Output (Volume):</b>							
Number of LEAs Participating in Interventions Related to Student Assessment Participation	120	120	100	90	80	110	100
Number of Certificates of High School Equivalency Issued	34,211	26,977	23,000	24,000	24,000	27,000	27,000
<b>Efficiencies:</b>							
Internal PSF Managers: Performance in Excess of Assigned Benchmark	102.2%	101.2%	101%	101%	101%	101%	101%
Permanent School Fund (PSF) Investment Expense as a Basis Point of Net Assets	6.24	10.37	12	12	12	12	12

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Explanatory:</b>							
Average Percent Equity Holdings in the Permanent School Fund (PSF)	53.28%	50.46%	45.55%	43.76%	42.01%	43.76%	42.01%
Market Value of the Financial Assets of the Permanent School Fund (PSF) in Billions	26.86	30.71	31.7	32.9	34.2	32.9	34.2

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 14,738,764	\$ 14,614,106	\$ 14,563,978	\$ 15,387,752	\$ 15,187,752	\$ 14,792,752	\$ 14,592,752
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund	3,297	0	0	0	0	0	0
Federal Funds	4,272,509	4,744,604	4,789,974	4,789,974	4,789,974	4,789,974	4,789,974
Subtotal, Federal Funds	<u>\$ 4,275,806</u>	<u>\$ 4,744,604</u>	<u>\$ 4,789,974</u>	<u>\$ 4,789,974</u>	<u>\$ 4,789,974</u>	<u>\$ 4,789,974</u>	<u>\$ 4,789,974</u>
<u>Other Funds</u>							
Appropriated Receipts	1,736,853	2,338,630	3,006,116	3,006,116	3,006,116	3,006,116	3,006,116
Interagency Contracts	1,504,977	1,500,760	1,506,784	1,506,784	1,506,784	1,506,784	1,506,784
Bond Proceeds - General Obligation Bonds	2,902,994	3,357,366	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 6,144,824</u>	<u>\$ 7,196,756</u>	<u>\$ 4,512,900</u>	<u>\$ 4,512,900</u>	<u>\$ 4,512,900</u>	<u>\$ 4,512,900</u>	<u>\$ 4,512,900</u>
<b>Total, Method of Financing</b>	<u>\$ 25,159,394</u>	<u>\$ 26,555,466</u>	<u>\$ 23,866,852</u>	<u>\$ 24,690,626</u>	<u>\$ 24,490,626</u>	<u>\$ 24,095,626</u>	<u>\$ 23,895,626</u>

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	377.2	378.7	374.2	381.2	381.2	374.2	374.2
<b>Schedule of Exempt Positions:</b>							
Superintendent - Group 4	\$118,450	\$124,850	\$124,850	\$135,166	\$139,222	\$124,850	\$124,850
<b>Items of Appropriation:</b>							
<b>A. Goal: ACADEMIC AND LIFE TRAINING</b>							
Provide Necessary Skills/Knowledge to Students with Visual Impairments.							
<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b> Provide Well-balanced Curriculum Including Disability-specific Skills.	\$ 5,398,280	\$ 5,245,494	\$ 5,402,628	\$ 5,402,628	\$ 5,402,628	\$ 5,402,628	\$ 5,402,628
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b> Provide Instruction in Independent Living and Social Skills.	\$ 3,296,815	\$ 3,946,590	\$ 4,017,439	\$ 4,017,439	\$ 4,017,439	\$ 4,017,439	\$ 4,017,439
<b>A.1.3. Strategy: SHORT-TERM PROGRAMS</b> Provide Summer School and Short-term Programs to Meet Students' Needs.	\$ 1,399,398	\$ 1,343,693	\$ 1,622,739	\$ 1,722,739	\$ 1,722,739	\$ 1,622,739	\$ 1,622,739
<b>A.1.4. Strategy: RELATED AND SUPPORT SERVICES</b> Provide Regular and Short-term Related and Support Services.	<u>\$ 4,454,020</u>	<u>\$ 4,902,121</u>	<u>\$ 4,641,687</u>	<u>\$ 4,870,461</u>	<u>\$ 4,670,461</u>	<u>\$ 4,870,461</u>	<u>\$ 4,670,461</u>
<b>Total, Goal A: ACADEMIC AND LIFE TRAINING</b>	<u>\$ 14,548,513</u>	<u>\$ 15,437,898</u>	<u>\$ 15,684,493</u>	<u>\$ 16,013,267</u>	<u>\$ 15,813,267</u>	<u>\$ 15,913,267</u>	<u>\$ 15,713,267</u>
<b>B. Goal: STATEWIDE RESOURCE CENTER</b>							
Ensure Skills Necessary to Improve Students' Education and Services.							
<b>B.1.1. Strategy: TECHNICAL ASSISTANCE</b> Provide Technical Asst for Families/Programs Serving Visually Impaired.	\$ 2,361,268	\$ 2,278,166	\$ 2,458,102	\$ 2,753,102	\$ 2,753,102	\$ 2,458,102	\$ 2,458,102

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>B.1.2. Strategy:</b> PROF ED IN VISUAL IMPAIRMENT Professional Education in Visual Impairment.	\$ 1,300,151	\$ 1,300,000	\$ 1,300,000	\$ 1,500,000	\$ 1,500,000	\$ 1,300,000	\$ 1,300,000
<b>Total, Goal B:</b> STATEWIDE RESOURCE CENTER	<u>\$ 3,661,419</u>	<u>\$ 3,578,166</u>	<u>\$ 3,758,102</u>	<u>\$ 4,253,102</u>	<u>\$ 4,253,102</u>	<u>\$ 3,758,102</u>	<u>\$ 3,758,102</u>
<b>C. Goal:</b> EDUCATIONAL PROF SALARY INCREASES Estimated Educational Professional Salary Increases.							
<b>C.1.1. Strategy:</b> EDUC PROF SALARY INCREASES Estimated Educational Professional Salary Increases.	\$ 154,491	\$ 229,107	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 1,843,480	\$ 1,989,498	\$ 2,142,183	\$ 2,142,183	\$ 2,142,183	\$ 2,142,183	\$ 2,142,183
<b>D.1.2. Strategy:</b> OTHER SUPPORT SERVICES	\$ 2,048,497	\$ 1,963,431	\$ 2,282,074	\$ 2,282,074	\$ 2,282,074	\$ 2,282,074	\$ 2,282,074
<b>D.1.3. Strategy:</b> FACILITY CONSTRUCT., REPAIR & REHAB Facility Construction, Repair and Rehabilitation.	<u>\$ 2,902,994</u>	<u>\$ 3,357,366</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	<u>\$ 6,794,971</u>	<u>\$ 7,310,295</u>	<u>\$ 4,424,257</u>	<u>\$ 4,424,257</u>	<u>\$ 4,424,257</u>	<u>\$ 4,424,257</u>	<u>\$ 4,424,257</u>
<b>Grand Total, SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED</b>	<u>\$ 25,159,394</u>	<u>\$ 26,555,466</u>	<u>\$ 23,866,852</u>	<u>\$ 24,690,626</u>	<u>\$ 24,490,626</u>	<u>\$ 24,095,626</u>	<u>\$ 23,895,626</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,721,033	\$ 17,390,954	\$ 18,141,400	\$ 18,535,174	\$ 18,535,174	\$ 18,170,174	\$ 18,170,174
Other Personnel Costs	366,865	280,855	260,890	260,890	260,890	260,890	260,890
Professional Fees and Services	283,241	317,760	353,938	353,938	353,938	353,938	353,938
Fuels and Lubricants	95,722	121,500	111,500	111,500	111,500	111,500	111,500
Consumable Supplies	304,805	243,848	305,370	305,370	305,370	305,370	305,370
Utilities	695,475	744,238	720,000	720,000	720,000	720,000	720,000
Travel	202,504	180,779	237,267	237,267	237,267	237,267	237,267
Rent - Building	5,908	0	0	0	0	0	0
Rent - Machine and Other	73,844	41,250	64,400	64,400	64,400	64,400	64,400
Other Operating Expense	1,852,367	1,916,081	1,846,545	2,076,545	2,076,545	1,846,545	1,846,545
Client Services	11,105	7,200	10,700	10,700	10,700	10,700	10,700
Food for Persons - Wards of State	303,468	380,635	390,592	390,592	390,592	390,592	390,592

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Grants	1,020,000	1,004,000	1,055,250	1,055,250	1,055,250	1,055,250	1,055,250
Capital Expenditures	<u>3,223,057</u>	<u>3,926,366</u>	<u>369,000</u>	<u>569,000</u>	<u>369,000</u>	<u>569,000</u>	<u>369,000</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 25,159,394</u>	<u>\$ 26,555,466</u>	<u>\$ 23,866,852</u>	<u>\$ 24,690,626</u>	<u>\$ 24,490,626</u>	<u>\$ 24,095,626</u>	<u>\$ 23,895,626</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 869,566	\$ 1,045,880	\$ 1,067,425	\$	\$	\$ 1,072,762	\$ 1,078,126
Group Insurance	3,109,036	3,358,433	3,642,629			3,959,964	4,306,166
Social Security	1,259,654	1,319,244	1,346,421			1,353,153	1,359,919
Benefits Replacement	<u>92,457</u>	<u>79,906</u>	<u>72,315</u>			<u>65,445</u>	<u>59,228</u>
Subtotal, Employee Benefits	<u>\$ 5,330,713</u>	<u>\$ 5,803,463</u>	<u>\$ 6,128,790</u>	<u>\$</u>	<u>\$</u>	<u>\$ 6,451,324</u>	<u>\$ 6,803,439</u>
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 7,533,115	\$ 10,120,895	\$ 10,885,721	\$	\$	\$ 11,440,934	\$ 10,925,951
Lease Payments	<u>23,975</u>	<u>24,579</u>	<u>26,091</u>			<u>15,709</u>	<u>15,944</u>
Subtotal, Debt Service	<u>\$ 7,557,090</u>	<u>\$ 10,145,474</u>	<u>\$ 10,911,812</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,456,643</u>	<u>\$ 10,941,895</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 12,887,803</u>	<u>\$ 15,948,937</u>	<u>\$ 17,040,602</u>	<u>\$</u>	<u>\$</u>	<u>\$ 17,907,967</u>	<u>\$ 17,745,334</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: ACADEMIC AND LIFE TRAINING</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Students Enrolled in Comprehensive Programs							
Achieving Moderate to Substantial Progress on Every Area of the Core and Expanded Core Curriculum in Which They are Receiving Programming							
	87.67%	87.5%	80%	80%	80%	80%	80%
Percent of Statewide Assessment Tests Passed	58.25%	65.17%	60%	60%	60%	60%	60%



**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled in Day Programming During Regular School Year	176	164	165	165	165	165	165
<b>Efficiencies:</b>							
Average Cost of Instructional Program Per Student Per Day	164.02	170.13	174.17	173.24	174.17	173.24	174.17
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled in Residential Programming During Regular School Year	160	149	155	155	155	155	155
<b>Efficiencies:</b>							
Average Cost of Residential Program Per Student Per Night	70.81	90.09	88.16	88.16	90.31	88.16	90.31
<b>A.1.3. Strategy: SHORT-TERM PROGRAMS</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled in School Year Short-term Programs	212	218	170	187	195	170	170
<b>B. Goal: STATEWIDE RESOURCE CENTER</b>							
<b>B.1.1. Strategy: TECHNICAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Conferences and Workshops Sponsored or Co-sponsored by TSBVI, or at which TSBVI Personnel are Speakers	225	220	220	231	244	220	220
Number of Participants in Conferences and Workshops Sponsored or Co-Sponsored by TSVBI, or at which TSVBI Personnel are Speakers	8,152	6,000	6,000	6,120	6,180	6,000	6,000
<b>B.1.2. Strategy: PROF ED IN VISUAL IMPAIRMENT</b>							
<b>Output (Volume):</b>							
Number of New Students Enrolled in University Coursework for Professional Education in Visual Impairment	108	70	70	94	94	70	70

## SCHOOL FOR THE DEAF

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 17,765,338	\$ 17,924,342	\$ 18,067,911	\$ 19,183,911	\$ 18,629,911	\$ 18,123,466	\$ 18,123,466
Federal Funds	2,076,494	2,077,782	2,061,866	1,957,075	1,957,075	1,957,075	1,957,075
<u>Other Funds</u>							
Appropriated Receipts	5,363,857	7,387,856	7,501,961	7,656,752	7,656,752	7,656,752	7,656,752
Interagency Contracts	457,679	457,679	457,679	457,679	457,679	457,679	457,679
Subtotal, Other Funds	\$ 5,821,536	\$ 7,845,535	\$ 7,959,640	\$ 8,114,431	\$ 8,114,431	\$ 8,114,431	\$ 8,114,431
<b>Total, Method of Financing</b>	\$ 25,663,368	\$ 27,847,659	\$ 28,089,417	\$ 29,255,417	\$ 28,701,417	\$ 28,194,972	\$ 28,194,972

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	457.7	433.5	459.2	469.5	469.5	459.2	459.2
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<b>Schedule of Exempt Positions:</b>							
Superintendent - Group 4	\$122,004	\$128,404	\$128,404	\$128,404	\$128,404	\$128,404	\$128,404

**Items of Appropriation:**

**A. Goal: ACADEMIC, LIFE, AND WORK TRAINING**

Provide Training for Students to Become Productive Citizens.

<b>A.1.1. Strategy:</b> CLASSROOM INSTRUCTION	\$ 6,565,697	\$ 7,272,085	\$ 7,983,788	\$ 7,811,742	\$ 7,811,742	\$ 7,767,297	\$ 7,767,297
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Provide Rigorous Educational Services in the Classroom.

<b>A.1.2. Strategy:</b> RESIDENTIAL PROGRAM	\$ 4,014,125	\$ 4,500,717	\$ 4,408,176	\$ 4,525,535	\$ 4,525,535	\$ 4,500,535	\$ 4,500,535
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Provide After-school Residential Programming.

<b>A.1.3. Strategy:</b> RELATED AND SUPPORT SERVICES	\$ 4,461,061	\$ 5,022,571	\$ 5,110,327	\$ 5,139,494	\$ 5,139,494	\$ 5,044,494	\$ 5,044,494
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Provide Counseling and Other Support Services.

<b>A.1.4. Strategy:</b> CAREER AND TRANSITION PROGRAMS	\$ 1,429,366	\$ 1,692,263	\$ 1,635,163	\$ 2,259,163	\$ 1,705,163	\$ 1,635,163	\$ 1,635,163
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Provide Career & Technical Education and Transition Services.

<b>A.1.5. Strategy:</b> STUDENT TRANSPORTATION	\$ 1,631,183	\$ 2,172,035	\$ 2,006,743	\$ 2,136,743	\$ 2,136,743	\$ 2,011,743	\$ 2,011,743
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Provide Daily & Weekend Home Student Transportation.

<b>Total, Goal A: ACADEMIC, LIFE, AND WORK TRAINING</b>	\$ 18,101,432	\$ 20,659,671	\$ 21,144,197	\$ 21,872,677	\$ 21,318,677	\$ 20,959,232	\$ 20,959,232
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**SCHOOL FOR THE DEAF**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>B. Goal: OUTREACH AND RESOURCE SERVICES</b>							
Promote Outreach and Resource Services.							
<b>B.1.1. Strategy:</b> TECHNICAL ASSISTANCE Provide Statewide Technical Assistance.	\$ 1,383,839	\$ 1,073,785	\$ 1,192,209	\$ 1,156,091	\$ 1,156,091	\$ 1,156,091	\$ 1,156,091
<b>B.1.2. Strategy:</b> STATEWIDE OUTREACH PROGRAMS Provide Statewide Outreach Programs.	<u>\$ 883,780</u>	<u>\$ 903,460</u>	<u>\$ 918,676</u>	<u>\$ 1,295,314</u>	<u>\$ 1,295,314</u>	<u>\$ 1,245,314</u>	<u>\$ 1,245,314</u>
<b>Total, Goal B: OUTREACH AND RESOURCE SERVICES</b>	<u>\$ 2,267,619</u>	<u>\$ 1,977,245</u>	<u>\$ 2,110,885</u>	<u>\$ 2,451,405</u>	<u>\$ 2,451,405</u>	<u>\$ 2,401,405</u>	<u>\$ 2,401,405</u>
<b>C. Goal: EDUCATIONAL PROF SALARY INCREASES</b>							
Estimated Educational Professional Salary Increases.							
<b>C.1.1. Strategy:</b> EDUC PROF SALARY INCREASES Estimated Educational Professional Salary Increases.	\$ 196,762	\$ 305,019	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D. Goal: INDIRECT ADMINISTRATION</b>							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 1,313,213	\$ 1,481,321	\$ 1,513,892	\$ 1,558,892	\$ 1,558,892	\$ 1,513,892	\$ 1,513,892
<b>D.1.2. Strategy:</b> OTHER SUPPORT SERVICES	\$ 3,607,094	\$ 3,424,403	\$ 3,320,443	\$ 3,372,443	\$ 3,372,443	\$ 3,320,443	\$ 3,320,443
<b>D.1.3. Strategy:</b> FACILITY CONSTRUCT., REPAIR & REHAB Facility Construction, Repair and Rehabilitation.	<u>\$ 177,248</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D: INDIRECT ADMINISTRATION</b>	<u>\$ 5,097,555</u>	<u>\$ 4,905,724</u>	<u>\$ 4,834,335</u>	<u>\$ 4,931,335</u>	<u>\$ 4,931,335</u>	<u>\$ 4,834,335</u>	<u>\$ 4,834,335</u>
<b>Grand Total, SCHOOL FOR THE DEAF</b>	<u>\$ 25,663,368</u>	<u>\$ 27,847,659</u>	<u>\$ 28,089,417</u>	<u>\$ 29,255,417</u>	<u>\$ 28,701,417</u>	<u>\$ 28,194,972</u>	<u>\$ 28,194,972</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 19,263,464	\$ 21,080,479	\$ 21,245,907	\$ 21,551,239	\$ 21,551,239	\$ 21,168,294	\$ 21,168,294
Other Personnel Costs	591,789	836,574	1,101,603	1,101,603	1,101,603	1,103,103	1,103,103
Professional Fees and Services	181,098	115,495	216,618	216,618	216,618	216,618	216,618
Fuels and Lubricants	131,634	152,166	110,382	110,382	110,382	110,382	110,382
Consumable Supplies	301,443	225,402	275,285	275,285	275,285	275,285	275,285
Utilities	1,051,677	1,106,551	1,199,238	1,199,238	1,199,238	1,199,238	1,199,238
Travel	140,349	209,072	231,080	231,080	231,080	231,080	231,080
Rent - Building	20,134	18,910	30,600	90,600	90,600	90,600	90,600
Rent - Machine and Other	77,445	74,264	57,933	57,933	57,933	57,933	57,933

**SCHOOL FOR THE DEAF**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Other Operating Expense	2,348,248	2,195,345	2,105,342	2,055,343	2,055,343	2,055,343	2,055,343
Client Services	730,244	905,873	779,395	779,395	779,395	779,395	779,395
Food for Persons - Wards of State	522,329	646,530	482,700	482,700	482,700	482,700	482,700
Capital Expenditures	303,514	280,998	253,334	1,104,001	550,001	425,001	425,001
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 25,663,368</b>	<b>\$ 27,847,659</b>	<b>\$ 28,089,417</b>	<b>\$ 29,255,417</b>	<b>\$ 28,701,417</b>	<b>\$ 28,194,972</b>	<b>\$ 28,194,972</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 1,080,055	\$ 1,299,049	\$ 1,325,809	\$	\$	\$ 1,332,438	\$ 1,339,101
Group Insurance	3,857,785	4,167,245	4,525,372			4,925,701	5,363,092
Social Security	1,452,470	1,521,182	1,552,519			1,560,281	1,568,083
Benefits Replacement	79,748	68,922	62,374			56,449	51,086
Subtotal, Employee Benefits	<u>\$ 6,470,058</u>	<u>\$ 7,056,398</u>	<u>\$ 7,466,074</u>	<u>\$</u>	<u>\$</u>	<u>\$ 7,874,869</u>	<u>\$ 8,321,362</u>

Debt Service

TPFA GO Bond Debt Service	\$ 540,277	\$ 308,601	\$ 1,376,363	\$	\$	\$ 372,396	\$ 355,618
Lease Payments	1,843,822	1,941,638	2,184,792			1,884,050	1,901,942
Subtotal, Debt Service	<u>\$ 2,384,099</u>	<u>\$ 2,250,239</u>	<u>\$ 3,561,155</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,256,446</u>	<u>\$ 2,257,560</u>

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 8,854,157</u>	<u>\$ 9,306,637</u>	<u>\$ 11,027,229</u>	<u>\$</u>	<u>\$</u>	<u>\$ 10,131,315</u>	<u>\$ 10,578,922</u>
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**Performance Measure Targets**

**A. Goal: ACADEMIC, LIFE, AND WORK TRAINING**

**Outcome (Results/Impact):**

Percent of Academic Courses in Which Students Obtain a Passing Grade	89.1%	93.3%	93%	95%	96%	94%	95%
Percent of Graduates Accepted in Postsecondary Education	56.1%	67%	55%	55%	55%	55%	55%
Percent of All Statewide Assessments on which the State Passing Standard is Met or Exceeded	43.6%	46%	38%	39%	40%	39%	40%

**SCHOOL FOR THE DEAF**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled at Texas School for the Deaf	550	580	590	595	600	595	600
<b>Efficiencies:</b>							
Average Cost of Instructional Program Per Student Per Day	82.83	63.21	72.36	70.21	69.62	69.31	68.73
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Residential Students	242	271	280	283	285	283	285
<b>Efficiencies:</b>							
Average Cost of Residential Program Per Student Per Night	66.43	53.92	57.03	57.94	57.53	57.62	57.22
<b>A.1.3. Strategy: RELATED AND SUPPORT SERVICES</b>							
<b>Output (Volume):</b>							
Number of Comprehensive Assessments Conducted for Current Students	200	189	189	189	189	189	189
<b>A.1.4. Strategy: CAREER AND TRANSITION PROGRAMS</b>							
<b>Output (Volume):</b>							
Number of Graduates Accepted into College or Other Post-Secondary Training Programs	23	31	30	30	30	30	30
Number of Students Participating in Career and Transition Work-training Programs	0	167	165	165	165	165	165
<b>A.1.5. Strategy: STUDENT TRANSPORTATION</b>							
<b>Output (Volume):</b>							
Number of Local Students Participating in Daily Transportation	0	304	310	312	315	312	315
Number of Residential Students Transported Home Weekly	0	186	190	195	200	195	200
<b>Efficiencies:</b>							
Average Cost of Transportation per School Day	0	3,868.84	4,566.03	5,134.22	5,134.22	4,566.03	4,566.03

**TEACHER RETIREMENT SYSTEM**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 1,675,013,292	\$ 1,920,602,492	\$ 1,962,256,067	\$ 2,253,679,976	\$ 2,516,854,296	\$ 2,002,929,038	\$ 2,046,454,786
GR Dedicated - Estimated Other Educational and General Income Account No. 770	104,743,693	42,693,837	44,401,590	117,053,510	121,735,650	46,177,654	48,024,760
Teacher Retirement System Trust Account Fund No. 960	<u>83,022,679</u>	<u>89,926,192</u>	<u>106,202,692</u>	<u>122,573,232</u>	<u>80,603,019</u>	<u>122,573,232</u>	<u>80,603,019</u>
<b>Total, Method of Financing</b>	<u>\$ 1,862,779,664</u>	<u>\$ 2,053,222,521</u>	<u>\$ 2,112,860,349</u>	<u>\$ 2,493,306,718</u>	<u>\$ 2,719,192,965</u>	<u>\$ 2,171,679,924</u>	<u>\$ 2,175,082,565</u>

**This bill pattern represents an estimated 3.4% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	477.7	479.6	503.3	503.3	503.3	503.3	503.3
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**Schedule of Exempt Positions:**

Executive Director	\$290,000	\$270,000	\$311,850	\$311,850	\$311,850	\$311,850	\$311,850
Chief Investment Officer	480,000	480,000	480,000	480,000	480,000	480,000	480,000
Deputy Director Investment Officer	294,000	294,000	340,000	340,000	340,000	340,000	340,000
Investment Fund Director	360,000	360,000	360,000	360,000	360,000	360,000	360,000
Investment Fund Director	360,000	360,000	360,000	360,000	360,000	360,000	360,000
Investment Fund Director	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Investment Fund Director	330,000	330,000	330,000	330,000	330,000	330,000	330,000
Investment Fund Director	300,000	300,000	300,000	300,000	300,000	300,000	300,000

**Items of Appropriation:**

**A. Goal:** TEACHER RETIREMENT SYSTEM

To Administer the System as an Employee Benefit Trust.

<b>A.1.1. Strategy:</b> TRS - PUBLIC EDUCATION RETIREMENT Retirement Contributions for Public Education Employees. Estimated.	\$ 1,347,279,239	\$ 1,491,028,334	\$ 1,520,848,900	\$ 1,531,046,046	\$ 1,561,540,696	\$ 1,551,265,878	\$ 1,582,291,196
<b>A.1.2. Strategy:</b> TRS - HIGHER EDUCATION RETIREMENT Retirement Contributions for Higher Education Employees. Estimated.	\$ 205,078,317	\$ 207,560,393	\$ 216,297,741	\$ 240,940,793	\$ 250,499,361	\$ 222,920,462	\$ 231,758,217

**TEACHER RETIREMENT SYSTEM**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>A.1.3. Strategy:</b> ADMINISTRATIVE OPERATIONS	\$ 80,623,285	\$ 87,135,884	\$ 102,865,839	\$ 119,188,758	\$ 77,162,229	\$ 119,188,758	\$ 77,162,229
<b>A.2.1. Strategy:</b> RETIREE HEALTH - STATUTORY FUNDS	\$ 229,798,823	\$ 267,497,910	\$ 272,847,869	\$ 602,131,121	\$ 829,990,679	\$ 278,304,826	\$ 283,870,923
Healthcare for Public Ed Retirees Funded by Statute. Estimated.							
<b>Total, Goal A: TEACHER RETIREMENT SYSTEM</b>	<u>\$ 1,862,779,664</u>	<u>\$ 2,053,222,521</u>	<u>\$ 2,112,860,349</u>	<u>\$ 2,493,306,718</u>	<u>\$ 2,719,192,965</u>	<u>\$ 2,171,679,924</u>	<u>\$ 2,175,082,565</u>
<b>Grand Total, TEACHER RETIREMENT SYSTEM</b>	<u>\$ 1,862,779,664</u>	<u>\$ 2,053,222,521</u>	<u>\$ 2,112,860,349</u>	<u>\$ 2,493,306,718</u>	<u>\$ 2,719,192,965</u>	<u>\$ 2,171,679,924</u>	<u>\$ 2,175,082,565</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 44,549,910	\$ 47,364,046	\$ 60,086,664	\$ 56,559,946	\$ 49,636,162	\$ 56,559,946	\$ 49,636,162
Other Personnel Costs	1,783,454,000	1,967,172,797	2,011,107,450	2,375,320,040	2,643,221,896	2,053,693,246	2,099,111,496
Professional Fees and Services	17,246,239	14,826,365	17,026,426	30,757,194	4,475,400	30,757,194	4,475,400
Fuels and Lubricants	2,452	2,960	3,110	3,255	3,425	3,255	3,425
Consumable Supplies	382,257	516,250	546,450	576,300	561,729	576,300	561,729
Utilities	1,176,467	1,074,955	1,135,264	1,187,791	1,245,150	1,187,791	1,245,150
Travel	816,166	1,455,028	1,255,128	1,666,348	1,662,638	1,666,348	1,662,638
Rent - Building	1,871,655	1,749,431	1,898,793	2,252,723	2,343,887	2,252,723	2,343,887
Rent - Machine and Other	284,677	459,100	495,100	531,965	569,672	531,965	569,672
Other Operating Expense	9,349,426	16,275,015	13,576,798	17,521,311	13,464,131	17,521,311	13,464,131
Capital Expenditures	<u>3,646,415</u>	<u>2,326,574</u>	<u>5,729,166</u>	<u>6,929,845</u>	<u>2,008,875</u>	<u>6,929,845</u>	<u>2,008,875</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 1,862,779,664</u>	<u>\$ 2,053,222,521</u>	<u>\$ 2,112,860,349</u>	<u>\$ 2,493,306,718</u>	<u>\$ 2,719,192,965</u>	<u>\$ 2,171,679,924</u>	<u>\$ 2,175,082,565</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,399,394	\$ 2,790,308	\$ 3,336,853	\$	\$	\$ 3,384,474	\$ 3,440,790
Group Insurance	5,398,235	5,831,241	6,327,447			6,881,736	7,486,771
Social Security	2,915,030	3,052,931	3,115,821			3,131,400	3,147,057

**TEACHER RETIREMENT SYSTEM**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Benefits Replacement	<u>121,865</u>	<u>105,322</u>	<u>95,317</u>			<u>86,262</u>	<u>78,067</u>
Subtotal, Employee Benefits	\$ <u>10,834,524</u>	\$ <u>11,779,802</u>	\$ <u>12,875,438</u>	\$	\$	\$ <u>13,483,872</u>	\$ <u>14,152,685</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ <u>10,834,524</u>	\$ <u>11,779,802</u>	\$ <u>12,875,438</u>	\$	\$	\$ <u>13,483,872</u>	\$ <u>14,152,685</u>

**Performance Measure Targets**

**A. Goal: TEACHER RETIREMENT SYSTEM**

**Outcome (Results/Impact):**

TRs Retirement Fund Annual Operating Expense Per Total Member in Dollars (Excluding Investment Expenses)	26.48	26.99	28	28	29	28	29
TRs Retirement Fund Investment Expense as Basis Points of Net Assets	17.18	18.86	23	25	26	23	23
Service Level Percentage of Calls Answered in Specified Time Interval	0%	80%	80%	80%	80%	80%	80%

**A.1.3. Strategy: ADMINISTRATIVE OPERATIONS**

**Output (Volume):**

Number of TRs Benefit Applications Processed	73,067	72,000	72,000	72,000	72,000	72,000	72,000
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**OPTIONAL RETIREMENT PROGRAM**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 139,097,661	\$ 136,691,271	\$ 134,326,512	\$ 112,980,622	\$ 111,111,995	\$ 130,670,819	\$ 128,087,008



**OPTIONAL RETIREMENT PROGRAM**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
GR Dedicated - Estimated Other Educational and General Income Account No. 770	35,962,103	30,592,666	31,816,372	40,052,373	41,511,503	33,089,028	34,412,588
<b>Total, Method of Financing</b>	<b>\$ 175,059,764</b>	<b>\$ 167,283,937</b>	<b>\$ 166,142,884</b>	<b>\$ 153,032,995</b>	<b>\$ 152,623,498</b>	<b>\$ 163,759,847</b>	<b>\$ 162,499,596</b>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> OPTIONAL RETIREMENT PROGRAM							
<b>A.1.1. Strategy:</b> OPTIONAL RETIREMENT PROGRAM Optional Retirement Program, Estimated.	\$ 175,059,764	\$ 167,283,937	\$ 166,142,884	\$ 153,032,995	\$ 152,623,498	\$ 163,759,847	\$ 162,499,596
<b>Grand Total,</b> OPTIONAL RETIREMENT PROGRAM	<b>\$ 175,059,764</b>	<b>\$ 167,283,937</b>	<b>\$ 166,142,884</b>	<b>\$ 153,032,995</b>	<b>\$ 152,623,498</b>	<b>\$ 163,759,847</b>	<b>\$ 162,499,596</b>
<b>Object-of-Expense Informational Listing:</b>							
Other Personnel Costs	\$ 175,059,764	\$ 167,283,937	\$ 166,142,884	\$ 153,032,995	\$ 152,623,498	\$ 163,759,847	\$ 162,499,596
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 175,059,764</b>	<b>\$ 167,283,937</b>	<b>\$ 166,142,884</b>	<b>\$ 153,032,995</b>	<b>\$ 152,623,498</b>	<b>\$ 163,759,847</b>	<b>\$ 162,499,596</b>
<b>Performance Measure Targets</b>							
<b>A. Goal:</b> OPTIONAL RETIREMENT PROGRAM							
<b>A.1.1. Strategy:</b> OPTIONAL RETIREMENT PROGRAM							
<b>Output (Volume):</b>							
Number of ORP Participants	37,404	38,152	38,915	46,180	49,343	39,693	40,487

## HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 496,249,306	\$ 571,715,152	\$ 613,599,520	\$ 661,510,108	\$ 708,921,062	\$ 661,510,108	\$ 708,921,062
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees	1,491,375	1,876,660	2,013,911	2,328,216	2,495,150	2,328,216	2,495,150
Subtotal, General Revenue Fund	<u>\$ 497,740,681</u>	<u>\$ 573,591,812</u>	<u>\$ 615,613,431</u>	<u>\$ 663,838,324</u>	<u>\$ 711,416,212</u>	<u>\$ 663,838,324</u>	<u>\$ 711,416,212</u>
State Highway Fund No. 006	<u>721,044</u>	<u>782,842</u>	<u>840,105</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Method of Financing</b>	<u>\$ 498,461,725</u>	<u>\$ 574,374,654</u>	<u>\$ 616,453,536</u>	<u>\$ 663,838,324</u>	<u>\$ 711,416,212</u>	<u>\$ 663,838,324</u>	<u>\$ 711,416,212</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**Items of Appropriation:**

**A. Goal:** STATE CONTRIBUTION, UT SYSTEM

Group Insurance, State Contribution, UT System.

<b>A.1.1. Strategy:</b> UT - ARLINGTON The University of Texas at Arlington.	\$ 10,322,726	\$ 11,936,629	\$ 12,811,584	\$ 14,405,712	\$ 15,438,602	\$ 14,405,712	\$ 15,438,602
<b>A.1.2. Strategy:</b> UT - AUSTIN The University of Texas at Austin.	\$ 24,627,816	\$ 26,424,674	\$ 28,361,603	\$ 29,852,732	\$ 31,993,172	\$ 29,852,732	\$ 31,993,172
<b>A.1.3. Strategy:</b> UT - DALLAS The University of Texas at Dallas.	\$ 7,174,915	\$ 9,529,945	\$ 10,228,490	\$ 8,454,524	\$ 9,060,714	\$ 8,454,524	\$ 9,060,714
<b>A.1.4. Strategy:</b> UT - EL PASO The University of Texas at El Paso.	\$ 10,531,194	\$ 12,760,044	\$ 13,695,355	\$ 14,615,230	\$ 15,663,142	\$ 14,615,230	\$ 15,663,142
<b>A.1.5. Strategy:</b> UT - RIO GRANDE VALLEY The University of Texas Rio Grande Valley.	\$ 10,096,917	\$ 12,217,739	\$ 13,113,300	\$ 13,282,964	\$ 14,235,351	\$ 13,282,964	\$ 14,235,351
<b>A.1.6. Strategy:</b> UT - PERMIAN BASIN The University of Texas of the Permian Basin.	\$ 1,929,985	\$ 1,953,845	\$ 2,097,062	\$ 2,537,767	\$ 2,719,726	\$ 2,537,767	\$ 2,719,726
<b>A.1.7. Strategy:</b> UT - SAN ANTONIO The University of Texas at San Antonio.	\$ 10,608,730	\$ 12,924,537	\$ 13,871,905	\$ 14,315,119	\$ 15,341,514	\$ 14,315,119	\$ 15,341,514
<b>A.1.8. Strategy:</b> UT - TYLER The University of Texas at Tyler.	\$ 3,186,375	\$ 3,872,292	\$ 4,156,131	\$ 3,885,258	\$ 4,163,832	\$ 3,885,258	\$ 4,163,832

**HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>A.1.9. Strategy:</b> UT SW MEDICAL The University of Texas Southwestern Medical Center.	\$ 12,817,296	\$ 13,186,711	\$ 14,153,297	\$ 17,020,352	\$ 18,240,711	\$ 17,020,352	\$ 18,240,711
<b>A.1.10. Strategy:</b> UTMB - GALVESTON The University of Texas Medical Branch at Galveston.	\$ 40,030,334	\$ 44,475,876	\$ 47,735,958	\$ 54,609,695	\$ 58,525,209	\$ 54,609,695	\$ 58,525,209
<b>A.1.11. Strategy:</b> UTHSC - HOUSTON The University of Texas Health Science Center at Houston.	\$ 15,957,158	\$ 16,751,222	\$ 17,979,086	\$ 21,982,938	\$ 23,559,116	\$ 21,982,938	\$ 23,559,116
<b>A.1.12. Strategy:</b> UTHSC - SAN ANTONIO The University of Texas Health Science Center at San Antonio.	\$ 15,742,647	\$ 16,398,900	\$ 17,600,940	\$ 21,641,059	\$ 23,192,725	\$ 21,641,059	\$ 23,192,725
<b>A.1.13. Strategy:</b> UT MD ANDERSON The University of Texas M. D. Anderson Cancer Center.	\$ 5,868,137	\$ 5,893,375	\$ 6,325,359	\$ 6,710,548	\$ 7,191,695	\$ 6,710,548	\$ 7,191,695
<b>A.1.14. Strategy:</b> UT HEALTH SCIENCE CENTER - TYLER The University of Texas Health Science Center at Tyler.	\$ 2,658,834	\$ 3,392,031	\$ 3,640,666	\$ 4,251,445	\$ 4,556,273	\$ 4,251,445	\$ 4,556,273
<b>A.1.15. Strategy:</b> UT SYSTEM ADMINISTRATION The University of Texas System Administration.	<u>\$ 87,469</u>	<u>\$ 105,188</u>	<u>\$ 112,899</u>	<u>\$ 98,855</u>	<u>\$ 105,940</u>	<u>\$ 98,855</u>	<u>\$ 105,940</u>
<b>Total, Goal A: STATE CONTRIBUTION, UT SYSTEM</b>	<u>\$ 171,640,533</u>	<u>\$ 191,823,008</u>	<u>\$ 205,883,635</u>	<u>\$ 227,664,198</u>	<u>\$ 243,987,722</u>	<u>\$ 227,664,198</u>	<u>\$ 243,987,722</u>
<b>B. Goal: STATE CONTRIBUTION, A&amp;M SYSTEM</b>							
Group Insurance, State Contribution, A&M System.							
<b>B.1.1. Strategy:</b> TEXAS A&M UNIVERSITY	\$ 27,027,182	\$ 26,681,726	\$ 28,633,112	\$ 34,812,479	\$ 37,308,534	\$ 34,812,479	\$ 37,308,534
<b>B.1.2. Strategy:</b> A&M SYSTEM HEALTH SCIENCE CENTER Texas A&M University System Health Science Center.	\$ 5,169,901	\$ 6,406,179	\$ 6,874,078	\$ 7,391,269	\$ 7,921,224	\$ 7,391,269	\$ 7,921,224
<b>B.1.3. Strategy:</b> A&M - GALVESTON Texas A&M University at Galveston.	\$ 1,326,779	\$ 1,560,843	\$ 1,674,947	\$ 1,569,943	\$ 1,682,507	\$ 1,569,943	\$ 1,682,507
<b>B.1.4. Strategy:</b> PRAIRIE VIEW A&M Prairie View A&M University.	\$ 4,677,311	\$ 4,922,127	\$ 5,282,247	\$ 5,395,391	\$ 5,782,240	\$ 5,395,391	\$ 5,782,240
<b>B.1.5. Strategy:</b> TARLETON STATE UNIVERSITY	\$ 3,198,072	\$ 4,392,827	\$ 4,714,009	\$ 4,305,802	\$ 4,614,528	\$ 4,305,802	\$ 4,614,528
<b>B.1.6. Strategy:</b> A&M - CORPUS CHRISTI Texas A&M University - Corpus Christi.	\$ 4,105,946	\$ 4,388,029	\$ 4,708,157	\$ 4,987,745	\$ 5,345,367	\$ 4,987,745	\$ 5,345,367
<b>B.1.7. Strategy:</b> TEXAS A&M UNIVERSITY- CENTRAL TEXAS Texas A&M University - Central Texas.	\$ 572,059	\$ 760,219	\$ 815,414	\$ 785,874	\$ 842,221	\$ 785,874	\$ 842,221
<b>B.1.8. Strategy:</b> TEXAS A&M UNIVERSITY - SAN ANTONIO	\$ 657,022	\$ 925,025	\$ 992,158	\$ 1,143,270	\$ 1,225,242	\$ 1,143,270	\$ 1,225,242
<b>B.1.9. Strategy:</b> A&M - KINGSVILLE Texas A&M University - Kingsville.	\$ 4,114,910	\$ 4,346,384	\$ 4,663,967	\$ 4,692,137	\$ 5,028,564	\$ 4,692,137	\$ 5,028,564

**HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B.1.10. Strategy:</b> A&M - INTERNATIONAL Texas A&M International University.	\$ 2,187,052	\$ 2,128,024	\$ 2,283,589	\$ 2,431,786	\$ 2,606,146	\$ 2,431,786	\$ 2,606,146
<b>B.1.11. Strategy:</b> WEST TEXAS A&M West Texas A&M University.	\$ 4,072,611	\$ 3,949,987	\$ 4,238,944	\$ 4,373,185	\$ 4,686,742	\$ 4,373,185	\$ 4,686,742
<b>B.1.12. Strategy:</b> TEXAS A&M UNIVERSITY - COMMERCE	\$ 4,415,914	\$ 5,209,050	\$ 5,590,188	\$ 5,782,468	\$ 6,197,070	\$ 5,782,468	\$ 6,197,070
<b>B.1.13. Strategy:</b> TEXAS A&M UNIVERSITY - TEXARKANA	\$ 1,114,560	\$ 1,293,345	\$ 1,387,890	\$ 1,420,629	\$ 1,522,490	\$ 1,420,629	\$ 1,522,490
<b>B.1.14. Strategy:</b> A&M - AGRILIFE RESEARCH Texas A&M AgriLife Research.	\$ 8,008,008	\$ 8,704,683	\$ 9,341,523	\$ 8,898,395	\$ 9,536,409	\$ 8,898,395	\$ 9,536,409
<b>B.1.15. Strategy:</b> A&M - AGRILIFE EXTENSION Texas A&M AgriLife Extension Service.	\$ 10,979,655	\$ 12,214,554	\$ 13,108,701	\$ 14,189,633	\$ 15,207,031	\$ 14,189,633	\$ 15,207,031
<b>B.1.16. Strategy:</b> A&M - ENG EXPERIMENT STATION Texas A&M Engineering Experiment Station.	\$ 1,769,119	\$ 2,032,729	\$ 2,181,232	\$ 2,217,493	\$ 2,376,486	\$ 2,217,493	\$ 2,376,486
<b>B.1.17. Strategy:</b> A&M - TRANSPORTATION INSTITUTE Texas A&M Transportation Institute.	\$ 721,044	\$ 782,842	\$ 840,105	\$ 907,455	\$ 972,518	\$ 907,455	\$ 972,518
<b>B.1.18. Strategy:</b> A&M - ENG EXTENSION SERVICE Texas A&M Engineering Extension Service.	\$ 294,301	\$ 315,480	\$ 338,464	\$ 457,436	\$ 490,234	\$ 457,436	\$ 490,234
<b>B.1.19. Strategy:</b> TEXAS A&M FOREST SERVICE	\$ 2,294,422	\$ 2,745,353	\$ 2,946,153	\$ 3,604,176	\$ 3,862,596	\$ 3,604,176	\$ 3,862,596
<b>B.1.20. Strategy:</b> A&M - VET MEDICAL DIAGNOSTIC LAB Texas A&M Veterinary Medical Diagnostic Laboratory.	\$ 425,202	\$ 462,970	\$ 496,763	\$ 560,671	\$ 600,870	\$ 560,671	\$ 600,870
<b>B.1.21. Strategy:</b> A&M SYSTEM ADMINISTRATION Texas A&M University System Administration.	<u>\$ 77,449</u>	<u>\$ 41,818</u>	<u>\$ 44,878</u>	<u>\$ 58,667</u>	<u>\$ 62,873</u>	<u>\$ 58,667</u>	<u>\$ 62,873</u>
<b>Total, Goal B:</b> STATE CONTRIBUTION, A&M SYSTEM	<u>\$ 87,208,519</u>	<u>\$ 94,264,194</u>	<u>\$ 101,156,519</u>	<u>\$ 109,985,904</u>	<u>\$ 117,871,892</u>	<u>\$ 109,985,904</u>	<u>\$ 117,871,892</u>
<b>C. Goal:</b> STATE CONTRIBUTION, ERS Group Insurance, State Contribution, Employees Retirement System.							
<b>C.1.1. Strategy:</b> UNIVERSITY OF HOUSTON	\$ 15,000,408	\$ 15,248,001	\$ 16,365,087	\$ 16,676,887	\$ 17,872,026	\$ 16,676,887	\$ 17,872,026
<b>C.1.2. Strategy:</b> UH - CLEAR LAKE University of Houston - Clear Lake.	\$ 2,801,073	\$ 3,235,529	\$ 3,472,693	\$ 3,772,737	\$ 4,043,132	\$ 3,772,737	\$ 4,043,132
<b>C.1.3. Strategy:</b> UH - DOWNTOWN University of Houston - Downtown.	\$ 2,291,441	\$ 2,540,687	\$ 2,726,680	\$ 2,876,633	\$ 3,082,050	\$ 2,876,633	\$ 3,082,050
<b>C.1.4. Strategy:</b> UH - VICTORIA University of Houston - Victoria.	\$ 1,331,186	\$ 1,644,847	\$ 1,765,354	\$ 2,216,009	\$ 2,374,836	\$ 2,216,009	\$ 2,374,836

**HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>C.1.5. Strategy:</b> UH SYSTEM ADMINISTRATION The University of Houston System Administration.	\$ 641,895	\$ 550,508	\$ 590,807	\$ 331,723	\$ 355,507	\$ 331,723	\$ 355,507
<b>C.1.6. Strategy:</b> LAMAR UNIVERSITY	\$ 6,084,280	\$ 6,323,712	\$ 6,787,139	\$ 8,446,412	\$ 9,051,821	\$ 8,446,412	\$ 9,051,821
<b>C.1.7. Strategy:</b> LAMAR INSTITUTE OF TECHNOLOGY	\$ 894,094	\$ 978,375	\$ 1,050,008	\$ 1,012,662	\$ 1,085,190	\$ 1,012,662	\$ 1,085,190
<b>C.1.8. Strategy:</b> LAMAR STATE COLLEGE - ORANGE	\$ 696,391	\$ 849,980	\$ 912,140	\$ 1,078,599	\$ 1,155,787	\$ 1,078,599	\$ 1,155,787
<b>C.1.9. Strategy:</b> LAMAR STATE COLLEGE - PORT ARTHUR	\$ 923,859	\$ 1,202,858	\$ 1,290,903	\$ 1,434,854	\$ 1,537,611	\$ 1,434,854	\$ 1,537,611
<b>C.1.10. Strategy:</b> ANGELO STATE UNIVERSITY	\$ 3,720,948	\$ 3,943,661	\$ 4,232,458	\$ 5,468,884	\$ 5,860,730	\$ 5,468,884	\$ 5,860,730
<b>C.1.11. Strategy:</b> SAM HOUSTON STATE UNIV Sam Houston State University.	\$ 6,697,567	\$ 6,023,760	\$ 6,465,010	\$ 7,763,737	\$ 8,320,087	\$ 7,763,737	\$ 8,320,087
<b>C.1.12. Strategy:</b> TEXAS STATE UNIVERSITY	\$ 10,968,318	\$ 12,309,952	\$ 13,211,880	\$ 14,408,632	\$ 15,441,137	\$ 14,408,632	\$ 15,441,137
<b>C.1.13. Strategy:</b> SUL ROSS STATE UNIVERSITY	\$ 1,881,390	\$ 2,187,090	\$ 2,347,316	\$ 2,524,298	\$ 2,705,176	\$ 2,524,298	\$ 2,705,176
<b>C.1.14. Strategy:</b> SUL ROSS STATE-RIO GRANDE COLLEGE Sul Ross State University - Rio Grande College.	\$ 281,831	\$ 290,200	\$ 311,472	\$ 259,426	\$ 278,027	\$ 259,426	\$ 278,027
<b>C.1.15. Strategy:</b> TEXAS STATE SYSTEM ADMIN Texas State University System Administration.	\$ 135,294	\$ 183,524	\$ 196,976	\$ 123,457	\$ 132,309	\$ 123,457	\$ 132,309
<b>C.1.16. Strategy:</b> MIDWESTERN STATE UNIV Midwestern State University.	\$ 2,555,624	\$ 2,927,907	\$ 3,142,284	\$ 3,545,325	\$ 3,799,486	\$ 3,545,325	\$ 3,799,486
<b>C.1.17. Strategy:</b> UNIVERSITY OF NORTH TEXAS	\$ 17,537,039	\$ 20,005,338	\$ 21,471,334	\$ 14,618,430	\$ 15,666,152	\$ 14,618,430	\$ 15,666,152
<b>C.1.18. Strategy:</b> UNIVERSITY OF NORTH TEXAS AT DALLAS	\$ 524,166	\$ 775,263	\$ 832,043	\$ 889,650	\$ 953,392	\$ 889,650	\$ 953,392
<b>C.1.19. Strategy:</b> UNT HEALTH SCIENCE CENTER University of North Texas Health Science Center at Fort Worth.	\$ 4,301,692	\$ 4,810,579	\$ 5,162,819	\$ 6,503,781	\$ 6,969,642	\$ 6,503,781	\$ 6,969,642
<b>C.1.20. Strategy:</b> STEPHEN F. AUSTIN Stephen F. Austin State University.	\$ 6,605,095	\$ 7,670,757	\$ 8,232,966	\$ 9,134,430	\$ 9,789,330	\$ 9,134,430	\$ 9,789,330
<b>C.1.21. Strategy:</b> TEXAS SOUTHERN UNIVERSITY	\$ 3,954,821	\$ 4,806,302	\$ 5,158,532	\$ 5,596,883	\$ 5,998,178	\$ 5,596,883	\$ 5,998,178
<b>C.1.22. Strategy:</b> TEXAS TECH UNIVERSITY	\$ 15,677,859	\$ 15,963,338	\$ 17,133,037	\$ 20,769,299	\$ 22,257,921	\$ 20,769,299	\$ 22,257,921
<b>C.1.23. Strategy:</b> TEXAS TECH HEALTH SCI CTR Texas Tech University Health Sciences Center.	\$ 16,410,565	\$ 17,989,293	\$ 19,306,985	\$ 17,669,220	\$ 18,935,546	\$ 17,669,220	\$ 18,935,546
<b>C.1.24. Strategy:</b> TEXAS TECH HSC EL PASO Texas Tech University Health Sciences Center El Paso.	\$ 0	\$ 0	\$ 0	\$ 4,487,374	\$ 4,808,970	\$ 4,487,374	\$ 4,808,970
<b>C.1.25. Strategy:</b> TEXAS WOMAN'S UNIVERSITY	\$ 5,879,711	\$ 6,495,223	\$ 6,971,055	\$ 7,860,122	\$ 8,423,383	\$ 7,860,122	\$ 8,423,383
<b>C.1.26. Strategy:</b> TSTC - HARLINGEN Texas State Technical College - Harlingen.	\$ 1,717,591	\$ 1,987,068	\$ 2,132,682	\$ 2,265,563	\$ 2,427,929	\$ 2,265,563	\$ 2,427,929
<b>C.1.27. Strategy:</b> TSTC - WEST TEXAS Texas State Technical College - West Texas.	\$ 1,145,428	\$ 1,155,284	\$ 1,239,920	\$ 1,186,990	\$ 1,272,053	\$ 1,186,990	\$ 1,272,053

**HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.1.28. Strategy:</b> TSTC - WACO Texas State Technical College - Waco.	\$ 2,380,707	\$ 2,719,497	\$ 2,918,757	\$ 3,219,062	\$ 3,449,585	\$ 3,219,062	\$ 3,449,585
<b>C.1.29. Strategy:</b> TSTC - MARSHALL Texas State Technical College - Marshall.	\$ 427,550	\$ 426,047	\$ 457,235	\$ 571,951	\$ 612,877	\$ 571,951	\$ 612,877
<b>C.1.30. Strategy:</b> TSTC - SYSTEM ADMIN Texas State Technical College System Administration.	\$ 2,997,919	\$ 3,640,555	\$ 3,907,408	\$ 4,432,442	\$ 4,750,198	\$ 4,432,442	\$ 4,750,198
<b>C.1.31. Strategy:</b> UNIV OF NORTH TEXAS SYSTEM ADMIN University of North Texas System Administration.	\$ 492,932	\$ 1,994,536	\$ 2,140,630	\$ 2,534,574	\$ 2,716,201	\$ 2,534,574	\$ 2,716,201
<b>C.1.32. Strategy:</b> TEXAS SOUTHMOST COLLEGE	\$ 1,573,351	\$ 524,906	\$ 563,382	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.33. Strategy:</b> TEXAS TECH UNIVERSITY SYSTEM ADMIN Texas Tech University System Administration.	\$ 838,190	\$ 560,260	\$ 601,327	\$ 767,979	\$ 823,042	\$ 767,979	\$ 823,042
<b>C.1.34. Strategy:</b> PUB COMMUNITY / JR COLLEGES Public Community / Junior Colleges.	\$ 100,242,458	\$ 136,322,615	\$ 146,315,063	\$ 151,740,197	\$ 162,607,287	\$ 151,740,197	\$ 162,607,287
<b>Total, Goal C: STATE CONTRIBUTION, ERS</b>	\$ 239,612,673	\$ 288,287,452	\$ 309,413,382	\$ 326,188,222	\$ 349,556,598	\$ 326,188,222	\$ 349,556,598
<b>Grand Total, HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS</b>	\$ 498,461,725	\$ 574,374,654	\$ 616,453,536	\$ 663,838,324	\$ 711,416,212	\$ 663,838,324	\$ 711,416,212
<b>Object-of-Expense Informational Listing:</b>							
Other Operating Expense	\$ 498,461,725	\$ 574,374,654	\$ 616,453,536	\$ 663,838,324	\$ 711,416,212	\$ 663,838,324	\$ 711,416,212
<b>Total, Object-of-Expense Informational Listing</b>	\$ 498,461,725	\$ 574,374,654	\$ 616,453,536	\$ 663,838,324	\$ 711,416,212	\$ 663,838,324	\$ 711,416,212

**HIGHER EDUCATION COORDINATING BOARD**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b> General Revenue Fund	\$ 562,867,863	\$ 655,640,555	\$ 614,261,677	\$ 794,220,175	\$ 778,542,660	\$ 723,535,574	\$ 676,790,145

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<u>General Revenue Fund - Dedicated</u>							
Texas Collegiate License Plate Program Account No. 5015	140,975	0	0	0	0	0	0
Houston Livestock Show and Rodeo Scholarships Fund Account No. 5034	8,642	0	0	0	0	0	0
Girl Scout License Plates	2,920	0	0	0	0	0	0
Texas B-on-Time Student Loan Account No. 5103	41,005,885	30,278,896	50,278,895	40,278,896	40,278,896	31,606,400	23,615,600
Trauma Facility and EMS Account No. 5111	0	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Cotton Boll License Plates Account No. 5119	16,812	0	0	0	0	0	0
Boy Scout Plates Account No. 5126	10,002	0	0	0	0	0	0
Specialty License Plates General	14,465	0	0	0	0	0	0
Physician Education Loan Repayment Program Account No. 5144	5,600,000	4,300,000	29,500,000	16,900,000	16,900,000	16,900,000	16,900,000
Dental School Tuition Set Aside Account No. 8021	0	0	0	0	0	110,000	110,000
<b>Subtotal, General Revenue Fund - Dedicated</b>	<b>\$ 46,799,701</b>	<b>\$ 36,828,896</b>	<b>\$ 82,028,895</b>	<b>\$ 59,428,896</b>	<b>\$ 59,428,896</b>	<b>\$ 50,866,400</b>	<b>\$ 42,875,600</b>
Federal Funds	45,316,653	30,228,096	32,876,346	32,613,346	32,613,346	32,613,346	32,613,346
<u>Other Funds</u>							
Appropriated Receipts, estimated	15,582,536	21,320,332	20,432,362	8,003,560	8,003,560	8,003,560	8,003,560
Certificate of Authority Fees, estimated	12,500	2,000	2,000	2,000	2,000	2,000	2,000
Interagency Contracts	2,192,360	0	0	0	0	0	0
License Plate Trust Fund Account No. 0802	0	558,444	562,104	560,274	560,274	105,668	105,668
Permanent Health Fund for Higher Education, estimated	2,196,468	2,050,000	2,000,000	2,025,000	2,025,000	2,025,000	2,025,000
Permanent Endowment Fund for the Baylor College of Medicine, estimated	1,415,564	1,450,000	1,400,000	1,425,000	1,425,000	1,425,000	1,425,000
Permanent Fund for the Higher Education Nursing, Allied Health and Other Health Related Programs, estimated	889,930	1,516,223	8,200,000	4,858,112	4,858,112	4,858,112	4,858,112
Permanent Fund for Minority Health Research and Education	1,453,438	1,350,053	4,225,000	2,787,527	2,787,527	2,787,527	2,787,527
Student Loan Funds, estimated	9,590,364	9,176,427	9,285,735	9,831,637	9,375,637	9,299,364	9,294,762
Other Special State Funds, estimated	7,010	5,000	5,000	2,500	2,500	2,500	2,500

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Certification and Proprietary School Fees, estimated	0	1,000	1,000	1,000	1,000	1,000	1,000
Subtotal, Other Funds	<u>\$ 33,340,170</u>	<u>\$ 37,429,479</u>	<u>\$ 46,113,201</u>	<u>\$ 29,496,610</u>	<u>\$ 29,040,610</u>	<u>\$ 28,509,731</u>	<u>\$ 28,505,129</u>
<b>Total, Method of Financing</b>	<u><u>\$ 688,324,387</u></u>	<u><u>\$ 760,127,026</u></u>	<u><u>\$ 775,280,119</u></u>	<u><u>\$ 915,759,027</u></u>	<u><u>\$ 899,625,512</u></u>	<u><u>\$ 835,525,051</u></u>	<u><u>\$ 780,784,220</u></u>
 <b>This bill pattern represents an estimated 82.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	240.4	232.6	260.4	272.9	273.4	260.4	260.4
 <b>Schedule of Exempt Positions:</b>							
Commissioner of Higher Education, Group 8	\$186,300	\$188,163	\$191,926	\$220,000	\$220,000	\$191,926	\$191,926
 <b>Items of Appropriation:</b>							
<b>A. Goal: COORDINATE HIGHER EDUCATION</b>							
<b>A.1.1. Strategy:</b> COLLEGE READINESS AND SUCCESS	\$ 5,216,482	\$ 2,036,002	\$ 2,067,545	\$ 5,889,319	\$ 5,889,319	\$ 1,889,319	\$ 1,889,318
<b>A.1.2. Strategy:</b> STATE LOAN PROGRAMS Close Gaps in Participation and Success by Administering Loan Programs.	\$ 5,920,264	\$ 5,650,000	\$ 5,650,000	\$ 5,650,000	\$ 5,650,000	\$ 5,650,000	\$ 5,650,000
<b>A.1.3. Strategy:</b> STUDENT GRANTS AND SPECIAL PROGRAMS	\$ 858,502	\$ 935,361	\$ 947,917	\$ 941,639	\$ 941,639	\$ 941,639	\$ 941,639
<b>A.2.1. Strategy:</b> WORKFORCE, ACADEMIC AFFAIRS, & RSCH Workforce, Academic Affairs, and Research.	\$ 2,156,771	\$ 2,485,625	\$ 2,569,415	\$ 2,827,520	\$ 2,827,520	\$ 2,460,020	\$ 2,460,019
<b>A.3.1. Strategy:</b> PLANNING/INFORMATION/EVALUATION Planning, Information Evaluation.	\$ 1,934,537	\$ 2,214,100	\$ 2,403,806	\$ 2,405,671	\$ 2,405,671	\$ 2,198,671	\$ 2,198,670
<b>A.3.2. Strategy:</b> HIGHER EDUCATION POLICY INSTITUTE	<u>\$ 208,306</u>	<u>\$ 100,000</u>	<u>\$ 27,200</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal A: COORDINATE HIGHER EDUCATION</b>	<u><u>\$ 16,294,862</u></u>	<u><u>\$ 13,421,088</u></u>	<u><u>\$ 13,665,883</u></u>	<u><u>\$ 17,714,149</u></u>	<u><u>\$ 17,714,149</u></u>	<u><u>\$ 13,139,649</u></u>	<u><u>\$ 13,139,646</u></u>
 <b>B. Goal: CLOSE THE GAPS - AFFORDABILITY</b>							
Close the Gaps by Improving Affordability.							
<b>B.1.1. Strategy:</b> TEXAS GRANT PROGRAM Towards Excellence, Access and Success Grant Program.	\$ 290,751,223	\$ 360,516,977	\$ 322,823,210	\$ 385,163,398	\$ 405,055,194	\$ 346,802,403	\$ 346,802,403
<b>B.1.2. Strategy:</b> TEXAS B-ON-TIME PROGRAM - PUBLIC	\$ 39,505,885	\$ 29,078,896	\$ 49,078,895	\$ 39,078,896	\$ 39,078,896	\$ 31,606,400	\$ 23,615,600



**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B.1.3. Strategy:</b> TEXAS B - ON - TIME PROGRAM-PRIVATE Texas B - On - Time Program - Private.	\$ 14,327,591	\$ 17,304,000	\$ 14,104,000	\$ 15,704,000	\$ 15,704,000	\$ 10,582,500	\$ 8,617,200
<b>B.1.4. Strategy:</b> TUITION EQUALIZATION GRANTS	\$ 84,187,391	\$ 89,527,925	\$ 90,567,729	\$ 99,047,827	\$ 99,047,827	\$ 90,047,827	\$ 90,047,827
<b>B.1.5. Strategy:</b> TEXAS EDUCATION OPPORTUNITY GRANT Texas Educational Opportunity Grants.	\$ 11,558,883	\$ 13,905,800	\$ 51,209,150	\$ 51,209,475	\$ 51,208,475	\$ 32,557,475	\$ 32,557,475
<b>B.1.6. Strategy:</b> COLLEGE WORK STUDY PROGRAM Texas College Work Study Program.	\$ 7,582,465	\$ 9,404,639	\$ 9,404,639	\$ 12,054,639	\$ 12,054,639	\$ 9,404,639	\$ 9,404,639
<b>B.1.7. Strategy:</b> LICENSE PLATE SCHOLARSHIPS License Plate Scholarships Program.	\$ 193,816	\$ 558,444	\$ 562,104	\$ 560,274	\$ 560,274	\$ 105,668	\$ 105,668
<b>B.1.8. Strategy:</b> TEACH FOR TEXAS LOAN REPAYMENT Teach for Texas Loan Repayment Assistance.	\$ 1,220,503	\$ 2,212,500	\$ 2,212,500	\$ 4,328,582	\$ 4,328,582	\$ 2,212,500	\$ 2,212,500
<b>B.1.9. Strategy:</b> BORDER FACULTY LOAN REPAYMENT PGM Border Faculty Loan Repayment Program.	\$ 187,813	\$ 187,813	\$ 187,813	\$ 187,813	\$ 187,813	\$ 187,813	\$ 187,813
<b>B.1.10. Strategy:</b> OAG LAWYERS LOAN REPAYMENT PROGRAM	\$ 400,264	\$ 248,036	\$ 248,036	\$ 248,036	\$ 248,036	\$ 0	\$ 0
<b>B.1.11. Strategy:</b> DOCTORAL INCENTIVE PROGRAM	\$ 0	\$ 0	\$ 0	\$ 350,000	\$ 350,000	\$ 0	\$ 0
<b>B.1.12. Strategy:</b> ENGINEERING RECRUITMENT PROGRAM	\$ 0	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
<b>B.1.13. Strategy:</b> TOP 10 PERCENT SCHOLARSHIPS	\$ 22,408,418	\$ 21,862,446	\$ 17,762,446	\$ 19,812,446	\$ 19,812,446	\$ 9,111,524	\$ 9,111,524
<b>B.1.14. Strategy:</b> TX ARMED SERVICES SCHOLARSHIP PGM Texas Armed Services Scholarship Program.	\$ 1,938,348	\$ 3,060,000	\$ 4,060,000	\$ 3,560,000	\$ 3,560,000	\$ 2,670,000	\$ 2,670,000
<b>B.1.15. Strategy:</b> T-STEM CHALLENGE PROGRAM	<u>\$ 4,085,100</u>	<u>\$ 2,896,000</u>	<u>\$ 2,896,000</u>	<u>\$ 6,505,500</u>	<u>\$ 6,505,500</u>	<u>\$ 6,505,500</u>	<u>\$ 6,505,500</u>
<b>Total, Goal B:</b> CLOSE THE GAPS - AFFORDABILITY	<u>\$ 478,347,700</u>	<u>\$ 551,013,476</u>	<u>\$ 565,366,522</u>	<u>\$ 638,060,886</u>	<u>\$ 657,951,682</u>	<u>\$ 542,044,249</u>	<u>\$ 532,088,149</u>
<b>C. Goal:</b> CLOSE THE GAPS - RESEARCH Close the Gaps by Providing Trusteed Funds for Research.							
<b>C.1.1. Strategy:</b> N HACKERMAN ADVANCED RESEARCH PGM Norman Hackerman Advanced Research Program.	\$ 118,860	\$ 1,000,000	\$ 0	\$ 8,000,000	\$ 0	\$ 1,000,000	\$ UB
<b>C.1.2. Strategy:</b> TEXAS RESEARCH INCENTIVE PROGRAM	<u>\$ 52,212,500</u>	<u>\$ 17,812,500</u>	<u>\$ 17,812,500</u>	<u>\$ 24,912,500</u>	<u>\$ 24,912,500</u>	<u>\$ 106,368,205</u>	<u>\$ 71,368,204</u>
<b>Total, Goal C:</b> CLOSE THE GAPS - RESEARCH	<u>\$ 52,331,360</u>	<u>\$ 18,812,500</u>	<u>\$ 17,812,500</u>	<u>\$ 32,912,500</u>	<u>\$ 24,912,500</u>	<u>\$ 107,368,205</u>	<u>\$ 71,368,204</u>
<b>D. Goal:</b> CLOSE THE GAPS - HEALTH PROGRAMS Close the Gaps by Providing Trusteed Funds for Health Care Education.							
<b>D.1.1. Strategy:</b> FAMILY PRACTICE RESIDENCY PROGRAM	\$ 2,800,000	\$ 10,265,000	\$ 2,515,000	\$ 14,390,000	\$ 14,390,000	\$ 6,390,000	\$ 6,390,000

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>D.1.2. Strategy:</b> JOINT ADMISSION MEDICAL PROGRAM	\$ 0	\$ 10,206,794	\$ 0	\$ 11,206,794	\$ 1,000,000	\$ 10,206,794	\$ UB
<b>D.1.3. Strategy:</b> PHYSICIAN ED. LOAN REPAY. PROGRAM Physician Education Loan Repayment Program.	\$ 5,600,000	\$ 4,300,000	\$ 29,500,000	\$ 17,537,653	\$ 17,537,653	\$ 16,900,000	\$ 16,900,000
<b>D.1.4. Strategy:</b> DENTAL ED. LOAN REPAY. PROGRAM Dental Education Loan Repayment Program.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 110,000	\$ 110,000
<b>D.1.5. Strategy:</b> PROF NURSING SHORTAGE REDUCTION PGM Professional Nursing Shortage Reduction Program.	\$ 14,405,000	\$ 16,875,000	\$ 16,875,000	\$ 16,875,000	\$ 16,875,000	\$ 16,875,000	\$ 16,875,000
<b>D.1.6. Strategy:</b> ALZHEIMER'S DISEASE CENTERS Consortium of Alzheimer's Disease Centers.	\$ 9,488	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.7. Strategy:</b> TRAUMA CARE PROGRAM Physician and Nurse Trauma Care.	\$ 2,192,360	\$ 2,182,500	\$ 2,182,500	\$ 2,182,500	\$ 2,182,500	\$ 2,250,000	\$ 2,250,000
<b>D.1.8. Strategy:</b> UNT HSC COLLEGE OF PHARMACY University of North Texas Health Science Center College of Pharmacy.	\$ 0	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 0	\$ 0
<b>D.1.9. Strategy:</b> GME EXPANSION Graduate Medical Education Expansion.	\$ 0	\$ 4,250,000	\$ 10,000,000	\$ 34,250,000	\$ 20,000,000	\$ 12,025,000	\$ 16,575,000
<b>D.1.10. Strategy:</b> PRIMARY CARE INNOVATION GRANT PGM Primary Care Innovation Grant Program.	\$ 0	\$ 0	\$ 2,100,000	\$ 2,100,000	\$ 0	\$ 2,100,000	\$ UB
<b>D.1.11. Strategy:</b> OTHER LOAN REPAYMENT PROGRAMS	\$ 0	\$ 2,250,609	\$ 300,000	\$ 0	\$ 0	\$ 637,653	\$ 637,653
<b>Total, Goal D:</b> CLOSE THE GAPS - HEALTH PROGRAMS	\$ 25,006,848	\$ 53,029,903	\$ 66,172,500	\$ 101,241,947	\$ 74,685,153	\$ 67,494,447	\$ 59,737,653
<b>E. Goal:</b> BAYLOR COLLEGE OF MEDICINE							
<b>E.1.1. Strategy:</b> BAYLOR COLLEGE OF MEDICINE - UGME Baylor College of Medicine - Undergraduate Medical Education.	\$ 37,791,187	\$ 35,605,472	\$ 38,078,432	\$ 38,980,500	\$ 38,068,550	\$ 38,980,500	\$ 38,068,550
<b>E.1.2. Strategy:</b> BAYLOR COLLEGE OF MEDICINE - GME Baylor College of Medicine Graduate Medical Education (GME).	\$ 5,176,507	\$ 5,972,111	\$ 5,972,111	\$ 6,386,984	\$ 6,386,984	\$ 6,386,984	\$ 6,386,984
<b>E.1.3. Strategy:</b> BAYLOR COLL MED PERM ENDOWMENT FUND Baylor College of Medicine Tobacco Earnings from Perm Endowment Fund.	\$ 1,415,564	\$ 1,450,000	\$ 1,400,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>E.1.4. Strategy:</b> BAYLOR COLL MED PERM HEALTH FUND Tobacco Earnings from Perm Health Fund for Baylor College of Medicine.	\$ 2,196,468	\$ 2,050,000	\$ 2,000,000	\$ 2,025,000	\$ 2,025,000	\$ 2,025,000	\$ 2,025,000
<b>Total, Goal E:</b> BAYLOR COLLEGE OF MEDICINE	<u>\$ 46,579,726</u>	<u>\$ 45,077,583</u>	<u>\$ 47,450,543</u>	<u>\$ 48,817,484</u>	<u>\$ 47,905,534</u>	<u>\$ 48,817,484</u>	<u>\$ 47,905,534</u>
<b>F. Goal:</b> QUALITY, ACCESS AND SUCCESS Close the Gaps by Providing Trusteed Funds to Improve Quality/Delivery.							
<b>F.1.1. Strategy:</b> DEVELOPMENTAL EDUCATION PROGRAM	\$ 5,247,650	\$ 2,001,695	\$ 2,005,713	\$ 3,203,704	\$ 3,203,704	\$ 2,003,704	\$ 2,003,704
<b>F.1.2. Strategy:</b> TEACHER EDUCATION Centers for Teacher Education.	\$ 1,500,000	\$ 1,520,353	\$ 1,520,353	\$ 1,520,353	\$ 1,520,353	\$ 1,520,353	\$ 1,520,353
<b>F.1.3. Strategy:</b> AFRICAN AMERICAN MUSEUM INTERNSHIP	\$ 66,716	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>F.1.4. Strategy:</b> ACCELERATE TX CC GRANTS Accelerate Texas Community College Grants.	\$ 4,394,301	\$ 401,715	\$ 3,605,666	\$ 2,003,691	\$ 2,003,691	\$ 2,003,691	\$ 2,003,690
<b>F.1.5. Strategy:</b> HAZELWOOD EXEMPTION	\$ 0	\$ 30,000,000	\$ 0	\$ 15,000,000	\$ 15,000,000	\$ 0	\$ 0
<b>F.1.6. Strategy:</b> TEXAS TEACHER RESIDENCY PROGRAM	<u>\$ 0</u>	<u>\$ 655,403</u>	<u>\$ 642,902</u>	<u>\$ 649,153</u>	<u>\$ 649,153</u>	<u>\$ 649,153</u>	<u>\$ 649,152</u>
<b>Total, Goal F:</b> QUALITY, ACCESS AND SUCCESS	<u>\$ 11,208,667</u>	<u>\$ 34,579,166</u>	<u>\$ 7,774,634</u>	<u>\$ 22,376,901</u>	<u>\$ 22,376,901</u>	<u>\$ 6,176,901</u>	<u>\$ 6,176,899</u>
<b>G. Goal:</b> FEDERAL GRANT PROGRAMS Close Gaps by Providing Federal Funding to Institutions and Students.							
<b>G.1.1. Strategy:</b> CAREER/TECHNICAL EDUCATION PROGRAMS Career and Technical Education Programs.	\$ 27,365,310	\$ 24,000,000	\$ 27,604,218	\$ 27,604,218	\$ 27,604,218	\$ 27,604,218	\$ 27,604,218
<b>G.1.2. Strategy:</b> TEACHER QUALITY GRANTS PROGRAMS	\$ 5,223,517	\$ 5,484,000	\$ 4,903,826	\$ 4,903,826	\$ 4,903,826	\$ 4,903,826	\$ 4,903,826
<b>G.1.3. Strategy:</b> COLLEGE ACCESS CHALLENGE GRANTS	\$ 12,505,647	\$ 112,000	\$ 105,302	\$ 0	\$ 0	\$ 0	\$ 0
<b>G.1.4. Strategy:</b> OTHER FEDERAL GRANTS Other Federal Grants Programs.	<u>\$ 222,179</u>	<u>\$ 632,096</u>	<u>\$ 263,000</u>	<u>\$ 105,302</u>	<u>\$ 105,302</u>	<u>\$ 105,302</u>	<u>\$ 105,302</u>
<b>Total, Goal G:</b> FEDERAL GRANT PROGRAMS	<u>\$ 45,316,653</u>	<u>\$ 30,228,096</u>	<u>\$ 32,876,346</u>	<u>\$ 32,613,346</u>	<u>\$ 32,613,346</u>	<u>\$ 32,613,346</u>	<u>\$ 32,613,346</u>

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>H. Goal: CLOSE GAPS - TOBACCO FUNDS</b>							
Close Gaps by Providing Tobacco Settlement Funds to Institutions.							
<b>H.1.1. Strategy:</b> EARNINGS - MINORITY HEALTH Tobacco Earnings - Minority Health Res and Ed to THECB.	\$ 1,453,438	\$ 1,350,053	\$ 4,225,000	\$ 2,787,527	\$ 2,787,527	\$ 2,787,527	\$ 2,787,527
<b>H.1.2. Strategy:</b> EARNINGS - NURSING/ALLIED HEALTH Tobacco Earnings - Nursing, Allied Health, Other to THECB.	<u>\$ 889,930</u>	<u>\$ 1,516,223</u>	<u>\$ 8,200,000</u>	<u>\$ 4,858,112</u>	<u>\$ 4,858,112</u>	<u>\$ 4,858,112</u>	<u>\$ 4,858,112</u>
<b>Total, Goal H: CLOSE GAPS - TOBACCO FUNDS</b>	<u>\$ 2,343,368</u>	<u>\$ 2,866,276</u>	<u>\$ 12,425,000</u>	<u>\$ 7,645,639</u>	<u>\$ 7,645,639</u>	<u>\$ 7,645,639</u>	<u>\$ 7,645,639</u>
<b>I. Goal: INDIRECT ADMINISTRATION</b>							
<b>I.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 4,945,709	\$ 4,799,703	\$ 5,250,108	\$ 4,952,901	\$ 4,952,901	\$ 4,952,901	\$ 4,952,901
<b>I.1.2. Strategy:</b> INFORMATION RESOURCES	\$ 4,222,177	\$ 4,435,329	\$ 4,609,624	\$ 7,553,091	\$ 6,997,524	\$ 4,602,047	\$ 4,486,066
<b>I.1.3. Strategy:</b> OTHER SUPPORT SERVICES	<u>\$ 1,727,317</u>	<u>\$ 1,863,906</u>	<u>\$ 1,876,459</u>	<u>\$ 1,870,183</u>	<u>\$ 1,870,183</u>	<u>\$ 670,183</u>	<u>\$ 670,183</u>
<b>Total, Goal I: INDIRECT ADMINISTRATION</b>	<u>\$ 10,895,203</u>	<u>\$ 11,098,938</u>	<u>\$ 11,736,191</u>	<u>\$ 14,376,175</u>	<u>\$ 13,820,608</u>	<u>\$ 10,225,131</u>	<u>\$ 10,109,150</u>
<b>Grand Total, HIGHER EDUCATION COORDINATING BOARD</b>	<u>\$ 688,324,387</u>	<u>\$ 760,127,026</u>	<u>\$ 775,280,119</u>	<u>\$ 915,759,027</u>	<u>\$ 899,625,512</u>	<u>\$ 835,525,051</u>	<u>\$ 780,784,220</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 14,774,795	\$ 15,395,328	\$ 16,398,044	\$ 16,647,945	\$ 16,652,945	\$ 16,027,716	\$ 15,928,642
Other Personnel Costs	1,390,850	257,399	313,664	275,043	275,043	275,043	275,043
Professional Fees and Services	4,315,928	4,683,023	4,274,215	5,167,114	5,112,251	4,250,822	4,233,912
Consumable Supplies	59,944	173,448	123,167	118,307	118,307	118,307	118,307
Utilities	97,384	0	0	0	0	0	0
Travel	157,253	277,185	304,624	253,755	253,755	241,755	241,755
Rent - Building	1,440,229	1,441,939	1,450,100	1,446,070	1,446,070	246,070	246,070
Rent - Machine and Other	1,108,185	1,492,660	1,420,460	1,443,960	1,458,960	1,443,960	1,443,960
Other Operating Expense	3,284,768	2,965,726	2,791,484	2,696,265	2,696,265	2,691,265	2,691,265
Client Services	5,644,138	0	0	0	0	0	0
Grants	656,044,729	733,440,318	748,204,361	885,399,816	869,876,868	810,230,113	755,605,266

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Capital Expenditures	6,184	0	0	2,310,752	1,735,048	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 688,324,387</u>	<u>\$ 760,127,026</u>	<u>\$ 775,280,119</u>	<u>\$ 915,759,027</u>	<u>\$ 899,625,512</u>	<u>\$ 835,525,051</u>	<u>\$ 780,784,220</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 808,043	\$ 971,883	\$ 991,904	\$	\$	\$ 996,863	\$ 1,001,848
Group Insurance	2,324,447	2,510,907	2,739,853			2,996,826	3,279,113
Social Security	1,046,223	1,095,716	1,095,716			1,139,545	1,185,126
Benefits Replacement	<u>66,145</u>	<u>57,166</u>	<u>51,735</u>			<u>46,820</u>	<u>42,372</u>
Subtotal, Employee Benefits	<u>\$ 4,244,858</u>	<u>\$ 4,635,672</u>	<u>\$ 4,879,208</u>	<u>\$</u>	<u>\$</u>	<u>\$ 5,180,054</u>	<u>\$ 5,508,459</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 4,244,858</u>	<u>\$ 4,635,672</u>	<u>\$ 4,879,208</u>	<u>\$</u>	<u>\$</u>	<u>\$ 5,180,054</u>	<u>\$ 5,508,459</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: COORDINATE HIGHER EDUCATION</b>							
<b>Outcome (Results/Impact):</b>							
Percent Increase in Fall Student Headcount Enrollment since Fall 2000	53%	55.7%	59.4%	64.2%	66.6%	64.2%	66.6%
Percent Increase in Bachelor's Degrees, Associate's Degrees, and Certificates Awarded Since Those Awarded Fall 1999 Through Summer 2000	69.2%	109%	80.7%	86%	90%	86%	90%
Percentage of University Students Graduating in Four Years	30.2%	30.5%	30%	30.4%	30.8%	31%	31%
Percentage of Public Two-year Institution Students Graduating in Three Years	14.5%	14.5%	12.8%	13%	13.2%	15.5%	15.5%
Percentage of University Students Graduating within Six Years	58.7%	59.7%	58.4%	58.6%	58.8%	59.7%	59.7%

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.1. Strategy: COLLEGE READINESS AND SUCCESS</b>							
<b>Output (Volume):</b>							
Increase in Fall Student Headcount Enrollment since Fall 2000	540,506	577,153	606,050	606,050	606,050	606,050	606,050
Increase in the Number of Bachelor's Degrees, Associate's Degrees, and Certificates Reported Since Those Awarded Fall 1999 Through Summer 2000	80,401	126,588	85,965	85,965	85,965	85,965	85,965
<b>Explanatory:</b>							
Dollars Appropriated for Developmental Education	80,324,005	79,073,961	81,808,458	81,808,458	81,808,458	79,073,961	79,073,961
Dollars Appropriated for Developmental Education as a Percentage of Lower-division Instruction	6%	5.3%	6.2%	6.2%	6.2%	5.3%	5.3%
<b>A.1.2. Strategy: STATE LOAN PROGRAMS</b>							
<b>Efficiencies:</b>							
Default Rate on Hinson-Hazlewood Loans	10.84%	10.9%	10.5%	10.5%	10.5%	10.5%	10.5%
<b>B. Goal: CLOSE THE GAPS - AFFORDABILITY</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Students Receiving Financial Aid Employed Through Texas College Work Study Program	0.42%	0.54%	0.56%	0.55%	0.54%	0.57%	0.57%
<b>B.1.1. Strategy: TEXAS GRANT PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Students Receiving Texas Grants	77,289	87,353	76,884	67,134	65,758	71,263	69,887
Percentage of Texas Grant Recipients Who Earn a Baccalaureate Degree within Four Academic Years	15.5%	14.75%	15.73%	15.73%	15.73%	15.73%	15.73%
Percentage of Texas Grant Recipients Who Earn a Baccalaureate Degree within Six Academic Years	41.12%	41.39%	36.57%	41%	41%	41%	41%
<b>B.1.4. Strategy: TUITION EQUALIZATION GRANTS</b>							
<b>Output (Volume):</b>							
Percentage of Tuition Equalization Grant Recipients Who are Minority Students	53.18%	56.17%	46.75%	56.17%	56.17%	56.17%	56.17%
Percentage of Tuition Equalization Grant Recipients Who Earn Baccalaureate Degrees within Four Academic Years	35.3%	37%	35.3%	35.3%	35.3%	37%	37%
<b>C. Goal: CLOSE THE GAPS - RESEARCH</b>							
<b>C.1.1. Strategy: N HACKERMAN ADVANCED RESEARCH PGM</b>							
<b>Output (Volume):</b>							
Number of NHARP Research Projects Funded	0	11	0	12	0	12	0

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>D. Goal: CLOSE THE GAPS - HEALTH PROGRAMS</b>							
<b>D.1.1. Strategy: FAMILY PRACTICE RESIDENCY PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Family Practice Residency Program Residents Supported	706	730	720	720	720	730	730
Average Funding Per Family Practice Residency Program Resident	3,895	8,504	8,700	8,700	8,700	8,700	8,700
<b>E. Goal: BAYLOR COLLEGE OF MEDICINE</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Baylor College of Medicine Graduates entering Texas Residency Programs	37.2%	40.7%	51%	51%	51%	51%	51%
Percentage of Baylor College of Medicine Graduates entering Primary Care Residency Programs	48.9%	48.8%	45%	45%	45%	48.8%	48.8%
<b>F. Goal: QUALITY, ACCESS AND SUCCESS</b>							
<b>Outcome (Results/Impact):</b>							
Pass Rate on State Certification Exams at Centers for Teaching Education at Texas Association of Developing College Institutions	78%	76%	85%	85%	85%	85%	85%

**HIGHER EDUCATION FUND**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000
<b>Total, Method of Financing</b>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**HIGHER EDUCATION FUND**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> HIGHER EDUCATION FUND							
<b>A.1.1. Strategy:</b> HIGHER EDUCATION FUND	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000	\$ 262,500,000
<b>Grand Total,</b> HIGHER EDUCATION FUND	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>
<b>Object-of-Expense Informational Listing:</b>							
Capital Expenditures	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>	<u>\$ 262,500,000</u>

**THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 7,965,600	\$ 17,093,338	\$ 7,865,600	\$ 17,093,688	\$ 7,862,463	\$ 6,538,063	\$ 6,537,463
Permanent Endowment Fund Account No. 822, UT Regional Academic Health Center, estimated	<u>1,164,757</u>	<u>1,189,088</u>	<u>1,213,725</u>	<u>1,194,000</u>	<u>1,194,000</u>	<u>1,194,000</u>	<u>1,194,000</u>
<b>Total, Method of Financing</b>	<u>\$ 9,130,357</u>	<u>\$ 18,282,426</u>	<u>\$ 9,079,325</u>	<u>\$ 18,287,688</u>	<u>\$ 9,056,463</u>	<u>\$ 7,732,063</u>	<u>\$ 7,731,463</u>

**This bill pattern represents an estimated 1.3% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	255.1	269.3	357.4	357.4	357.4	252.9	252.9
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**THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,425,000	\$ 1,325,000	\$ 1,325,000	\$ 1,325,000	\$ 1,325,000	\$ 0	\$ 0
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: DEBT SERVICE - NSERB</b>	\$ 6,540,600	\$ 6,537,713	\$ 6,540,600	\$ 6,538,063	\$ 6,537,463	\$ 6,538,063	\$ 6,537,463
Debt Service for the Natural Science and Engr. Building at UT - Dallas.							
<b>C. Goal: TOBACCO FUNDS</b>							
<b>C.1.1. Strategy: TOBACCO EARNINGS - RAHC</b>	\$ 1,164,757	\$ 1,189,088	\$ 1,213,725	\$ 1,194,000	\$ 1,194,000	\$ 1,194,000	\$ 1,194,000
Tobacco Earnings for the Lower Rio Grande Valley RAHC.							
<b>D. Goal: HEALTH PROGRAMS</b>							
Trusteed Funds for Health Programs.							
<b>D.1.1. Strategy: DKR TX ALZHEIMER'S INITIATIVE</b>	\$ 0	\$ 9,230,625	\$ 0	\$ 9,230,625	\$ 0	\$ 0	\$ 0
Darrell K Royal Texas Alzheimer's Initiative.							
<b>Grand Total, THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION</b>	<b>\$ 9,130,357</b>	<b>\$ 18,282,426</b>	<b>\$ 9,079,325</b>	<b>\$ 18,287,688</b>	<b>\$ 9,056,463</b>	<b>\$ 7,732,063</b>	<b>\$ 7,731,463</b>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,388,417	\$ 1,291,482	\$ 1,325,000	\$ 1,325,000	\$ 1,325,000	\$ 0	\$ 0
Other Personnel Costs	36,583	33,518	0	0	0	0	0
Debt Service	6,540,600	6,537,713	6,540,600	6,538,063	6,537,463	6,538,063	6,537,463
Other Operating Expense	1,164,757	10,419,713	1,213,725	10,424,625	1,194,000	1,194,000	1,194,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 9,130,357</b>	<b>\$ 18,282,426</b>	<b>\$ 9,079,325</b>	<b>\$ 18,287,688</b>	<b>\$ 9,056,463</b>	<b>\$ 7,732,063</b>	<b>\$ 7,731,463</b>

**THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 897,037	\$ 1,150,016	\$ 1,477,208	\$	\$	\$ 1,536,200	\$ 1,597,647
Group Insurance	87,469	105,188	112,899			98,855	105,940
Social Security	1,642,304	1,719,996	1,719,996			1,788,795	1,860,347
Subtotal, Employee Benefits	\$ 2,626,810	\$ 2,975,200	\$ 3,310,103	\$	\$	\$ 3,423,850	\$ 3,563,934
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,626,810</b>	<b>\$ 2,975,200</b>	<b>\$ 3,310,103</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,423,850</b>	<b>\$ 3,563,934</b>

**AVAILABLE UNIVERSITY FUND**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
Available University Fund No. 011, estimated	\$ 672,406,325	\$ 909,332,751	\$ 792,857,645	\$ 801,099,786	\$ 889,399,222	\$ 801,099,786	\$ 889,399,222
<b>Total, Method of Financing</b>	<b>\$ 672,406,325</b>	<b>\$ 909,332,751</b>	<b>\$ 792,857,645</b>	<b>\$ 801,099,786</b>	<b>\$ 889,399,222</b>	<b>\$ 801,099,786</b>	<b>\$ 889,399,222</b>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**AVAILABLE UNIVERSITY FUND**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS</b>							
Provide Management and Administrative Support for Endowment Funds.							
<b>A.1.1. Strategy:</b> TEXAS A&M UNIV SYSTEM ALLOCATION Texas A&M Univ. System Available Univ. Fund Allocation, estimated.	\$ 223,351,040	\$ 302,400,532	\$ 263,552,548	\$ 266,199,929	\$ 295,333,074	\$ 266,199,929	\$ 295,333,074
<b>A.1.2. Strategy:</b> THE UNIV OF TEXAS SYSTEM ALLOCATION The Univ. of Texas System Available Univ. Fund Allocation, estimated.	\$ 449,055,285	\$ 606,932,219	\$ 529,305,097	\$ 534,899,857	\$ 594,066,148	\$ 534,899,857	\$ 594,066,148
<b>Total, Goal A: MANAGE/ADMINISTER ENDOWMENT FUNDS</b>	<u>\$ 672,406,325</u>	<u>\$ 909,332,751</u>	<u>\$ 792,857,645</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>
<b>Grand Total, AVAILABLE UNIVERSITY FUND</b>	<u>\$ 672,406,325</u>	<u>\$ 909,332,751</u>	<u>\$ 792,857,645</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>
<b>Object-of-Expense Informational Listing:</b>							
Other Operating Expense	<u>\$ 672,406,325</u>	<u>\$ 909,332,751</u>	<u>\$ 792,857,645</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 672,406,325</u>	<u>\$ 909,332,751</u>	<u>\$ 792,857,645</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>	<u>\$ 801,099,786</u>	<u>\$ 889,399,222</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS</b>							
<b>Outcome (Results/Impact):</b>							
Permanent University Fund (PUF) Investment Expense as Basis Points of Net Assets	NA	26	25	25	25	24	24

**AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b> National Research University Fund Earnings No. 8214, estimated	\$ 26,301,175	\$ 27,426,955	\$ 28,408,280	\$ 29,819,162	\$ 31,248,988	\$ 29,819,162	\$ 31,248,988
<b>Total, Method of Financing</b>	<u>\$ 26,301,175</u>	<u>\$ 27,426,955</u>	<u>\$ 28,408,280</u>	<u>\$ 29,819,162</u>	<u>\$ 31,248,988</u>	<u>\$ 29,819,162</u>	<u>\$ 31,248,988</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Items of Appropriation:</b>							
<b>A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS</b>							
Provide Management and Administrative Support for Endowment Funds.							
<b>A.1.1. Strategy: DISTRIBUTE TO ELIGIBLE INSTITUTIONS</b> Distribution to Eligible Institutions.	\$ 26,301,175	\$ 27,426,955	\$ 28,408,280	\$ 29,819,162	\$ 31,248,988	\$ 29,819,162	\$ 31,248,988
<b>Grand Total, AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND</b>	<u>\$ 26,301,175</u>	<u>\$ 27,426,955</u>	<u>\$ 28,408,280</u>	<u>\$ 29,819,162</u>	<u>\$ 31,248,988</u>	<u>\$ 29,819,162</u>	<u>\$ 31,248,988</u>
<b>Object-of-Expense Informational Listing:</b>							
Capital Expenditures	\$ 26,301,175	\$ 27,426,955	\$ 28,408,280	\$ 29,819,162	\$ 31,248,988	\$ 29,819,162	\$ 31,248,988
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 26,301,175</u>	<u>\$ 27,426,955</u>	<u>\$ 28,408,280</u>	<u>\$ 29,819,162</u>	<u>\$ 31,248,988</u>	<u>\$ 29,819,162</u>	<u>\$ 31,248,988</u>

**PERMANENT FUND SUPPORTING MILITARY AND VETERANS EXEMPTIONS**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
Permanent Fund Supporting Military and Veterans Exemptions No. 210, estimated	\$ 0	\$ 0	\$ 11,374,590	\$ 11,646,519	\$ 11,857,694	\$ 11,646,519	\$ 11,857,694
<b>Total, Method of Financing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,374,590</u>	<u>\$ 11,646,519</u>	<u>\$ 11,857,694</u>	<u>\$ 11,646,519</u>	<u>\$ 11,857,694</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> MANAGE/ADMINISTER PERMANENT FUND Provide Management and Administrative Support for Permanent Fund.							
<b>A.1.1. Strategy:</b> DISTRIBUTE TO ELIGIBLE INSTITUTIONS Distribution to Eligible Institutions.	\$ 0	\$ 0	\$ 11,374,590	\$ 11,646,519	\$ 11,857,694	\$ 11,646,519	\$ 11,857,694
<b>Grand Total, PERMANENT FUND SUPPORTING MILITARY AND VETERANS EXEMPTIONS</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,374,590</u>	<u>\$ 11,646,519</u>	<u>\$ 11,857,694</u>	<u>\$ 11,646,519</u>	<u>\$ 11,857,694</u>
<b>Object-of-Expense Informational Listing:</b>							
Other Operating Expense	\$ 0	\$ 0	\$ 11,374,590	\$ 11,646,519	\$ 11,857,694	\$ 11,646,519	\$ 11,857,694
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,374,590</u>	<u>\$ 11,646,519</u>	<u>\$ 11,857,694</u>	<u>\$ 11,646,519</u>	<u>\$ 11,857,694</u>

**THE UNIVERSITY OF TEXAS AT ARLINGTON**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 91,919,389	\$ 93,846,448	\$ 93,855,983	\$ 117,997,019	\$ 118,398,883	\$ 90,302,019	\$ 90,703,883

**THE UNIVERSITY OF TEXAS AT ARLINGTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	7,195,451	7,628,304	7,684,473	7,684,473	7,684,473	7,684,473	7,684,473
Estimated Other Educational and General Income Account No. 770	52,968,705	55,202,969	58,167,459	57,067,807	57,254,514	57,302,761	57,404,318
Subtotal, General Revenue Fund - Dedicated	<u>\$ 60,164,156</u>	<u>\$ 62,831,273</u>	<u>\$ 65,851,932</u>	<u>\$ 64,752,280</u>	<u>\$ 64,938,987</u>	<u>\$ 64,987,234</u>	<u>\$ 65,088,791</u>
<b>Total, Method of Financing</b>	<u>\$ 152,083,545</u>	<u>\$ 156,677,721</u>	<u>\$ 159,707,915</u>	<u>\$ 182,749,299</u>	<u>\$ 183,337,870</u>	<u>\$ 155,289,253</u>	<u>\$ 155,792,674</u>
 <b>This bill pattern represents an estimated 27.6% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>							
	2,096.9	2,110.3	2,147.3	2,168.8	2,168.8	2,110.3	2,110.3
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 105,215,310	\$ 105,948,875	\$ 108,056,386	\$ 114,442,576	\$ 114,442,576	\$ 114,442,576	\$ 114,442,576
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 1,542,302	\$ 1,542,302	\$ 1,542,302	\$ 1,542,302
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 5,279,806	\$ 5,702,190	\$ 6,158,366	\$ 6,651,035	\$ 7,183,118	\$ 6,762,389	\$ 7,247,252
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 178,535	\$ 251,710	\$ 271,610	\$ 215,308	\$ 215,308	\$ 215,308	\$ 215,308
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 189,166	\$ 339,545	\$ 318,963	\$ 20,929	\$ 20,929	\$ 20,929	\$ 20,929
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 5,880,465</u>	<u>\$ 6,148,629</u>	<u>\$ 6,196,806</u>	<u>\$ 6,258,774</u>	<u>\$ 6,321,362</u>	<u>\$ 6,382,374</u>	<u>\$ 6,407,032</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 116,743,282</u>	<u>\$ 118,390,949</u>	<u>\$ 121,002,131</u>	<u>\$ 129,130,924</u>	<u>\$ 129,725,595</u>	<u>\$ 129,365,878</u>	<u>\$ 129,875,399</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 17,650,675	\$ 20,284,958	\$ 20,648,253	\$ 15,490,297	\$ 15,490,297	\$ 15,490,297	\$ 15,490,297

**THE UNIVERSITY OF TEXAS AT ARLINGTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 7,417,593	\$ 7,414,352	\$ 7,415,275	\$ 32,615,188	\$ 32,609,088	\$ 7,420,188	\$ 7,414,088
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 25,068,268</u>	<u>\$ 27,699,310</u>	<u>\$ 28,063,528</u>	<u>\$ 48,105,485</u>	<u>\$ 48,099,385</u>	<u>\$ 22,910,485</u>	<u>\$ 22,904,385</u>
<b>C. Goal:</b> SPECIAL ITEM SUPPORT							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> SCIENCE EDUCATION CENTER	\$ 203,183	\$ 184,212	\$ 184,212	\$ 133,259	\$ 133,259	\$ 133,259	\$ 133,259
<b>C.2.1. Strategy:</b> UT ARLINGTON RESEARCH INSTITUTE UT Arlington Research Institute (UTARI).	\$ 1,796,530	\$ 1,682,910	\$ 1,727,710	\$ 1,887,108	\$ 1,887,108	\$ 887,108	\$ 887,108
<b>C.3.1. Strategy:</b> RURAL HOSPITAL OUTREACH PROGRAM	\$ 43,182	\$ 59,945	\$ 62,036	\$ 32,634	\$ 32,634	\$ 32,634	\$ 32,634
<b>C.3.2. Strategy:</b> INSTITUTE OF URBAN STUDIES	\$ 278,380	\$ 278,225	\$ 282,798	\$ 211,166	\$ 211,166	\$ 211,166	\$ 211,166
<b>C.3.3. Strategy:</b> MEXICAN AMERICAN STUDIES	\$ 163,254	\$ 201,662	\$ 202,442	\$ 29,613	\$ 29,613	\$ 29,613	\$ 29,613
<b>C.3.4. Strategy:</b> UT ARLINGTON REGIONAL NURSING ED CT UT Arlington Regional Nursing Education Center.	\$ 2,553,665	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,641,060	\$ 1,641,060	\$ 1,641,060	\$ 1,641,060	\$ 1,641,060	\$ 1,641,060	\$ 1,641,060
<b>C.4.2. Strategy:</b> AFRICA INTERNATIONAL EXCHANGE	\$ 118,789	\$ 132,786	\$ 135,336	\$ 78,050	\$ 78,050	\$ 78,050	\$ 78,050
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 6,798,043</u>	<u>\$ 4,180,800</u>	<u>\$ 4,235,594</u>	<u>\$ 5,512,890</u>	<u>\$ 5,512,890</u>	<u>\$ 3,012,890</u>	<u>\$ 3,012,890</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 3,473,952	\$ 3,289,309	\$ 3,289,309	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	<u>\$ 0</u>	<u>\$ 3,117,353</u>	<u>\$ 3,117,353</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 3,473,952</u>	<u>\$ 6,406,662</u>	<u>\$ 6,406,662</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS AT ARLINGTON</b>	<u><u>\$ 152,083,545</u></u>	<u><u>\$ 156,677,721</u></u>	<u><u>\$ 159,707,915</u></u>	<u><u>\$ 182,749,299</u></u>	<u><u>\$ 183,337,870</u></u>	<u><u>\$ 155,289,253</u></u>	<u><u>\$ 155,792,674</u></u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 37,545,803	\$ 40,104,898	\$ 41,007,994	\$ 38,460,929	\$ 38,572,227	\$ 37,368,946	\$ 37,480,242
Other Personnel Costs	1,095,909	36,435	37,114	200,000	200,000	22,948	22,949
Faculty Salaries (Higher Education Only)	84,540,890	86,861,587	88,471,206	90,287,499	90,301,121	89,685,769	89,699,390
Professional Fees and Services	32,824	117	120	0	0	62	62
Fuels and Lubricants	104,999	105,000	110,000	80,182	82,522	80,182	82,522

**THE UNIVERSITY OF TEXAS AT ARLINGTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Consumable Supplies	636,007	43,733	44,898	0	0	23,053	23,053
Utilities	7,006,110	7,751,355	7,751,355	5,919,203	5,815,058	5,919,203	5,815,058
Travel	14,266	15,058	15,345	25,000	25,000	9,003	9,003
Rent - Building	2,763	0	0	0	0	0	0
Rent - Machine and Other	7,611	2,173	2,230	0	0	1,148	1,147
Debt Service	7,417,593	7,414,352	7,415,275	32,615,188	32,609,088	7,420,188	7,414,088
Other Operating Expense	13,614,988	14,309,708	14,818,186	14,511,298	15,082,854	8,358,821	8,820,572
Grants	0	0	0	0	0	6,382,374	6,407,032
Capital Expenditures	<u>63,782</u>	<u>33,305</u>	<u>34,192</u>	<u>650,000</u>	<u>650,000</u>	<u>17,556</u>	<u>17,556</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 152,083,545</u>	<u>\$ 156,677,721</u>	<u>\$ 159,707,915</u>	<u>\$ 182,749,299</u>	<u>\$ 183,337,870</u>	<u>\$ 155,289,253</u>	<u>\$ 155,792,674</u>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 7,381,449	\$ 8,306,256	\$ 8,596,975	\$	\$	\$ 8,854,885	\$ 9,120,532
Group Insurance	10,322,726	11,936,629	12,811,584			14,405,712	15,438,602
Social Security	<u>7,422,863</u>	<u>7,774,015</u>	<u>7,774,015</u>			<u>8,084,976</u>	<u>8,408,375</u>
Subtotal, Employee Benefits	<u>\$ 25,127,038</u>	<u>\$ 28,016,900</u>	<u>\$ 29,182,574</u>	<u>\$</u>	<u>\$</u>	<u>\$ 31,345,573</u>	<u>\$ 32,967,509</u>

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 25,127,038</u>	<u>\$ 28,016,900</u>	<u>\$ 29,182,574</u>	<u>\$</u>	<u>\$</u>	<u>\$ 31,345,573</u>	<u>\$ 32,967,509</u>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40%	41.9%	45%	51%	52%	51%	52%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	17.6%	21.2%	21%	24%	25%	24%	25%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	72.1%	69.3%	76%	79%	80%	79%	80%
Certification Rate of Teacher Education Graduates	89.9%	90.3%	97%	97%	97%	97%	97%



**THE UNIVERSITY OF TEXAS AT ARLINGTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	34.1%	29.1%	36%	36%	36%	36%	36%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	60%	57.8%	59%	62%	63%	62%	63%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	31.2%	30.2%	34%	37%	38%	38%	38%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	20.4%	17.3%	20%	21%	22%	30%	30%
State Licensure Pass Rate of Engineering Graduates	69.7%	69.3%	66%	66%	66%	70%	70%
State Licensure Pass Rate of Nursing Graduates	95.3%	91.4%	95%	95%	95%	96%	96%
Dollar Value of External or Sponsored Research Funds (in Millions)	41.8	38.65	42	46	46	46	46
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.04%	7.8%	7.04%	7.12%	7.19%	7%	7%

**THE UNIVERSITY OF TEXAS AT AUSTIN**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 243,147,339	\$ 262,252,581	\$ 263,243,307	\$ 291,874,122	\$ 289,303,490	\$ 282,853,713	\$ 271,430,656
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	18,845,813	18,714,815	18,500,000	18,500,000	18,500,000	18,500,000	18,500,000
Estimated Other Educational and General Income Account No. 770	91,702,742	93,386,901	91,955,006	93,978,879	94,378,764	92,731,483	93,435,477
Subtotal, General Revenue Fund - Dedicated	\$ 110,548,555	\$ 112,101,716	\$ 110,455,006	\$ 112,478,879	\$ 112,878,764	\$ 111,231,483	\$ 111,935,477
<b>Total, Method of Financing</b>	<b>\$ 353,695,894</b>	<b>\$ 374,354,297</b>	<b>\$ 373,698,313</b>	<b>\$ 404,353,001</b>	<b>\$ 402,182,254</b>	<b>\$ 394,085,196</b>	<b>\$ 383,366,133</b>

**THE UNIVERSITY OF TEXAS AT AUSTIN**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>This bill pattern represents an estimated 15.2% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	5,256.6	5,259.5	6,520.6	6,520.6	6,520.6	5,259.5	5,259.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 271,379,502	\$ 279,815,528	\$ 276,371,257	\$ 233,390,672	\$ 233,390,672	\$ 233,390,672	\$ 233,390,672
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 5,326,625	\$ 4,983,814	\$ 4,983,814	\$ 4,932,688	\$ 4,932,688	\$ 4,932,688	\$ 4,932,688
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 11,249,426	\$ 12,264,464	\$ 12,877,687	\$ 13,521,572	\$ 14,197,650	\$ 12,218,039	\$ 13,094,072
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 342,983	\$ 391,000	\$ 619,142	\$ 619,142	\$ 619,142	\$ 619,142	\$ 619,142
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 442,804	\$ 380,000	\$ 420,000	\$ 31,772	\$ 31,772	\$ 31,772	\$ 31,772
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 12,770,857	\$ 12,697,915	\$ 12,650,000	\$ 12,650,000	\$ 12,650,000	\$ 12,706,137	\$ 12,810,291
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 301,512,197</u>	<u>\$ 310,532,721</u>	<u>\$ 307,921,900</u>	<u>\$ 265,145,846</u>	<u>\$ 265,821,924</u>	<u>\$ 263,898,450</u>	<u>\$ 264,878,637</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 627,597	\$ 1,055,525	\$ 1,054,793	\$ 58,522,276	\$ 58,522,276	\$ 58,522,276	\$ 58,522,276
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 13,874,339</u>	<u>\$ 13,878,522</u>	<u>\$ 13,878,929</u>	<u>\$ 31,747,316</u>	<u>\$ 31,750,491</u>	<u>\$ 13,874,482</u>	<u>\$ 13,877,657</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 14,501,936</u>	<u>\$ 14,934,047</u>	<u>\$ 14,933,722</u>	<u>\$ 90,269,592</u>	<u>\$ 90,272,767</u>	<u>\$ 72,396,758</u>	<u>\$ 72,399,933</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> READINESS	\$ 1,873,822	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>C.1.2. Strategy:</b> TEXAS NATURAL SCIENCE CENTER	\$ 277,114	\$ 276,765	\$ 114,147	\$ 108,823	\$ 108,823	\$ 108,823	\$ 108,823
<b>C.1.3. Strategy:</b> GARNER MUSEUM	\$ 107,401	\$ 172,162	\$ 172,212	\$ 168,750	\$ 168,750	\$ 168,750	\$ 168,750
<b>C.2.1. Strategy:</b> MARINE SCIENCE INSTITUTE Marine Science Institute - Port Aransas.	\$ 2,116,036	\$ 2,557,407	\$ 2,607,710	\$ 4,853,977	\$ 2,003,977	\$ 2,003,977	\$ 2,003,977

**THE UNIVERSITY OF TEXAS AT AUSTIN**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.2.2. Strategy:</b> INSTITUTE FOR GEOPHYSICS	\$ 1,497,440	\$ 1,535,071	\$ 1,535,286	\$ 786,070	\$ 786,070	\$ 786,070	\$ 786,070
<b>C.2.3. Strategy:</b> BUREAU OF ECONOMIC GEOLOGY	\$ 1,546,685	\$ 1,814,010	\$ 1,814,682	\$ 1,517,637	\$ 1,517,637	\$ 3,989,437	\$ 1,517,637
<b>C.2.4. Strategy:</b> BUREAU OF BUSINESS RESEARCH	\$ 325,407	\$ 321,327	\$ 321,443	\$ 174,365	\$ 174,365	\$ 174,365	\$ 174,365
<b>C.2.5. Strategy:</b> MCDONALD OBSERVATORY	\$ 4,145,444	\$ 4,643,837	\$ 4,619,977	\$ 3,765,190	\$ 3,765,190	\$ 3,765,190	\$ 3,765,190
<b>C.2.6. Strategy:</b> ADVANCED STUDIES IN ASTRONOMY - HET Center for Advanced Studies in Astronomy - HET(Hobby-Eberly Telescope).	\$ 1,229,264	\$ 1,316,427	\$ 1,341,761	\$ 432,006	\$ 432,006	\$ 432,006	\$ 432,006
<b>C.2.7. Strategy:</b> BEG: PROJECT STARR Bureau of Economic Geology: Project STARR.	\$ 3,615,643	\$ 4,950,000	\$ 4,950,000	\$ 4,950,000	\$ 4,950,000	\$ 4,950,000	\$ 4,950,000
<b>C.2.8. Strategy:</b> IDENTITY THEFT AND SECURITY	\$ 0	\$ 1,470,447	\$ 3,529,553	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
<b>C.3.1. Strategy:</b> IRMA RANGEL PUBLIC POLICY INSTITUTE	\$ 146,439	\$ 186,593	\$ 192,390	\$ 144,161	\$ 144,161	\$ 144,161	\$ 144,161
<b>C.3.2. Strategy:</b> POLICY DISPUTE RESOLUTION CENTER Center for Public Policy Dispute Resolution.	\$ 247,237	\$ 261,498	\$ 261,545	\$ 258,306	\$ 258,306	\$ 258,306	\$ 258,306
<b>C.3.3. Strategy:</b> VOCES ORAL HISTORY PROJECT	\$ 43,627	\$ 61,462	\$ 61,462	\$ 50,312	\$ 50,312	\$ 50,312	\$ 50,312
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,118,420	\$ 1,118,420	\$ 1,118,420	\$ 1,118,420	\$ 1,118,420	\$ 1,118,420	\$ 1,118,420
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 19,289,979</u>	<u>\$ 22,185,426</u>	<u>\$ 24,140,588</u>	<u>\$ 22,328,017</u>	<u>\$ 19,478,017</u>	<u>\$ 21,949,817</u>	<u>\$ 19,478,017</u>
<b>D. Goal: TRUSTEED FUNDS</b>							
<b>D.1.1. Strategy:</b> D K ROYAL TX ALZHEIMER'S INITIATIVE Darrell K Royal Texas Alzheimer's Initiative.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,230,625	\$ UB
<b>E. Goal: RESEARCH FUNDS</b>							
<b>E.1.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	\$ 18,391,782	\$ 26,702,103	\$ 26,702,103	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.2.1. Strategy:</b> TEXAS RESEARCH UNIVERSITY FUND	\$ 0	\$ 0	\$ 0	\$ 26,609,546	\$ 26,609,546	\$ 26,609,546	\$ 26,609,546
<b>Total, Goal E: RESEARCH FUNDS</b>	<u>\$ 18,391,782</u>	<u>\$ 26,702,103</u>	<u>\$ 26,702,103</u>	<u>\$ 26,609,546</u>	<u>\$ 26,609,546</u>	<u>\$ 26,609,546</u>	<u>\$ 26,609,546</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS AT AUSTIN</b>	<u>\$ 353,695,894</u>	<u>\$ 374,354,297</u>	<u>\$ 373,698,313</u>	<u>\$ 404,353,001</u>	<u>\$ 402,182,254</u>	<u>\$ 394,085,196</u>	<u>\$ 383,366,133</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 83,854,215	\$ 64,600,986	\$ 64,123,053	\$ 97,531,074	\$ 110,134,505	\$ 95,747,608	\$ 109,510,535
Other Personnel Costs	1,111,324	1,029,387	1,029,044	1,880,174	1,901,657	1,951,623	1,976,998
Faculty Salaries (Higher Education Only)	200,550,931	195,265,207	196,443,376	167,981,697	170,677,014	167,981,697	170,677,014

**THE UNIVERSITY OF TEXAS AT AUSTIN**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Debt Service	13,874,339	13,878,522	13,878,929	31,747,316	31,750,491	13,874,482	13,877,657
Other Operating Expense	53,476,908	99,580,195	98,223,911	105,212,740	87,718,587	101,823,649	74,513,638
Grants	0	0	0	0	0	12,706,137	12,810,291
Capital Expenditures	828,177	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 353,695,894</b>	<b>\$ 374,354,297</b>	<b>\$ 373,698,313</b>	<b>\$ 404,353,001</b>	<b>\$ 402,182,254</b>	<b>\$ 394,085,196</b>	<b>\$ 383,366,133</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 14,767,418	\$ 16,454,254	\$ 16,679,935	\$	\$	\$ 16,930,134	\$ 17,097,134
Group Insurance	24,627,816	26,424,674	28,361,603			29,852,732	31,993,172
Social Security	<u>21,435,000</u>	<u>22,449,022</u>	<u>22,449,022</u>			<u>23,346,983</u>	<u>24,280,863</u>

Subtotal, Employee Benefits

	<u>\$ 60,830,234</u>	<u>\$ 65,327,950</u>	<u>\$ 67,490,560</u>	<u>\$</u>	<u>\$</u>	<u>\$ 70,129,849</u>	<u>\$ 73,371,169</u>
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**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 60,830,234</u>	<u>\$ 65,327,950</u>	<u>\$ 67,490,560</u>	<u>\$</u>	<u>\$</u>	<u>\$ 70,129,849</u>	<u>\$ 73,371,169</u>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	79.4%	80.6%	80.6%	80.7%	81.9%	84%	84%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	52%	55.1%	55.1%	52.7%	54.8%	58%	58%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	93.6%	94.6%	94.15%	94.9%	94.9%	95%	95%
Certification Rate of Teacher Education Graduates	89%	90.1%	96%	96%	96%	96%	96%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	22.1%	21%	18.5%	18.3%	17.1%	23%	23%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	73.6%	75.9%	74.99%	75.58%	76.17%	82%	82%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19.1%	22.7%	20.5%	21%	21.5%	25%	25%

**THE UNIVERSITY OF TEXAS AT AUSTIN**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	41%	40%	45%	45%	45%	45%	45%
State Licensure Pass Rate of Law Graduates	93.3%	93.3%	90%	90%	90%	94%	94%
State Licensure Pass Rate of Engineering Graduates	91.3%	93.4%	90%	90%	90%	94%	94%
State Licensure Pass Rate of Nursing Graduates	91.8%	94.3%	93%	93%	93%	96%	96%
State Licensure Pass Rate of Pharmacy Graduates	99.2%	97.7%	98%	98%	98%	99.2%	99.2%
Dollar Value of External or Sponsored Research Funds (in Millions)	514.27	472.04	544	555	565	560	565
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	5.5%	5.68%	5%	5%	5%	4.8%	4.8%

**THE UNIVERSITY OF TEXAS AT DALLAS**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 73,408,860	\$ 82,018,238	\$ 87,007,865	\$ 94,703,599	\$ 94,638,816	\$ 73,288,599	\$ 73,223,816
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	6,608,870	7,001,983	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000
Estimated Other Educational and General Income Account No. 770	41,989,305	48,915,955	52,687,725	51,329,718	52,263,646	51,457,532	51,953,581
Subtotal, General Revenue Fund - Dedicated	<u>\$ 48,598,175</u>	<u>\$ 55,917,938</u>	<u>\$ 60,987,725</u>	<u>\$ 59,629,718</u>	<u>\$ 60,563,646</u>	<u>\$ 59,757,532</u>	<u>\$ 60,253,581</u>
<b>Total, Method of Financing</b>	<u>\$ 122,007,035</u>	<u>\$ 137,936,176</u>	<u>\$ 147,995,590</u>	<u>\$ 154,333,317</u>	<u>\$ 155,202,462</u>	<u>\$ 133,046,131</u>	<u>\$ 133,477,397</u>

**THE UNIVERSITY OF TEXAS AT DALLAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 24.2% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,293.7	1,401.8	1,486.1	1,580.6	1,647.4	1,401.8	1,401.8
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 91,640,966	\$ 104,722,306	\$ 106,702,252	\$ 96,083,487	\$ 96,083,487	\$ 96,083,487	\$ 96,083,487
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 1,133,647	\$ 1,133,647	\$ 1,133,647	\$ 1,133,647
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 2,251,092	\$ 4,580,336	\$ 4,625,738	\$ 4,949,540	\$ 5,296,000	\$ 5,361,931	\$ 5,746,383
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 93,137	\$ 111,508	\$ 158,366	\$ 95,625	\$ 95,625	\$ 95,625	\$ 95,625
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 114,546	\$ 101,307	\$ 231,283	\$ 95,625	\$ 95,625	\$ 95,625	\$ 95,625
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 2,814,814	\$ 3,681,483	\$ 3,887,000	\$ 4,256,265	\$ 4,596,766	\$ 4,107,932	\$ 4,150,062
<b>A.1.7. Strategy:</b> ORGANIZED ACTIVITIES	\$ 6,174,130	\$ 5,410,261	\$ 6,963,456	\$ 7,099,700	\$ 7,277,200	\$ 6,963,456	\$ 6,963,456
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 103,088,685	\$ 118,607,201	\$ 122,568,095	\$ 113,713,889	\$ 114,578,350	\$ 113,841,703	\$ 114,268,285
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 6,291,942	\$ 6,583,096	\$ 7,200,520	\$ 13,417,006	\$ 13,417,006	\$ 13,417,006	\$ 13,417,006
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 3,343,928	\$ 3,344,654	\$ 3,341,238	\$ 20,253,175	\$ 20,257,863	\$ 3,338,175	\$ 3,342,863
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 9,635,870	\$ 9,927,750	\$ 10,541,758	\$ 33,670,181	\$ 33,674,869	\$ 16,755,181	\$ 16,759,869
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> CENTER FOR APPLIED BIOLOGY	\$ 454,932	\$ 620,852	\$ 414,246	\$ 410,157	\$ 410,156	\$ 410,157	\$ 410,156
<b>C.1.2. Strategy:</b> NANOTECHNOLOGY	\$ 163,700	\$ 180,500	\$ 165,463	\$ 164,063	\$ 164,062	\$ 164,063	\$ 164,062
<b>C.1.3. Strategy:</b> MIDDLE SCHOOL BRAIN YEARS	\$ 1,530,918	\$ 1,607,199	\$ 1,622,189	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000

**THE UNIVERSITY OF TEXAS AT DALLAS**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.2.1. Strategy:</b> ACADEMIC BRIDGE PROGRAM Intensive Summer Academic Bridge Program.	\$ 181,773	\$ 251,455	\$ 165,703	\$ 664,063	\$ 664,062	\$ 164,063	\$ 164,062
<b>C.3.1. Strategy:</b> SCIENCE, ENGINEERING, MATH	\$ 579,464	\$ 497,359	\$ 1,310,362	\$ 144,248	\$ 144,247	\$ 144,248	\$ 144,247
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST Exceptional Item Request.	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 4,000,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 2,910,787</u>	<u>\$ 3,157,365</u>	<u>\$ 3,677,963</u>	<u>\$ 6,882,531</u>	<u>\$ 6,882,527</u>	<u>\$ 2,382,531</u>	<u>\$ 2,382,527</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 4,336,887	\$ 2,254,222	\$ 6,811,038	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	\$ 2,034,806	\$ 3,922,922	\$ 4,330,020	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 6,371,693</u>	<u>\$ 6,177,144</u>	<u>\$ 11,141,058</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>E. Goal:</b> TRUSTEED FUNDS							
Trusteed Funds for African American Museum Internship Program.							
<b>E.1.1. Strategy:</b> AFRICAN AMERICAN MUSEUM INTERNSHIP	\$ 0	\$ 66,716	\$ 66,716	\$ 66,716	\$ 66,716	\$ 66,716	\$ 66,716
<b>Grand Total, THE UNIVERSITY OF TEXAS AT DALLAS</b>	<u>\$ 122,007,035</u>	<u>\$ 137,936,176</u>	<u>\$ 147,995,590</u>	<u>\$ 154,333,317</u>	<u>\$ 155,202,462</u>	<u>\$ 133,046,131</u>	<u>\$ 133,477,397</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 37,058,514	\$ 40,087,245	\$ 50,400,396	\$ 45,033,168	\$ 52,218,172	\$ 43,681,549	\$ 49,739,738
Other Personnel Costs	985,181	1,738,070	1,039,649	1,738,208	1,120,536	1,858,625	841,250
Faculty Salaries (Higher Education Only)	73,970,912	81,701,143	71,880,370	73,435,196	66,070,892	72,983,560	65,567,982
Professional Fees and Services	0	21,587	0	2,629	0	2,629	0
Consumable Supplies	0	177,391	0	25,809	0	25,809	0
Utilities	0	3,222	0	25	0	25	0
Travel	21,903	184,354	14,000	272,288	139,631	147,601	14,000
Rent - Machine and Other	0	16,226	0	11,061	0	11,886	0
Debt Service	3,343,928	3,344,654	3,341,238	20,253,175	20,257,863	3,338,175	3,342,863
Other Operating Expense	6,626,597	9,901,296	21,319,937	11,909,939	14,345,368	6,786,521	9,821,502

**THE UNIVERSITY OF TEXAS AT DALLAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Grants	0	0	0	0	0	4,107,932	4,150,062
Capital Expenditures	0	760,988	0	1,651,819	1,050,000	101,819	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 122,007,035</b>	<b>\$ 137,936,176</b>	<b>\$ 147,995,590</b>	<b>\$ 154,333,317</b>	<b>\$ 155,202,462</b>	<b>\$ 133,046,131</b>	<b>\$ 133,477,397</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,730,977	\$ 7,717,143	\$ 8,089,029	\$	\$	\$ 8,250,809	\$ 8,415,825
Group Insurance	7,174,915	9,529,945	10,228,490			8,454,524	9,060,714
Social Security	7,150,662	7,488,937	7,488,937			7,788,495	8,100,035
Subtotal, Employee Benefits	\$ 22,056,554	\$ 24,736,025	\$ 25,806,456	\$	\$	\$ 24,493,828	\$ 25,576,574
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 22,056,554</b>	<b>\$ 24,736,025</b>	<b>\$ 25,806,456</b>	<b>\$</b>	<b>\$</b>	<b>\$ 24,493,828</b>	<b>\$ 25,576,574</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen							
Who Earn a Baccalaureate Degree within Six Academic Years	63.3%	70.85%	64%	64.5%	65%	71%	71%
Percent of First-time, Full-time, Degree-seeking Freshmen							
Who Earn a Baccalaureate Degree within Four Academic Years	47.66%	50.59%	49.3%	49.8%	50.3%	51%	51%
Persistence Rate of First-time, Full-time, Degree-seeking							
Freshmen Students after One Academic Year	88.11%	86.37%	89%	89.5%	90%	89.5%	90%
Certification Rate of Teacher Education Graduates							
	99.2%	97.6%	99%	99%	99%	99.5%	99.5%
Percent of Baccalaureate Graduates Who Are First Generation							
College Graduates	30.29%	29.02%	30%	30%	30%	35%	35%
Percent of Incoming Full-time Undergraduate Transfer							
Students Who Graduate within Four Years	69.22%	67.2%	70.22%	71.27%	72.34%	73%	73%
Percent of Incoming Full-time Undergraduate Transfer							
Students Who Graduate within Two Years	40.82%	32.15%	41.25%	41.87%	42.5%	47%	47%



**THE UNIVERSITY OF TEXAS AT DALLAS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	23.55%	25.44%	27%	29%	31%	33%	33%
Dollar Value of External or Sponsored Research Funds (in Millions)	55.46	57.04	58	59	60	65	65
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9.93%	9.74%	9.5%	9.25%	9%	8.1%	8.1%

**THE UNIVERSITY OF TEXAS AT EL PASO**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 68,959,082	\$ 73,082,883	\$ 72,887,435	\$ 96,345,686	\$ 96,563,647	\$ 68,405,973	\$ 68,628,939
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	2,851,418	2,739,577	2,950,954	2,950,954	2,950,954	2,950,954	2,950,954
Estimated Other Educational and General Income Account No. 770	25,747,833	25,895,381	26,065,332	26,029,740	26,313,524	25,736,259	25,826,219
Subtotal, General Revenue Fund - Dedicated	<u>\$ 28,599,251</u>	<u>\$ 28,634,958</u>	<u>\$ 29,016,286</u>	<u>\$ 28,980,694</u>	<u>\$ 29,264,478</u>	<u>\$ 28,687,213</u>	<u>\$ 28,777,173</u>
Permanent Endowment Fund Account No. 817, UT El Paso, estimated	<u>1,432,500</u>	<u>1,462,500</u>	<u>1,492,500</u>	<u>1,492,500</u>	<u>1,492,500</u>	<u>1,492,500</u>	<u>1,492,500</u>
<b>Total, Method of Financing</b>	<u>\$ 98,990,833</u>	<u>\$ 103,180,341</u>	<u>\$ 103,396,221</u>	<u>\$ 126,818,880</u>	<u>\$ 127,320,625</u>	<u>\$ 98,585,686</u>	<u>\$ 98,898,612</u>

**This bill pattern represents an estimated 24.7% of this agency's estimated total available funds for the biennium.**

**THE UNIVERSITY OF TEXAS AT EL PASO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,841.5	1,946.9	1,991.9	2,063.1	2,098.1	1,946.9	1,946.9
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 59,965,213	\$ 61,151,844	\$ 60,706,206	\$ 62,532,885	\$ 62,532,884	\$ 62,532,885	\$ 62,532,884
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,900,998	\$ 1,900,998
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 2,832,352	\$ 3,580,000	\$ 3,784,645	\$ 4,163,110	\$ 4,579,420	\$ 3,975,939	\$ 4,261,014
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 182,398	\$ 182,398	\$ 182,398	\$ 182,398	\$ 182,398	\$ 182,398	\$ 182,398
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 2,642	\$ 2,642	\$ 2,642	\$ 2,642	\$ 2,642	\$ 2,642	\$ 2,642
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 3,656,550</u>	<u>\$ 3,725,480</u>	<u>\$ 4,241,994</u>	<u>\$ 4,326,834</u>	<u>\$ 4,413,371</u>	<u>\$ 3,819,813</u>	<u>\$ 3,848,766</u>
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	<u>\$ 66,639,155</u>	<u>\$ 68,642,364</u>	<u>\$ 68,917,885</u>	<u>\$ 71,207,869</u>	<u>\$ 71,710,715</u>	<u>\$ 72,414,675</u>	<u>\$ 72,728,702</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 11,619,634	\$ 11,856,769	\$ 11,856,769	\$ 12,402,974	\$ 12,402,973	\$ 12,402,974	\$ 12,402,973
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 7,296,380</u>	<u>\$ 7,291,305</u>	<u>\$ 7,292,923</u>	<u>\$ 25,734,750</u>	<u>\$ 25,733,650</u>	<u>\$ 7,294,750</u>	<u>\$ 7,293,650</u>
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 18,916,014</u>	<u>\$ 19,148,074</u>	<u>\$ 19,149,692</u>	<u>\$ 38,137,724</u>	<u>\$ 38,136,623</u>	<u>\$ 19,697,724</u>	<u>\$ 19,696,623</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> EL PASO CENTENNIAL MUSEUM	\$ 228,829	\$ 247,640	\$ 247,640	\$ 80,541	\$ 80,541	\$ 80,541	\$ 80,541
<b>C.1.2. Strategy:</b> CENTER FOR LAW AND BORDER STUDIES	\$ 407,785	\$ 382,693	\$ 382,693	\$ 294,297	\$ 294,297	\$ 294,297	\$ 294,297
<b>C.2.1. Strategy:</b> BORDER STUDIES INSTITUTE Inter-American and Border Studies Institute.	\$ 114,562	\$ 89,944	\$ 89,944	\$ 58,016	\$ 58,016	\$ 58,016	\$ 58,016
<b>C.2.2. Strategy:</b> ENVIRONMENTAL RESOURCE MANAGEMENT Center for Environmental Resource Management.	\$ 310,068	\$ 303,796	\$ 303,796	\$ 154,695	\$ 154,695	\$ 154,695	\$ 154,695
<b>C.2.3. Strategy:</b> BORDER HEALTH RESEARCH	\$ 216,074	\$ 225,388	\$ 225,388	\$ 206,009	\$ 206,009	\$ 206,009	\$ 206,009
<b>C.3.1. Strategy:</b> RURAL NURSING HEALTH CARE Rural Nursing Health Care Services.	\$ 42,464	\$ 50,127	\$ 50,127	\$ 42,464	\$ 42,464	\$ 42,464	\$ 42,464

**THE UNIVERSITY OF TEXAS AT EL PASO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C.3.2. Strategy:</b> MANUFACTURE/MATERIALS MANAGEMENT Institute for Manufacturing and Materials Management.	\$ 100,606	\$ 101,436	\$ 101,436	\$ 59,157	\$ 59,157	\$ 59,157	\$ 59,157
<b>C.3.3. Strategy:</b> ECONOMIC/ENTERPRISE DEVELOPMENT Texas Centers for Economic and Enterprise Development.	\$ 794,036	\$ 567,117	\$ 566,004	\$ 566,004	\$ 566,004	\$ 566,004	\$ 566,004
<b>C.3.4. Strategy:</b> ACADEMIC EXCELLENCE Collaborative for Academic Excellence.	\$ 98,886	\$ 257,104	\$ 234,604	\$ 77,348	\$ 77,348	\$ 77,348	\$ 77,348
<b>C.3.5. Strategy:</b> BORDER COMMUNITY HEALTH Border Community Health Education Institute.	\$ 286,575	\$ 296,958	\$ 296,958	\$ 191,294	\$ 191,294	\$ 191,294	\$ 191,294
<b>C.3.6. Strategy:</b> US-MEXICO IMMIGRATION CENTER United States - Mexico Immigration Center.	\$ 54,236	\$ 53,562	\$ 53,562	\$ 29,430	\$ 29,430	\$ 29,430	\$ 29,430
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 5,886,523	\$ 3,913,221	\$ 3,845,575	\$ 3,221,532	\$ 3,221,532	\$ 3,221,532	\$ 3,221,532
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 11,000,000	\$ 11,000,000	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 8,540,644</u>	<u>\$ 6,488,986</u>	<u>\$ 6,397,727</u>	<u>\$ 15,980,787</u>	<u>\$ 15,980,787</u>	<u>\$ 4,980,787</u>	<u>\$ 4,980,787</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 3,462,520	\$ 4,219,537	\$ 4,219,537	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	<u>\$ 0</u>	<u>\$ 3,218,880</u>	<u>\$ 3,218,880</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 3,462,520</u>	<u>\$ 7,438,417</u>	<u>\$ 7,438,417</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS - UTEP Tobacco Earnings for The University of Texas at El Paso.	\$ 1,432,500	\$ 1,462,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500
<b>Grand Total, THE UNIVERSITY OF TEXAS AT EL PASO</b>	<u>\$ 98,990,833</u>	<u>\$ 103,180,341</u>	<u>\$ 103,396,221</u>	<u>\$ 126,818,880</u>	<u>\$ 127,320,625</u>	<u>\$ 98,585,686</u>	<u>\$ 98,898,612</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 34,375,763	\$ 34,079,271	\$ 33,894,553	\$ 33,062,134	\$ 33,397,722	\$ 31,548,129	\$ 31,539,973
Other Personnel Costs	3,017,392	3,765,040	3,969,685	4,348,150	4,764,460	4,160,979	4,160,979
Faculty Salaries (Higher Education Only)	43,659,076	44,760,761	44,574,730	43,442,773	43,543,099	45,486,418	45,592,005
Debt Service	7,296,380	7,291,305	7,292,923	25,734,750	25,733,650	7,294,750	7,293,650

**THE UNIVERSITY OF TEXAS AT EL PASO**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Other Operating Expense	10,642,222	13,283,964	13,664,330	20,231,073	19,881,694	6,275,597	6,463,239
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,819,813</u>	<u>3,848,766</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 98,990,833</u>	<u>\$ 103,180,341</u>	<u>\$ 103,396,221</u>	<u>\$ 126,818,880</u>	<u>\$ 127,320,625</u>	<u>\$ 98,585,686</u>	<u>\$ 98,898,612</u>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 5,698,902	\$ 6,457,865	\$ 6,619,312	\$	\$	\$ 6,784,794	\$ 6,954,414
Group Insurance	10,531,194	12,760,044	13,695,355			14,615,230	15,663,142
Social Security	<u>4,919,119</u>	<u>5,151,827</u>	<u>5,151,827</u>			<u>5,357,900</u>	<u>5,572,216</u>
Subtotal, Employee Benefits	<u>\$ 21,149,215</u>	<u>\$ 24,369,736</u>	<u>\$ 25,466,494</u>	<u>\$</u>	<u>\$</u>	<u>\$ 26,757,924</u>	<u>\$ 28,189,772</u>

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 21,149,215</u>	<u>\$ 24,369,736</u>	<u>\$ 25,466,494</u>	<u>\$</u>	<u>\$</u>	<u>\$ 26,757,924</u>	<u>\$ 28,189,772</u>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	39.7%	38.5%	39%	39%	39%	39%	39%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	12%	14.9%	12%	12%	12%	20%	20%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	69.9%	67.6%	76.4%	70%	70%	76.4%	76.4%
Certification Rate of Teacher Education Graduates	53.1%	65.8%	72%	72%	72%	85%	85%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	58.8%	52.8%	60%	59%	59%	61%	61%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	59.4%	54.7%	58%	58.3%	58.3%	61%	61%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	17.8%	18.3%	22.5%	19.5%	19.5%	28%	28%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	31.6%	30.6%	33%	30%	30%	36%	36%

**THE UNIVERSITY OF TEXAS AT EL PASO**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
State Licensure Pass Rate of Engineering Graduates	54.5%	63.2%	65%	55%	55%	72%	72%
State Licensure Pass Rate of Nursing Graduates	89.9%	83.9%	92%	90%	90%	92%	92%
Dollar Value of External or Sponsored Research Funds (in Millions)	55.4	49.8	59.4	60.3	61.5	60.3	61.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.7%	7.8%	7.52%	7.6%	7.6%	7.5%	7.5%

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 79,127,071	\$ 87,114,221	\$ 87,242,412	\$ 154,919,711	\$ 147,188,925	\$ 91,971,437	\$ 92,340,651
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	2,554,408	2,746,110	3,077,120	3,077,120	3,077,120	3,077,120	3,077,120
Estimated Other Educational and General Income Account No. 770	31,735,754	32,414,447	33,623,754	31,083,858	30,713,093	32,346,252	32,389,062
Subtotal, General Revenue Fund - Dedicated	<u>\$ 34,290,162</u>	<u>\$ 35,160,557</u>	<u>\$ 36,700,874</u>	<u>\$ 34,160,978</u>	<u>\$ 33,790,213</u>	<u>\$ 35,423,372</u>	<u>\$ 35,466,182</u>
Interagency Contracts	<u>228,713</u>	<u>228,713</u>	<u>228,713</u>	<u>228,713</u>	<u>228,713</u>	<u>228,713</u>	<u>228,713</u>
<b>Total, Method of Financing</b>	<u>\$ 113,645,946</u>	<u>\$ 122,503,491</u>	<u>\$ 124,171,999</u>	<u>\$ 189,309,402</u>	<u>\$ 181,207,851</u>	<u>\$ 127,623,522</u>	<u>\$ 128,035,546</u>

**This bill pattern represents an estimated 31.8% of this agency's estimated total available funds for the biennium.**

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,677.6	1,799.0	1,828.2	1,972.3	1,966.3	1,799.0	1,799.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 71,467,011	\$ 77,141,500	\$ 78,297,097	\$ 72,154,234	\$ 72,154,233	\$ 72,154,234	\$ 72,154,233
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 2,993,569	\$ 2,993,568	\$ 2,993,569	\$ 2,993,568
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 3,868,437	\$ 3,939,918	\$ 4,176,472	\$ 4,176,472	\$ 4,176,472	\$ 5,501,185	\$ 5,895,621
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 111,307	\$ 208,941	\$ 235,341	\$ 125,231	\$ 125,231	\$ 125,231	\$ 125,231
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 4,961,373	\$ 5,143,523	\$ 5,335,400	\$ 5,335,400	\$ 5,335,400	\$ 5,273,081	\$ 5,292,220
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 80,408,128</u>	<u>\$ 86,433,882</u>	<u>\$ 88,044,310</u>	<u>\$ 84,784,906</u>	<u>\$ 84,784,904</u>	<u>\$ 86,047,300</u>	<u>\$ 86,460,873</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 6,059,727	\$ 6,965,467	\$ 6,987,114	\$ 12,661,703	\$ 12,661,704	\$ 12,661,703	\$ 12,661,704
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 12,844,458	\$ 12,837,327	\$ 12,839,311	\$ 34,042,563	\$ 34,041,013	\$ 12,837,563	\$ 12,836,013
<b>B.1.3. Strategy:</b> LEASE OF FACILITIES	\$ 1,291,597	\$ 1,291,597	\$ 1,291,597	\$ 1,291,597	\$ 1,291,597	\$ 1,291,597	\$ 1,291,597
<b>B.1.4. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 278,100	\$ 278,100	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 20,195,782</u>	<u>\$ 21,372,491</u>	<u>\$ 21,396,122</u>	<u>\$ 47,995,863</u>	<u>\$ 47,994,314</u>	<u>\$ 26,790,863</u>	<u>\$ 26,789,314</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> PROF DEVELOPMENT/DISTANCE LEARNING Professional Development/Distance Learning.	\$ 113,326	\$ 113,326	\$ 113,326	\$ 113,326	\$ 113,326	\$ 113,326	\$ 113,326
<b>C.1.2. Strategy:</b> COOPERATIVE PHARMACY DOCTORATE	\$ 135,991	\$ 135,991	\$ 141,122	\$ 135,991	\$ 135,991	\$ 135,991	\$ 135,991
<b>C.1.3. Strategy:</b> STARR COUNTY UPPER LEVEL CENTER	\$ 71,221	\$ 69,170	\$ 71,008	\$ 67,996	\$ 67,996	\$ 67,996	\$ 67,996
<b>C.1.4. Strategy:</b> MCALLEN TEACHING SITE	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<b>C.2.1. Strategy:</b> ECONOMIC DEVELOPMENT	\$ 473,690	\$ 498,297	\$ 505,750	\$ 498,188	\$ 498,188	\$ 498,188	\$ 498,188
<b>C.2.2. Strategy:</b> CENTER FOR MANUFACTURING	\$ 211,983	\$ 228,846	\$ 233,287	\$ 228,846	\$ 228,846	\$ 228,846	\$ 228,846
<b>C.2.3. Strategy:</b> UT SYSTEM K-12 COLLABORATION UT System K-12 Collaboration Initiative.	\$ 79,663	\$ 82,671	\$ 84,207	\$ 79,663	\$ 79,663	\$ 79,663	\$ 79,663

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>C.2.4. Strategy:</b> K-16 COLLABORATION	\$ 155,859	\$ 155,859	\$ 155,859	\$ 155,859	\$ 155,859	\$ 155,859	\$ 155,859
<b>C.2.5. Strategy:</b> TRADE & TECHNOLOGY/TELECOMM Trade and Technology/Telecommunications.	\$ 59,748	\$ 61,607	\$ 62,957	\$ 59,748	\$ 59,748	\$ 59,748	\$ 59,748
<b>C.2.6. Strategy:</b> DIABETES REGISTRY	\$ 123,863	\$ 126,035	\$ 129,653	\$ 114,434	\$ 114,434	\$ 114,434	\$ 114,434
<b>C.2.7. Strategy:</b> TEXAS/MEXICO BORDER HEALTH	\$ 164,905	\$ 164,365	\$ 168,239	\$ 158,656	\$ 158,656	\$ 158,656	\$ 158,656
<b>C.2.8. Strategy:</b> REGIONAL ADVANCED TOOLING CENTER	\$ 0	\$ 500,000	\$ 504,325	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.2.9. Strategy:</b> BORDER ECONOMIC DEVELOPMENT Texas Center for Border Economic Development.	\$ 250,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 9,549,960	\$ 10,549,960	\$ 10,549,960	\$ 10,549,960	\$ 10,549,960	\$ 10,549,960	\$ 10,549,960
<b>C.3.2. Strategy:</b> TRANSITION TO COLLEGE Successful Transition to College Project.	\$ 226,652	\$ 226,983	\$ 227,866	\$ 226,652	\$ 226,652	\$ 226,652	\$ 226,652
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 41,743,274	\$ 33,643,274	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 12,016,861</u>	<u>\$ 13,588,110</u>	<u>\$ 13,622,559</u>	<u>\$ 55,307,593</u>	<u>\$ 47,207,593</u>	<u>\$ 13,564,319</u>	<u>\$ 13,564,319</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 1,025,175	\$ 1,109,008	\$ 1,109,008	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,221,040</u>	<u>\$ 1,221,040</u>	<u>\$ 1,221,040</u>	<u>\$ 1,221,040</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 1,025,175</u>	<u>\$ 1,109,008</u>	<u>\$ 1,109,008</u>	<u>\$ 1,221,040</u>	<u>\$ 1,221,040</u>	<u>\$ 1,221,040</u>	<u>\$ 1,221,040</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY</b>	<u>\$ 113,645,946</u>	<u>\$ 122,503,491</u>	<u>\$ 124,171,999</u>	<u>\$ 189,309,402</u>	<u>\$ 181,207,851</u>	<u>\$ 127,623,522</u>	<u>\$ 128,035,546</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 28,693,909	\$ 31,130,711	\$ 32,617,003	\$ 38,473,667	\$ 40,292,580	\$ 33,325,658	\$ 35,039,679
Other Personnel Costs	895,766	271,341	303,411	1,047,149	1,054,035	5,459,959	5,464,793
Faculty Salaries (Higher Education Only)	56,049,484	61,390,312	61,831,272	72,658,870	71,583,939	60,517,666	60,146,669
Professional Salaries - Faculty Equivalent (Higher Education Only)	177,536	0	0	0	0	0	0
Consumable Supplies	530,606	0	0	0	0	0	0
Utilities	355,838	1,418,577	668,577	2,878,664	1,511,562	2,578,664	1,211,562
Travel	83,650	64,329	66,579	70,312	64,521	63,726	65,278
Rent - Building	1,291,597	1,291,597	1,291,597	1,291,597	1,291,597	1,291,597	1,291,597
Rent - Machine and Other	28,769	0	0	0	0	0	0

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Debt Service	12,844,458	12,837,327	12,839,311	34,042,563	34,041,013	12,837,563	12,836,013
Other Operating Expense	10,102,296	11,788,540	12,243,492	22,235,823	22,257,847	3,965,084	4,378,396
Client Services	2,358,297	2,298,208	2,298,208	2,298,208	2,298,208	2,297,975	2,296,790
Grants	0	0	0	0	0	5,273,081	5,292,220
Capital Expenditures	233,740	12,549	12,549	14,312,549	6,812,549	12,549	12,549
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 113,645,946</b>	<b>\$ 122,503,491</b>	<b>\$ 124,171,999</b>	<b>\$ 189,309,402</b>	<b>\$ 181,207,851</b>	<b>\$ 127,623,522</b>	<b>\$ 128,035,546</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 5,892,516	\$ 6,596,905	\$ 6,359,411	\$	\$	\$ 6,359,411	\$ 6,359,411
Group Insurance	10,096,917	12,217,739	13,113,300			13,282,964	14,235,351
Social Security	<u>6,525,932</u>	<u>6,834,653</u>	<u>6,834,653</u>			<u>7,108,039</u>	<u>7,392,361</u>
Subtotal, Employee Benefits	<u>\$ 22,515,365</u>	<u>\$ 25,649,297</u>	<u>\$ 26,307,364</u>	<u>\$</u>	<u>\$</u>	<u>\$ 26,750,414</u>	<u>\$ 27,987,123</u>

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 22,515,365</u>	<u>\$ 25,649,297</u>	<u>\$ 26,307,364</u>	<u>\$</u>	<u>\$</u>	<u>\$ 26,750,414</u>	<u>\$ 27,987,123</u>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year RGV	NA	NA	NA	73%	74%	73%	74%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year PA	76.3%	76%	76%	NA	NA	NA	NA
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year BRN	62.7%	65.8%	68.9%	NA	NA	NA	NA
Certification Rate of Teacher Education Graduates RGV	NA	NA	NA	71%	71%	71%	71%
Certification Rate of Teacher Education Graduates PA	74.9%	77%	81%	NA	NA	NA	NA
Certification Rate of Teacher Education Graduates BRN	51.2%	55%	58.8%	NA	NA	NA	NA
Percent of Baccalaureate Graduates Who Are First Generation College Graduates RGV	NA	NA	NA	70%	70%	72%	72%



**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of Baccalaureate Graduates Who Are First Generation College Graduates PA	74.9%	70%	70%	NA	NA	NA	NA
Percent of Baccalaureate Graduates Who Are First Generation College Graduates BRN	61.6%	70.7%	79.8%	NA	NA	NA	NA
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty RGV	NA	NA	NA	40%	40%	55%	55%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty PA	43%	39.5%	40%	NA	NA	NA	NA
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty BRN	55.6%	67.7%	74.7%	NA	NA	NA	NA
State Licensure Pass Rate of Engineering Graduates RGV	NA	NA	NA	60%	60%	70%	70%
State Licensure Pass Rate of Engineering Graduates PA	36%	70%	70%	NA	NA	NA	NA
State Licensure Pass Rate of Nursing Graduates RGV	NA	NA	NA	80%	80%	90%	90%
State Licensure Pass Rate of Nursing Graduates PA	81%	90%	90%	NA	NA	NA	NA
Dollar Value of External or Sponsored Research Funds (in Millions) RGV	NA	NA	NA	19.5	20.85	19.5	20.85
Dollar Value of External or Sponsored Research Funds (in Millions) PA	8.5	9.3	9.5	NA	NA	NA	NA
Dollar Value of External or Sponsored Research Funds (in Millions) BRN	9.7	8.85	8.85	NA	NA	NA	NA
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures RGV	NA	NA	NA	8.9%	8.9%	8.1%	8.1%
Administrative Cost as a Percent of Total Expenditures PA	8.6%	8.6%	8.6%	NA	NA	NA	NA
Administrative Cost as a Percent of Total Expenditures BRN	8.1%	8.1%	8.1%	NA	NA	NA	NA

**THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 24,217,487	\$ 25,679,383	\$ 25,689,247	\$ 36,297,718	\$ 36,908,585	\$ 27,912,718	\$ 27,923,585

**THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	221,606	246,230	252,300	252,300	252,300	252,300	252,300
Estimated Other Educational and General Income Account No. 770	4,199,345	5,259,575	5,408,070	6,088,284	6,117,674	5,932,716	5,959,527
Subtotal, General Revenue Fund - Dedicated	<u>\$ 4,420,951</u>	<u>\$ 5,505,805</u>	<u>\$ 5,660,370</u>	<u>\$ 6,340,584</u>	<u>\$ 6,369,974</u>	<u>\$ 6,185,016</u>	<u>\$ 6,211,827</u>
<b>Total, Method of Financing</b>	<u>\$ 28,638,438</u>	<u>\$ 31,185,188</u>	<u>\$ 31,349,617</u>	<u>\$ 42,638,302</u>	<u>\$ 43,278,559</u>	<u>\$ 34,097,734</u>	<u>\$ 34,135,412</u>
 <b>This bill pattern represents an estimated 52.2% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>							
	312.7	320.7	323.0	332.1	328.1	320.7	317.5
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 8,251,479	\$ 8,906,595	\$ 9,021,459	\$ 11,659,359	\$ 11,659,359	\$ 11,659,359	\$ 11,659,359
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 351,109	\$ 386,850	\$ 386,850	\$ 472,914	\$ 472,914	\$ 472,914	\$ 472,914
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 421,408	\$ 658,293	\$ 706,546	\$ 741,873	\$ 778,967	\$ 509,859	\$ 546,415
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 20,896	\$ 20,896	\$ 20,896	\$ 20,896	\$ 20,896	\$ 20,896	\$ 20,896
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 716,198</u>	<u>\$ 754,437</u>	<u>\$ 759,712</u>	<u>\$ 764,000</u>	<u>\$ 769,300</u>	<u>\$ 840,446</u>	<u>\$ 843,705</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 9,761,090</u>	<u>\$ 10,727,071</u>	<u>\$ 10,895,463</u>	<u>\$ 13,659,042</u>	<u>\$ 13,701,436</u>	<u>\$ 13,503,474</u>	<u>\$ 13,543,289</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 2,552,149	\$ 1,703,795	\$ 1,703,795	\$ 1,955,531	\$ 1,955,531	\$ 1,955,531	\$ 1,955,531
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 8,478,800	\$ 8,478,783	\$ 8,474,820	\$ 14,250,900	\$ 14,248,763	\$ 8,475,900	\$ 8,473,763

**THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 750,000	\$ 750,000	\$ 665,100	\$ 665,100	\$ 665,100	\$ 665,100
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 11,030,949</u>	<u>\$ 10,932,578</u>	<u>\$ 10,928,615</u>	<u>\$ 16,871,531</u>	<u>\$ 16,869,394</u>	<u>\$ 11,096,531</u>	<u>\$ 11,094,394</u>
<b>C. Goal:</b> SPECIAL ITEM SUPPORT							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> PERFORMING ARTS CENTER	\$ 178,125	\$ 178,125	\$ 178,125	\$ 178,125	\$ 178,125	\$ 178,125	\$ 178,125
<b>C.1.2. Strategy:</b> INSTRUCTION ENHANCEMENT	\$ 3,206,250	\$ 3,206,250	\$ 3,206,250	\$ 3,206,250	\$ 3,206,250	\$ 3,206,250	\$ 3,206,250
<b>C.1.3. Strategy:</b> COLLEGE OF ENGINEERING	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000
<b>C.1.4. Strategy:</b> SCHOOL OF NURSING	\$ 0	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
<b>C.2.1. Strategy:</b> CENTER FOR ENERGY	\$ 178,309	\$ 186,747	\$ 186,747	\$ 186,747	\$ 186,747	\$ 186,747	\$ 186,747
<b>C.3.1. Strategy:</b> PUBLIC LEADERSHIP INSTITUTE John Ben Shepperd Public Leadership Institute.	\$ 497,993	\$ 497,993	\$ 497,993	\$ 607,993	\$ 607,993	\$ 497,993	\$ 497,993
<b>C.3.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 139,957	\$ 153,953	\$ 153,953	\$ 153,953	\$ 153,953	\$ 153,953	\$ 153,953
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,642,561	\$ 3,142,561	\$ 3,142,561	\$ 3,142,561	\$ 3,142,561	\$ 3,142,561	\$ 3,142,561
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,500,000</u>	<u>\$ 3,100,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 7,693,195</u>	<u>\$ 9,415,629</u>	<u>\$ 9,415,629</u>	<u>\$ 12,025,629</u>	<u>\$ 12,625,629</u>	<u>\$ 9,415,629</u>	<u>\$ 9,415,629</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 153,204	\$ 109,910	\$ 109,910	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 82,100</u>	<u>\$ 82,100</u>	<u>\$ 82,100</u>	<u>\$ 82,100</u>
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 153,204</u>	<u>\$ 109,910</u>	<u>\$ 109,910</u>	<u>\$ 82,100</u>	<u>\$ 82,100</u>	<u>\$ 82,100</u>	<u>\$ 82,100</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN</b>	<u><u>\$ 28,638,438</u></u>	<u><u>\$ 31,185,188</u></u>	<u><u>\$ 31,349,617</u></u>	<u><u>\$ 42,638,302</u></u>	<u><u>\$ 43,278,559</u></u>	<u><u>\$ 34,097,734</u></u>	<u><u>\$ 34,135,412</u></u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,870,620	\$ 9,149,892	\$ 9,270,568	\$ 10,585,264	\$ 10,732,088	\$ 9,974,223	\$ 10,063,847
Faculty Salaries (Higher Education Only)	8,690,371	9,742,605	9,646,118	11,694,813	11,563,512	11,823,960	11,622,273
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	0	0	400,000	675,000	0	0
Consumable Supplies	0	0	0	250,000	425,000	0	0

**THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Utilities	87,874	90,000	95,000	103,298	109,036	103,298	109,036
Travel	41,885	30,000	30,000	135,000	175,000	30,000	30,000
Debt Service	8,478,800	8,478,783	8,474,820	14,250,900	14,248,763	8,475,900	8,473,763
Other Operating Expense	3,468,888	3,593,908	3,733,111	4,614,027	4,950,160	2,749,907	2,892,788
Grants	0	0	0	0	0	840,446	843,705
Capital Expenditures	0	100,000	100,000	605,000	400,000	100,000	100,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 28,638,438</b>	<b>\$ 31,185,188</b>	<b>\$ 31,349,617</b>	<b>\$ 42,638,302</b>	<b>\$ 43,278,559</b>	<b>\$ 34,097,734</b>	<b>\$ 34,135,412</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,531,944	\$ 1,594,740	\$ 1,613,504	\$	\$	\$ 1,616,738	\$ 1,620,077
Group Insurance	1,929,985	1,953,845	2,097,062			2,537,767	2,719,726
Social Security	1,363,064	1,427,546	1,427,546			1,484,647	1,544,033
Subtotal, Employee Benefits	\$ 4,824,993	\$ 4,976,131	\$ 5,138,112	\$	\$	\$ 5,639,152	\$ 5,883,836
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,824,993</b>	<b>\$ 4,976,131</b>	<b>\$ 5,138,112</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,639,152</b>	<b>\$ 5,883,836</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	28.09%	33.73%	34%	36%	36%	36%	36%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	21.36%	20.82%	17%	18%	18%	23%	23%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	69.16%	69.43%	65%	68%	68%	71%	71%
Certification Rate of Teacher Education Graduates	87.23%	85.9%	87%	87%	87%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	60.95%	64.08%	62%	62%	62%	65%	65%

**THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	54.79%	48.32%	52%	52%	52%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	32.48%	35.85%	32%	32%	32%	37%	37%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	51.31%	48.67%	45%	45%	45%	52%	52%
State Licensure Pass Rate of Engineering Graduates	64.71%	50%	65%	67%	67%	67%	67%
State Licensure Pass Rate of Nursing Graduates	0%	0%	80%	80%	80%	82%	82%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.1	0.74	1.2	1.2	1.2	1.4	1.4
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.36%	9.77%	8.51%	9%	9.4%	8%	8%

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 89,935,414	\$ 95,996,945	\$ 96,259,105	\$ 103,095,269	\$ 103,408,755	\$ 87,690,982	\$ 88,004,468
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	5,025,683	4,663,430	4,426,800	4,426,800	4,426,800	4,426,800	4,426,800
Estimated Other Educational and General Income Account No. 770	44,536,422	41,102,972	39,042,305	41,572,086	41,313,306	42,367,707	42,584,068
Subtotal, General Revenue Fund - Dedicated	<u>\$ 49,562,105</u>	<u>\$ 45,766,402</u>	<u>\$ 43,469,105</u>	<u>\$ 45,998,886</u>	<u>\$ 45,740,106</u>	<u>\$ 46,794,507</u>	<u>\$ 47,010,868</u>
<b>Total, Method of Financing</b>	<u>\$ 139,497,519</u>	<u>\$ 141,763,347</u>	<u>\$ 139,728,210</u>	<u>\$ 149,094,155</u>	<u>\$ 149,148,861</u>	<u>\$ 134,485,489</u>	<u>\$ 135,015,336</u>

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 17.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	2,405.7	2,407.4	2,436.4	2,480.2	2,500.2	2,407.4	2,407.4
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 86,118,931	\$ 87,026,026	\$ 85,070,542	\$ 83,404,336	\$ 83,404,337	\$ 83,404,336	\$ 83,404,337
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 1,835,837	\$ 1,835,836	\$ 1,835,837	\$ 1,835,836
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 5,776,223	\$ 5,331,966	\$ 6,299,583	\$ 6,300,000	\$ 6,300,000	\$ 6,887,515	\$ 7,381,349
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 207,714	\$ 270,990	\$ 262,000	\$ 132,225	\$ 132,225	\$ 132,225	\$ 132,225
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 201,188	\$ 217,000	\$ 211,000	\$ 242	\$ 242	\$ 242	\$ 242
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 5,518,937	\$ 5,188,724	\$ 5,060,425	\$ 5,126,894	\$ 5,178,163	\$ 5,335,000	\$ 5,367,576
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 97,822,993</u>	<u>\$ 98,034,706</u>	<u>\$ 96,903,550</u>	<u>\$ 96,799,534</u>	<u>\$ 96,850,803</u>	<u>\$ 97,595,155</u>	<u>\$ 98,121,565</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 13,958,868	\$ 15,722,760	\$ 14,822,760	\$ 14,552,496	\$ 14,552,496	\$ 14,552,496	\$ 14,552,496
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 11,228,623	\$ 11,226,629	\$ 11,222,648	\$ 23,213,538	\$ 23,216,975	\$ 11,223,538	\$ 11,226,975
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 25,187,491</u>	<u>\$ 26,949,389</u>	<u>\$ 26,045,408</u>	<u>\$ 37,766,034</u>	<u>\$ 37,769,471</u>	<u>\$ 25,776,034</u>	<u>\$ 25,779,471</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> TEXAS PRE-ENGINEERING PROGRAM	\$ 417,892	\$ 417,892	\$ 417,892	\$ 417,892	\$ 417,892	\$ 417,892	\$ 417,892
<b>C.2.1. Strategy:</b> LIFE SCIENCE INSTITUTE	\$ 1,377,518	\$ 735,000	\$ 735,000	\$ 2,000,000	\$ 2,000,000	\$ 735,000	\$ 735,000
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 3,791,138	\$ 4,170,252	\$ 4,170,252	\$ 4,587,277	\$ 4,587,277	\$ 4,170,252	\$ 4,170,252
<b>C.3.2. Strategy:</b> INSTITUTE OF TEXAN CULTURES	\$ 1,464,844	\$ 1,464,844	\$ 1,464,844	\$ 1,464,844	\$ 1,464,844	\$ 1,464,844	\$ 1,464,844
<b>C.3.3. Strategy:</b> SW TX BORDER SBDC South-West Texas Border Network SBDC.	\$ 1,213,169	\$ 1,334,486	\$ 1,334,486	\$ 1,467,935	\$ 1,467,935	\$ 1,334,486	\$ 1,334,486

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 4,057,500	\$ 2,485,386	\$ 2,485,386	\$ 2,485,386	\$ 2,485,386	\$ 2,485,386	\$ 2,485,386
<b>C.4.2. Strategy:</b> DOWNTOWN CAMPUS	\$ 927,886	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.4.3. Strategy:</b> TEXAS STATE DATA CENTER	\$ 491,440	\$ 506,440	\$ 506,440	\$ 605,253	\$ 605,253	\$ 506,440	\$ 506,440
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,500,000	\$ 1,500,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 13,741,387</u>	<u>\$ 11,114,300</u>	<u>\$ 11,114,300</u>	<u>\$ 14,528,587</u>	<u>\$ 14,528,587</u>	<u>\$ 11,114,300</u>	<u>\$ 11,114,300</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 2,745,648	\$ 3,164,952	\$ 3,164,952	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	<u>\$ 0</u>	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 2,745,648</u>	<u>\$ 5,664,952</u>	<u>\$ 5,664,952</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS AT SAN ANTONIO</b>	<u>\$ 139,497,519</u>	<u>\$ 141,763,347</u>	<u>\$ 139,728,210</u>	<u>\$ 149,094,155</u>	<u>\$ 149,148,861</u>	<u>\$ 134,485,489</u>	<u>\$ 135,015,336</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 45,218,247	\$ 45,700,684	\$ 43,633,622	\$ 44,666,461	\$ 44,335,465	\$ 42,777,868	\$ 42,446,872
Other Personnel Costs	6,185,125	5,819,956	6,772,583	6,432,467	6,432,467	7,019,982	7,019,982
Faculty Salaries (Higher Education Only)	67,831,098	70,180,341	69,155,138	65,936,982	66,329,806	65,281,982	65,674,806
Utilities	7,132	178,948	105,729	165,629	103,801	165,629	103,801
Debt Service	11,228,623	11,226,629	11,222,648	23,213,538	23,216,975	11,223,538	11,226,975
Other Operating Expense	9,027,294	8,656,789	8,838,490	8,679,078	8,730,347	2,681,490	3,175,324
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,335,000</u>	<u>5,367,576</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 139,497,519</u>	<u>\$ 141,763,347</u>	<u>\$ 139,728,210</u>	<u>\$ 149,094,155</u>	<u>\$ 149,148,861</u>	<u>\$ 134,485,489</u>	<u>\$ 135,015,336</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 8,521,725	\$ 10,352,489	\$ 9,255,339	\$	\$	\$ 9,536,701	\$ 9,825,663
Group Insurance	10,608,730	12,924,537	13,871,905			14,315,119	15,341,514

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Social Security	8,187,871	8,575,213	8,575,213			8,918,222	9,274,951
Subtotal, Employee Benefits	\$ 27,318,326	\$ 31,852,239	\$ 31,702,457	\$	\$	\$ 32,770,042	\$ 34,442,128
<u>Debt Service</u>							
Lease Payments	\$ 2,552	\$ 2,312	\$ 1,761	\$	\$	\$ 1,766	\$ 1,651
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 27,320,878	\$ 31,854,551	\$ 31,704,218	\$	\$	\$ 32,771,808	\$ 34,443,779

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	30%	31.1%	32.4%	33.6%	34.8%	35%	35%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	11.1%	12.6%	12.7%	14%	14.7%	14.8%	14.8%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	64.3%	63.5%	67.35%	68.85%	70.35%	71%	71%
Certification Rate of Teacher Education Graduates	74.4%	75.1%	78%	78%	80%	85%	85%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47%	45%	46.7%	46.6%	46.5%	50%	50%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	57.3%	56.7%	56.7%	60%	60.9%	65%	65%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	28.8%	29.3%	27.5%	30.3%	30.8%	33%	33%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	20.2%	21.1%	20.8%	22.9%	23.8%	30%	30%
State Licensure Pass Rate of Engineering Graduates	69.4%	70.4%	70.5%	72.4%	73.4%	76%	76%
Dollar Value of External or Sponsored Research Funds (in Millions)	36.1	29.1	27.5	30.3	33.9	37	37
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.4%	8.91%	7.9%	7.8%	7.7%	7.8%	7.7%



**THE UNIVERSITY OF TEXAS AT TYLER**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 25,907,848	\$ 29,097,063	\$ 29,134,605	\$ 39,211,799	\$ 39,262,012	\$ 30,481,403	\$ 30,531,616
GR Dedicated - Estimated Other Educational and General Income Account No. 770	<u>8,174,113</u>	<u>8,660,659</u>	<u>8,808,281</u>	<u>9,529,307</u>	<u>9,592,914</u>	<u>9,211,322</u>	<u>9,247,888</u>
<b>Total, Method of Financing</b>	<u>\$ 34,081,961</u>	<u>\$ 37,757,722</u>	<u>\$ 37,942,886</u>	<u>\$ 48,741,106</u>	<u>\$ 48,854,926</u>	<u>\$ 39,692,725</u>	<u>\$ 39,779,504</u>
<b>This bill pattern represents an estimated 22.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	492.8	489.1	497.3	513.3	519.4	489.1	489.1
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 18,558,868	\$ 21,420,675	\$ 21,310,307	\$ 21,673,256	\$ 21,673,256	\$ 21,673,256	\$ 21,673,256
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 635,578	\$ 635,578	\$ 635,578	\$ 635,578
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 892,016	\$ 1,003,537	\$ 1,076,688	\$ 1,141,289	\$ 1,209,766	\$ 1,116,311	\$ 1,196,353
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 29,598	\$ 42,752	\$ 42,752	\$ 42,752	\$ 42,752	\$ 42,752	\$ 42,752
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 1,201,346</u>	<u>\$ 1,169,772</u>	<u>\$ 1,327,500</u>	<u>\$ 1,538,941</u>	<u>\$ 1,585,109</u>	<u>\$ 1,245,934</u>	<u>\$ 1,253,496</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 20,681,828</u>	<u>\$ 23,636,736</u>	<u>\$ 23,757,247</u>	<u>\$ 25,031,816</u>	<u>\$ 25,146,461</u>	<u>\$ 24,713,831</u>	<u>\$ 24,801,435</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,832,403	\$ 2,083,763	\$ 2,146,276	\$ 3,139,714	\$ 3,139,714	\$ 3,139,714	\$ 3,139,714
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 5,230,675	\$ 5,226,808	\$ 5,228,948	\$ 11,855,038	\$ 11,854,213	\$ 5,230,038	\$ 5,229,213
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 294,600</u>	<u>\$ 294,600</u>	<u>\$ 294,600</u>	<u>\$ 294,600</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 7,063,078</u>	<u>\$ 7,310,571</u>	<u>\$ 7,375,224</u>	<u>\$ 15,289,352</u>	<u>\$ 15,288,527</u>	<u>\$ 8,664,352</u>	<u>\$ 8,663,527</u>

**THE UNIVERSITY OF TEXAS AT TYLER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> PALESTINE CAMPUS	\$ 546,029	\$ 505,396	\$ 505,396	\$ 505,396	\$ 505,396	\$ 0	\$ 0
<b>C.1.2. Strategy:</b> LONGVIEW CAMPUS	\$ 1,346,363	\$ 1,346,363	\$ 1,346,363	\$ 1,346,363	\$ 1,346,363	\$ 1,346,363	\$ 1,346,363
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 4,227,627	\$ 4,727,627	\$ 4,727,627	\$ 4,727,627	\$ 4,727,627	\$ 4,727,627	\$ 4,727,627
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,600,000	\$ 1,600,000	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<b>\$ 6,120,019</b>	<b>\$ 6,579,386</b>	<b>\$ 6,579,386</b>	<b>\$ 8,179,386</b>	<b>\$ 8,179,386</b>	<b>\$ 6,073,990</b>	<b>\$ 6,073,990</b>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 217,036	\$ 231,029	\$ 231,029	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 240,552	\$ 240,552	\$ 240,552	\$ 240,552
<b>Total, Goal D: RESEARCH FUNDS</b>	<b>\$ 217,036</b>	<b>\$ 231,029</b>	<b>\$ 231,029</b>	<b>\$ 240,552</b>	<b>\$ 240,552</b>	<b>\$ 240,552</b>	<b>\$ 240,552</b>
<b>Grand Total, THE UNIVERSITY OF TEXAS AT TYLER</b>	<b>\$ 34,081,961</b>	<b>\$ 37,757,722</b>	<b>\$ 37,942,886</b>	<b>\$ 48,741,106</b>	<b>\$ 48,854,926</b>	<b>\$ 39,692,725</b>	<b>\$ 39,779,504</b>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,843,465	\$ 10,473,198	\$ 10,517,431	\$ 11,557,217	\$ 11,554,167	\$ 11,495,165	\$ 11,487,217
Other Personnel Costs	1,242,284	1,612,475	1,709,842	1,963,883	2,076,245	1,755,484	1,780,998
Faculty Salaries (Higher Education Only)	16,421,651	19,170,257	19,067,973	20,884,660	20,994,769	19,429,112	19,413,023
Professional Fees and Services	750	0	0	0	0	0	0
Consumable Supplies	107,682	79,912	70,000	0	0	0	0
Travel	1,025	0	0	0	0	0	0
Debt Service	5,230,675	5,226,808	5,228,948	11,855,038	11,854,213	5,230,038	5,229,213
Other Operating Expense	1,234,429	1,195,072	1,348,692	2,480,308	2,375,532	536,992	615,557
Grants	0	0	0	0	0	1,245,934	1,253,496
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 34,081,961</b>	<b>\$ 37,757,722</b>	<b>\$ 37,942,886</b>	<b>\$ 48,741,106</b>	<b>\$ 48,854,926</b>	<b>\$ 39,692,725</b>	<b>\$ 39,779,504</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,709,035	\$ 1,894,387	\$ 2,016,015	\$	\$	\$ 2,076,495	\$ 2,138,790

**THE UNIVERSITY OF TEXAS AT TYLER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Group Insurance	3,186,375	3,872,292	4,156,131			3,885,258	4,163,832
Social Security	2,158,856	2,260,985	2,260,985			2,351,425	2,445,482
Subtotal, Employee Benefits	\$ 7,054,266	\$ 8,027,664	\$ 8,433,131	\$	\$	\$ 8,313,178	\$ 8,748,104
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 7,054,266</b>	<b>\$ 8,027,664</b>	<b>\$ 8,433,131</b>	<b>\$</b>	<b>\$</b>	<b>\$ 8,313,178</b>	<b>\$ 8,748,104</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40.7%	44.9%	44%	46%	46.5%	46%	46.5%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	25.9%	23.2%	24.5%	24.8%	25.2%	27%	27%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	63.5%	61.2%	66.4%	66.6%	66.8%	72%	72%
Certification Rate of Teacher Education Graduates	94.1%	94.8%	92.7%	93.2%	93.4%	96%	96%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	58.6%	53.5%	52.8%	53%	53.2%	59%	59%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	54.5%	58.1%	56.8%	57.4%	58.3%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	24.1%	28.2%	28.2%	28.4%	28.9%	30%	30%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track faculty	38.4%	29.7%	36.1%	36.3%	36.8%	50%	50%
State Licensure Pass Rate of Engineering Graduates	76.7%	55%	69%	77.6%	81.4%	77.6%	81.4%
State Licensure Pass Rate of Nursing Graduates	95%	95.63%	87%	94.5%	94.8%	97%	97%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.81	0.71	1.81	2.5	2.5	2.5	2.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.86%	12.08%	12%	12%	12%	11%	11%

**TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 2,250,934	\$ 2,236,934	\$ 2,236,934	\$ 2,236,934	\$ 2,236,934	\$ 855,586	\$ 855,586
<b>Total, Method of Financing</b>	<u>\$ 2,250,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>
 <b>This bill pattern represents an estimated 7% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	82.3	114.0	114.0	114.0	114.0	102.0	102.0
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,381,348	\$ 1,381,348	\$ 1,381,348	\$ 1,381,348	\$ 1,381,348	\$ 0	\$ 0
 <b>B. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>B.1.1. Strategy: SCHOLARSHIPS</b>	\$ 777,711	\$ 763,711	\$ 763,711	\$ 763,711	\$ 763,711	\$ 763,711	\$ 763,711
<b>B.2.1. Strategy: TASK FORCE</b>	<u>\$ 91,875</u>	<u>\$ 91,875</u>	<u>\$ 91,875</u>	<u>\$ 91,875</u>	<u>\$ 91,875</u>	<u>\$ 91,875</u>	<u>\$ 91,875</u>
<b>Total, Goal B: SPECIAL ITEM SUPPORT</b>	<u>\$ 869,586</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES</b>	<u>\$ 2,250,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>
 <b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,186,846	\$ 1,025,904	\$ 1,075,652	\$ 1,075,652	\$ 1,075,652	\$ 0	\$ 0
Other Personnel Costs	44,672	31,307	21,450	21,450	21,450	0	0
Faculty Salaries (Higher Education Only)	0	0	20,500	20,500	20,500	0	0
Professional Fees and Services	65,233	18,606	179,665	179,665	179,665	0	0
Fuels and Lubricants	625	831	0	0	0	0	0
Consumable Supplies	8,475	2,499	5,069	5,069	5,069	0	0
Utilities	14,244	10,625	489	489	489	0	0
Travel	10,874	9,894	3,463	3,463	3,463	0	0
Rent - Building	1,710	3,780	0	0	0	0	0
Rent - Machine and Other	15,281	20,593	52,627	52,627	52,627	0	0

**TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Other Operating Expense	125,263	349,184	114,308	114,308	114,308	91,875	91,875
Client Services	<u>777,711</u>	<u>763,711</u>	<u>763,711</u>	<u>763,711</u>	<u>763,711</u>	<u>763,711</u>	<u>763,711</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 2,250,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 2,236,934</u>	<u>\$ 855,586</u>	<u>\$ 855,586</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 45,619	\$ 59,839	\$ 59,839	\$	\$	\$ 59,839	\$ 59,839
Group Insurance	77,449	41,818	44,878			58,667	62,873
Social Security	<u>61,267</u>	<u>64,165</u>	<u>64,165</u>			<u>66,731</u>	<u>69,401</u>
Subtotal, Employee Benefits	<u>\$ 184,335</u>	<u>\$ 165,822</u>	<u>\$ 168,882</u>	<u>\$</u>	<u>\$</u>	<u>\$ 185,237</u>	<u>\$ 192,113</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 184,335</u>	<u>\$ 165,822</u>	<u>\$ 168,882</u>	<u>\$</u>	<u>\$</u>	<u>\$ 185,237</u>	<u>\$ 192,113</u>

**TEXAS A&M UNIVERSITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 228,682,766	\$ 252,631,564	\$ 252,061,763	\$ 296,126,655	\$ 296,611,646	\$ 270,059,356	\$ 270,544,347
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	9,046,547	9,359,112	9,261,331	9,261,331	9,261,331	9,261,331	9,261,331

**TEXAS A&M UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Estimated Other Educational and General Income Account No. 770	82,384,761	94,123,042	96,027,863	98,314,601	98,104,809	103,675,355	104,231,116
Specialty License Plates General	172,732	0	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	<u>\$ 91,604,040</u>	<u>\$ 103,482,154</u>	<u>\$ 105,289,194</u>	<u>\$ 107,575,932</u>	<u>\$ 107,366,140</u>	<u>\$ 112,936,686</u>	<u>\$ 113,492,447</u>
<u>Other Funds</u>							
License Plate Trust Fund Account No. 0802	0	125,000	125,000	165,000	165,000	165,000	165,000
Real Estate Fee Trust Account No. 969	3,128,180	3,310,274	5,112,550	5,097,038	5,064,322	5,097,038	5,064,322
Subtotal, Other Funds	<u>\$ 3,128,180</u>	<u>\$ 3,435,274</u>	<u>\$ 5,237,550</u>	<u>\$ 5,262,038</u>	<u>\$ 5,229,322</u>	<u>\$ 5,262,038</u>	<u>\$ 5,229,322</u>
<b>Total, Method of Financing</b>	<u>\$ 323,414,986</u>	<u>\$ 359,548,992</u>	<u>\$ 362,588,507</u>	<u>\$ 408,964,625</u>	<u>\$ 409,207,108</u>	<u>\$ 388,258,080</u>	<u>\$ 389,266,116</u>
<b>This bill pattern represents an estimated 23% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	5,164.4	5,378.7	5,479.3	5,001.4	5,001.4	5,378.7	5,378.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 273,663,408	\$ 298,142,729	\$ 299,691,825	\$ 261,165,275	\$ 261,165,275	\$ 261,165,275	\$ 261,165,275
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	\$ 0	\$ 0	\$ 0	\$ 5,618,699	\$ 5,618,699	\$ 5,618,699	\$ 5,618,699
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 8,642,408	\$ 8,614,028	\$ 8,872,449	\$ 9,138,623	\$ 9,412,781	\$ 13,307,992	\$ 14,262,175
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	\$ 305,517	\$ 461,556	\$ 461,556	\$ 1,443,395	\$ 1,443,395	\$ 1,443,395	\$ 1,443,395
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 9,450,359	\$ 10,078,520	\$ 10,250,000	\$ 10,500,000	\$ 10,500,000	\$ 10,849,049	\$ 10,934,577
<b>A.1.6. Strategy: ORGANIZED ACTIVITIES</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,000,000</u>	<u>\$ 15,000,000</u>	<u>\$ 15,842,336</u>	<u>\$ 15,842,336</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 292,061,692</u>	<u>\$ 317,296,833</u>	<u>\$ 319,275,830</u>	<u>\$ 302,865,992</u>	<u>\$ 303,140,150</u>	<u>\$ 308,226,746</u>	<u>\$ 309,266,457</u>

**TEXAS A&M UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,417,838	\$ 3,638,645	\$ 2,919,763	\$ 41,324,489	\$ 41,324,489	\$ 41,324,489	\$ 41,324,489
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 2,729,435</u>	<u>\$ 2,730,054</u>	<u>\$ 2,725,946</u>	<u>\$ 17,982,958</u>	<u>\$ 17,983,999</u>	<u>\$ 2,725,659</u>	<u>\$ 2,726,700</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 5,147,273</u>	<u>\$ 6,368,699</u>	<u>\$ 5,645,709</u>	<u>\$ 59,307,447</u>	<u>\$ 59,308,488</u>	<u>\$ 44,050,148</u>	<u>\$ 44,051,189</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> CYCLOTRON INSTITUTE	\$ 1,103,427	\$ 1,097,429	\$ 1,090,271	\$ 1,100,560	\$ 1,100,560	\$ 390,560	\$ 390,560
<b>C.1.2. Strategy:</b> SEA GRANT PROGRAM	\$ 600,970	\$ 603,189	\$ 599,292	\$ 356,270	\$ 356,270	\$ 256,270	\$ 256,270
<b>C.1.3. Strategy:</b> ENERGY RESOURCES PROGRAM	\$ 520,886	\$ 531,472	\$ 528,092	\$ 643,133	\$ 643,133	\$ 393,133	\$ 393,133
<b>C.1.4. Strategy:</b> REAL ESTATE RESEARCH CENTER	\$ 3,128,180	\$ 3,310,274	\$ 5,112,550	\$ 5,097,038	\$ 5,064,322	\$ 5,097,038	\$ 5,064,322
<b>C.2.1. Strategy:</b> SCHOOL OF ARCHITECTURE	\$ 949,323	\$ 865,102	\$ 860,769	\$ 1,284,570	\$ 1,284,570	\$ 534,570	\$ 534,570
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 125,000	\$ 125,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,000,000</u>	<u>\$ 9,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 6,302,786</u>	<u>\$ 6,532,466</u>	<u>\$ 8,315,974</u>	<u>\$ 17,646,571</u>	<u>\$ 17,613,855</u>	<u>\$ 6,836,571</u>	<u>\$ 6,803,855</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	\$ 19,903,235	\$ 29,350,994	\$ 29,350,994	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> TEXAS RESEARCH UNIVERSITY FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 29,144,615</u>	<u>\$ 29,144,615</u>	<u>\$ 29,144,615</u>	<u>\$ 29,144,615</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 19,903,235</u>	<u>\$ 29,350,994</u>	<u>\$ 29,350,994</u>	<u>\$ 29,144,615</u>	<u>\$ 29,144,615</u>	<u>\$ 29,144,615</u>	<u>\$ 29,144,615</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY</b>	<u>\$ 323,414,986</u>	<u>\$ 359,548,992</u>	<u>\$ 362,588,507</u>	<u>\$ 408,964,625</u>	<u>\$ 409,207,108</u>	<u>\$ 388,258,080</u>	<u>\$ 389,266,116</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 110,927,264	\$ 120,444,867	\$ 123,920,169	\$ 139,502,458	\$ 147,340,275	\$ 131,083,741	\$ 138,950,369
Other Personnel Costs	5,048,514	5,297,755	5,542,051	6,084,275	6,330,292	6,128,024	6,343,876
Faculty Salaries (Higher Education Only)	175,060,351	206,421,987	205,586,281	198,806,125	197,193,102	189,818,477	188,192,740
Professional Salaries - Faculty Equivalent (Higher Education Only)	7,491,295	131,228	239,486	279,254	277,913	208,940	207,599
Professional Fees and Services	211,098	254,157	245,802	336,978	333,361	336,978	333,361

**TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Fuels and Lubricants	33,458	42,692	37,226	83,399	90,526	83,301	90,486
Consumable Supplies	14,229	20,007	14,661	19,287	17,501	17,944	16,941
Utilities	151,614	411,577	434,691	415,409	416,941	395,482	408,639
Travel	72,968	55,054	106,994	93,792	93,275	83,862	89,138
Rent - Building	394,306	323,028	632,554	553,978	547,525	523,485	536,388
Rent - Machine and Other	232,259	318,881	258,258	438,468	407,526	430,376	404,155
Debt Service	2,729,435	2,730,054	2,725,946	17,982,958	17,983,999	2,725,659	2,726,700
Other Operating Expense	20,872,736	23,003,246	22,809,644	44,260,746	38,119,998	45,465,264	39,976,273
Client Services	35,654	93,107	34,744	81,559	30,278	81,559	30,278
Grants	0	0	0	0	0	10,849,049	10,934,577
Capital Expenditures	139,805	1,352	0	25,939	24,596	25,939	24,596
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 323,414,986</b>	<b>\$ 359,548,992</b>	<b>\$ 362,588,507</b>	<b>\$ 408,964,625</b>	<b>\$ 409,207,108</b>	<b>\$ 388,258,080</b>	<b>\$ 389,266,116</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 18,274,124	\$ 18,822,371	\$ 19,387,042	\$	\$	\$ 19,968,651	\$ 20,567,713
Group Insurance	27,027,182	26,681,726	28,633,112			34,812,479	37,308,534
Social Security	19,250,040	20,160,699	20,160,699			20,967,127	21,805,812
Subtotal, Employee Benefits	\$ 64,551,346	\$ 65,664,796	\$ 68,180,853	\$	\$	\$ 75,748,257	\$ 79,682,059
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 64,551,346</b>	<b>\$ 65,664,796</b>	<b>\$ 68,180,853</b>	<b>\$</b>	<b>\$</b>	<b>\$ 75,748,257</b>	<b>\$ 79,682,059</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	80.6%	80.6%	81%	82%	82%	83%	83%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	52.2%	52.2%	53%	54%	54%	55%	55%



**TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	91.4%	91.4%	92%	92.5%	93%	94%	94%
Certification Rate of Teacher Education Graduates	97%	94.5%	97%	97%	97%	97.5%	97.5%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	26.4%	27.1%	27%	27%	27%	29%	29%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	81.5%	80.2%	82%	82%	82%	83%	83%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	20.8%	22%	22%	23%	23%	23%	23%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	35.5%	35.2%	38%	38%	38%	40%	40%
State Licensure Pass Rate Law Graduates	0%	87.3%	87.3%	87.3%	87.3%	89%	89%
State Licensure Pass Rate of Engineering Graduates	90.9%	90.1%	91%	91%	92%	92%	92%
State Licensure Examination Pass Rate of Veterinary Medicine Graduates	99%	99%	99%	99%	99%	99.5%	99.5%
Dollar Value of External or Sponsored Research Funds (in Millions)	179.2	179.3	182	182	182	182	182
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	3.6%	3.7%	3.6%	3.6%	3.6%	3.5%	3.5%

**TEXAS A&M UNIVERSITY AT GALVESTON**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 15,502,694	\$ 16,439,327	\$ 16,432,295	\$ 26,741,854	\$ 26,760,007	\$ 17,720,874	\$ 17,739,027
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	105,710	140,180	123,739	123,739	123,739	123,739	123,739

**TEXAS A&M UNIVERSITY AT GALVESTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Estimated Other Educational and General Income Account No. 770	2,663,351	3,586,016	4,242,590	3,941,631	3,926,077	4,001,687	4,018,284
Oyster Sales Account No. 5022	0	100,000	100,000	100,000	100,000	100,000	100,000
Subtotal, General Revenue Fund - Dedicated	<u>\$ 2,769,061</u>	<u>\$ 3,826,196</u>	<u>\$ 4,466,329</u>	<u>\$ 4,165,370</u>	<u>\$ 4,149,816</u>	<u>\$ 4,225,426</u>	<u>\$ 4,242,023</u>
<b>Total, Method of Financing</b>	<u>\$ 18,271,755</u>	<u>\$ 20,265,523</u>	<u>\$ 20,898,624</u>	<u>\$ 30,907,224</u>	<u>\$ 30,909,823</u>	<u>\$ 21,946,300</u>	<u>\$ 21,981,050</u>

**This bill pattern represents an estimated 32.8% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	195.2	227.6	247.6	255.6	255.6	227.6	227.6
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 10,440,377	\$ 12,940,047	\$ 13,294,846	\$ 10,684,189	\$ 10,684,189	\$ 10,684,189	\$ 10,684,189
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 306,601	\$ 306,600	\$ 306,601	\$ 306,600
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 273,284	\$ 332,940	\$ 348,413	\$ 360,000	\$ 360,000	\$ 424,057	\$ 454,463
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 32,875	\$ 28,000	\$ 28,000	\$ 62,642	\$ 62,642	\$ 62,642	\$ 62,642
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 39,403	\$ 30,000	\$ 30,000	\$ 675	\$ 675	\$ 675	\$ 675
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 372,294</u>	<u>\$ 417,907</u>	<u>\$ 387,151</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 445,999</u>	<u>\$ 447,744</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 11,158,233</u>	<u>\$ 13,748,894</u>	<u>\$ 14,088,410</u>	<u>\$ 11,864,107</u>	<u>\$ 11,864,106</u>	<u>\$ 11,924,163</u>	<u>\$ 11,956,313</u>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 2,384,679	\$ 1,864,648	\$ 2,157,514	\$ 2,449,934	\$ 2,449,934	\$ 2,449,934	\$ 2,449,934
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 3,840,178	\$ 3,837,194	\$ 3,837,913	\$ 11,786,521	\$ 11,789,121	\$ 3,765,541	\$ 3,768,141
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>

<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 6,224,857</u>	<u>\$ 5,701,842</u>	<u>\$ 5,995,427</u>	<u>\$ 14,986,455</u>	<u>\$ 14,989,055</u>	<u>\$ 6,965,475</u>	<u>\$ 6,968,075</u>
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**TEXAS A&M UNIVERSITY AT GALVESTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> COASTAL ZONE LABORATORY	\$ 17,160	\$ 17,161	\$ 17,161	\$ 17,161	\$ 17,161	\$ 17,161	\$ 17,161
<b>C.1.2. Strategy:</b> TEXAS INSTITUTE OF OCEANOGRAPHY	\$ 362,529	\$ 451,944	\$ 451,944	\$ 451,994	\$ 451,994	\$ 451,994	\$ 451,994
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 2,243,853	\$ 2,243,853	\$ 2,243,853	\$ 2,243,853
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 379,689</u>	<u>\$ 469,105</u>	<u>\$ 469,105</u>	<u>\$ 3,713,008</u>	<u>\$ 3,713,008</u>	<u>\$ 2,713,008</u>	<u>\$ 2,713,008</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 508,976	\$ 345,682	\$ 345,682	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 343,654	\$ 343,654	\$ 343,654	\$ 343,654
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 508,976</u>	<u>\$ 345,682</u>	<u>\$ 345,682</u>	<u>\$ 343,654</u>	<u>\$ 343,654</u>	<u>\$ 343,654</u>	<u>\$ 343,654</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY AT GALVESTON</b>	<u>\$ 18,271,755</u>	<u>\$ 20,265,523</u>	<u>\$ 20,898,624</u>	<u>\$ 30,907,224</u>	<u>\$ 30,909,823</u>	<u>\$ 21,946,300</u>	<u>\$ 21,981,050</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,373,928	\$ 5,917,952	\$ 6,110,818	\$ 5,799,738	\$ 5,636,449	\$ 5,648,380	\$ 5,485,091
Other Personnel Costs	221,709	208,696	308,696	177,951	251,759	178,039	251,847
Faculty Salaries (Higher Education Only)	7,468,943	8,952,819	9,121,979	8,026,096	7,968,745	7,776,415	7,719,064
Professional Salaries - Faculty Equivalent (Higher Education Only)	112,253	0	0	0	0	0	0
Professional Fees and Services	2,847	3,686	3,686	402,419	402,355	2,419	2,355
Fuels and Lubricants	118	192	192	118	115	167	164
Consumable Supplies	58,760	95,068	195,068	95,346	174,793	54,731	134,178
Utilities	1,644	2,543	2,543	0	0	2,543	2,543
Travel	22,242	21,850	21,850	14,116	13,979	13,859	13,722
Rent - Building	18,590	3,079	3,079	0	0	3,079	3,079
Rent - Machine and Other	153	433	433	21	21	263	263
Debt Service	3,840,178	3,837,194	3,837,913	11,786,521	11,789,121	3,765,541	3,768,141
Other Operating Expense	518,515	704,104	805,216	3,904,898	3,972,486	3,954,854	4,052,848

**TEXAS A&M UNIVERSITY AT GALVESTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Grants	372,294	517,907	487,151	550,000	550,000	546,010	547,755
Capital Expenditures	<u>259,581</u>	<u>0</u>	<u>0</u>	<u>150,000</u>	<u>150,000</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 18,271,755</u>	<u>\$ 20,265,523</u>	<u>\$ 20,898,624</u>	<u>\$ 30,907,224</u>	<u>\$ 30,909,823</u>	<u>\$ 21,946,300</u>	<u>\$ 21,981,050</u>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 786,593	\$ 881,664	\$ 892,296	\$	\$	\$ 919,064	\$ 946,637
Group Insurance	1,326,779	1,560,843	1,674,947			1,569,943	1,682,507
Social Security	<u>928,946</u>	<u>972,891</u>	<u>972,891</u>			<u>1,011,807</u>	<u>1,052,279</u>
Subtotal, Employee Benefits	<u>\$ 3,042,318</u>	<u>\$ 3,415,398</u>	<u>\$ 3,540,134</u>	<u>\$</u>	<u>\$</u>	<u>\$ 3,500,814</u>	<u>\$ 3,681,423</u>

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 3,042,318</u>	<u>\$ 3,415,398</u>	<u>\$ 3,540,134</u>	<u>\$</u>	<u>\$</u>	<u>\$ 3,500,814</u>	<u>\$ 3,681,423</u>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	31.03%	32.38%	31%	33%	35%	40%	40%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	21.07%	15.35%	20%	22%	24%	24%	24%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	49.7%	58.12%	55%	58%	60%	62%	62%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	16.79%	19.9%	30%	30%	30%	30%	30%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.5%	45.45%	53%	56%	59%	68%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	13.51%	9.45%	14%	16%	18%	16%	18%

**TEXAS A&M UNIVERSITY AT GALVESTON**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	29.2%	29.66%	30%	30%	30%	37%	37%
Dollar Value of External or Sponsored Research Funds (in Millions)	3.35	3.59	3.5	3.5	3.5	3.8	3.8
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.48%	13.71%	11.98%	12.52%	12.55%	10.3%	10.3%

**PRAIRIE VIEW A&M UNIVERSITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 45,373,944	\$ 41,417,413	\$ 43,165,002	\$ 60,928,192	\$ 61,000,730	\$ 43,637,949	\$ 43,710,487
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	1,074,904	1,032,909	1,047,802	1,047,802	1,047,802	1,047,802	1,047,802
Estimated Other Educational and General Income Account No. 770	13,774,733	14,476,207	14,060,320	12,745,836	12,701,792	13,469,799	13,539,239
Center for Study and Prevention of Juvenile Crime and Delinquency Account No. 5029, estimated	1,598,283	1,544,289	2,500,000	2,032,000	2,032,000	2,032,000	2,032,000
Subtotal, General Revenue Fund - Dedicated	<u>\$ 16,447,920</u>	<u>\$ 17,053,405</u>	<u>\$ 17,608,122</u>	<u>\$ 15,825,638</u>	<u>\$ 15,781,594</u>	<u>\$ 16,549,601</u>	<u>\$ 16,619,041</u>
<b>Total, Method of Financing</b>	<u>\$ 61,821,864</u>	<u>\$ 58,470,818</u>	<u>\$ 60,773,124</u>	<u>\$ 76,753,830</u>	<u>\$ 76,782,324</u>	<u>\$ 60,187,550</u>	<u>\$ 60,329,528</u>

**This bill pattern represents an estimated 34.2% of this agency's estimated total available funds for the biennium.**

**PRAIRIE VIEW A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	898.0	836.7	843.4	853.1	853.1	836.7	836.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 31,428,970	\$ 32,020,639	\$ 32,123,631	\$ 24,224,132	\$ 24,224,132	\$ 24,224,132	\$ 24,224,132
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 786,292	\$ 786,292	\$ 786,292	\$ 786,292
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,198,660	\$ 1,208,249	\$ 1,214,291	\$ 1,220,362	\$ 1,232,566	\$ 1,886,853	\$ 2,022,140
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 71,897	\$ 67,987	\$ 148,834	\$ 148,834	\$ 148,834	\$ 148,834	\$ 148,834
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 0	\$ 0	\$ 4,654	\$ 4,654	\$ 4,654	\$ 4,654	\$ 4,654
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 1,449,047</u>	<u>\$ 1,716,138</u>	<u>\$ 1,681,686</u>	<u>\$ 1,702,707</u>	<u>\$ 1,723,990</u>	<u>\$ 1,760,179</u>	<u>\$ 1,771,863</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 34,148,574</u>	<u>\$ 35,013,013</u>	<u>\$ 35,173,096</u>	<u>\$ 28,086,981</u>	<u>\$ 28,120,468</u>	<u>\$ 28,810,944</u>	<u>\$ 28,957,915</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 4,815,716	\$ 956,772	\$ 0	\$ 4,898,865	\$ 4,898,865	\$ 4,898,865	\$ 4,898,865
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 6,346,054	\$ 6,168,389	\$ 6,347,028	\$ 9,722,496	\$ 9,717,503	\$ 6,166,237	\$ 6,161,244
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 248,550</u>	<u>\$ 248,550</u>	<u>\$ 248,550</u>	<u>\$ 248,550</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 11,161,770</u>	<u>\$ 7,125,161</u>	<u>\$ 6,347,028</u>	<u>\$ 14,869,911</u>	<u>\$ 14,864,918</u>	<u>\$ 11,313,652</u>	<u>\$ 11,308,659</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> STUDENT NURSE STIPENDS	\$ 103,148	\$ 93,640	\$ 113,978	\$ 113,978	\$ 113,978	\$ 113,978	\$ 113,978
<b>C.1.2. Strategy:</b> HONORS PROGRAM	\$ 56,600	\$ 54,556	\$ 59,227	\$ 59,227	\$ 59,227	\$ 59,227	\$ 59,227
<b>C.2.1. Strategy:</b> AGRICULTURE RESEARCH CENTER Cooperative Agriculture Research Center.	\$ 1,688,152	\$ 1,666,789	\$ 1,708,595	\$ 1,287,126	\$ 1,287,126	\$ 1,287,126	\$ 1,287,126
<b>C.2.2. Strategy:</b> AGRICULTURE MATCH	\$ 0	\$ 0	\$ 0	\$ 6,800,000	\$ 6,800,000	\$ 0	\$ 0
<b>C.3.1. Strategy:</b> EXTENSION AND PUBLIC SERVICE	\$ 1,395,804	\$ 1,363,113	\$ 1,388,456	\$ 1,919,925	\$ 1,919,925	\$ 1,919,925	\$ 1,919,925
<b>C.3.2. Strategy:</b> JUVENILE CRIME PREVENTION CENTER	\$ 1,598,283	\$ 1,544,289	\$ 2,500,000	\$ 2,032,000	\$ 2,032,000	\$ 2,032,000	\$ 2,032,000
<b>C.3.3. Strategy:</b> COMMUNITY DEVELOPMENT	\$ 124,466	\$ 124,465	\$ 124,465	\$ 124,465	\$ 124,465	\$ 199,465	\$ 199,465
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,072,518	\$ 2,090,674	\$ 2,331,998	\$ 3,773,204	\$ 3,773,204	\$ 3,948,204	\$ 3,948,204

**PRAIRIE VIEW A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.4.2. Strategy:</b> UNIVERSITY REALIGNMENT	\$ 42,244	\$ 39,368	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,850,000	\$ 4,850,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 7,081,215</u>	<u>\$ 6,976,894</u>	<u>\$ 8,276,719</u>	<u>\$ 21,009,925</u>	<u>\$ 21,009,925</u>	<u>\$ 9,609,925</u>	<u>\$ 9,609,925</u>
<b>D. Goal:</b> ACADEMIC DEVELOPMENT INITIATIVE							
<b>D.1.1. Strategy:</b> ACADEMIC DEVELOPMENT INITIATIVE	\$ 9,430,305	\$ 9,355,750	\$ 10,976,281	\$ 12,500,000	\$ 12,500,000	\$ 10,166,016	\$ 10,166,016
<b>E. Goal:</b> RESEARCH FUNDS							
<b>E.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 287,013	\$ 287,013	\$ 287,013	\$ 287,013
<b>Grand Total, PRAIRIE VIEW A&amp;M UNIVERSITY</b>	<u>\$ 61,821,864</u>	<u>\$ 58,470,818</u>	<u>\$ 60,773,124</u>	<u>\$ 76,753,830</u>	<u>\$ 76,782,324</u>	<u>\$ 60,187,550</u>	<u>\$ 60,329,528</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 20,852,293	\$ 20,004,483	\$ 19,869,320	\$ 24,016,123	\$ 23,876,083	\$ 18,405,294	\$ 17,451,868
Other Personnel Costs	2,564,309	1,240,044	2,261,263	1,170,783	1,792,765	1,017,285	1,738,145
Faculty Salaries (Higher Education Only)	23,828,473	24,296,139	25,448,228	26,085,415	25,775,715	21,538,362	21,303,038
Professional Salaries - Faculty Equivalent (Higher Education Only)	37,123	907	0	0	0	700	0
Professional Salaries - Extension (Texas AgriLife Extension Svc)	671,939	680,406	653,239	897,565	897,565	958,342	903,284
Professional Fees and Services	209,532	220,913	148,793	1,047,433	996,695	324,205	225,037
Fuels and Lubricants	6,405	4,797	32,906	7,319	7,319	5,651	27,576
Consumable Supplies	142,693	141,674	37,055	111,585	37,055	149,028	34,320
Utilities	278,607	768,780	219,865	4,118,823	325,010	3,828,006	181,542
Travel	83,302	72,510	208,398	396,405	367,491	70,583	172,379
Rent - Building	630	2,676	129	129	129	2,908	119
Rent - Machine and Other	30,026	34,782	61,538	21,158	21,158	45,232	53,348
Debt Service	6,346,054	6,168,389	6,347,028	9,722,496	9,717,503	6,166,237	6,161,244
Other Operating Expense	4,330,707	2,166,836	2,120,471	5,815,872	9,385,422	4,618,351	8,373,938
Client Services	967,253	946,296	1,683,205	1,615,017	1,833,424	1,291,702	1,931,827
Grants	1,449,047	1,716,138	1,681,686	1,702,707	1,723,990	1,760,179	1,771,863
Capital Expenditures	23,471	5,048	0	25,000	25,000	5,485	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 61,821,864</u>	<u>\$ 58,470,818</u>	<u>\$ 60,773,124</u>	<u>\$ 76,753,830</u>	<u>\$ 76,782,324</u>	<u>\$ 60,187,550</u>	<u>\$ 60,329,528</u>

**PRAIRIE VIEW A&M UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,503,585	\$ 2,670,969	\$ 2,711,788	\$		\$ 2,793,141	\$ 2,815,799
Group Insurance	4,677,311	4,922,127	5,282,247			5,395,391	5,782,240
Social Security	2,381,492	2,494,153	2,494,153			2,593,919	2,697,676
Subtotal, Employee Benefits	\$ 9,562,388	\$ 10,087,249	\$ 10,488,188	\$	\$	\$ 10,782,451	\$ 11,295,715
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 9,562,388	\$ 10,087,249	\$ 10,488,188	\$	\$	\$ 10,782,451	\$ 11,295,715
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	36.84%	35.95%	36.84%	36.84%	36.84%	38%	38%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	27.17%	9.23%	27.17%	27.17%	27.17%	27.2%	27.2%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	67.13%	66.21%	67.13%	67.13%	67.13%	70%	70%
Certification Rate of Teacher Education Graduates	59.6%	59.7%	59.6%	59.6%	59.6%	64%	64%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	56.06%	36.71%	56.06%	56.06%	56.06%	56.1%	56.1%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	52.27%	48.14%	52.27%	52.27%	52.27%	54%	54%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	36.5%	41.35%	36.5%	36.5%	36.5%	42%	42%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	67.27%	46.57%	67.27%	67.27%	67.27%	68%	68%
State Licensure Pass Rate of Engineering Graduates	43%	50%	43%	43%	43%	55%	55%



**PRAIRIE VIEW A&M UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
State Licensure Pass Rate of Nursing Graduates	92.9%	91.19%	92.9%	92.9%	92.9%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	9.2	9.2	8.4	9.2	9.2	9.5	9.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.5%	10.73%	12.5%	12.5%	12.5%	10.7%	10.7%

**TARLETON STATE UNIVERSITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 29,703,793	\$ 34,372,889	\$ 34,428,007	\$ 52,408,328	\$ 52,505,537	\$ 36,324,335	\$ 36,421,544
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	623,550	663,720	1,106,200	1,106,200	1,106,200	1,106,200	1,106,200
Estimated Other Educational and General Income Account No. 770	12,991,647	13,955,779	14,665,063	13,969,943	13,975,615	14,137,803	14,161,437
Subtotal, General Revenue Fund - Dedicated	<u>\$ 13,615,197</u>	<u>\$ 14,619,499</u>	<u>\$ 15,771,263</u>	<u>\$ 15,076,143</u>	<u>\$ 15,081,815</u>	<u>\$ 15,244,003</u>	<u>\$ 15,267,637</u>
<b>Total, Method of Financing</b>	<u>\$ 43,318,990</u>	<u>\$ 48,992,388</u>	<u>\$ 50,199,270</u>	<u>\$ 67,484,471</u>	<u>\$ 67,587,352</u>	<u>\$ 51,568,338</u>	<u>\$ 51,689,181</u>

**This bill pattern represents an estimated 29.8% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	530.5	565.0	600.0	643.2	643.2	565.0	565.0
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**TARLETON STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 28,101,891	\$ 33,767,843	\$ 34,784,926	\$ 30,061,823	\$ 30,061,823	\$ 30,061,823	\$ 30,061,823
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 1,111,959	\$ 1,111,959	\$ 1,111,959	\$ 1,111,959
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,273,272	\$ 1,500,213	\$ 1,537,718	\$ 1,583,850	\$ 1,631,366	\$ 1,739,592	\$ 1,864,321
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 31,955	\$ 37,647	\$ 38,777	\$ 75,782	\$ 75,782	\$ 75,782	\$ 75,782
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 11,798	\$ 13,233	\$ 13,630	\$ 14,027	\$ 14,027	\$ 14,027	\$ 14,027
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,716,026	\$ 2,014,376	\$ 2,115,095	\$ 2,178,548	\$ 2,243,904	\$ 2,190,666	\$ 2,196,771
<b>A.1.7. Strategy:</b> ORGANIZED ACTIVITIES	\$ 310,239	\$ 271,596	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 31,445,181</u>	<u>\$ 37,604,908</u>	<u>\$ 38,790,146</u>	<u>\$ 35,325,989</u>	<u>\$ 35,438,861</u>	<u>\$ 35,493,849</u>	<u>\$ 35,624,683</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,645,840	\$ 2,987,164	\$ 3,018,125	\$ 5,211,392	\$ 5,211,392	\$ 5,211,392	\$ 5,211,392
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 4,924,480</u>	<u>\$ 4,930,552</u>	<u>\$ 4,921,235</u>	<u>\$ 16,260,005</u>	<u>\$ 16,250,014</u>	<u>\$ 4,926,012</u>	<u>\$ 4,916,021</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 7,570,320</u>	<u>\$ 7,917,716</u>	<u>\$ 7,939,360</u>	<u>\$ 21,471,397</u>	<u>\$ 21,461,406</u>	<u>\$ 10,137,404</u>	<u>\$ 10,127,413</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> TARLETON OUTREACH	\$ 36,833	\$ 38,541	\$ 38,541	\$ 35,625	\$ 35,625	\$ 35,625	\$ 35,625
<b>C.1.2. Strategy:</b> MULTI-INSTITUTION TEACHING CENTER	\$ 2,439,817	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>C.2.1. Strategy:</b> ENVIRONMENTAL RESEARCH Institute for Applied Environmental Research.	\$ 730,731	\$ 748,094	\$ 748,094	\$ 3,248,094	\$ 3,248,094	\$ 748,094	\$ 748,094
<b>C.2.2. Strategy:</b> AG & ENVIRONMENTAL SCIENCES CENTER Tarleton Agricultural and Environmental Sciences Research Center.	\$ 205,678	\$ 175,335	\$ 175,335	\$ 175,335	\$ 175,335	\$ 175,335	\$ 175,335
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT Small Business Development Center.	\$ 108,900	\$ 121,000	\$ 121,000	\$ 121,000	\$ 121,000	\$ 121,000	\$ 121,000

**TARLETON STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 200,000	\$ 200,000	\$ 2,742,167	\$ 2,742,167	\$ 2,742,167	\$ 2,742,167
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,250,000	\$ 2,250,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 3,521,959	\$ 2,782,970	\$ 2,782,970	\$ 10,072,221	\$ 10,072,221	\$ 5,322,221	\$ 5,322,221
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 781,530	\$ 686,794	\$ 686,794	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 614,864	\$ 614,864	\$ 614,864	\$ 614,864
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 781,530	\$ 686,794	\$ 686,794	\$ 614,864	\$ 614,864	\$ 614,864	\$ 614,864
<b>Grand Total, TARLETON STATE UNIVERSITY</b>	<u>\$ 43,318,990</u>	<u>\$ 48,992,388</u>	<u>\$ 50,199,270</u>	<u>\$ 67,484,471</u>	<u>\$ 67,587,352</u>	<u>\$ 51,568,338</u>	<u>\$ 51,689,181</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 10,008,726	\$ 10,559,416	\$ 10,857,243	\$ 10,369,735	\$ 10,371,348	\$ 9,372,914	\$ 9,836,650
Other Personnel Costs	432,815	545,735	562,280	825,934	833,251	489,934	490,251
Faculty Salaries (Higher Education Only)	22,225,709	25,587,328	26,305,589	24,458,818	24,458,817	23,853,611	23,841,610
Professional Salaries - Faculty Equivalent (Higher Education Only)	61,330	49,504	49,504	9,504	9,504	9,504	9,504
Professional Fees and Services	47,766	7,825	8,390	8,390	8,390	7,870	8,390
Fuels and Lubricants	30,829	42,787	43,049	43,049	43,049	47,257	43,049
Consumable Supplies	44,087	32,019	32,266	122,517	122,560	25,511	24,560
Utilities	44,027	33,885	34,267	33,200	33,208	33,667	33,208
Travel	55,670	57,239	57,749	98,873	98,871	53,873	53,871
Rent - Building	28,179	22,582	22,582	22,582	22,582	22,582	22,582
Rent - Machine and Other	58,065	79,116	79,887	74,364	74,659	78,051	74,659
Debt Service	4,924,480	4,930,552	4,921,235	16,260,005	16,250,014	4,926,012	4,916,021
Other Operating Expense	5,072,356	7,026,489	7,188,033	13,732,716	13,819,798	10,439,602	10,104,254
Client Services	0	0	0	100,000	100,000	0	0
Grants	0	0	0	0	0	2,190,666	2,196,771
Capital Expenditures	284,951	17,911	37,196	1,324,784	1,341,301	17,284	33,801
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 43,318,990</u>	<u>\$ 48,992,388</u>	<u>\$ 50,199,270</u>	<u>\$ 67,484,471</u>	<u>\$ 67,587,352</u>	<u>\$ 51,568,338</u>	<u>\$ 51,689,181</u>

**TARLETON STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,969,149	\$ 2,235,112	\$ 2,342,622	\$	\$	\$ 2,459,753	\$ 2,533,545
Group Insurance	3,198,072	4,392,827	4,714,009			4,305,802	4,614,528
Social Security	2,539,673	2,659,817	2,659,817			2,766,210	2,876,858
Subtotal, Employee Benefits	\$ 7,706,894	\$ 9,287,756	\$ 9,716,448	\$	\$	\$ 9,531,765	\$ 10,024,931
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 7,706,894	\$ 9,287,756	\$ 9,716,448	\$	\$	\$ 9,531,765	\$ 10,024,931

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43.4%	44.32%	43.75%	44%	44%	46%	46%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	24.4%	23.1%	25%	25.5%	25.5%	28%	28%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	68.41%	68.8%	70%	70.75%	71.5%	72%	72%
Certification Rate of Teacher Education Graduates	93.2%	95.2%	95%	95%	95%	98%	98%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	67.34%	72.8%	65%	65%	65%	73%	73%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	77.62%	81%	75%	76%	76%	82%	82%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	54.02%	47.31%	48%	50%	50%	50%	50%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	36.78%	37.35%	36%	36%	36%	43%	43%
State Licensure Pass Rate of Nursing Graduates	98.48%	97.94%	98.5%	98.5%	98.5%	99%	99%
Dollar Value of External or Sponsored Research Funds (in Millions)	5.32	5.85	7	7.25	7.25	7.3	7.3

**TARLETON STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.44%	7.37%	10.84%	10.94%	11.14%	7.2%	7.2%

**TEXAS A&M UNIVERSITY - CENTRAL TEXAS**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 12,645,041	\$ 13,709,655	\$ 13,687,425	\$ 18,459,005	\$ 18,692,976	\$ 13,785,122	\$ 13,792,093
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	239,680	221,620	226,052	226,052	226,052	226,052	226,052
Estimated Other Educational and General Income Account No. 770	2,515,775	2,827,869	2,464,697	2,259,911	2,261,349	2,382,613	2,391,604
Subtotal, General Revenue Fund - Dedicated	<u>\$ 2,755,455</u>	<u>\$ 3,049,489</u>	<u>\$ 2,690,749</u>	<u>\$ 2,485,963</u>	<u>\$ 2,487,401</u>	<u>\$ 2,608,665</u>	<u>\$ 2,617,656</u>
<b>Total, Method of Financing</b>	<u>\$ 15,400,496</u>	<u>\$ 16,759,144</u>	<u>\$ 16,378,174</u>	<u>\$ 20,944,968</u>	<u>\$ 21,180,377</u>	<u>\$ 16,393,787</u>	<u>\$ 16,409,749</u>

**This bill pattern represents an estimated 49.5% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	130.3	128.0	133.9	148.5	150.5	128.0	128.0
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**TEXAS A&M UNIVERSITY - CENTRAL TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 6,140,386	\$ 7,786,143	\$ 6,620,832	\$ 6,079,230	\$ 6,079,230	\$ 6,079,230	\$ 6,079,230
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 172,105	\$ 207,937	\$ 207,937	\$ 148,886	\$ 148,886	\$ 148,886	\$ 148,886
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 110,745	\$ 45,212	\$ 158,802	\$ 158,802	\$ 158,802	\$ 147,886	\$ 158,490
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 9,529	\$ 9,210	\$ 9,945	\$ 7,350	\$ 7,350	\$ 7,350	\$ 7,350
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 6,748	\$ 4,363	\$ 7,028	\$ 6,458	\$ 6,458	\$ 6,458	\$ 6,458
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 378,203</u>	<u>\$ 269,341</u>	<u>\$ 371,114</u>	<u>\$ 392,718</u>	<u>\$ 399,926</u>	<u>\$ 526,336</u>	<u>\$ 530,493</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 6,817,716</u>	<u>\$ 8,322,206</u>	<u>\$ 7,375,658</u>	<u>\$ 6,793,444</u>	<u>\$ 6,800,652</u>	<u>\$ 6,916,146</u>	<u>\$ 6,930,907</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,227,113	\$ 1,513,361	\$ 1,143,049	\$ 870,774	\$ 870,775	\$ 870,774	\$ 870,775
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 1,645,250	\$ 1,645,250	\$ 1,649,050	\$ 5,133,833	\$ 5,135,033	\$ 1,646,450	\$ 1,647,650
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 2,872,363</u>	<u>\$ 3,158,611</u>	<u>\$ 2,792,099</u>	<u>\$ 6,754,607</u>	<u>\$ 6,755,808</u>	<u>\$ 3,267,224</u>	<u>\$ 3,268,425</u>
<b>C. Goal: PROVIDE SPECIAL ITEM SUPPORT</b>							
<b>C.1.1. Strategy:</b> TRANSITION FUNDING	\$ 5,710,417	\$ 4,778,327	\$ 5,710,417	\$ 5,710,417	\$ 5,710,417	\$ 5,710,417	\$ 5,710,417
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,186,500</u>	<u>\$ 1,413,500</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: PROVIDE SPECIAL ITEM SUPPORT</b>	<u>\$ 5,710,417</u>	<u>\$ 5,278,327</u>	<u>\$ 6,210,417</u>	<u>\$ 7,396,917</u>	<u>\$ 7,623,917</u>	<u>\$ 6,210,417</u>	<u>\$ 6,210,417</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - CENTRAL TEXAS</b>	<u>\$ 15,400,496</u>	<u>\$ 16,759,144</u>	<u>\$ 16,378,174</u>	<u>\$ 20,944,968</u>	<u>\$ 21,180,377</u>	<u>\$ 16,393,787</u>	<u>\$ 16,409,749</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 3,895,788	\$ 3,611,245	\$ 3,535,419	\$ 3,183,326	\$ 3,657,768	\$ 3,205,850	\$ 3,286,593
Other Personnel Costs	127,022	111,772	175,775	405,509	424,560	205,437	161,694
Faculty Salaries (Higher Education Only)	5,643,072	5,766,056	6,579,317	5,914,514	6,784,926	5,525,472	6,246,091

**TEXAS A&M UNIVERSITY - CENTRAL TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Professional Fees and Services	0	133,521	0	104,250	0	104,250	0
Fuels and Lubricants	3,708	3,346	0	2,594	0	2,623	0
Consumable Supplies	14,362	29,148	60,000	115,124	97,682	23,359	59,182
Utilities	417,051	396,302	714,168	228,029	544,053	228,029	544,053
Travel	39,242	41,092	45,000	64,925	64,955	33,209	42,955
Rent - Building	506,951	493,690	0	284,065	0	284,065	0
Rent - Machine and Other	105,040	96,779	0	63,610	0	81,905	0
Debt Service	1,645,250	1,645,250	1,649,050	5,133,833	5,135,033	1,646,450	1,647,650
Other Operating Expense	2,035,865	2,768,180	3,033,331	3,857,848	3,854,974	3,372,618	3,676,038
Client Services	378,203	269,341	371,114	392,718	399,926	0	0
Grants	0	0	0	0	0	526,336	530,493
Capital Expenditures	588,942	1,393,422	215,000	1,194,623	216,500	1,154,184	215,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 15,400,496</b>	<b>\$ 16,759,144</b>	<b>\$ 16,378,174</b>	<b>\$ 20,944,968</b>	<b>\$ 21,180,377</b>	<b>\$ 16,393,787</b>	<b>\$ 16,409,749</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 593,445	\$ 597,423	\$ 607,067	\$	\$	\$ 631,350	\$ 656,604
Group Insurance	572,059	760,219	815,414			785,874	842,221
Social Security	643,763	674,217	674,217			701,186	729,233
Subtotal, Employee Benefits	\$ 1,809,267	\$ 2,031,859	\$ 2,096,698	\$	\$	\$ 2,118,410	\$ 2,228,058
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,809,267</b>	<b>\$ 2,031,859</b>	<b>\$ 2,096,698</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,118,410</b>	<b>\$ 2,228,058</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Certification Rate of Teacher Education Graduates	NA	100%	85%	85%	85%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	52%	57%	65%	60%	60%	65%	65%

**TEXAS A&M UNIVERSITY - CENTRAL TEXAS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Four Years	67%	64%	70%	65%	65%	70%	70%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Two Years	49%	40%	49%	40%	40%	50%	50%
Persistence Rate of Full-time, Degree-seeking Transfer Students After One Academic Year	70%	75%	75%	75%	75%	77%	77%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	17%	13%	16%	15%	14%	12.8%	12.8%

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 40,504,013	\$ 43,888,091	\$ 43,338,581	\$ 67,892,690	\$ 66,937,366	\$ 45,621,315	\$ 44,665,991
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	829,101	889,300	869,863	869,863	869,863	869,863	869,863
Estimated Other Educational and General Income Account No. 770	13,574,088	14,099,047	14,536,514	13,414,638	13,368,234	14,140,141	14,197,952
Subtotal, General Revenue Fund - Dedicated	<u>\$ 14,403,189</u>	<u>\$ 14,988,347</u>	<u>\$ 15,406,377</u>	<u>\$ 14,284,501</u>	<u>\$ 14,238,097</u>	<u>\$ 15,010,004</u>	<u>\$ 15,067,815</u>
<b>Total, Method of Financing</b>	<u><u>\$ 54,907,202</u></u>	<u><u>\$ 58,876,438</u></u>	<u><u>\$ 58,744,958</u></u>	<u><u>\$ 82,177,191</u></u>	<u><u>\$ 81,175,463</u></u>	<u><u>\$ 60,631,319</u></u>	<u><u>\$ 59,733,806</u></u>

**This bill pattern represents an estimated 29.6% of this agency's estimated total available funds for the biennium.**



**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	622.2	674.5	693.5	731.7	746.0	674.5	674.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 30,583,555	\$ 32,616,543	\$ 33,030,266	\$ 30,015,417	\$ 30,015,417	\$ 30,015,417	\$ 30,015,417
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 891,970	\$ 891,970	\$ 891,970	\$ 891,970
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,092,236	\$ 1,277,752	\$ 1,296,918	\$ 1,316,372	\$ 1,336,118	\$ 2,101,928	\$ 2,252,636
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 29,362	\$ 48,697	\$ 70,547	\$ 70,547	\$ 70,547	\$ 70,547	\$ 70,547
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 14,389	\$ 43,754	\$ 6,880	\$ 6,880	\$ 6,880	\$ 6,880	\$ 6,880
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 1,811,267</u>	<u>\$ 1,871,013</u>	<u>\$ 1,925,377</u>	<u>\$ 1,963,885</u>	<u>\$ 2,003,163</u>	<u>\$ 1,903,832</u>	<u>\$ 1,916,363</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 33,530,809</u>	<u>\$ 35,857,759</u>	<u>\$ 36,329,988</u>	<u>\$ 34,265,071</u>	<u>\$ 34,324,095</u>	<u>\$ 34,990,574</u>	<u>\$ 35,153,813</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,497,434	\$ 2,815,789	\$ 2,681,247	\$ 6,164,979	\$ 6,164,979	\$ 6,164,979	\$ 6,164,979
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 6,778,359</u>	<u>\$ 6,746,918</u>	<u>\$ 6,751,991</u>	<u>\$ 21,368,988</u>	<u>\$ 20,808,236</u>	<u>\$ 6,547,613</u>	<u>\$ 5,986,861</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 10,275,793</u>	<u>\$ 9,562,707</u>	<u>\$ 9,433,238</u>	<u>\$ 27,533,967</u>	<u>\$ 26,973,215</u>	<u>\$ 12,712,592</u>	<u>\$ 12,151,840</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> ENGINEERING PROGRAM	\$ 1,816,136	\$ 2,725,000	\$ 2,225,000	\$ 4,225,000	\$ 3,725,000	\$ 2,725,000	\$ 2,225,000
<b>C.1.2. Strategy:</b> SCHOOL NURSING PROGRAM School Nursing Program for Early Childhood Development Center.	\$ 205,362	\$ 231,323	\$ 207,293	\$ 207,293	\$ 207,293	\$ 207,293	\$ 207,293
<b>C.2.1. Strategy:</b> CENTER FOR COASTAL STUDIES	\$ 180,400	\$ 180,028	\$ 180,028	\$ 180,028	\$ 180,028	\$ 180,028	\$ 180,028
<b>C.2.2. Strategy:</b> GULF OF MEXICO ENVIRONMENTAL LAB Gulf of Mexico Environment Research Laboratory.	\$ 177,658	\$ 177,680	\$ 177,680	\$ 177,680	\$ 177,680	\$ 177,680	\$ 177,680
<b>C.3.1. Strategy:</b> WATER RESOURCES CENTER	\$ 44,642	\$ 44,564	\$ 44,564	\$ 44,564	\$ 44,564	\$ 44,564	\$ 44,564
<b>C.3.2. Strategy:</b> ART MUSEUM	\$ 234,743	\$ 234,644	\$ 234,644	\$ 234,644	\$ 234,644	\$ 234,644	\$ 234,644

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.3.3. Strategy:</b> CSTL BEND ECO DEV & BUS INNOV CTR Coastal Bend Economic Development and Business Innovation Center.	\$ 510,987	\$ 550,000	\$ 550,000	\$ 750,000	\$ 750,000	\$ 550,000	\$ 550,000
<b>C.3.4. Strategy:</b> ENVIRONMENTAL LEARNING CENTER	\$ 113,303	\$ 118,454	\$ 118,454	\$ 118,454	\$ 118,454	\$ 118,454	\$ 118,454
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 6,468,786	\$ 8,141,412	\$ 8,191,202	\$ 7,643,469	\$ 7,643,469	\$ 7,643,469	\$ 7,643,469
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 5,750,000	\$ 5,750,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 9,752,017	\$ 12,403,105	\$ 11,928,865	\$ 19,331,132	\$ 18,831,132	\$ 11,881,132	\$ 11,381,132
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 1,348,583	\$ 1,052,867	\$ 1,052,867	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 1,047,021	\$ 1,047,021	\$ 1,047,021	\$ 1,047,021
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 1,348,583	\$ 1,052,867	\$ 1,052,867	\$ 1,047,021	\$ 1,047,021	\$ 1,047,021	\$ 1,047,021
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - CORPUS CHRISTI</b>	\$ 54,907,202	\$ 58,876,438	\$ 58,744,958	\$ 82,177,191	\$ 81,175,463	\$ 60,631,319	\$ 59,733,806
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 15,317,485	\$ 16,038,938	\$ 16,099,833	\$ 15,138,661	\$ 15,117,752	\$ 14,350,873	\$ 14,590,304
Other Personnel Costs	204,004	243,920	146,179	530,808	473,189	191,083	133,464
Faculty Salaries (Higher Education Only)	23,415,637	26,216,710	27,516,216	25,954,887	26,224,246	24,941,330	25,947,427
Professional Salaries - Faculty Equivalent (Higher Education Only)	86,173	243,577	0	17,901	0	231,204	0
Professional Fees and Services	151,654	192,882	121,351	104,613	109,613	173,036	128,397
Fuels and Lubricants	25	56	30	30	30	56	37
Consumable Supplies	236,356	190,002	162,388	139,932	138,114	160,260	144,485
Utilities	2,512,566	2,688,927	2,832,685	5,623,236	6,153,533	5,569,071	6,137,654
Travel	106,212	93,355	90,597	128,151	140,718	72,762	79,593
Rent - Building	1,150	1,582	1,444	921	1,165	1,168	1,231
Rent - Machine and Other	25,994	15,315	18,500	9,907	13,419	12,429	16,209
Debt Service	6,778,359	6,746,918	6,751,991	21,368,988	20,808,236	6,547,613	5,986,861
Other Operating Expense	3,231,723	3,599,011	2,965,555	8,365,885	7,743,791	5,757,419	4,548,287
Client Services	1,842,707	1,902,672	1,969,782	1,996,618	2,044,494	29,752	41,331

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Grants	0	0	0	125,000	125,000	1,903,832	1,916,363
Capital Expenditures	<u>997,157</u>	<u>702,573</u>	<u>68,407</u>	<u>2,671,653</u>	<u>2,082,163</u>	<u>689,431</u>	<u>62,163</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 54,907,202</u>	<u>\$ 58,876,438</u>	<u>\$ 58,744,958</u>	<u>\$ 82,177,191</u>	<u>\$ 81,175,463</u>	<u>\$ 60,631,319</u>	<u>\$ 59,733,806</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,211,717	\$ 2,721,727	\$ 2,894,442	\$	\$	\$ 2,952,331	\$ 3,011,375
Group Insurance	4,105,946	4,388,029	4,708,157			4,987,745	5,345,367
Social Security	<u>2,853,974</u>	<u>2,988,986</u>	<u>2,988,986</u>			<u>3,108,546</u>	<u>3,232,887</u>
Subtotal, Employee Benefits	<u>\$ 9,171,637</u>	<u>\$ 10,098,742</u>	<u>\$ 10,591,585</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,048,622</u>	<u>\$ 11,589,629</u>
<u>Debt Service</u>							
Lease Payments	<u>\$ 126,730</u>	<u>\$ 113,896</u>	<u>\$ 84,137</u>	<u>\$</u>	<u>\$</u>	<u>\$ 79,184</u>	<u>\$ 80,367</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 9,298,367</u>	<u>\$ 10,212,638</u>	<u>\$ 10,675,722</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,127,806</u>	<u>\$ 11,669,996</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40.6%	37.9%	42%	43%	44%	43%	44%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	18.6%	17.8%	22%	23%	24%	26%	26%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	59.9%	55.8%	64%	65%	66%	65%	66%
Certification Rate of Teacher Education Graduates	81.7%	80.1%	90%	91%	92%	91%	92%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	41.7%	43.5%	52%	52%	52%	53%	54%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	58.3%	60.7%	60%	61%	62%	68%	69%

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	29.7%	27.2%	27%	28%	29%	29%	30%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	42.1%	33%	45%	45%	45%	47%	48%
State Licensure Pass Rate of Engineering Graduates	0%	0%	0%	0%	0%	55%	55%
State Licensure Pass Rate of Nursing Graduates	95%	98%	99%	99%	99%	99%	99%
Dollar Value of External or Sponsored Research Funds (in Millions)	10.2	13	10.7	10.9	11.1	13.5	13.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.1%	8.1%	8%	8%	8%	7.4%	7.4%

**TEXAS A&M UNIVERSITY - KINGSVILLE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 26,926,884	\$ 32,131,377	\$ 32,111,555	\$ 49,302,974	\$ 48,766,092	\$ 36,694,810	\$ 36,157,928
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	689,801	1,028,152	913,600	913,600	913,600	913,600	913,600
Estimated Other Educational and General Income Account No. 770	10,654,303	14,090,313	14,711,327	14,487,947	14,536,205	14,860,878	14,986,952
Subtotal, General Revenue Fund - Dedicated	<u>\$ 11,344,104</u>	<u>\$ 15,118,465</u>	<u>\$ 15,624,927</u>	<u>\$ 15,401,547</u>	<u>\$ 15,449,805</u>	<u>\$ 15,774,478</u>	<u>\$ 15,900,552</u>
License Plate Trust Fund Account No. 0802	<u>0</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>
<b>Total, Method of Financing</b>	<u><b>\$ 38,270,988</b></u>	<u><b>\$ 47,252,842</b></u>	<u><b>\$ 47,739,482</b></u>	<u><b>\$ 64,707,521</b></u>	<u><b>\$ 64,218,897</b></u>	<u><b>\$ 52,472,288</b></u>	<u><b>\$ 52,061,480</b></u>

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>This bill pattern represents an estimated 33.3% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	516.7	553.6	561.0	655.2	655.2	553.6	553.6
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 25,519,352	\$ 30,715,816	\$ 31,727,168	\$ 31,549,296	\$ 31,549,296	\$ 31,549,296	\$ 31,549,296
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 883,732	\$ 883,732	\$ 883,732	\$ 883,732
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,131,385	\$ 1,662,216	\$ 1,435,000	\$ 1,450,000	\$ 1,500,000	\$ 1,797,527	\$ 1,926,409
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 31,936	\$ 36,300	\$ 36,800	\$ 135,440	\$ 134,896	\$ 135,440	\$ 134,896
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 13,368	\$ 12,000	\$ 12,000	\$ 1,416	\$ 1,410	\$ 1,416	\$ 1,410
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,366,603	\$ 1,507,058	\$ 1,502,000	\$ 1,517,000	\$ 1,532,000	\$ 1,536,665	\$ 1,550,599
<b>A.1.7. Strategy:</b> ORGANIZED ACTIVITIES	\$ 286,438	\$ 235,739	\$ 230,000	\$ 230,000	\$ 230,000	\$ 235,739	\$ 235,739
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 28,349,082</b>	<b>\$ 34,169,129</b>	<b>\$ 34,942,968</b>	<b>\$ 35,766,884</b>	<b>\$ 35,831,334</b>	<b>\$ 36,139,815</b>	<b>\$ 36,282,081</b>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,715,967	\$ 3,866,065	\$ 3,481,217	\$ 4,924,108	\$ 4,924,108	\$ 4,924,108	\$ 4,924,108
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 2,724,339	\$ 2,710,416	\$ 2,708,525	\$ 10,710,077	\$ 10,159,302	\$ 2,601,913	\$ 2,051,138
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 190,800	\$ 190,800	\$ 190,800	\$ 190,800
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<b>\$ 4,440,306</b>	<b>\$ 6,576,481</b>	<b>\$ 6,189,742</b>	<b>\$ 15,824,985</b>	<b>\$ 15,274,210</b>	<b>\$ 7,716,821</b>	<b>\$ 7,166,046</b>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> PHD IN ENGINEERING	\$ 79,219	\$ 81,230	\$ 81,230	\$ 81,230	\$ 81,230	\$ 81,230	\$ 81,230
<b>C.1.2. Strategy:</b> VETERINARY TECHNOLOGY PROGRAM	\$ 0	\$ 750,005	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
<b>C.2.1. Strategy:</b> CITRUS CENTER	\$ 645,486	\$ 740,344	\$ 768,023	\$ 600,284	\$ 598,280	\$ 600,284	\$ 598,280
<b>C.2.2. Strategy:</b> WILDLIFE RESEARCH INSTITUTE	\$ 397,899	\$ 403,834	\$ 413,695	\$ 243,402	\$ 243,402	\$ 243,402	\$ 243,402

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.2.3. Strategy:</b> INSTITUTE FOR RANCH MANAGEMENT	\$ 243,499	\$ 281,604	\$ 280,600	\$ 280,500	\$ 280,500	\$ 280,500	\$ 280,500
<b>C.3.1. Strategy:</b> JOHN E. CONNOR MUSEUM	\$ 51,323	\$ 81,104	\$ 80,179	\$ 18,386	\$ 18,311	\$ 18,386	\$ 18,311
<b>C.3.2. Strategy:</b> SOUTH TEXAS ARCHIVES	\$ 47,747	\$ 73,845	\$ 83,754	\$ 73,845	\$ 73,550	\$ 73,845	\$ 73,550
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,803,160	\$ 3,084,467	\$ 3,134,580	\$ 5,515,738	\$ 5,515,813	\$ 5,515,738	\$ 5,515,813
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,500,000	\$ 4,500,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 4,268,333	\$ 5,496,433	\$ 5,592,061	\$ 12,063,385	\$ 12,061,086	\$ 7,563,385	\$ 7,561,086
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 1,213,267	\$ 1,010,799	\$ 1,014,711	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 1,052,267	\$ 1,052,267	\$ 1,052,267	\$ 1,052,267
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 1,213,267	\$ 1,010,799	\$ 1,014,711	\$ 1,052,267	\$ 1,052,267	\$ 1,052,267	\$ 1,052,267
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - KINGSVILLE</b>	\$ 38,270,988	\$ 47,252,842	\$ 47,739,482	\$ 64,707,521	\$ 64,218,897	\$ 52,472,288	\$ 52,061,480
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 12,810,828	\$ 14,145,208	\$ 14,697,001	\$ 14,948,381	\$ 15,667,329	\$ 14,326,406	\$ 14,656,330
Other Personnel Costs	772,181	499,106	352,680	516,534	353,854	516,534	353,854
Faculty Salaries (Higher Education Only)	18,187,335	23,076,627	22,120,903	27,932,503	26,468,114	26,604,514	24,946,336
Professional Salaries - Faculty Equivalent (Higher Education Only)	371,151	338,280	239,898	247,635	164,935	247,635	169,410
Professional Fees and Services	21,584	39,230	59,185	2,750	2,748	8,683	2,639
Fuels and Lubricants	3,343	13,135	663	10,360	10,325	10,360	0
Consumable Supplies	260,667	108,302	797,137	20,798	20,733	20,798	640,079
Utilities	2,989	2,560,066	3,032,623	3,250,324	4,283,954	3,250,325	4,276,692
Travel	54,036	55,436	101,607	957	953	957	756
Rent - Building	0	10,858	20,080	0	0	0	0
Rent - Machine and Other	3,672	23,263	15,306	14,395	14,344	14,396	3,047
Debt Service	2,724,339	2,710,416	2,708,525	10,710,077	10,159,302	2,601,913	2,051,138
Other Operating Expense	1,562,661	2,122,019	2,091,874	5,535,807	5,540,306	3,333,102	3,410,600
Client Services	1,366,603	1,507,058	1,502,000	1,517,000	1,532,000	0	0

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Grants	0	0	0	0	0	1,536,665	1,550,599
Capital Expenditures	129,599	43,838	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 38,270,988</u>	<u>\$ 47,252,842</u>	<u>\$ 47,739,482</u>	<u>\$ 64,707,521</u>	<u>\$ 64,218,897</u>	<u>\$ 52,472,288</u>	<u>\$ 52,061,480</u>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 1,969,514	\$ 2,367,065	\$ 2,371,304	\$	\$	\$ 2,396,300	\$ 2,421,600
Group Insurance	4,114,910	4,346,384	4,663,967			4,692,137	5,028,564
Social Security	<u>2,452,311</u>	<u>2,568,322</u>	<u>2,568,322</u>			<u>2,671,055</u>	<u>2,777,897</u>
Subtotal, Employee Benefits	<u>\$ 8,536,735</u>	<u>\$ 9,281,771</u>	<u>\$ 9,603,593</u>	<u>\$</u>	<u>\$</u>	<u>\$ 9,759,492</u>	<u>\$ 10,228,061</u>

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<u>\$ 8,536,735</u>	<u>\$ 9,281,771</u>	<u>\$ 9,603,593</u>	<u>\$</u>	<u>\$</u>	<u>\$ 9,759,492</u>	<u>\$ 10,228,061</u>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	35.1%	35.7%	36.2%	37%	37.8%	43%	43%
Percent of First-time, Full-time, Degree seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	17.1%	15.2%	19%	20%	21%	25%	25%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	63.2%	63.6%	72%	74%	75%	74%	75%
Certification Rate of Teacher Education Graduates	70%	57.2%	75%	78%	80%	80%	80%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	56.3%	52.6%	57%	57%	57%	57%	57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	61.3%	67.9%	67%	69%	71%	69%	71%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	49.6%	44.7%	52%	54%	55%	54%	55%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	45%	45.5%	52%	54%	55%	57%	57%

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
State Licensure Pass Rate of Engineering Graduates	24%	31%	40%	45%	45%	60%	60%
Dollar Value of External or Sponsored Research Funds (in Millions)	10.8	13.8	12	13	13	13.9	13.9
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.3%	11.26%	11%	10%	10%	9%	9%

**TEXAS A&M UNIVERSITY - SAN ANTONIO**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 14,647,537	\$ 17,893,994	\$ 17,917,378	\$ 37,099,195	\$ 36,924,589	\$ 19,457,230	\$ 19,483,624
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	872,409	911,250	952,256	952,256	952,256	952,256	952,256
Estimated Other Educational and General Income Account No. 770	2,664,638	3,107,241	4,085,437	3,660,686	3,679,243	3,648,537	3,651,416
Subtotal, General Revenue Fund - Dedicated	<u>\$ 3,537,047</u>	<u>\$ 4,018,491</u>	<u>\$ 5,037,693</u>	<u>\$ 4,612,942</u>	<u>\$ 4,631,499</u>	<u>\$ 4,600,793</u>	<u>\$ 4,603,672</u>
<b>Total, Method of Financing</b>	<u>\$ 18,184,584</u>	<u>\$ 21,912,485</u>	<u>\$ 22,955,071</u>	<u>\$ 41,712,137</u>	<u>\$ 41,556,088</u>	<u>\$ 24,058,023</u>	<u>\$ 24,087,296</u>

**This bill pattern represents an estimated 54.3% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	214.5	232.9	256.5	347.0	347.0	232.9	232.9
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**TEXAS A&M UNIVERSITY - SAN ANTONIO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 8,560,237	\$ 11,659,213	\$ 12,460,219	\$ 11,466,357	\$ 11,466,356	\$ 11,466,357	\$ 11,466,356
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 292,827	\$ 292,827	\$ 292,827	\$ 292,827
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 208,971	\$ 301,869	\$ 313,970	\$ 326,529	\$ 339,590	\$ 392,917	\$ 421,090
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 14,489	\$ 14,427	\$ 14,365	\$ 16,195	\$ 16,329	\$ 16,195	\$ 16,329
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 1,377	\$ 2,091	\$ 2,039	\$ 2,022	\$ 2,039	\$ 2,022	\$ 2,039
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 596,435</u>	<u>\$ 633,683</u>	<u>\$ 662,199</u>	<u>\$ 691,998</u>	<u>\$ 723,138</u>	<u>\$ 613,461</u>	<u>\$ 613,811</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 9,381,509</u>	<u>\$ 12,611,283</u>	<u>\$ 13,452,792</u>	<u>\$ 12,795,928</u>	<u>\$ 12,840,279</u>	<u>\$ 12,783,779</u>	<u>\$ 12,812,452</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 368,412	\$ 369,939	\$ 566,216	\$ 1,590,581	\$ 1,590,581	\$ 1,590,581	\$ 1,590,581
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 2,635,838	\$ 2,632,438	\$ 2,637,238	\$ 10,176,303	\$ 10,176,903	\$ 2,634,838	\$ 2,635,438
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 3,004,250</u>	<u>\$ 3,002,377</u>	<u>\$ 3,203,454</u>	<u>\$ 12,516,884</u>	<u>\$ 12,517,484</u>	<u>\$ 4,975,419</u>	<u>\$ 4,976,019</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> TRANSITION FUNDING	\$ 5,798,825	\$ 5,798,825	\$ 5,798,825	\$ 5,798,825	\$ 5,798,825	\$ 5,798,825	\$ 5,798,825
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,100,500</u>	<u>\$ 9,899,500</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 5,798,825</u>	<u>\$ 6,298,825</u>	<u>\$ 6,298,825</u>	<u>\$ 16,399,325</u>	<u>\$ 16,198,325</u>	<u>\$ 6,298,825</u>	<u>\$ 6,298,825</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - SAN ANTONIO</b>	<u>\$ 18,184,584</u>	<u>\$ 21,912,485</u>	<u>\$ 22,955,071</u>	<u>\$ 41,712,137</u>	<u>\$ 41,556,088</u>	<u>\$ 24,058,023</u>	<u>\$ 24,087,296</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,069,132	\$ 6,984,635	\$ 8,111,534	\$ 11,200,814	\$ 11,405,209	\$ 7,956,040	\$ 8,190,709
Other Personnel Costs	233,181	284,945	158,805	280,197	146,301	280,197	146,284

**TEXAS A&M UNIVERSITY - SAN ANTONIO**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Faculty Salaries (Higher Education Only)	8,344,460	9,095,177	10,267,111	10,790,738	11,722,975	9,338,297	10,222,975
Professional Fees and Services	0	0	0	293,900	293,900	0	0
Travel	0	0	0	171,400	171,400	0	0
Rent - Building	0	40,000	0	171,983	0	171,983	0
Debt Service	2,635,838	2,632,438	2,637,238	10,176,303	10,176,903	2,634,838	2,635,438
Other Operating Expense	901,973	2,875,290	1,780,383	8,626,802	7,639,400	3,063,207	2,278,079
Grants	0	0	0	0	0	613,461	613,811
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 18,184,584</b>	<b>\$ 21,912,485</b>	<b>\$ 22,955,071</b>	<b>\$ 41,712,137</b>	<b>\$ 41,556,088</b>	<b>\$ 24,058,023</b>	<b>\$ 24,087,296</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 917,730	\$ 1,059,310	\$ 1,106,979	\$	\$	\$ 1,156,793	\$ 1,208,849
Group Insurance	657,022	925,025	992,158			1,143,270	1,225,242
Social Security	1,135,123	1,188,822	1,188,822			1,236,375	1,285,830
Subtotal, Employee Benefits	\$ 2,709,875	\$ 3,173,157	\$ 3,287,959	\$	\$	\$ 3,536,438	\$ 3,719,921
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,709,875</b>	<b>\$ 3,173,157</b>	<b>\$ 3,287,959</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,536,438</b>	<b>\$ 3,719,921</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Certification Rate of Teacher Education Graduates	71.2%	70.2%	75%	75%	75%	85%	85%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	68%	46.1%	51%	51%	51%	68%	68%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Four Years	0%	65.3%	69.57%	75.14%	75.14%	75%	75%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Two Years	34.97%	29.4%	35%	35%	35%	40%	40%

**TEXAS A&M UNIVERSITY - SAN ANTONIO**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
Persistence Rate of Full-time, Degree-seeking Transfer Students After One Academic Year (Upper level institutions only)	80.49%	76.4%	75%	75%	75%	81%	81%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost As a Percent of Total Expenditures	20.9%	19.8%	18%	17%	17%	16%	16%

**TEXAS A&M INTERNATIONAL UNIVERSITY**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 28,962,373	\$ 29,729,302	\$ 29,117,525	\$ 44,613,411	\$ 44,688,221	\$ 29,426,919	\$ 29,501,729
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	323,642	339,713	346,629	346,629	346,629	346,629	346,629
Estimated Other Educational and General Income Account No. 770	7,662,306	7,780,189	7,979,102	7,662,811	7,601,967	7,790,257	7,801,278
Subtotal, General Revenue Fund - Dedicated	<u>\$ 7,985,948</u>	<u>\$ 8,119,902</u>	<u>\$ 8,325,731</u>	<u>\$ 8,009,440</u>	<u>\$ 7,948,596</u>	<u>\$ 8,136,886</u>	<u>\$ 8,147,907</u>
Interagency Contracts	<u>137,887</u>	<u>137,887</u>	<u>137,887</u>	<u>137,887</u>	<u>137,887</u>	<u>137,887</u>	<u>137,887</u>
<b>Total, Method of Financing</b>	<u>\$ 37,086,208</u>	<u>\$ 37,987,091</u>	<u>\$ 37,581,143</u>	<u>\$ 52,760,738</u>	<u>\$ 52,774,704</u>	<u>\$ 37,701,692</u>	<u>\$ 37,787,523</u>

**This bill pattern represents an estimated 42.6% of this agency's estimated total available funds for the biennium.**

**TEXAS A&M INTERNATIONAL UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	397.0	520.0	520.0	533.0	533.0	520.0	520.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 14,893,182	\$ 14,522,845	\$ 14,544,329	\$ 15,506,203	\$ 15,506,202	\$ 15,506,203	\$ 15,506,202
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 532,815	\$ 532,815	\$ 532,815	\$ 532,815
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 548,280	\$ 706,859	\$ 874,828	\$ 845,000	\$ 845,000	\$ 924,659	\$ 990,956
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 35,919	\$ 41,336	\$ 26,391	\$ 26,391	\$ 26,391	\$ 26,391	\$ 26,391
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 6,929	\$ 17,595	\$ 199	\$ 199	\$ 199	\$ 199	\$ 199
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,090,359	\$ 1,123,421	\$ 1,134,291	\$ 1,135,000	\$ 1,135,000	\$ 1,182,787	\$ 1,188,355
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 16,574,669	\$ 16,412,056	\$ 16,580,038	\$ 18,045,608	\$ 18,045,607	\$ 18,173,054	\$ 18,244,918
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,463,124	\$ 3,471,420	\$ 3,508,447	\$ 3,390,695	\$ 3,390,695	\$ 3,390,695	\$ 3,390,695
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 8,442,909	\$ 8,406,072	\$ 7,795,114	\$ 17,804,690	\$ 17,818,657	\$ 6,636,348	\$ 6,650,315
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 418,050	\$ 418,050	\$ 366,900	\$ 366,900	\$ 366,900	\$ 366,900
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 11,906,033	\$ 12,295,542	\$ 11,721,611	\$ 21,562,285	\$ 21,576,252	\$ 10,393,943	\$ 10,407,910
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> PHD PROGRAM IN BUSINESS	\$ 1,118,355	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.2. Strategy:</b> FACULTY ENHANCEMENT	\$ 751,813	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.3. Strategy:</b> ACADEMIC AND STUDENT SUPPORT	\$ 0	\$ 1,841,015	\$ 1,841,015	\$ 1,841,015	\$ 1,841,015	\$ 1,841,015	\$ 1,841,015
<b>C.2.1. Strategy:</b> INSTITUTE FOR INTERNATIONAL TRADE	\$ 244,776	\$ 332,913	\$ 332,914	\$ 195,027	\$ 195,027	\$ 195,027	\$ 195,027
<b>C.2.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 168,921	\$ 181,500	\$ 181,500	\$ 181,500	\$ 181,500	\$ 181,500	\$ 181,500
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 5,426,726	\$ 5,926,726	\$ 5,926,726	\$ 5,926,726	\$ 5,926,726	\$ 5,926,726	\$ 5,926,726
<b>C.3.2. Strategy:</b> OUTREACH AND ENROLLMENT	\$ 768,292	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000

**TEXAS A&M INTERNATIONAL UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,018,150	\$ 4,018,150	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 8,478,883	\$ 9,032,154	\$ 9,032,155	\$ 12,912,418	\$ 12,912,418	\$ 8,894,268	\$ 8,894,268
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 126,623	\$ 247,339	\$ 247,339	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 240,427	\$ 240,427	\$ 240,427	\$ 240,427
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 126,623	\$ 247,339	\$ 247,339	\$ 240,427	\$ 240,427	\$ 240,427	\$ 240,427
<b>Grand Total, TEXAS A&amp;M INTERNATIONAL UNIVERSITY</b>	\$ 37,086,208	\$ 37,987,091	\$ 37,581,143	\$ 52,760,738	\$ 52,774,704	\$ 37,701,692	\$ 37,787,523
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,406,016	\$ 8,467,212	\$ 8,265,436	\$ 8,627,205	\$ 8,686,061	\$ 8,734,960	\$ 8,513,304
Other Personnel Costs	272,516	242,392	210,757	234,572	218,534	234,572	218,534
Faculty Salaries (Higher Education Only)	15,212,029	16,476,832	16,881,570	18,399,806	18,513,299	17,505,935	17,905,753
Professional Fees and Services	108,480	61,048	29,640	47,183	30,000	42,640	17,364
Consumable Supplies	132,719	88,656	29,698	117,987	25,000	93,904	17,398
Utilities	1,167,626	1,057,192	1,018,002	1,032,608	983,836	1,032,608	983,836
Travel	22,609	5,476	8,692	10,000	10,000	3,208	5,092
Rent - Machine and Other	35,718	0	0	0	0	0	0
Debt Service	8,442,909	8,406,072	7,795,114	17,804,690	17,818,657	6,636,348	6,650,315
Other Operating Expense	1,145,163	2,058,790	2,207,943	3,301,687	3,304,317	2,234,730	2,287,572
Client Services	1,125,120	1,123,421	1,134,291	1,135,000	1,135,000	0	0
Grants	0	0	0	0	0	1,182,787	1,188,355
Capital Expenditures	15,303	0	0	2,050,000	2,050,000	0	0
<b>Total, Object-of-Expense Informational Listing</b>	\$ 37,086,208	\$ 37,987,091	\$ 37,581,143	\$ 52,760,738	\$ 52,774,704	\$ 37,701,692	\$ 37,787,523
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,497,098	\$ 1,612,747	\$ 1,613,554	\$	\$	\$ 1,614,360	\$ 1,615,167

**TEXAS A&M INTERNATIONAL UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Group Insurance	2,187,052	2,128,024	2,283,589			2,431,786	2,606,146
Social Security	1,677,860	1,757,234	1,757,234			1,827,523	1,900,624
Subtotal, Employee Benefits	\$ 5,362,010	\$ 5,498,005	\$ 5,654,377	\$	\$	\$ 5,873,669	\$ 6,121,937
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 5,362,010</b>	<b>\$ 5,498,005</b>	<b>\$ 5,654,377</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,873,669</b>	<b>\$ 6,121,937</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43.5%	41.02%	42%	42%	44%	46%	46%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	18.11%	17.1%	19%	18%	20%	25%	25%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	74.2%	75.75%	75%	76%	76%	78%	78%
Certification Rate of Teacher Education Graduates	34.4%	70.3%	90%	90%	90%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	50.1%	48.77%	50%	50%	50%	55%	55%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	64.5%	65.1%	68%	68%	70%	75%	75%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19%	23.7%	19%	20%	20%	32%	32%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	36.5%	24.37%	36%	36%	38%	45%	45%
State Licensure Pass Rate of Nursing Graduates	78.46%	90%	90%	90%	90%	94%	94%
Dollar Value of External or Sponsored Research Funds (in Millions)	3.2	2.89	3.3	3.3	3.3	3.3	3.3
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.22%	7.6%	7.4%	7.4%	7.4%	7.1%	7.1%

**WEST TEXAS A&M UNIVERSITY**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 26,528,888	\$ 26,870,459	\$ 26,792,032	\$ 34,660,555	\$ 34,348,243	\$ 29,389,773	\$ 29,247,461
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	1,412,431	1,659,265	1,588,341	1,588,341	1,588,341	1,588,341	1,588,341
Estimated Other Educational and General Income Account No. 770	9,839,568	8,883,888	10,917,691	10,830,607	10,730,967	10,972,977	11,011,376
Subtotal, General Revenue Fund - Dedicated	<u>\$ 11,251,999</u>	<u>\$ 10,543,153</u>	<u>\$ 12,506,032</u>	<u>\$ 12,418,948</u>	<u>\$ 12,319,308</u>	<u>\$ 12,561,318</u>	<u>\$ 12,599,717</u>
<b>Total, Method of Financing</b>	<u><u>\$ 37,780,887</u></u>	<u><u>\$ 37,413,612</u></u>	<u><u>\$ 39,298,064</u></u>	<u><u>\$ 47,079,503</u></u>	<u><u>\$ 46,667,551</u></u>	<u><u>\$ 41,951,091</u></u>	<u><u>\$ 41,847,178</u></u>

**This bill pattern represents an estimated 31.5% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	487.3	644.2	644.2	648.2	648.2	644.2	644.2
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 26,766,878	\$ 27,705,384	\$ 21,540,322	\$ 24,155,188	\$ 24,155,189	\$ 24,155,188	\$ 24,155,189
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 1,025,483	\$ 920,652	\$ 920,652	\$ 920,652	\$ 920,652
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 978,517	\$ 1,136,940	\$ 1,656,990	\$ 1,656,990	\$ 1,656,990	\$ 1,738,473	\$ 1,863,122
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 29,546	\$ 27,870	\$ 34,001	\$ 33,500	\$ 34,001	\$ 33,500	\$ 34,001
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 5,922	\$ 8,709	\$ 18,070	\$ 18,070	\$ 18,070	\$ 18,070	\$ 18,070
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,514,424	\$ 1,579,234	\$ 1,624,527	\$ 1,624,527	\$ 1,624,527	\$ 1,685,414	\$ 1,698,804
<b>A.1.7. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 83,879</u>	<u>\$ 59,679</u>	<u>\$ 91,885</u>	<u>\$ 91,885</u>	<u>\$ 91,885</u>	<u>\$ 91,885</u>	<u>\$ 91,885</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 29,379,166</u>	<u>\$ 30,517,816</u>	<u>\$ 25,991,278</u>	<u>\$ 28,500,812</u>	<u>\$ 28,501,314</u>	<u>\$ 28,643,182</u>	<u>\$ 28,781,723</u>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 628,468	\$ 51,088	\$ 3,450,697	\$ 3,789,926	\$ 3,789,926	\$ 3,789,926	\$ 3,789,926
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 3,649,268	\$ 3,471,074	\$ 3,638,912	\$ 8,111,170	\$ 7,878,761	\$ 3,490,388	\$ 3,257,979

**WEST TEXAS A&M UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 0	\$ 313,650	\$ 154,500	\$ 154,500	\$ 154,500	\$ 154,500
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 4,277,736</u>	<u>\$ 3,522,162</u>	<u>\$ 7,403,259</u>	<u>\$ 12,055,596</u>	<u>\$ 11,823,187</u>	<u>\$ 7,434,814</u>	<u>\$ 7,202,405</u>
<b>C. Goal:</b> SPECIAL ITEM SUPPORT Provide Special Item Support.							
<b>C.1.1. Strategy:</b> KILLGORE RESEARCH CENTER	\$ 35,618	\$ 33,564	\$ 31,194	\$ 31,194	\$ 31,194	\$ 31,194	\$ 31,194
<b>C.1.2. Strategy:</b> WIND ENERGY RESEARCH	\$ 107,814	\$ 115,506	\$ 74,500	\$ 68,890	\$ 74,500	\$ 68,890	\$ 74,500
<b>C.1.3. Strategy:</b> INDUSTRY SUPPORT & DEVELOPMENT Agriculture Industry Support and Development.	\$ 1,152,093	\$ 991,547	\$ 623,439	\$ 623,439	\$ 623,439	\$ 623,439	\$ 623,439
<b>C.1.4. Strategy:</b> INTEGRATED PEST MANAGEMENT Integrated Pest Management.	\$ 127,809	\$ 121,614	\$ 93,514	\$ 93,514	\$ 93,514	\$ 93,514	\$ 93,514
<b>C.2.1. Strategy:</b> PANHANDLE-PLAINS MUSEUM Panhandle-Plains Historical Museum.	\$ 526,917	\$ 524,464	\$ 376,074	\$ 391,729	\$ 376,074	\$ 391,729	\$ 376,074
<b>C.2.2. Strategy:</b> RURAL AGRI-BUSINESS Rural Agri-Business Incubator & Accelerator.	\$ 739,449	\$ 654,373	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000
<b>C.2.3. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 193,391	\$ 221,383	\$ 205,820	\$ 205,820	\$ 205,820	\$ 205,820	\$ 205,820
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 928,340	\$ 410,815	\$ 3,373,618	\$ 3,373,618	\$ 3,373,618	\$ 3,373,618	\$ 3,373,618
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 650,000</u>	<u>\$ 480,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 3,811,431</u>	<u>\$ 3,073,266</u>	<u>\$ 5,603,159</u>	<u>\$ 6,263,204</u>	<u>\$ 6,083,159</u>	<u>\$ 5,613,204</u>	<u>\$ 5,603,159</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 312,554	\$ 300,368	\$ 300,368	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 259,891</u>	<u>\$ 259,891</u>	<u>\$ 259,891</u>	<u>\$ 259,891</u>
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 312,554</u>	<u>\$ 300,368</u>	<u>\$ 300,368</u>	<u>\$ 259,891</u>	<u>\$ 259,891</u>	<u>\$ 259,891</u>	<u>\$ 259,891</u>
<b>Grand Total, WEST TEXAS A&amp;M UNIVERSITY</b>	<u><u>\$ 37,780,887</u></u>	<u><u>\$ 37,413,612</u></u>	<u><u>\$ 39,298,064</u></u>	<u><u>\$ 47,079,503</u></u>	<u><u>\$ 46,667,551</u></u>	<u><u>\$ 41,951,091</u></u>	<u><u>\$ 41,847,178</u></u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 10,008,353	\$ 10,013,697	\$ 11,430,071	\$ 12,815,163	\$ 12,412,684	\$ 13,255,861	\$ 12,373,948
Other Personnel Costs	406,225	323,053	470,393	378,411	517,819	400,025	518,054
Faculty Salaries (Higher Education Only)	19,187,756	19,406,361	18,257,724	20,135,375	20,039,243	19,363,845	19,917,936



**WEST TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	17,442	0	0	0	10,967	0
Professional Fees and Services	12,912	219,582	11,759	102,739	12,591	233,200	12,591
Fuels and Lubricants	12,662	22,231	15,444	15,444	15,444	31,598	15,444
Consumable Supplies	810,972	91,766	722,950	331,776	769,108	71,297	769,096
Utilities	45,368	45,430	50,177	49,222	50,290	59,536	50,214
Travel	61,242	85,970	74,608	86,478	76,682	118,656	76,682
Rent - Machine and Other	19,524	4,767	15,537	3,769	17,213	3,686	17,213
Debt Service	3,649,268	3,471,074	3,638,912	8,111,170	7,878,761	3,490,388	3,257,979
Other Operating Expense	3,434,110	3,666,305	4,405,798	4,385,265	4,383,025	2,871,656	2,934,526
Client Services	50,652	45,934	160,404	160,404	160,404	354,962	160,404
Grants	0	0	0	0	0	1,685,414	1,698,804
Capital Expenditures	81,843	0	44,287	504,287	334,287	0	44,287
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 37,780,887</b>	<b>\$ 37,413,612</b>	<b>\$ 39,298,064</b>	<b>\$ 47,079,503</b>	<b>\$ 46,667,551</b>	<b>\$ 41,951,091</b>	<b>\$ 41,847,178</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,667,923	\$ 1,950,590	\$ 2,009,630	\$	\$	\$ 2,049,823	\$ 2,090,819
Group Insurance	4,072,611	3,949,987	4,238,944			4,373,185	4,686,742
Social Security	1,971,302	2,064,558	2,064,558			2,147,140	2,233,025
Subtotal, Employee Benefits	\$ 7,711,836	\$ 7,965,135	\$ 8,313,132	\$	\$	\$ 8,570,148	\$ 9,010,586
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 7,711,836</b>	<b>\$ 7,965,135</b>	<b>\$ 8,313,132</b>	<b>\$</b>	<b>\$</b>	<b>\$ 8,570,148</b>	<b>\$ 9,010,586</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	39.9%	40.8%	40.8%	41.6%	42.4%	45%	45%

**WEST TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	21.9%	27.6%	22.44%	22.9%	23.3%	28%	28%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	65.6%	66.7%	67.3%	68.7%	70%	69%	70%
Certification Rate of Teacher Education Graduates	79.8%	76.1%	81%	82%	82%	88%	88%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	50%	50.3%	51%	52%	53.1%	55%	55%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	63.9%	53.3%	65.3%	66.6%	67.9%	68%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	31.5%	32%	20.7%	33.3%	34%	38%	38%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	48.6%	49%	50%	51%	52%	53%	53%
State Licensure Pass Rate of Engineering Graduates	75%	90%	75%	75%	75%	90%	90%
State Licensure Pass Rate of Nursing Graduates	97.3%	98%	98%	98%	98%	99%	99%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.8	1.9	2.5	3	3.5	3	3.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.2%	11.15%	11.2%	11.4%	11.7%	11%	11%

**TEXAS A&M UNIVERSITY - COMMERCE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 33,149,871	\$ 35,569,422	\$ 35,673,644	\$ 45,998,889	\$ 45,618,567	\$ 34,032,455	\$ 34,173,133
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	2,835,203	2,822,309	2,660,000	2,660,000	2,660,000	2,660,000	2,660,000

**TEXAS A&M UNIVERSITY - COMMERCE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Estimated Other Educational and General Income Account No. 770	14,839,721	13,483,271	13,977,385	13,973,439	13,852,536	14,167,280	14,215,410
Subtotal, General Revenue Fund - Dedicated	<u>\$ 17,674,924</u>	<u>\$ 16,305,580</u>	<u>\$ 16,637,385</u>	<u>\$ 16,633,439</u>	<u>\$ 16,512,536</u>	<u>\$ 16,827,280</u>	<u>\$ 16,875,410</u>
<b>Total, Method of Financing</b>	<u><u>\$ 50,824,795</u></u>	<u><u>\$ 51,875,002</u></u>	<u><u>\$ 52,311,029</u></u>	<u><u>\$ 62,632,328</u></u>	<u><u>\$ 62,131,103</u></u>	<u><u>\$ 50,859,735</u></u>	<u><u>\$ 51,048,543</u></u>

**This bill pattern represents an estimated 31.9% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	783.6	785.0	801.7	825.7	825.7	785.0	785.0
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 41,407,006	\$ 44,260,763	\$ 43,884,762	\$ 36,025,103	\$ 36,025,103	\$ 36,025,103	\$ 36,025,103
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 606,541	\$ 606,540	\$ 606,541	\$ 606,540
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,778,189	\$ 1,893,010	\$ 2,207,162	\$ 2,229,234	\$ 2,251,526	\$ 2,584,429	\$ 2,769,732
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 67,404	\$ 85,180	\$ 85,180	\$ 85,180	\$ 85,180	\$ 85,180	\$ 85,180
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	\$ 25,679	\$ 28,907	\$ 21,210	\$ 21,210	\$ 21,210	\$ 21,210	\$ 21,210
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,696,017	\$ 1,436,604	\$ 1,670,000	\$ 1,670,000	\$ 1,670,000	\$ 1,508,646	\$ 1,514,668
<b>A.1.7. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 74,240</u>	<u>\$ 58,559</u>	<u>\$ 73,956</u>	<u>\$ 73,956</u>	<u>\$ 73,956</u>	<u>\$ 73,956</u>	<u>\$ 73,956</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 45,048,535</u>	<u>\$ 47,763,023</u>	<u>\$ 47,942,270</u>	<u>\$ 40,711,224</u>	<u>\$ 40,733,515</u>	<u>\$ 40,905,065</u>	<u>\$ 41,096,389</u>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,010,791	\$ 1,209,066	\$ 1,513,905	\$ 4,768,877	\$ 4,768,877	\$ 4,768,877	\$ 4,768,877
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 1,872,714</u>	<u>\$ 1,999,873</u>	<u>\$ 1,996,079</u>	<u>\$ 11,408,906</u>	<u>\$ 11,406,389</u>	<u>\$ 1,992,972</u>	<u>\$ 1,990,455</u>

<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 4,883,505</u>	<u>\$ 3,208,939</u>	<u>\$ 3,509,984</u>	<u>\$ 16,177,783</u>	<u>\$ 16,175,266</u>	<u>\$ 6,761,849</u>	<u>\$ 6,759,332</u>
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**TEXAS A&M UNIVERSITY - COMMERCE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> INDUSTRIAL ENGINEERING PROGRAM Bachelor of Science Degree Program in Industrial Engineering.	\$ 181,419	\$ 181,419	\$ 181,420	\$ 181,419	\$ 181,420	\$ 181,419	\$ 181,420
<b>C.2.1. Strategy:</b> EDUCATIONAL OUTREACH Mesquite/Metroplex/Northeast Texas.	\$ 511,926	\$ 536,623	\$ 492,357	\$ 742,357	\$ 742,357	\$ 492,357	\$ 492,357
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 2,353,552	\$ 2,353,552	\$ 2,353,552	\$ 2,353,552
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,300,500	\$ 1,779,500	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 693,345</u>	<u>\$ 718,042</u>	<u>\$ 673,777</u>	<u>\$ 5,577,828</u>	<u>\$ 5,056,829</u>	<u>\$ 3,027,328</u>	<u>\$ 3,027,329</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 199,410	\$ 184,998	\$ 184,998	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 165,493</u>	<u>\$ 165,493</u>	<u>\$ 165,493</u>	<u>\$ 165,493</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 199,410</u>	<u>\$ 184,998</u>	<u>\$ 184,998</u>	<u>\$ 165,493</u>	<u>\$ 165,493</u>	<u>\$ 165,493</u>	<u>\$ 165,493</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - COMMERCE</b>	<u>\$ 50,824,795</u>	<u>\$ 51,875,002</u>	<u>\$ 52,311,029</u>	<u>\$ 62,632,328</u>	<u>\$ 62,131,103</u>	<u>\$ 50,859,735</u>	<u>\$ 51,048,543</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 18,358,909	\$ 17,573,937	\$ 17,379,721	\$ 20,781,196	\$ 20,580,874	\$ 18,071,334	\$ 17,879,101
Other Personnel Costs	700,208	394,244	475,525	423,939	412,365	423,939	412,365
Faculty Salaries (Higher Education Only)	25,973,746	28,011,083	28,007,762	24,481,352	24,679,161	23,439,952	23,626,401
Professional Salaries - Faculty Equivalent (Higher Education Only)	29,333	4,500	4,500	3,663	3,694	3,663	3,694
Professional Fees and Services	375	2,988	1,621	1,469	1,475	2,657	1,475
Consumable Supplies	31,238	9,302	20,392	32,589	21,827	7,538	11,827
Utilities	136,923	48,203	108,351	63,078	100,055	44,093	100,055
Travel	18,477	11,870	19,416	19,353	13,025	9,798	13,025
Rent - Machine and Other	7,786	14,621	20,202	15,022	16,620	12,089	16,620
Debt Service	1,872,714	1,999,873	1,996,079	11,408,906	11,406,389	1,992,972	1,990,455
Other Operating Expense	3,669,339	3,803,656	4,277,460	4,541,761	4,451,618	5,342,389	5,478,857

**TEXAS A&M UNIVERSITY - COMMERCE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Grants	0	0	0	0	0	1,508,646	1,514,668
Capital Expenditures	25,747	725	0	860,000	444,000	665	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 50,824,795</u>	<u>\$ 51,875,002</u>	<u>\$ 52,311,029</u>	<u>\$ 62,632,328</u>	<u>\$ 62,131,103</u>	<u>\$ 50,859,735</u>	<u>\$ 51,048,543</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,486,295	\$ 2,824,494	\$ 2,738,902	\$	\$	\$ 2,738,902	\$ 2,738,902
Group Insurance	4,415,914	5,209,050	5,590,188			5,782,468	6,197,070
Social Security	<u>3,118,236</u>	<u>3,265,750</u>	<u>3,265,750</u>			<u>3,396,380</u>	<u>3,532,235</u>
Subtotal, Employee Benefits	<u>\$ 10,020,445</u>	<u>\$ 11,299,294</u>	<u>\$ 11,594,840</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,917,750</u>	<u>\$ 12,468,207</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 10,020,445</u>	<u>\$ 11,299,294</u>	<u>\$ 11,594,840</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,917,750</u>	<u>\$ 12,468,207</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen							
Who Earn a Baccalaureate Degree within Six Academic Years	42.5%	42.44%	43.25%	43.75%	44.25%	46%	46%
Percent of First-time, Full-time, Degree-seeking Freshmen							
Who Earn a Baccalaureate Degree within Four Academic Years	16.48%	20.71%	17.53%	18.03%	18.53%	23%	23%
Persistence Rate of First-time, Full-time, Degree-seeking							
Freshmen Students after One Academic Year	67.61%	68.26%	68.25%	68.75%	69.25%	72%	72%
Certification Rate of Teacher Education Graduates	86.7%	90.6%	90.5%	91%	91.5%	94%	94%
Percent of Baccalaureate Graduates Who Are First Generation							
College Graduates	59.67%	59.67%	61.5%	62%	62.5%	63%	63%
Percent of Incoming Full-time Undergraduate Transfer							
Students Who Graduate within Four Years	65.77%	68.17%	64.8%	64.3%	64.8%	71%	71%
Percent of Incoming Full-time Undergraduate Transfer							
Students Who Graduate within Two Years	28.09%	28.05%	30.5%	31%	31.5%	34%	34%

**TEXAS A&M UNIVERSITY - COMMERCE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	38.6%	41.07%	39.5%	40%	40.5%	50%	50%
State Licensure Pass Rate of Nursing Graduates	0%	0%	85%	90%	92%	90%	92%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.16	1.9	3	7	8	7	8
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.69%	10.19%	10%	10%	10%	9.8%	9.8%

**TEXAS A&M UNIVERSITY - TEXARKANA**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 15,124,790	\$ 16,183,477	\$ 16,161,929	\$ 22,818,252	\$ 21,939,764	\$ 16,165,869	\$ 16,167,381
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	535,513	502,899	538,828	538,828	538,828	538,828	538,828
Estimated Other Educational and General Income Account No. 770	1,750,750	970,585	2,383,740	1,683,841	1,693,072	1,722,354	1,745,751
Subtotal, General Revenue Fund - Dedicated	\$ 2,286,263	\$ 1,473,484	\$ 2,922,568	\$ 2,222,669	\$ 2,231,900	\$ 2,261,182	\$ 2,284,579
<b>Total, Method of Financing</b>	<b>\$ 17,411,053</b>	<b>\$ 17,656,961</b>	<b>\$ 19,084,497</b>	<b>\$ 25,040,921</b>	<b>\$ 24,171,664</b>	<b>\$ 18,427,051</b>	<b>\$ 18,451,960</b>

**This bill pattern represents an estimated 49.9% of this agency's estimated total available funds for the biennium.**

**TEXAS A&M UNIVERSITY - TEXARKANA**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	163.3	186.0	186.0	211.5	216.0	186.0	186.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 4,310,193	\$ 3,936,570	\$ 5,093,002	\$ 4,586,299	\$ 4,586,299	\$ 4,586,299	\$ 4,586,299
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 202,150	\$ 202,150	\$ 202,150	\$ 202,150
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 131,959	\$ 137,240	\$ 279,479	\$ 285,069	\$ 290,770	\$ 308,218	\$ 330,317
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 315,360</u>	<u>\$ 349,052</u>	<u>\$ 340,000</u>	<u>\$ 346,800</u>	<u>\$ 353,736</u>	<u>\$ 362,164</u>	<u>\$ 366,868</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 4,757,512</u>	<u>\$ 4,422,862</u>	<u>\$ 5,712,481</u>	<u>\$ 5,420,318</u>	<u>\$ 5,432,955</u>	<u>\$ 5,458,831</u>	<u>\$ 5,485,634</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,970,540	\$ 1,975,451	\$ 1,946,252	\$ 936,971	\$ 936,971	\$ 936,971	\$ 936,971
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 5,867,527	\$ 5,869,200	\$ 5,870,664	\$ 9,357,613	\$ 9,355,728	\$ 5,870,230	\$ 5,868,345
<b>B.1.3. Strategy:</b> LEASE OF FACILITIES	\$ 1,203	\$ 1,203	\$ 1,203	\$ 1,203	\$ 1,203	\$ 1,203	\$ 1,203
<b>B.1.4. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 7,839,270</u>	<u>\$ 7,845,854</u>	<u>\$ 7,818,119</u>	<u>\$ 11,045,787</u>	<u>\$ 11,043,902</u>	<u>\$ 7,558,404</u>	<u>\$ 7,556,519</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> ACADEMIC PROGRAMS	\$ 713,452	\$ 715,657	\$ 849,893	\$ 2,989,879	\$ 2,239,875	\$ 714,879	\$ 714,875
<b>C.2.1. Strategy:</b> NE TEXAS EDUCATION PARTNERSHIP Northeast Texas Education Partnership.	\$ 20,643	\$ 17,827	\$ 42,583	\$ 36,666	\$ 36,666	\$ 36,666	\$ 36,666
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,974,110	\$ 2,474,115	\$ 2,474,110	\$ 2,474,115	\$ 2,474,110	\$ 2,474,115	\$ 2,474,110
<b>C.3.2. Strategy:</b> DOWNWARD EXPANSION	<u>\$ 2,100,000</u>	<u>\$ 2,173,534</u>	<u>\$ 2,173,534</u>	<u>\$ 3,063,534</u>	<u>\$ 2,933,534</u>	<u>\$ 2,173,534</u>	<u>\$ 2,173,534</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 4,808,205</u>	<u>\$ 5,381,133</u>	<u>\$ 5,540,120</u>	<u>\$ 8,564,194</u>	<u>\$ 7,684,185</u>	<u>\$ 5,399,194</u>	<u>\$ 5,399,185</u>

**TEXAS A&M UNIVERSITY - TEXARKANA**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: RESEARCH DEVELOPMENT FUND</b>	\$ 6,066	\$ 7,112	\$ 13,777	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,622</u>	<u>\$ 10,622</u>	<u>\$ 10,622</u>	<u>\$ 10,622</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 6,066</u>	<u>\$ 7,112</u>	<u>\$ 13,777</u>	<u>\$ 10,622</u>	<u>\$ 10,622</u>	<u>\$ 10,622</u>	<u>\$ 10,622</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - TEXARKANA</b>	<u>\$ 17,411,053</u>	<u>\$ 17,656,961</u>	<u>\$ 19,084,497</u>	<u>\$ 25,040,921</u>	<u>\$ 24,171,664</u>	<u>\$ 18,427,051</u>	<u>\$ 18,451,960</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,003,313	\$ 4,214,703	\$ 4,596,116	\$ 4,712,362	\$ 4,720,051	\$ 3,892,674	\$ 3,908,748
Other Personnel Costs	78,751	158,874	70,084	124,137	56,810	132,101	56,810
Faculty Salaries (Higher Education Only)	5,819,793	5,787,960	6,487,293	7,035,203	6,794,511	6,450,303	6,223,998
Professional Fees and Services	450	306,059	429,000	597,337	801,319	182,337	386,319
Fuels and Lubricants	5,400	0	0	0	0	0	0
Consumable Supplies	838	0	0	170,000	170,000	0	0
Utilities	17,311	0	180,849	0	87,065	0	87,065
Travel	2,864	17,142	4,700	46,238	42,000	15,997	0
Rent - Building	1,203	1,203	1,203	1,203	1,203	1,203	1,203
Rent - Machine and Other	1,238	66	0	0	0	66	0
Debt Service	5,867,527	5,869,200	5,870,664	9,357,613	9,355,728	5,870,230	5,868,345
Other Operating Expense	226,984	872,458	1,020,068	1,685,508	1,704,721	1,439,732	1,468,084
Client Services	70,021	80,244	84,520	84,520	84,520	80,244	84,520
Grants	315,360	349,052	340,000	346,800	353,736	362,164	366,868
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>880,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 17,411,053</u>	<u>\$ 17,656,961</u>	<u>\$ 19,084,497</u>	<u>\$ 25,040,921</u>	<u>\$ 24,171,664</u>	<u>\$ 18,427,051</u>	<u>\$ 18,451,960</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 591,730	\$ 656,723	\$ 753,406	\$	\$	\$ 768,474	\$ 783,843
Group Insurance	1,114,560	1,293,345	1,387,890			1,420,629	1,522,490



**TEXAS A&M UNIVERSITY - TEXARKANA**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Social Security	700,981	734,142	734,142			763,507	794,048
Subtotal, Employee Benefits	\$ 2,407,271	\$ 2,684,210	\$ 2,875,438	\$	\$	\$ 2,952,610	\$ 3,100,381
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,407,271</b>	<b>\$ 2,684,210</b>	<b>\$ 2,875,438</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,952,610</b>	<b>\$ 3,100,381</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	0%	0%	0%	30%	32%	40%	42%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	0%	16.84%	28%	30%	32%	30%	32%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	43.69%	58.39%	45%	48%	51%	59%	59%
Certification Rate of Teacher Education Graduates	78.7%	85.2%	85%	90%	90%	92%	92%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	38.32%	27.43%	40%	42%	44%	42%	44%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	50.26%	74.29%	54%	56%	58%	79%	79%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	34.15%	31.84%	36%	36%	36%	42%	42%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	45%	61.1%	50%	55%	60%	64%	64%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.01	0	0.02	0.03	0.03	0.03	0.03
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9.23%	12.86%	10%	10%	10%	9.2%	9.2%

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 24,861,167	\$ 24,597,031	\$ 24,610,656	\$ 32,699,897	\$ 32,715,512	\$ 24,492,300	\$ 24,507,915
<b>Total, Method of Financing</b>	<u>\$ 24,861,167</u>	<u>\$ 24,597,031</u>	<u>\$ 24,610,656</u>	<u>\$ 32,699,897</u>	<u>\$ 32,715,512</u>	<u>\$ 24,492,300</u>	<u>\$ 24,507,915</u>
<b>This bill pattern represents an estimated 72.2% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	60.1	57.8	62.8	77.8	77.8	14.1	14.1
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,424,999	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: UH TUITION REVENUE BOND RETIREMENT</b> University of Houston Tuition Revenue Bond Retirement.	\$ 10,280,026	\$ 9,867,018	\$ 9,888,579	\$ 9,852,540	\$ 9,862,193	\$ 9,852,540	\$ 9,862,193
<b>B.1.2. Strategy: UH CLEAR LAKE REV BOND RETIREMENT</b> University of Houston Clear Lake Tuition Revenue Bond Retirement.	\$ 2,775,266	\$ 2,780,228	\$ 2,782,413	\$ 2,788,207	\$ 2,793,602	\$ 2,788,207	\$ 2,793,602
<b>B.1.3. Strategy: UH DOWNTOWN REVENUE BOND RETIREMENT</b> University of Houston Downtown Tuition Revenue Bond Retirement.	\$ 6,044,321	\$ 5,904,401	\$ 6,048,562	\$ 5,957,037	\$ 5,959,795	\$ 5,957,037	\$ 5,959,795
<b>B.1.4. Strategy: UH VICTORIA REVENUE BOND RETIREMENT</b> University of Houston Victoria Tuition Revenue Bond Retirement.	<u>\$ 3,749,594</u>	<u>\$ 3,908,423</u>	<u>\$ 3,754,141</u>	<u>\$ 3,757,555</u>	<u>\$ 3,755,364</u>	<u>\$ 3,757,555</u>	<u>\$ 3,755,364</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 22,849,207</u>	<u>\$ 22,460,070</u>	<u>\$ 22,473,695</u>	<u>\$ 22,355,339</u>	<u>\$ 22,370,954</u>	<u>\$ 22,355,339</u>	<u>\$ 22,370,954</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy: NASA PROGRAMS</b> High School Cooperative Education Program w/NASA & Tech Outreach Pgm.	\$ 586,961	\$ 711,961	\$ 711,961	\$ 1,029,569	\$ 1,029,569	\$ 711,961	\$ 711,961

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C.2.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 7,889,989	\$ 7,889,989	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 586,961	\$ 711,961	\$ 711,961	\$ 8,919,558	\$ 8,919,558	\$ 711,961	\$ 711,961
<b>Grand Total, UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION</b>	<u>\$ 24,861,167</u>	<u>\$ 24,597,031</u>	<u>\$ 24,610,656</u>	<u>\$ 32,699,897</u>	<u>\$ 32,715,512</u>	<u>\$ 24,492,300</u>	<u>\$ 24,507,915</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,381,120	\$ 1,414,307	\$ 1,414,103	\$ 2,660,353	\$ 2,660,353	\$ 1,414,103	\$ 1,414,103
Other Personnel Costs	17,947	30	30	92,985	92,985	30	30
Faculty Salaries (Higher Education Only)	13,289	0	0	0	0	0	0
Debt Service	14,447,891	14,727,558	14,198,362	20,176,662	19,134,425	15,072,878	14,030,641
Other Operating Expense	8,531,351	7,985,567	8,528,592	9,200,328	10,258,180	7,535,720	8,593,572
Client Services	469,569	469,569	469,569	469,569	469,569	469,569	469,569
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 24,861,167</u>	<u>\$ 24,597,031</u>	<u>\$ 24,610,656</u>	<u>\$ 32,699,897</u>	<u>\$ 32,715,512</u>	<u>\$ 24,492,300</u>	<u>\$ 24,507,915</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 360,707	\$ 373,930	\$ 389,917	\$	\$	\$ 389,917	\$ 389,917
Group Insurance	641,895	550,508	590,807			602,593	645,746
Social Security	<u>343,718</u>	<u>359,978</u>	<u>359,978</u>			<u>112,522</u>	<u>117,023</u>
Subtotal, Employee Benefits	<u>\$ 1,346,320</u>	<u>\$ 1,284,416</u>	<u>\$ 1,340,702</u>	<u>\$</u>	<u>\$</u>	<u>\$ 1,105,032</u>	<u>\$ 1,152,686</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 1,346,320</u>	<u>\$ 1,284,416</u>	<u>\$ 1,340,702</u>	<u>\$</u>	<u>\$</u>	<u>\$ 1,105,032</u>	<u>\$ 1,152,686</u>

**UNIVERSITY OF HOUSTON**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 129,687,358	\$ 140,115,107	\$ 146,676,370	\$ 174,347,099	\$ 174,708,894	\$ 140,043,338	\$ 140,405,133
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	14,039,113	13,836,504	13,848,971	13,848,971	13,848,971	13,848,971	13,848,971
Estimated Other Educational and General Income Account No. 770	81,875,703	89,265,593	93,872,067	62,373,821	62,193,827	63,152,029	63,530,953
Subtotal, General Revenue Fund - Dedicated	<u>\$ 95,914,816</u>	<u>\$ 103,102,097</u>	<u>\$ 107,721,038</u>	<u>\$ 76,222,792</u>	<u>\$ 76,042,798</u>	<u>\$ 77,001,000</u>	<u>\$ 77,379,924</u>
<b>Total, Method of Financing</b>	<u>\$ 225,602,174</u>	<u>\$ 243,217,204</u>	<u>\$ 254,397,408</u>	<u>\$ 250,569,891</u>	<u>\$ 250,751,692</u>	<u>\$ 217,044,338</u>	<u>\$ 217,785,057</u>
<b>This bill pattern represents an estimated 20.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	2,556.2	2,544.7	2,669.3	2,733.3	2,733.3	2,544.7	2,544.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 174,645,352	\$ 194,657,132	\$ 197,391,101	\$ 155,151,633	\$ 155,151,634	\$ 155,151,633	\$ 155,151,634
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 2,406,570	\$ 2,406,570	\$ 2,406,570	\$ 2,406,570
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 9,132,654	\$ 8,008,257	\$ 8,595,262	\$ 8,595,262	\$ 8,595,262	\$ 9,687,192	\$ 10,381,456
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 444,952	\$ 349,930	\$ 349,930	\$ 349,930	\$ 349,930	\$ 349,930	\$ 349,930
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 7,144,156</u>	<u>\$ 6,966,824</u>	<u>\$ 7,529,248</u>	<u>\$ 7,702,400</u>	<u>\$ 7,884,200</u>	<u>\$ 7,388,678</u>	<u>\$ 7,435,132</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 191,367,114</u>	<u>\$ 209,982,143</u>	<u>\$ 213,865,541</u>	<u>\$ 174,205,795</u>	<u>\$ 174,387,596</u>	<u>\$ 174,984,003</u>	<u>\$ 175,724,722</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 11,905,364	\$ 13,431,753	\$ 13,924,193	\$ 25,468,858	\$ 25,468,858	\$ 25,468,858	\$ 25,468,858

**UNIVERSITY OF HOUSTON**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 0	\$ 0	\$ 0	\$ 22,349,761	\$ 22,349,761	\$ 0	\$ 0
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 11,905,364	\$ 13,431,753	\$ 13,924,193	\$ 47,818,619	\$ 47,818,619	\$ 25,468,858	\$ 25,468,858
<b>C. Goal:</b> SPECIAL ITEM SUPPORT							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> COLLEGE OF PHARMACY	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 6,464,000	\$ 6,464,000	\$ 0	\$ 0
<b>C.2.1. Strategy:</b> COMPLEX SYSTEMS RESEARCH CLUSTER	\$ 358,145	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000
<b>C.2.2. Strategy:</b> ENERGY RESEARCH CLUSTER	\$ 4,209,865	\$ 3,567,500	\$ 3,567,500	\$ 5,567,500	\$ 5,567,500	\$ 3,567,500	\$ 3,567,500
<b>C.2.3. Strategy:</b> HOBBY SCHOOL OF PUBLIC AFFAIRS William P. Hobby School of Public Affairs.	\$ 0	\$ 200,000	\$ 200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT University of Houston Small Business Development Center.	\$ 3,340,108	\$ 3,377,767	\$ 3,377,767	\$ 3,867,767	\$ 3,867,767	\$ 3,377,767	\$ 3,377,767
<b>C.3.2. Strategy:</b> HEALTH SCIENCES RESEARCH CLUSTER	\$ 2,666,949	\$ 2,217,500	\$ 2,217,500	\$ 5,217,500	\$ 5,217,500	\$ 2,217,500	\$ 2,217,500
<b>C.3.3. Strategy:</b> EDUCATION & COMMUNITY ADVANCEMENT Education and Community Advancement.	\$ 1,576,070	\$ 1,151,509	\$ 1,151,509	\$ 1,151,509	\$ 1,151,509	\$ 1,151,509	\$ 1,151,509
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 3,387,201	\$ 3,387,201	\$ 3,387,201	\$ 3,387,201
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 12,151,137	\$ 13,204,276	\$ 13,204,276	\$ 28,545,477	\$ 28,545,477	\$ 16,591,477	\$ 16,591,477
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 7,116,580	\$ 2,216,711	\$ 9,021,077	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	\$ 3,061,979	\$ 4,382,321	\$ 4,382,321	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 10,178,559	\$ 6,599,032	\$ 13,403,398	\$ 0	\$ 0	\$ 0	\$ 0
<b>Grand Total, UNIVERSITY OF HOUSTON</b>	\$ 225,602,174	\$ 243,217,204	\$ 254,397,408	\$ 250,569,891	\$ 250,751,692	\$ 217,044,338	\$ 217,785,057
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 84,452,500	\$ 97,816,114	\$ 101,286,065	\$ 101,765,995	\$ 104,001,960	\$ 91,839,465	\$ 94,549,525
Other Personnel Costs	4,238,073	3,592,870	3,593,264	3,094,121	3,008,162	2,926,534	2,842,862
Faculty Salaries (Higher Education Only)	107,893,017	116,822,853	118,093,681	92,348,731	92,176,093	91,235,187	91,000,327
Professional Salaries - Faculty Equivalent (Higher Education Only)	2,691,262	2,641,973	1,988,324	1,657,184	1,618,650	2,090,157	1,618,650

**UNIVERSITY OF HOUSTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Professional Fees and Services	449,096	240,100	214,532	168,191	168,625	190,674	168,625
Fuels and Lubricants	22,703	70,414	70,727	57,333	55,765	57,264	55,765
Consumable Supplies	791,770	540,628	460,955	388,808	387,849	400,787	387,849
Utilities	397,268	435,241	354,630	364,818	280,589	406,309	280,589
Travel	44,897	19,000	20,822	20,294	20,299	18,512	20,299
Rent - Building	1,290,756	17,818	18,115	14,202	14,239	14,202	14,239
Rent - Machine and Other	204,629	213,705	103,835	164,129	81,854	212,282	81,854
Debt Service	0	0	0	22,349,761	22,349,761	0	0
Other Operating Expense	19,772,415	18,948,006	26,667,110	23,303,988	22,043,842	18,729,846	18,279,957
Client Services	1,350	2,500	2,542	1,993	1,998	1,993	1,998
Grants	0	0	0	0	0	7,388,678	7,435,132
Capital Expenditures	3,352,438	1,855,982	1,522,806	4,870,343	4,542,006	1,532,448	1,047,386
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 225,602,174</u>	<u>\$ 243,217,204</u>	<u>\$ 254,397,408</u>	<u>\$ 250,569,891</u>	<u>\$ 250,751,692</u>	<u>\$ 217,044,338</u>	<u>\$ 217,785,057</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 11,319,184	\$ 12,442,104	\$ 12,073,547	\$	\$	\$ 12,073,547	\$ 12,073,547
Group Insurance	15,000,408	15,248,001	16,365,087			16,676,887	17,872,026
Social Security	<u>12,780,589</u>	<u>13,385,198</u>	<u>13,385,198</u>			<u>13,920,605</u>	<u>14,477,430</u>
Subtotal, Employee Benefits	<u>\$ 39,100,181</u>	<u>\$ 41,075,303</u>	<u>\$ 41,823,832</u>	<u>\$</u>	<u>\$</u>	<u>\$ 42,671,039</u>	<u>\$ 44,423,003</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 39,100,181</u>	<u>\$ 41,075,303</u>	<u>\$ 41,823,832</u>	<u>\$</u>	<u>\$</u>	<u>\$ 42,671,039</u>	<u>\$ 44,423,003</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	47.5%	48.1%	49%	50%	51%	50%	51%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	19.7%	22.7%	20.9%	21.8%	22.7%	23%	24%

**UNIVERSITY OF HOUSTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	84.6%	86.2%	85.7%	86.6%	87.5%	87%	88%
Certification Rate of Teacher Education Graduates	85.5%	83.7%	88.9%	90.6%	92.4%	93%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	48.21%	50.39%	49.4%	50.9%	52.5%	52%	52%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	52.7%	55.3%	55%	55.5%	56%	57%	57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two years	15.4%	19.1%	15%	15.5%	15.5%	21%	21%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	25%	23.4%	26%	26%	26%	35%	35%
State Licensure Pass Rate of Law Graduates	88.72%	87.6%	91%	92%	92%	92%	92%
State Licensure Pass Rate of Engineering Graduates	84.08%	80%	86.5%	88%	90%	88%	90%
State Licensure Pass Rate of Pharmacy Graduates	100%	100%	99%	99%	99%	100%	100%
Dollar Value of External or Sponsored Research Funds (in Millions)	118.3	112.05	105	108	110	113	113
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.3%	5.89%	5.52%	6%	6%	5.5%	5.5%

**UNIVERSITY OF HOUSTON - CLEAR LAKE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 23,370,832	\$ 24,451,405	\$ 24,403,504	\$ 42,641,358	\$ 42,172,101	\$ 25,197,499	\$ 25,228,242
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	2,157,691	2,064,024	2,049,150	2,049,150	2,049,150	2,049,150	2,049,150

**UNIVERSITY OF HOUSTON - CLEAR LAKE**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Estimated Other Educational and General Income Account No. 770	11,018,742	10,217,868	11,946,307	13,423,593	13,392,849	13,551,189	13,659,347
Subtotal, General Revenue Fund - Dedicated	\$ <u>13,176,433</u>	\$ <u>12,281,892</u>	\$ <u>13,995,457</u>	\$ <u>15,472,743</u>	\$ <u>15,441,999</u>	\$ <u>15,600,339</u>	\$ <u>15,708,497</u>
<b>Total, Method of Financing</b>	\$ <u>36,547,265</u>	\$ <u>36,733,297</u>	\$ <u>38,398,961</u>	\$ <u>58,114,101</u>	\$ <u>57,614,100</u>	\$ <u>40,797,838</u>	\$ <u>40,936,739</u>
<b>This bill pattern represents an estimated 35.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	479.9	489.0	491.6	552.7	555.7	489.0	489.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 30,902,404	\$ 30,724,326	\$ 32,656,408	\$ 30,487,695	\$ 30,487,694	\$ 30,487,695	\$ 30,487,694
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	\$ 0	\$ 0	\$ 0	\$ 601,794	\$ 601,794	\$ 601,794	\$ 601,794
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 1,512,959	\$ 1,568,349	\$ 1,670,309	\$ 1,670,309	\$ 1,670,309	\$ 1,788,899	\$ 1,917,117
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	\$ 67,502	\$ 115,000	\$ 115,000	\$ 193,454	\$ 193,454	\$ 193,454	\$ 193,454
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ <u>1,174,727</u>	\$ <u>1,201,108</u>	\$ <u>1,248,347</u>	\$ <u>1,316,724</u>	\$ <u>1,316,724</u>	\$ <u>1,325,730</u>	\$ <u>1,336,414</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ <u>33,657,592</u>	\$ <u>33,608,783</u>	\$ <u>35,690,064</u>	\$ <u>34,269,976</u>	\$ <u>34,269,975</u>	\$ <u>34,397,572</u>	\$ <u>34,536,473</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 2,461,850	\$ 2,659,669	\$ 2,244,052	\$ 3,445,393	\$ 3,445,393	\$ 3,445,393	\$ 3,445,393
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	\$ 0	\$ 0	\$ 0	\$ 13,443,859	\$ 13,443,859	\$ 0	\$ 0
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	\$ 0	\$ 0	\$ 0	\$ 199,800	\$ 199,800	\$ 199,800	\$ 199,800
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ <u>2,461,850</u>	\$ <u>2,659,669</u>	\$ <u>2,244,052</u>	\$ <u>17,089,052</u>	\$ <u>17,089,052</u>	\$ <u>3,645,193</u>	\$ <u>3,645,193</u>



**UNIVERSITY OF HOUSTON - CLEAR LAKE**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> HIGH TECHNOLOGIES LABORATORY	\$ 41,462	\$ 41,864	\$ 41,864	\$ 41,864	\$ 41,864	\$ 41,864	\$ 41,864
<b>C.1.2. Strategy:</b> ENVIRONMENTAL STUDIES PARTNERSHIP Houston Partnership for Environmental Studies.	\$ 301,863	\$ 302,368	\$ 302,368	\$ 602,368	\$ 602,368	\$ 302,368	\$ 302,368
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 2,274,966	\$ 2,274,966	\$ 2,274,966	\$ 2,274,966
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 3,700,000	\$ 3,200,000	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 343,325</u>	<u>\$ 344,232</u>	<u>\$ 344,232</u>	<u>\$ 6,619,198</u>	<u>\$ 6,119,198</u>	<u>\$ 2,619,198</u>	<u>\$ 2,619,198</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 84,498	\$ 120,613	\$ 120,613	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 135,875	\$ 135,875	\$ 135,875	\$ 135,875
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 84,498</u>	<u>\$ 120,613</u>	<u>\$ 120,613</u>	<u>\$ 135,875</u>	<u>\$ 135,875</u>	<u>\$ 135,875</u>	<u>\$ 135,875</u>
<b>Grand Total, UNIVERSITY OF HOUSTON - CLEAR LAKE</b>	<u>\$ 36,547,265</u>	<u>\$ 36,733,297</u>	<u>\$ 38,398,961</u>	<u>\$ 58,114,101</u>	<u>\$ 57,614,100</u>	<u>\$ 40,797,838</u>	<u>\$ 40,936,739</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 13,822,012	\$ 13,946,769	\$ 14,346,210	\$ 15,773,073	\$ 15,561,610	\$ 14,340,592	\$ 14,387,021
Other Personnel Costs	668,339	710,616	612,663	730,797	622,905	730,797	622,905
Faculty Salaries (Higher Education Only)	18,160,656	18,044,790	19,526,141	20,711,952	20,986,614	18,507,607	18,831,203
Professional Fees and Services	8,550	8,556	0	8,490	0	8,490	0
Consumable Supplies	22,548	21,010	0	75,848	55,000	20,848	0
Utilities	824,907	838,244	545,128	1,085,390	836,959	1,085,390	836,959
Travel	0	0	0	16,000	26,000	0	0
Rent - Machine and Other	6,359	954	0	947	0	947	0
Debt Service	0	0	0	13,443,859	13,443,859	0	0
Other Operating Expense	2,927,387	3,162,358	3,368,819	6,172,745	5,996,153	4,777,437	4,922,237
Grants	0	0	0	0	0	1,325,730	1,336,414
Capital Expenditures	<u>106,507</u>	<u>0</u>	<u>0</u>	<u>95,000</u>	<u>85,000</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 36,547,265</u>	<u>\$ 36,733,297</u>	<u>\$ 38,398,961</u>	<u>\$ 58,114,101</u>	<u>\$ 57,614,100</u>	<u>\$ 40,797,838</u>	<u>\$ 40,936,739</u>

**UNIVERSITY OF HOUSTON - CLEAR LAKE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,951,500	\$ 2,010,045	\$ 2,090,293	\$	\$	\$ 2,132,293	\$ 2,143,273
Group Insurance	2,801,073	3,235,529	3,472,693			3,772,737	4,043,132
Social Security	2,231,134	2,336,682	2,336,682			2,430,150	2,527,356
Subtotal, Employee Benefits	\$ 6,983,707	\$ 7,582,256	\$ 7,899,668	\$	\$	\$ 8,335,180	\$ 8,713,761
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 6,983,707	\$ 7,582,256	\$ 7,899,668	\$	\$	\$ 8,335,180	\$ 8,713,761
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Certification Rate of Teacher Education Graduates	95%	100%	96%	96%	96%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	30%	47.3%	36.5%	37%	37.5%	49%	49%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.37	0.92	1.5	1.5	1.6	1.5	1.6
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	73%	74.9%	72.9%	72.9%	72.9%	79%	79%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	34%	29.1%	34%	34%	34%	36%	36%
Persistence Rate of First-time, Full-time, Degree-seeking Transfer Students after One Academic Year (Upper-level Institutions Only)	84%	84.5%	85.1%	85.1%	85.1%	86%	86%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.2%	11.68%	12.3%	12.3%	12.3%	11.5%	11.5%

**UNIVERSITY OF HOUSTON - DOWNTOWN**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 19,953,389	\$ 21,783,611	\$ 21,798,868	\$ 33,081,863	\$ 33,129,136	\$ 22,758,902	\$ 22,836,175
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	116,617	190,816	161,450	161,450	161,450	161,450	161,450
Estimated Other Educational and General Income Account No. 770	15,718,196	16,538,636	16,976,021	16,323,401	16,369,979	16,832,366	16,886,409
Subtotal, General Revenue Fund - Dedicated	<u>\$ 15,834,813</u>	<u>\$ 16,729,452</u>	<u>\$ 17,137,471</u>	<u>\$ 16,484,851</u>	<u>\$ 16,531,429</u>	<u>\$ 16,993,816</u>	<u>\$ 17,047,859</u>
<b>Total, Method of Financing</b>	<u><u>\$ 35,788,202</u></u>	<u><u>\$ 38,513,063</u></u>	<u><u>\$ 38,936,339</u></u>	<u><u>\$ 49,566,714</u></u>	<u><u>\$ 49,660,565</u></u>	<u><u>\$ 39,752,718</u></u>	<u><u>\$ 39,884,034</u></u>

**This bill pattern represents an estimated 25.4% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	440.9	433.7	480.1	489.6	490.6	433.7	433.7
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 30,041,888	\$ 32,776,712	\$ 33,105,347	\$ 26,183,326	\$ 26,183,326	\$ 26,183,326	\$ 26,183,326
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 1,145,758	\$ 1,145,758	\$ 1,145,758	\$ 1,145,758
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,381,232	\$ 1,308,116	\$ 1,235,000	\$ 1,309,100	\$ 1,387,646	\$ 1,731,983	\$ 1,855,714
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 60,832	\$ 62,916	\$ 65,000	\$ 151,004	\$ 151,004	\$ 151,004	\$ 151,004
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 2,217,231</u>	<u>\$ 2,252,346</u>	<u>\$ 2,220,823</u>	<u>\$ 2,265,239</u>	<u>\$ 2,310,544</u>	<u>\$ 2,351,321</u>	<u>\$ 2,358,906</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 33,701,183</u>	<u>\$ 36,400,090</u>	<u>\$ 36,626,170</u>	<u>\$ 31,054,427</u>	<u>\$ 31,178,278</u>	<u>\$ 31,563,392</u>	<u>\$ 31,694,708</u>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,640,247	\$ 1,582,099	\$ 1,779,295	\$ 5,353,901	\$ 5,353,901	\$ 5,353,901	\$ 5,353,901
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,476,961</u>	<u>\$ 9,476,961</u>	<u>\$ 0</u>	<u>\$ 0</u>

<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 1,640,247</u>	<u>\$ 1,582,099</u>	<u>\$ 1,779,295</u>	<u>\$ 14,830,862</u>	<u>\$ 14,830,862</u>	<u>\$ 5,353,901</u>	<u>\$ 5,353,901</u>
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**UNIVERSITY OF HOUSTON - DOWNTOWN**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> COMMUNITY DEVELOPMENT PROJECT	\$ 394,648	\$ 397,531	\$ 397,531	\$ 397,531	\$ 397,531	\$ 397,531	\$ 397,531
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 2,288,423	\$ 2,288,423	\$ 2,288,423	\$ 2,288,423
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 846,000	\$ 816,000	\$ 0	\$ 0
Exceptional Item Request.							
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 394,648</u>	<u>\$ 397,531</u>	<u>\$ 397,531</u>	<u>\$ 3,531,954</u>	<u>\$ 3,501,954</u>	<u>\$ 2,685,954</u>	<u>\$ 2,685,954</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 52,124	\$ 133,343	\$ 133,343	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 149,471	\$ 149,471	\$ 149,471	\$ 149,471
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 52,124</u>	<u>\$ 133,343</u>	<u>\$ 133,343</u>	<u>\$ 149,471</u>	<u>\$ 149,471</u>	<u>\$ 149,471</u>	<u>\$ 149,471</u>
<b>Grand Total, UNIVERSITY OF HOUSTON - DOWNTOWN</b>	<u>\$ 35,788,202</u>	<u>\$ 38,513,063</u>	<u>\$ 38,936,339</u>	<u>\$ 49,566,714</u>	<u>\$ 49,660,565</u>	<u>\$ 39,752,718</u>	<u>\$ 39,884,034</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 10,733,311	\$ 11,311,328	\$ 11,605,075	\$ 15,949,295	\$ 16,005,133	\$ 13,153,372	\$ 13,169,210
Other Personnel Costs	484,703	380,903	375,000	582,541	519,591	319,541	296,591
Faculty Salaries (Higher Education Only)	20,372,595	22,799,803	23,037,910	19,359,137	19,366,655	19,359,137	19,366,655
Professional Fees and Services	4,766	0	0	0	0	0	0
Consumable Supplies	11,866	0	0	0	0	0	0
Utilities	134,812	0	0	0	0	0	0
Debt Service	0	0	0	9,476,961	9,476,961	0	0
Other Operating Expense	3,679,349	3,623,498	3,520,823	3,801,249	3,894,694	4,171,816	4,295,141
Client Services	2,100	0	0	0	0	0	0
Grants	<u>364,700</u>	<u>397,531</u>	<u>397,531</u>	<u>397,531</u>	<u>397,531</u>	<u>2,748,852</u>	<u>2,756,437</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 35,788,202</u>	<u>\$ 38,513,063</u>	<u>\$ 38,936,339</u>	<u>\$ 49,566,714</u>	<u>\$ 49,660,565</u>	<u>\$ 39,752,718</u>	<u>\$ 39,884,034</u>

**UNIVERSITY OF HOUSTON - DOWNTOWN**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,912,723	\$ 1,995,400	\$ 1,925,000	\$	\$	\$ 1,963,500	\$ 2,002,770
Group Insurance	2,291,441	2,540,687	2,726,680			2,876,633	3,082,050
Social Security	<u>2,330,242</u>	<u>2,440,478</u>	<u>2,440,478</u>			<u>2,538,097</u>	<u>2,639,621</u>
Subtotal, Employee Benefits	<u>\$ 6,534,406</u>	<u>\$ 6,976,565</u>	<u>\$ 7,092,158</u>	<u>\$</u>	<u>\$</u>	<u>\$ 7,378,230</u>	<u>\$ 7,724,441</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 6,534,406</u>	<u>\$ 6,976,565</u>	<u>\$ 7,092,158</u>	<u>\$</u>	<u>\$</u>	<u>\$ 7,378,230</u>	<u>\$ 7,724,441</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	14.08%	19.74%	19.34%	20.49%	21.66%	20.49%	21.66%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	1.25%	1.33%	3.3%	3.72%	5%	3.72%	5%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	63.09%	67.87%	69.23%	72.22%	74.22%	73%	74%
Certification Rate of Teacher Education Graduates	83.13%	86.17%	86.92%	87.67%	88.42%	93%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	52.9%	54.18%	55.45%	56.73%	58%	62%	62%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	52.17%	53.88%	55.59%	57.29%	59%	61%	61%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.53%	24.15%	24.77%	25.38%	26%	35%	35%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	41.12%	41.12%	41.62%	42.12%	42.62%	48%	48%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.29	1.88	3	3.5	4	3.5	4

**UNIVERSITY OF HOUSTON - DOWNTOWN**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	14.79%	14.23%	13.9%	13.45%	13%	12.5%	12.5%

**UNIVERSITY OF HOUSTON - VICTORIA**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 13,825,380	\$ 14,987,994	\$ 15,002,253	\$ 33,821,195	\$ 33,857,055	\$ 15,248,559	\$ 15,284,419
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	1,065,376	1,022,729	1,044,843	1,044,843	1,044,843	1,044,843	1,044,843
Estimated Other Educational and General Income Account No. 770	5,492,868	5,564,679	5,788,166	5,142,285	5,106,425	4,928,688	4,945,148
Subtotal, General Revenue Fund - Dedicated	<u>\$ 6,558,244</u>	<u>\$ 6,587,408</u>	<u>\$ 6,833,009</u>	<u>\$ 6,187,128</u>	<u>\$ 6,151,268</u>	<u>\$ 5,973,531</u>	<u>\$ 5,989,991</u>
<b>Total, Method of Financing</b>	<u>\$ 20,383,624</u>	<u>\$ 21,575,402</u>	<u>\$ 21,835,262</u>	<u>\$ 40,008,323</u>	<u>\$ 40,008,323</u>	<u>\$ 21,222,090</u>	<u>\$ 21,274,410</u>

**This bill pattern represents an estimated 36.3% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	293.1	347.3	328.9	370.9	370.9	328.9	328.9
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**UNIVERSITY OF HOUSTON - VICTORIA**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 15,404,009	\$ 16,581,018	\$ 16,481,568	\$ 11,900,266	\$ 11,900,266	\$ 11,900,266	\$ 11,900,266
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 321,099	\$ 321,099	\$ 321,099	\$ 321,099
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 719,938	\$ 710,280	\$ 872,784	\$ 872,784	\$ 872,784	\$ 695,086	\$ 744,908
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 39,836	\$ 40,475	\$ 58,654	\$ 58,654	\$ 58,654	\$ 58,654	\$ 58,654
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 799,644</u>	<u>\$ 824,434</u>	<u>\$ 883,542</u>	<u>\$ 883,542</u>	<u>\$ 883,542</u>	<u>\$ 847,643</u>	<u>\$ 850,141</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 16,963,427</u>	<u>\$ 18,156,207</u>	<u>\$ 18,296,548</u>	<u>\$ 14,036,345</u>	<u>\$ 14,036,345</u>	<u>\$ 13,822,748</u>	<u>\$ 13,875,068</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 566,744	\$ 573,167	\$ 661,538	\$ 1,781,157	\$ 1,781,157	\$ 1,781,157	\$ 1,781,157
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 0	\$ 0	\$ 0	\$ 14,472,636	\$ 14,472,636	\$ 0	\$ 0
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 566,744</u>	<u>\$ 573,167</u>	<u>\$ 661,538</u>	<u>\$ 17,003,793</u>	<u>\$ 17,003,793</u>	<u>\$ 2,531,157</u>	<u>\$ 2,531,157</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> MASTER'S DEGREE IN NURSING	\$ 367,821	\$ 345,265	\$ 371,250	\$ 371,250	\$ 371,250	\$ 371,250	\$ 371,250
<b>C.1.2. Strategy:</b> DOWNWARD EXPANSION	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000
<b>C.2.1. Strategy:</b> CENTER FOR REGIONAL OUTREACH	\$ 168,328	\$ 163,165	\$ 168,328	\$ 168,328	\$ 168,328	\$ 168,328	\$ 168,328
<b>C.2.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 215,050	\$ 236,555	\$ 236,555	\$ 236,555	\$ 236,555	\$ 236,555	\$ 236,555
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,991,261	\$ 1,991,261	\$ 1,991,261	\$ 1,991,261
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,100,000</u>	<u>\$ 4,100,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 2,851,199</u>	<u>\$ 2,844,985</u>	<u>\$ 2,876,133</u>	<u>\$ 8,967,394</u>	<u>\$ 8,967,394</u>	<u>\$ 4,867,394</u>	<u>\$ 4,867,394</u>

**UNIVERSITY OF HOUSTON - VICTORIA**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: RESEARCH DEVELOPMENT FUND</b>	\$ 2,254	\$ 1,043	\$ 1,043	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 0	\$ 0	\$ 0	\$ 791	\$ 791	\$ 791	\$ 791
<b>Total, Goal D: RESEARCH FUNDS</b>	\$ 2,254	\$ 1,043	\$ 1,043	\$ 791	\$ 791	\$ 791	\$ 791
<b>Grand Total, UNIVERSITY OF HOUSTON - VICTORIA</b>	\$ 20,383,624	\$ 21,575,402	\$ 21,835,262	\$ 40,008,323	\$ 40,008,323	\$ 21,222,090	\$ 21,274,410
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,921,568	\$ 8,478,208	\$ 9,175,783	\$ 8,692,781	\$ 8,966,912	\$ 7,678,627	\$ 8,241,912
Other Personnel Costs	282,216	313,211	207,655	155,544	149,934	256,586	149,934
Faculty Salaries (Higher Education Only)	8,871,403	10,587,426	10,123,591	11,037,534	10,744,048	8,307,163	7,994,048
Professional Fees and Services	31,950	0	0	0	0	0	0
Consumable Supplies	367	764	170	0	0	471	0
Travel	6,065	2,269	0	0	0	2,341	0
Rent - Machine and Other	32	0	0	0	0	0	0
Debt Service	0	0	0	14,472,636	14,472,636	0	0
Other Operating Expense	2,322,964	2,193,524	2,328,063	5,649,828	5,674,793	4,129,259	4,038,375
Client Services	947,059	0	0	0	0	0	0
Grants	0	0	0	0	0	847,643	850,141
<b>Total, Object-of-Expense Informational Listing</b>	\$ 20,383,624	\$ 21,575,402	\$ 21,835,262	\$ 40,008,323	\$ 40,008,323	\$ 21,222,090	\$ 21,274,410
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,070,006	\$ 1,297,278	\$ 1,297,173	\$	\$	\$ 1,297,173	\$ 1,297,173
Group Insurance	1,331,186	1,644,847	1,765,354			2,216,009	2,374,836



**UNIVERSITY OF HOUSTON - VICTORIA**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Social Security	1,380,784	1,446,105	1,446,105			1,503,950	1,564,108
Subtotal, Employee Benefits	\$ 3,781,976	\$ 4,388,230	\$ 4,508,632	\$	\$	\$ 5,017,132	\$ 5,236,117
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,781,976</b>	<b>\$ 4,388,230</b>	<b>\$ 4,508,632</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,017,132</b>	<b>\$ 5,236,117</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	0%	0%	0%	36%	36%	36%	36%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	0%	4%	10%	12%	14%	14%	14%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	47.6%	55.2%	55%	57%	60%	60%	60%
Certification Rate of Teacher Education Graduates	90%	95%	90%	90%	90%	95%	95%
Percentage of Baccalaureate Graduates Who Are First Generation College Graduates	56.4%	55%	58%	58%	58%	58%	58%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	65.3%	69.4%	70%	70%	70%	75%	75%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	28.7%	24.5%	35%	35%	35%	40%	40%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	0%	28.6%	40%	40%	40%	40%	40%
State Licensure Pass Rate of Nursing Graduates	97%	95.5%	95%	95%	95%	97%	97%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.01	0.03	0.02	0.02	0.02	0.04	0.04
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.6%	11.1%	11%	11%	11%	10.8%	10.8%

**MIDWESTERN STATE UNIVERSITY**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 16,616,973	\$ 17,041,686	\$ 17,012,175	\$ 20,360,511	\$ 23,549,526	\$ 18,045,511	\$ 18,123,984
<u>General Revenue Fund - Dedicated</u>							
Midwestern University Special Mineral Account No 412, estimated	9,831	20,760	20,775	20,775	20,775	20,775	20,775
Estimated Board Authorized Tuition Increases Account No. 704	377,708	391,162	405,000	405,000	405,000	405,000	405,000
Estimated Other Educational and General Income Account No. 770	7,414,339	7,195,773	7,122,980	6,079,852	6,132,281	6,333,997	6,361,129
Subtotal, General Revenue Fund - Dedicated	<u>\$ 7,801,878</u>	<u>\$ 7,607,695</u>	<u>\$ 7,548,755</u>	<u>\$ 6,505,627</u>	<u>\$ 6,558,056</u>	<u>\$ 6,759,772</u>	<u>\$ 6,786,904</u>
<b>Total, Method of Financing</b>	<u>\$ 24,418,851</u>	<u>\$ 24,649,381</u>	<u>\$ 24,560,930</u>	<u>\$ 26,866,138</u>	<u>\$ 30,107,582</u>	<u>\$ 24,805,283</u>	<u>\$ 24,910,888</u>

**This bill pattern represents an estimated 27.4% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	352.5	380.0	390.0	410.0	420.0	380.0	380.0
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 17,782,921	\$ 17,748,375	\$ 17,778,848	\$ 13,337,660	\$ 13,337,660	\$ 13,337,660	\$ 13,337,660
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 689,820	\$ 689,820	\$ 689,820	\$ 689,820
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,114,641	\$ 1,053,683	\$ 1,198,000	\$ 1,293,840	\$ 1,410,285	\$ 1,267,534	\$ 1,358,405
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 44,531	\$ 41,719	\$ 42,032	\$ 33,703	\$ 33,703	\$ 33,703	\$ 33,703
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 1,214,485</u>	<u>\$ 1,479,581</u>	<u>\$ 1,218,000</u>	<u>\$ 1,226,380</u>	<u>\$ 1,237,500</u>	<u>\$ 1,506,831</u>	<u>\$ 1,518,228</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 20,156,578</u>	<u>\$ 20,323,358</u>	<u>\$ 20,236,880</u>	<u>\$ 16,581,403</u>	<u>\$ 16,708,968</u>	<u>\$ 16,835,548</u>	<u>\$ 16,937,816</u>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,955,498	\$ 1,975,069	\$ 1,979,977	\$ 2,615,555	\$ 2,615,555	\$ 2,615,555	\$ 2,615,555
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 2,156,003	\$ 2,164,236	\$ 2,157,355	\$ 4,342,643	\$ 7,456,522	\$ 2,152,643	\$ 2,155,980

**MIDWESTERN STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 661,650	\$ 661,650	\$ 661,650	\$ 661,650
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 4,111,501</u>	<u>\$ 4,139,305</u>	<u>\$ 4,137,332</u>	<u>\$ 7,619,848</u>	<u>\$ 10,733,727</u>	<u>\$ 5,429,848</u>	<u>\$ 5,433,185</u>
<b>C. Goal:</b> SPECIAL ITEM SUPPORT Provide Special Item Support.							
<b>C.1.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 135,739	\$ 149,313	\$ 149,313	\$ 149,313	\$ 149,313	\$ 149,313	\$ 149,313
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 2,351,772	\$ 2,351,772	\$ 2,351,772	\$ 2,351,772
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 125,000</u>	<u>\$ 125,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 135,739</u>	<u>\$ 149,313</u>	<u>\$ 149,313</u>	<u>\$ 2,626,085</u>	<u>\$ 2,626,085</u>	<u>\$ 2,501,085</u>	<u>\$ 2,501,085</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 15,033	\$ 37,405	\$ 37,405	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 38,802</u>	<u>\$ 38,802</u>	<u>\$ 38,802</u>	<u>\$ 38,802</u>
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 15,033</u>	<u>\$ 37,405</u>	<u>\$ 37,405</u>	<u>\$ 38,802</u>	<u>\$ 38,802</u>	<u>\$ 38,802</u>	<u>\$ 38,802</u>
<b>Grand Total, MIDWESTERN STATE UNIVERSITY</b>	<u>\$ 24,418,851</u>	<u>\$ 24,649,381</u>	<u>\$ 24,560,930</u>	<u>\$ 26,866,138</u>	<u>\$ 30,107,582</u>	<u>\$ 24,805,283</u>	<u>\$ 24,910,888</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,306,751	\$ 5,259,330	\$ 5,242,967	\$ 5,065,034	\$ 5,045,070	\$ 5,065,034	\$ 5,045,070
Other Personnel Costs	221,988	214,973	217,680	217,254	218,976	217,254	218,976
Faculty Salaries (Higher Education Only)	14,335,588	14,374,179	14,425,491	13,843,590	13,863,570	11,491,818	11,511,798
Utilities	9,831	24,275	22,000	18,242	16,504	18,242	16,504
Debt Service	2,156,003	2,164,236	2,157,355	4,342,643	7,456,522	2,152,643	2,155,980
Other Operating Expense	2,381,788	2,612,388	2,495,437	3,379,375	3,506,940	4,353,461	4,444,332
Grants	0	0	0	0	0	1,506,831	1,518,228
Capital Expenditures	<u>6,902</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 24,418,851</u>	<u>\$ 24,649,381</u>	<u>\$ 24,560,930</u>	<u>\$ 26,866,138</u>	<u>\$ 30,107,582</u>	<u>\$ 24,805,283</u>	<u>\$ 24,910,888</u>

**MIDWESTERN STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,138,096	\$ 1,274,381	\$ 1,330,857	\$		\$ 1,344,186	\$ 1,353,658
Group Insurance	2,555,624	2,927,907	3,142,284			3,545,325	3,799,486
Social Security	1,355,879	1,420,021	1,420,021			1,476,822	1,535,895
Subtotal, Employee Benefits	\$ 5,049,599	\$ 5,622,309	\$ 5,893,162	\$	\$	\$ 6,366,333	\$ 6,689,039
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 5,049,599	\$ 5,622,309	\$ 5,893,162	\$	\$	\$ 6,366,333	\$ 6,689,039
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen							
Who Earn a Baccalaureate Degree within Six Academic Years	41.63%	45.47%	42%	42.5%	43%	47%	48%
Percent of First-time, Full-time, Degree-seeking Freshmen							
Who Earn a Baccalaureate Degree within Four Academic Years	19.97%	20.64%	20%	21%	22%	24%	25%
Persistence Rate of First-time, Full-time, Degree-seeking							
Freshmen Students after One Academic Year	69.9%	67.4%	69%	70%	71%	75%	75%
Certification Rate of Teacher Education Graduates	94%	97%	93%	93%	94%	97.5%	98%
Percent of Baccalaureate Graduates Who Are First Generation							
College Graduates	49%	51.5%	49%	49%	49%	55%	55%
Percent of Incoming Full-time Undergraduate Transfer							
Students Who Graduate within Four Years	56.37%	49.8%	53%	54%	55%	62%	62%
Percent of Incoming Full-time Undergraduate Transfer							
Students Who Graduate within Two Years	16.2%	27.11%	16.5%	17%	17.5%	32%	32%
Percent of Lower Division Semester Credit Hours Taught by							
Tenured or Tenure-Track Faculty	62.3%	57.9%	60%	60%	60%	65%	65%
State Licensure Pass Rate of Nursing Graduates	75.5%	75.5%	81%	83%	85%	88%	88%

**MIDWESTERN STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Dollar Value of External or Sponsored Research Funds (in Millions)	0.24	0.4	0.3	0.32	0.35	0.5	0.6
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.44%	10.51%	10.5%	10.5%	10.5%	9.4%	9.4%

**UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,366,113	\$ 3,366,113	\$ 3,366,113	\$ 10,337,238	\$ 11,091,154	\$ 4,672,178	\$ 4,682,700
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	0	0	948,000	948,000	948,000	948,000	948,000
Estimated Other Educational and General Income Account No. 770	0	0	178,728	545,072	618,444	255,536	256,235
Subtotal, General Revenue Fund - Dedicated	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,126,728</u>	<u>\$ 1,493,072</u>	<u>\$ 1,566,444</u>	<u>\$ 1,203,536</u>	<u>\$ 1,204,235</u>
<b>Total, Method of Financing</b>	<u>\$ 3,366,113</u>	<u>\$ 3,366,113</u>	<u>\$ 4,492,841</u>	<u>\$ 11,830,310</u>	<u>\$ 12,657,598</u>	<u>\$ 5,875,714</u>	<u>\$ 5,886,935</u>

**This bill pattern represents an estimated 45.7% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	277.0	292.5	308.8	326.0	343.0	292.5	292.5
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**UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> SYSTEM OFFICE OPERATIONS	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 0	\$ 0	\$ 0	\$ 4,816,347	\$ 4,812,600	\$ 0	\$ 0
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> FEDERATION OF NORTH TEXAS UNIV Federation of North Texas Universities.	\$ 45,546	\$ 45,546	\$ 45,546	\$ 45,546	\$ 45,546	\$ 45,546	\$ 45,546
<b>C.1.2. Strategy:</b> UNIVERSITIES CENTER AT DALLAS	\$ 425,567	\$ 425,567	\$ 425,567	\$ 425,567	\$ 425,567	\$ 425,567	\$ 425,567
<b>C.1.3. Strategy:</b> LAW SCHOOL	<u>\$ 1,470,000</u>	<u>\$ 1,470,000</u>	<u>\$ 2,596,728</u>	<u>\$ 2,608,249</u>	<u>\$ 3,428,063</u>	<u>\$ 1,470,000</u>	<u>\$ 1,470,000</u>
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 1,941,113</u>	<u>\$ 1,941,113</u>	<u>\$ 3,067,841</u>	<u>\$ 3,079,362</u>	<u>\$ 3,899,176</u>	<u>\$ 1,941,113</u>	<u>\$ 1,941,113</u>
<b>D. Goal: LAW SCHOOL</b>							
<b>D.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 0	\$ 0	\$ 0	\$ 2,169,235	\$ 2,169,235	\$ 2,169,235	\$ 2,169,235
<b>D.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 0	\$ 0	\$ 0	\$ 156,388	\$ 167,602	\$ 156,388	\$ 167,602
<b>D.1.3. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 0	\$ 0	\$ 0	\$ 43,506	\$ 43,513	\$ 43,506	\$ 43,513
<b>D.1.4. Strategy:</b> EDUCATIONAL/GENERAL SPACE SUPPORT Educational and General Space Support.	\$ 0	\$ 0	\$ 0	\$ 98,424	\$ 98,424	\$ 98,424	\$ 98,424
<b>D.1.5. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 42,048</u>	<u>\$ 42,048</u>	<u>\$ 42,048</u>	<u>\$ 42,048</u>
<b>Total, Goal D:</b> LAW SCHOOL	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,509,601</u>	<u>\$ 2,520,822</u>	<u>\$ 2,509,601</u>	<u>\$ 2,520,822</u>
<b>Grand Total, UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION</b>	<u>\$ 3,366,113</u>	<u>\$ 3,366,113</u>	<u>\$ 4,492,841</u>	<u>\$ 11,830,310</u>	<u>\$ 12,657,598</u>	<u>\$ 5,875,714</u>	<u>\$ 5,886,935</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 3,366,113	\$ 3,366,113	\$ 3,366,113	\$ 3,366,113	\$ 3,366,113	\$ 3,076,577	\$ 3,003,904
Faculty Salaries (Higher Education Only)	0	0	963,040	926,215	1,715,294	142,502	184,440
Debt Service	0	0	0	4,816,347	4,812,600	0	0

**UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Other Operating Expense	0	0	163,688	2,678,129	2,720,078	2,613,129	2,655,078
Grants	0	0	0	43,506	43,513	43,506	43,513
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 3,366,113</b>	<b>\$ 3,366,113</b>	<b>\$ 4,492,841</b>	<b>\$ 11,830,310</b>	<b>\$ 12,657,598</b>	<b>\$ 5,875,714</b>	<b>\$ 5,886,935</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 707,335	\$ 727,229	\$ 756,318	\$	\$	\$ 786,571	\$ 818,034
Group Insurance	492,932	1,994,536	2,140,630			2,534,574	2,716,201
Social Security	1,422,766	1,490,073	1,490,073			1,549,676	1,611,663
Subtotal, Employee Benefits	\$ 2,623,033	\$ 4,211,838	\$ 4,387,021	\$	\$	\$ 4,870,821	\$ 5,145,898
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,623,033</b>	<b>\$ 4,211,838</b>	<b>\$ 4,387,021</b>	<b>\$</b>	<b>\$</b>	<b>\$ 4,870,821</b>	<b>\$ 5,145,898</b>

**UNIVERSITY OF NORTH TEXAS**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 95,317,804	\$ 100,961,048	\$ 101,159,973	\$ 120,655,422	\$ 120,983,722	\$ 102,245,796	\$ 102,576,122
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	4,962,183	4,882,302	4,890,000	4,890,000	4,890,000	4,890,000	4,890,000

**UNIVERSITY OF NORTH TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Estimated Other Educational and General Income Account No. 770	47,663,991	48,677,243	48,787,711	45,333,289	45,344,957	44,828,650	45,012,656
Subtotal, General Revenue Fund - Dedicated	<u>\$ 52,626,174</u>	<u>\$ 53,559,545</u>	<u>\$ 53,677,711</u>	<u>\$ 50,223,289</u>	<u>\$ 50,234,957</u>	<u>\$ 49,718,650</u>	<u>\$ 49,902,656</u>
<b>Total, Method of Financing</b>	<u>\$ 147,943,978</u>	<u>\$ 154,520,593</u>	<u>\$ 154,837,684</u>	<u>\$ 170,878,711</u>	<u>\$ 171,218,679</u>	<u>\$ 151,964,446</u>	<u>\$ 152,478,778</u>
 <b>This bill pattern represents an estimated 27.3% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,854.5	2,401.5	2,437.0	2,576.5	2,676.5	2,401.5	2,401.5
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 103,720,890	\$ 108,379,158	\$ 108,248,619	\$ 106,238,931	\$ 106,238,930	\$ 106,238,931	\$ 106,238,930
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 2,531,742	\$ 2,531,742	\$ 2,531,742	\$ 2,531,742
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 6,807,436	\$ 6,943,585	\$ 7,082,457	\$ 7,259,518	\$ 7,441,006	\$ 6,835,796	\$ 7,325,749
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 299,138	\$ 299,138	\$ 299,138	\$ 299,138	\$ 299,138	\$ 299,138	\$ 299,138
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 6,284,342	\$ 6,298,138	\$ 6,321,900	\$ 6,479,948	\$ 6,641,946	\$ 6,409,784	\$ 6,446,677
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 399,064</u>	<u>\$ 256,374</u>	<u>\$ 430,135</u>	<u>\$ 440,888</u>	<u>\$ 451,910</u>	<u>\$ 430,135</u>	<u>\$ 430,135</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 117,510,870</u>	<u>\$ 122,176,393</u>	<u>\$ 122,382,249</u>	<u>\$ 123,250,165</u>	<u>\$ 123,604,672</u>	<u>\$ 122,745,526</u>	<u>\$ 123,272,371</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 17,702,340	\$ 19,301,088	\$ 19,313,372	\$ 18,574,964	\$ 18,574,963	\$ 18,574,964	\$ 18,574,963
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 8,308,725</u>	<u>\$ 8,324,925</u>	<u>\$ 8,423,875</u>	<u>\$ 22,189,264</u>	<u>\$ 22,174,725</u>	<u>\$ 7,469,638</u>	<u>\$ 7,457,125</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 26,011,065</u>	<u>\$ 27,626,013</u>	<u>\$ 27,737,247</u>	<u>\$ 40,764,228</u>	<u>\$ 40,749,688</u>	<u>\$ 26,044,602</u>	<u>\$ 26,032,088</u>



**UNIVERSITY OF NORTH TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> TEXAS ACADEMY OF MATH AND SCIENCE	\$ 1,065,243	\$ 1,065,242	\$ 1,065,243	\$ 1,902,242	\$ 1,902,243	\$ 1,065,242	\$ 1,065,243
<b>C.2.1. Strategy:</b> INSTITUTE OF APPLIED SCIENCES	\$ 43,821	\$ 43,821	\$ 43,821	\$ 43,821	\$ 43,821	\$ 43,821	\$ 43,821
<b>C.3.1. Strategy:</b> EMERGENCY MANAGEMENT CENTER Center for Studies in Emergency Management.	\$ 35,192	\$ 35,192	\$ 35,192	\$ 35,192	\$ 35,192	\$ 35,192	\$ 35,192
<b>C.3.2. Strategy:</b> ED CENTER FOR VOLUNTEERISM	\$ 60,615	\$ 60,615	\$ 60,615	\$ 60,615	\$ 60,615	\$ 60,615	\$ 60,615
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,969,448	\$ 1,969,448	\$ 1,969,448	\$ 1,969,448	\$ 1,969,448	\$ 1,969,448	\$ 1,969,448
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,853,000	\$ 2,853,000	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 3,174,319</u>	<u>\$ 3,174,318</u>	<u>\$ 3,174,319</u>	<u>\$ 6,864,318</u>	<u>\$ 6,864,319</u>	<u>\$ 3,174,318</u>	<u>\$ 3,174,319</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 1,247,724	\$ 1,543,869	\$ 1,543,869	\$ 0	\$ 0	\$ 0	\$ 0
<b>Grand Total, UNIVERSITY OF NORTH TEXAS</b>	<u>\$ 147,943,978</u>	<u>\$ 154,520,593</u>	<u>\$ 154,837,684</u>	<u>\$ 170,878,711</u>	<u>\$ 171,218,679</u>	<u>\$ 151,964,446</u>	<u>\$ 152,478,778</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 66,289,120	\$ 69,997,734	\$ 70,121,270	\$ 69,568,146	\$ 69,575,823	\$ 67,670,593	\$ 67,667,247
Other Personnel Costs	455,601	481,298	480,841	457,999	457,866	457,999	457,866
Faculty Salaries (Higher Education Only)	57,690,876	60,186,028	60,119,958	61,785,482	61,789,346	61,565,482	61,569,346
Professional Salaries - Faculty Equivalent (Higher Education Only)	658,066	686,808	685,911	540,911	540,683	540,911	540,683
Professional Fees and Services	61,595	75,000	75,000	178,000	178,000	0	0
Consumable Supplies	21,923	48,119	48,119	90,000	90,000	0	0
Travel	120,939	150,000	150,000	68,200	68,200	0	0
Debt Service	8,308,725	8,324,925	8,423,875	22,189,264	22,174,725	7,469,638	7,457,125
Other Operating Expense	7,677,919	7,874,207	8,012,473	8,020,925	8,202,253	7,557,203	8,046,997
Client Services	298,137	298,336	298,337	1,399,836	1,399,837	292,836	292,837
Grants	6,284,342	6,298,138	6,321,900	6,479,948	6,641,946	6,409,784	6,446,677
Capital Expenditures	<u>76,735</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 147,943,978</u>	<u>\$ 154,520,593</u>	<u>\$ 154,837,684</u>	<u>\$ 170,878,711</u>	<u>\$ 171,218,679</u>	<u>\$ 151,964,446</u>	<u>\$ 152,478,778</u>

**UNIVERSITY OF NORTH TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 5,637,762	\$ 4,788,386	\$ 4,836,270	\$		\$ 4,957,176	\$ 5,081,106
Group Insurance	17,537,039	20,005,338	21,471,334			14,618,430	15,666,152
Social Security	6,519,733	6,828,161	6,828,161			7,101,288	7,385,339
Subtotal, Employee Benefits	\$ 29,694,534	\$ 31,621,885	\$ 33,135,765	\$	\$	\$ 26,676,894	\$ 28,132,597
<u>Debt Service</u>							
Lease Payments	\$ 97	\$ 554	\$ 1,631	\$	\$	\$ 0	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 29,694,631	\$ 31,622,439	\$ 33,137,396	\$	\$	\$ 26,676,894	\$ 28,132,597

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	48.89%	52.16%	51.28%	51.75%	52.12%	54%	54%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	27.74%	29.45%	29.93%	30.34%	30.74%	30%	31%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	75.66%	78.32%	77.98%	78.33%	78.67%	82%	82%
Certification Rate of Teacher Education Graduates	93%	85.3%	99%	85%	90%	99%	99%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	45.2%	57.01%	50.7%	51.22%	51.73%	58%	58%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	60.05%	53.69%	59.77%	59.37%	58.97%	68%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	28.3%	15.79%	31%	31.37%	31.73%	36%	36%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	25.03%	25.71%	27.35%	27.35%	27.35%	34%	34%

**UNIVERSITY OF NORTH TEXAS**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
State Licensure Pass Rate of Engineering Graduates	59.1%	65%	70%	75%	75%	75%	75%
Dollar Value of External or Sponsored Research Funds (in Millions)	17.98	27.34	26.92	30.56	34.68	30.5	34.7
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	5.87%	5.08%	5.87%	5.87%	5.87%	5%	5%

**UNIVERSITY OF NORTH TEXAS AT DALLAS**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 14,089,057	\$ 13,435,560	\$ 13,435,318	\$ 21,156,901	\$ 21,159,092	\$ 13,801,901	\$ 13,804,092
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	207,105	221,640	215,000	215,000	215,000	215,000	215,000
Estimated Other Educational and General Income Account No. 770	1,750,559	1,806,825	1,825,840	2,064,846	2,070,582	2,148,080	2,152,653
Subtotal, General Revenue Fund - Dedicated	<u>\$ 1,957,664</u>	<u>\$ 2,028,465</u>	<u>\$ 2,040,840</u>	<u>\$ 2,279,846</u>	<u>\$ 2,285,582</u>	<u>\$ 2,363,080</u>	<u>\$ 2,367,653</u>
<b>Total, Method of Financing</b>	<u>\$ 16,046,721</u>	<u>\$ 15,464,025</u>	<u>\$ 15,476,158</u>	<u>\$ 23,436,747</u>	<u>\$ 23,444,674</u>	<u>\$ 16,164,981</u>	<u>\$ 16,171,745</u>

**This bill pattern represents an estimated 55.3% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-Appropriated Funds**

	145.7	158.4	163.1	180.0	186.0	158.4	158.4
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**UNIVERSITY OF NORTH TEXAS AT DALLAS**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 4,546,709	\$ 3,660,555	\$ 3,665,122	\$ 4,419,100	\$ 4,419,100	\$ 4,419,100	\$ 4,419,100
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 112,473	\$ 129,460	\$ 129,460	\$ 120,745	\$ 120,746	\$ 120,745	\$ 120,746
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 80,589	\$ 83,007	\$ 85,497	\$ 88,062	\$ 90,704	\$ 135,699	\$ 145,422
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 266,728</u>	<u>\$ 278,369</u>	<u>\$ 286,720</u>	<u>\$ 295,322</u>	<u>\$ 304,181</u>	<u>\$ 330,919</u>	<u>\$ 331,534</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 5,006,499</u>	<u>\$ 4,151,391</u>	<u>\$ 4,166,799</u>	<u>\$ 4,923,229</u>	<u>\$ 4,934,731</u>	<u>\$ 5,006,463</u>	<u>\$ 5,016,802</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,898,241	\$ 918,655	\$ 918,655	\$ 806,045	\$ 806,045	\$ 806,045	\$ 806,045
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 3,235,800	\$ 3,236,800	\$ 3,233,525	\$ 9,341,700	\$ 9,338,125	\$ 3,236,700	\$ 3,233,125
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 750,000</u>	<u>\$ 707,952</u>	<u>\$ 707,952</u>	<u>\$ 707,952</u>	<u>\$ 707,952</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 5,134,041</u>	<u>\$ 4,905,455</u>	<u>\$ 4,902,180</u>	<u>\$ 10,855,697</u>	<u>\$ 10,852,122</u>	<u>\$ 4,750,697</u>	<u>\$ 4,747,122</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> TRANSITIONAL FUNDING	\$ 5,906,181	\$ 5,906,181	\$ 5,906,181	\$ 5,906,181	\$ 5,906,181	\$ 5,906,181	\$ 5,906,181
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,250,000</u>	<u>\$ 1,250,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 5,906,181</u>	<u>\$ 6,406,181</u>	<u>\$ 6,406,181</u>	<u>\$ 7,656,181</u>	<u>\$ 7,656,181</u>	<u>\$ 6,406,181</u>	<u>\$ 6,406,181</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 0	\$ 998	\$ 998	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,640</u>	<u>\$ 1,640</u>	<u>\$ 1,640</u>	<u>\$ 1,640</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 0</u>	<u>\$ 998</u>	<u>\$ 998</u>	<u>\$ 1,640</u>	<u>\$ 1,640</u>	<u>\$ 1,640</u>	<u>\$ 1,640</u>
<b>Grand Total, UNIVERSITY OF NORTH TEXAS AT DALLAS</b>	<u>\$ 16,046,721</u>	<u>\$ 15,464,025</u>	<u>\$ 15,476,158</u>	<u>\$ 23,436,747</u>	<u>\$ 23,444,674</u>	<u>\$ 16,164,981</u>	<u>\$ 16,171,745</u>

**UNIVERSITY OF NORTH TEXAS AT DALLAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,557,423	\$ 4,708,670	\$ 4,713,237	\$ 6,475,145	\$ 6,475,145	\$ 5,225,145	\$ 5,225,145
Faculty Salaries (Higher Education Only)	5,906,181	5,906,181	5,906,181	6,026,926	6,026,927	6,026,926	6,026,927
Debt Service	3,235,800	3,236,800	3,233,525	9,341,700	9,338,125	3,236,700	3,233,125
Other Operating Expense	347,317	1,612,374	1,623,215	1,592,976	1,604,477	1,345,291	1,355,014
Grants	0	0	0	0	0	330,919	331,534
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 16,046,721</b>	<b>\$ 15,464,025</b>	<b>\$ 15,476,158</b>	<b>\$ 23,436,747</b>	<b>\$ 23,444,674</b>	<b>\$ 16,164,981</b>	<b>\$ 16,171,745</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 648,009	\$ 628,543	\$ 647,399	\$	\$	\$ 666,821	\$ 686,825
Group Insurance	524,166	775,263	832,043			889,650	953,392
Social Security	738,566	773,505	773,505			804,445	836,623
Subtotal, Employee Benefits	<b>\$ 1,910,741</b>	<b>\$ 2,177,311</b>	<b>\$ 2,252,947</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,360,916</b>	<b>\$ 2,476,840</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,910,741</b>	<b>\$ 2,177,311</b>	<b>\$ 2,252,947</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,360,916</b>	<b>\$ 2,476,840</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	NA	NA	NA	44%	44%	44%	44%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	NA	31.1%	36%	36%	36%	36%	36%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen after One Academic Year	52.6%	54.9%	67%	67%	67%	67%	67%
Certification Rate of Teacher Education Graduates	85%	100%	80%	80%	80%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	NA	78.27%	70%	70%	70%	78.5%	78.5%

**UNIVERSITY OF NORTH TEXAS AT DALLAS**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within 4 Years	NA	63.5%	65%	65%	65%	66%	66%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	28%	26.3%	32%	32%	32%	33%	33%
Percent Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	55%	52.8%	55%	55%	55%	65%	65%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	20.2%	20.2%	15%	15%	15%	15%	15%

**STEPHEN F. AUSTIN STATE UNIVERSITY**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 37,889,003	\$ 39,014,676	\$ 39,361,903	\$ 45,590,829	\$ 45,789,486	\$ 40,034,125	\$ 40,232,782
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	878,011	858,854	850,865	850,865	850,865	850,865	850,865
Estimated Other Educational and General Income Account No. 770	17,436,792	17,334,544	17,431,600	16,496,338	16,364,662	15,673,639	15,722,903
Subtotal, General Revenue Fund - Dedicated	<u>\$ 18,314,803</u>	<u>\$ 18,193,398</u>	<u>\$ 18,282,465</u>	<u>\$ 17,347,203</u>	<u>\$ 17,215,527</u>	<u>\$ 16,524,504</u>	<u>\$ 16,573,768</u>
<b>Total, Method of Financing</b>	<u><u>\$ 56,203,806</u></u>	<u><u>\$ 57,208,074</u></u>	<u><u>\$ 57,644,368</u></u>	<u><u>\$ 62,938,032</u></u>	<u><u>\$ 63,005,013</u></u>	<u><u>\$ 56,558,629</u></u>	<u><u>\$ 56,806,550</u></u>

**This bill pattern represents an estimated 23.7% of this agency's estimated total available funds for the biennium.**

**STEPHEN F. AUSTIN STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,056.9	1,074.7	1,082.3	1,082.3	1,082.3	1,074.7	1,074.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 34,113,432	\$ 35,618,984	\$ 34,018,893	\$ 31,087,729	\$ 31,087,729	\$ 31,087,729	\$ 31,087,729
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 1,517,286	\$ 1,517,286	\$ 1,517,286	\$ 1,517,286
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 3,867,815	\$ 3,710,495	\$ 3,999,882	\$ 4,080,000	\$ 4,161,600	\$ 3,549,215	\$ 3,803,681
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 2,118,783	\$ 2,064,705	\$ 2,288,000	\$ 2,400,000	\$ 2,400,000	\$ 2,101,483	\$ 2,109,557
<b>A.1.5. Strategy:</b> ORGANIZED ACTIVITIES	\$ 700,565	\$ 808,717	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000	\$ 1,066,603	\$ 1,066,603
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 40,800,595</u>	<u>\$ 42,202,901</u>	<u>\$ 41,366,775</u>	<u>\$ 40,145,015</u>	<u>\$ 40,226,615</u>	<u>\$ 39,322,316</u>	<u>\$ 39,584,856</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 5,872,642	\$ 5,177,310	\$ 5,249,000	\$ 6,496,553	\$ 6,496,552	\$ 6,496,553	\$ 6,496,552
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 4,451,281</u>	<u>\$ 4,437,675</u>	<u>\$ 4,439,616</u>	<u>\$ 9,376,710</u>	<u>\$ 9,362,092</u>	<u>\$ 4,320,006</u>	<u>\$ 4,305,388</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 10,323,923</u>	<u>\$ 9,614,985</u>	<u>\$ 9,688,616</u>	<u>\$ 15,873,263</u>	<u>\$ 15,858,644</u>	<u>\$ 10,816,559</u>	<u>\$ 10,801,940</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> RURAL NURSING INITIATIVE	\$ 632,445	\$ 632,445	\$ 632,445	\$ 632,445	\$ 632,445	\$ 632,445	\$ 632,445
<b>C.2.1. Strategy:</b> APPLIED FORESTRY STUDIES CENTER Center for Applied Studies in Forestry.	\$ 555,454	\$ 555,454	\$ 555,454	\$ 555,454	\$ 555,454	\$ 555,454	\$ 555,454
<b>C.3.1. Strategy:</b> STONE FORT MUSEUM & RESEARCH CENTER Stone Fort Museum and Research Center of East Texas.	\$ 105,874	\$ 118,867	\$ 105,874	\$ 105,874	\$ 105,874	\$ 105,874	\$ 105,874
<b>C.3.2. Strategy:</b> SOIL PLANT & WATER ANALYSIS LAB Soil Plant and Water Analysis Laboratory.	\$ 60,394	\$ 94,180	\$ 60,394	\$ 60,394	\$ 60,394	\$ 60,394	\$ 60,394
<b>C.3.3. Strategy:</b> APPLIED POULTRY STUDIES & RESEARCH Applied Poultry Studies and Research.	\$ 56,960	\$ 56,960	\$ 56,960	\$ 56,960	\$ 56,960	\$ 56,960	\$ 56,960

**STEPHEN F. AUSTIN STATE UNIVERSITY**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	Requested <u>2017</u>	Recommended <u>2016</u>	Recommended <u>2017</u>
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 3,174,444	\$ 3,708,479	\$ 4,762,047	\$ 4,762,047	\$ 4,762,047	\$ 4,762,047	\$ 4,762,047
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 500,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 4,585,571</u>	<u>\$ 5,166,385</u>	<u>\$ 6,173,174</u>	<u>\$ 6,673,174</u>	<u>\$ 6,673,174</u>	<u>\$ 6,173,174</u>	<u>\$ 6,173,174</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 493,717	\$ 223,803	\$ 415,803	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 246,580	\$ 246,580	\$ 246,580	\$ 246,580
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 493,717</u>	<u>\$ 223,803</u>	<u>\$ 415,803</u>	<u>\$ 246,580</u>	<u>\$ 246,580</u>	<u>\$ 246,580</u>	<u>\$ 246,580</u>
<b>Grand Total,</b> STEPHEN F. AUSTIN STATE UNIVERSITY	<u>\$ 56,203,806</u>	<u>\$ 57,208,074</u>	<u>\$ 57,644,368</u>	<u>\$ 62,938,032</u>	<u>\$ 63,005,013</u>	<u>\$ 56,558,629</u>	<u>\$ 56,806,550</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 17,103,838	\$ 17,472,671	\$ 18,363,249	\$ 16,853,318	\$ 17,803,298	\$ 17,202,777	\$ 17,808,871
Other Personnel Costs	761,177	633,489	595,750	605,922	593,979	616,585	594,957
Faculty Salaries (Higher Education Only)	24,229,859	25,782,234	25,093,216	25,598,965	24,788,017	25,196,163	24,788,017
Professional Salaries - Faculty Equivalent (Higher Education Only)	470,563	747,842	747,838	852,706	883,402	652,706	683,402
Professional Fees and Services	3,298	2,270	1,210	1,218	0	1,218	0
Consumable Supplies	10,128	5,570	0	0	0	0	0
Utilities	2,129,385	1,900,000	1,900,000	2,384,143	2,351,581	2,384,143	2,351,581
Rent - Building	150	0	0	0	0	0	0
Rent - Machine and Other	0	1,544	0	0	0	0	0
Debt Service	4,450,306	4,436,800	4,438,406	9,376,710	9,362,092	4,320,006	4,305,388
Other Operating Expense	4,723,764	4,055,109	4,120,896	4,865,050	4,822,644	4,083,548	4,164,777
Client Services	2,118,783	2,064,705	2,288,000	2,400,000	2,400,000	0	0
Grants	0	0	0	0	0	2,101,483	2,109,557
Capital Expenditures	<u>202,555</u>	<u>105,840</u>	<u>95,803</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 56,203,806</u>	<u>\$ 57,208,074</u>	<u>\$ 57,644,368</u>	<u>\$ 62,938,032</u>	<u>\$ 63,005,013</u>	<u>\$ 56,558,629</u>	<u>\$ 56,806,550</u>



**STEPHEN F. AUSTIN STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,638,547	\$ 3,975,224	\$ 4,020,419	\$		\$ 3,795,602	\$ 3,795,602
Group Insurance	6,605,095	7,670,757	8,232,966			9,134,430	9,789,330
Social Security	<u>3,069,193</u>	<u>3,214,387</u>	<u>3,214,387</u>			<u>3,342,963</u>	<u>3,476,681</u>
Subtotal, Employee Benefits	<u>\$ 13,312,835</u>	<u>\$ 14,860,368</u>	<u>\$ 15,467,772</u>	\$	\$	<u>\$ 16,272,995</u>	<u>\$ 17,061,613</u>
<u>Debt Service</u>							
Lease Payments	<u>\$ 3,990</u>	<u>\$ 3,997</u>	<u>\$ 0</u>	\$	\$	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 13,316,825</u>	<u>\$ 14,864,365</u>	<u>\$ 15,467,772</u>	\$	\$	<u>\$ 16,272,995</u>	<u>\$ 17,061,613</u>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43%	43.4%	42.8%	45%	45.5%	46%	46%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	22.4%	24.5%	22%	28%	28.5%	29%	29%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	65%	70%	57.3%	70%	71%	72%	72%
Certification Rate of Teacher Education Graduates	95.6%	96.2%	94.9%	97%	97%	98%	98%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	46%	47.4%	46%	45%	45%	48%	48%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	64.1%	61.3%	67.1%	70%	70%	74%	74%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	30%	21.6%	25.2%	32%	33%	33%	33%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	59.3%	49.1%	52.1%	50%	50%	59.5%	59.5%

**STEPHEN F. AUSTIN STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
State Licensure Pass Rate of Nursing Graduates	93.9%	88.24%	98.4%	95%	95%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	5.4	3.65	4	5	6	5.5	6
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9.89%	11.9%	10.96%	10.96%	10.96%	9.5%	9.5%

**TEXAS SOUTHERN UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 52,134,902	\$ 50,049,739	\$ 49,504,935	\$ 57,824,432	\$ 57,545,031	\$ 50,046,068	\$ 49,766,667
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	4,543,040	4,516,838	4,594,497	4,594,497	4,594,497	4,594,497	4,594,497
Estimated Other Educational and General Income Account No. 770	24,849,213	19,553,628	17,780,112	18,112,958	17,990,533	18,895,502	18,992,516
Subtotal, General Revenue Fund - Dedicated	<u>\$ 29,392,253</u>	<u>\$ 24,070,466</u>	<u>\$ 22,374,609</u>	<u>\$ 22,707,455</u>	<u>\$ 22,585,030</u>	<u>\$ 23,489,999</u>	<u>\$ 23,587,013</u>
<b>Total, Method of Financing</b>	<u>\$ 81,527,155</u>	<u>\$ 74,120,205</u>	<u>\$ 71,879,544</u>	<u>\$ 80,531,887</u>	<u>\$ 80,130,061</u>	<u>\$ 73,536,067</u>	<u>\$ 73,353,680</u>

**This bill pattern represents an estimated 33.1% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	878.3	840.2	841.1	843.1	843.1	840.2	840.2
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**TEXAS SOUTHERN UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 48,795,700	\$ 43,669,026	\$ 41,713,201	\$ 33,326,594	\$ 33,326,594	\$ 33,326,594	\$ 33,326,594
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 638,533	\$ 638,532	\$ 638,533	\$ 638,532
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 3,413,254	\$ 2,562,098	\$ 2,209,543	\$ 2,209,543	\$ 2,209,543	\$ 2,863,123	\$ 3,068,409
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 117,610	\$ 130,440	\$ 137,440	\$ 208,312	\$ 208,312	\$ 208,312	\$ 208,312
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 2,517,222	\$ 2,459,419	\$ 2,532,964	\$ 2,532,964	\$ 2,532,964	\$ 2,661,037	\$ 2,675,190
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 77,073</u>	<u>\$ 77,964</u>	<u>\$ 77,073</u>	<u>\$ 77,073</u>	<u>\$ 77,073</u>	<u>\$ 77,964</u>	<u>\$ 77,964</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 54,920,859</u>	<u>\$ 48,898,947</u>	<u>\$ 46,670,221</u>	<u>\$ 38,993,019</u>	<u>\$ 38,993,018</u>	<u>\$ 39,775,563</u>	<u>\$ 39,995,001</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 5,511,322	\$ 3,575,665	\$ 3,693,030	\$ 5,822,049	\$ 5,822,049	\$ 5,822,049	\$ 5,822,049
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 10,549,102	\$ 10,048,446	\$ 9,598,738	\$ 15,673,802	\$ 15,271,977	\$ 9,595,438	\$ 9,193,613
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 115,050</u>	<u>\$ 115,050</u>	<u>\$ 115,050</u>	<u>\$ 115,050</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 16,060,424</u>	<u>\$ 13,624,111</u>	<u>\$ 13,291,768</u>	<u>\$ 21,610,901</u>	<u>\$ 21,209,076</u>	<u>\$ 15,532,537</u>	<u>\$ 15,130,712</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> THURGOOD MARSHALL SCHOOL OF LAW	\$ 520,039	\$ 525,945	\$ 546,108	\$ 363,444	\$ 363,444	\$ 363,444	\$ 363,444
<b>C.1.2. Strategy:</b> ACCREDITATION - BUSINESS	\$ 7,211	\$ 7,211	\$ 11,753	\$ 54,117	\$ 54,117	\$ 54,117	\$ 54,117
Accreditation Continuation - Business.							
<b>C.1.3. Strategy:</b> ACCREDITATION - PHARMACY	\$ 51,414	\$ 14,000	\$ 12,335	\$ 54,584	\$ 54,584	\$ 54,584	\$ 54,584
Accreditation Continuation - Pharmacy.							
<b>C.1.4. Strategy:</b> ACCREDITATION - EDUCATION	\$ 62,829	\$ 51,538	\$ 45,602	\$ 68,381	\$ 68,381	\$ 68,381	\$ 68,381
Accreditation Continuation - Education.							
<b>C.2.1. Strategy:</b> MICKEY LELAND CENTER	\$ 92,252	\$ 15,898	\$ 90,959	\$ 52,882	\$ 52,882	\$ 52,882	\$ 52,882
Mickey Leland Center on World Hunger and Peace.							
<b>C.2.2. Strategy:</b> URBAN REDEVELOPMENT/RENEWAL	\$ 65,625	\$ 65,625	\$ 65,625	\$ 65,625	\$ 65,625	\$ 65,625	\$ 65,625
Urban Redevelopment and Renewal.							
<b>C.2.3. Strategy:</b> TEXAS SUMMER ACADEMY	\$ 144,506	\$ 58,590	\$ 279,371	\$ 1,028,125	\$ 1,028,125	\$ 328,125	\$ 328,125

**TEXAS SOUTHERN UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 6,385,020	\$ 6,385,020	\$ 6,385,020	\$ 6,385,020
<b>C.3.2. Strategy:</b> MIS/FISCAL OPERATIONS Integrated Plan to Improve MIS and Fiscal Operations.	\$ 60,808	\$ 57,349	\$ 64,811	\$ 108,209	\$ 108,209	\$ 108,209	\$ 108,209
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 1,004,684	\$ 796,156	\$ 1,116,564	\$ 9,180,387	\$ 9,180,387	\$ 7,480,387	\$ 7,480,387
<b>D. Goal:</b> ACADEMIC DEVELOPMENT INITIATIVE							
<b>D.1.1. Strategy:</b> ACADEMIC DEVELOPMENT INITIATIVE	\$ 9,375,000	\$ 10,634,766	\$ 10,634,766	\$ 10,634,766	\$ 10,634,766	\$ 10,634,766	\$ 10,634,766
<b>E. Goal:</b> RESEARCH FUNDS							
<b>E.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 166,188	\$ 166,225	\$ 166,225	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 112,814	\$ 112,814	\$ 112,814	\$ 112,814
<b>Total, Goal E:</b> RESEARCH FUNDS	\$ 166,188	\$ 166,225	\$ 166,225	\$ 112,814	\$ 112,814	\$ 112,814	\$ 112,814
<b>Grand Total, TEXAS SOUTHERN UNIVERSITY</b>	\$ 81,527,155	\$ 74,120,205	\$ 71,879,544	\$ 80,531,887	\$ 80,130,061	\$ 73,536,067	\$ 73,353,680
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 26,358,171	\$ 25,214,727	\$ 25,654,460	\$ 23,016,725	\$ 23,694,874	\$ 22,947,251	\$ 23,707,052
Other Personnel Costs	1,092,340	949,179	1,248,781	808,720	1,084,242	863,641	1,086,134
Faculty Salaries (Higher Education Only)	34,204,293	31,440,960	29,303,922	33,007,177	32,334,296	26,714,408	25,717,677
Professional Fees and Services	131,242	121,508	92,047	194,840	153,827	132,905	83,827
Consumable Supplies	139,736	119,368	19,835	111,001	59,774	87,390	13,121
Utilities	1,724,489	5,620	31,328	8,289	8,465	4,289	16,697
Travel	117,100	34,749	94,515	91,575	99,416	26,923	75,464
Rent - Machine and Other	14,103	52,010	0	25,307	0	44,156	0
Debt Service	10,549,102	10,048,446	9,598,738	15,673,802	15,271,977	9,595,438	9,193,613
Other Operating Expense	4,497,203	3,501,417	3,302,954	3,904,611	3,865,226	10,326,753	10,784,905
Client Services	2,517,222	2,459,419	2,532,964	3,532,964	3,532,964	0	0
Grants	0	0	0	0	0	2,661,037	2,675,190
Capital Expenditures	182,154	172,802	0	156,876	25,000	131,876	0
<b>Total, Object-of-Expense Informational Listing</b>	\$ 81,527,155	\$ 74,120,205	\$ 71,879,544	\$ 80,531,887	\$ 80,130,061	\$ 73,536,067	\$ 73,353,680

**TEXAS SOUTHERN UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,698,535	\$ 3,639,194	\$ 3,470,869	\$		\$ 3,470,869	\$ 3,470,869
Group Insurance	3,954,821	4,806,302	5,158,532			5,596,883	5,998,178
Social Security	3,810,025	3,990,265	3,990,265			4,149,876	4,315,871
Subtotal, Employee Benefits	\$ 11,463,381	\$ 12,435,761	\$ 12,619,666	\$	\$	\$ 13,217,628	\$ 13,784,918
<u>Debt Service</u>							
Lease Payments	\$ 26	\$ 150	\$ 442	\$	\$	\$ 0	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 11,463,407	\$ 12,435,911	\$ 12,620,108	\$	\$	\$ 13,217,628	\$ 13,784,918

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	16.3%	16%	20%	23%	26%	23%	26%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	5%	6.1%	9%	12%	15%	12%	15%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	55.2%	53.3%	61.3%	63%	65%	67%	67%
Certification Rate of Teacher Education Graduates	60%	72.7%	66.7%	67.7%	68.6%	80%	80%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	42.3%	44.6%	40.16%	39.92%	39.68%	50%	50%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	34.1%	43.4%	36%	36%	38%	46%	46%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	12.6%	6.7%	19.66%	21.6%	23.5%	25%	25%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	33.2%	28.4%	37%	37%	37%	41%	41%
State Licensure Pass Rate of Law Graduates	82.6%	89.5%	83.35%	85.02%	86.69%	90%	90%

**TEXAS SOUTHERN UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
State Licensure Pass Rate of Pharmacy Graduates	97.3%	96.1%	98%	98%	98%	99%	99%
Dollar Value of External or Sponsored Research Funds (in Millions)	5.4	3.5	6.1	6.3	6.5	6.5	6.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.39%	8.84%	8.5%	9%	9%	8%	8%

**TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 2,000,000	\$ 2,000,000	\$ 1,425,000	\$ 1,425,000
<b>Total, Method of Financing</b>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>
<b>This bill pattern represents an estimated 6.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	70.0	80.0	80.0	98.0	98.0	80.0	80.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 2,000,000	\$ 2,000,000	\$ 1,425,000	\$ 1,425,000
<b>Grand Total, TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION</b>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>

**TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 2,000,000	\$ 2,000,000	\$ 1,425,000	\$ 1,425,000
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 299,039	\$ 320,107	\$ 320,107	\$	\$	\$ 320,107	\$ 320,107
Group Insurance	838,190	560,260	601,327			767,979	823,042
Social Security	<u>309,216</u>	<u>323,844</u>	<u>323,844</u>			<u>336,798</u>	<u>350,269</u>
Subtotal, Employee Benefits	<u>\$ 1,446,445</u>	<u>\$ 1,204,211</u>	<u>\$ 1,245,278</u>	<u>\$</u>	<u>\$</u>	<u>\$ 1,424,884</u>	<u>\$ 1,493,418</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 1,446,445</u>	<u>\$ 1,204,211</u>	<u>\$ 1,245,278</u>	<u>\$</u>	<u>\$</u>	<u>\$ 1,424,884</u>	<u>\$ 1,493,418</u>

**TEXAS TECH UNIVERSITY**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 128,269,662	\$ 143,596,406	\$ 146,965,293	\$ 154,551,330	\$ 154,873,776	\$ 136,887,884	\$ 137,210,330
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	7,082,834	7,513,189	8,665,590	7,828,566	7,828,566	7,828,566	7,828,566

**TEXAS TECH UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Estimated Other Educational and General Income Account No. 770	43,110,895	45,277,938	48,519,376	46,809,455	46,617,272	48,667,158	48,888,898
Subtotal, General Revenue Fund - Dedicated	<u>\$ 50,193,729</u>	<u>\$ 52,791,127</u>	<u>\$ 57,184,966</u>	<u>\$ 54,638,021</u>	<u>\$ 54,445,838</u>	<u>\$ 56,495,724</u>	<u>\$ 56,717,464</u>
License Plate Trust Fund Account No. 0802	<u>0</u>	<u>71,172</u>	<u>71,172</u>	<u>71,172</u>	<u>71,172</u>	<u>71,172</u>	<u>71,172</u>
<b>Total, Method of Financing</b>	<u>\$ 178,463,391</u>	<u>\$ 196,458,705</u>	<u>\$ 204,221,431</u>	<u>\$ 209,260,523</u>	<u>\$ 209,390,786</u>	<u>\$ 193,454,780</u>	<u>\$ 193,998,966</u>
 <b>This bill pattern represents an estimated 23.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	2,366.9	2,718.0	2,717.7	2,797.2	2,797.2	2,717.7	2,717.7
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 128,542,946	\$ 144,395,926	\$ 148,493,526	\$ 132,317,117	\$ 132,317,117	\$ 132,317,117	\$ 132,317,117
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 3,277,432	\$ 3,277,432	\$ 3,277,432	\$ 3,277,432
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 4,963,094	\$ 5,225,511	\$ 5,225,511	\$ 5,225,511	\$ 5,225,511	\$ 6,912,188	\$ 7,407,632
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 424,351	\$ 517,107	\$ 517,107	\$ 517,107	\$ 517,107	\$ 517,107	\$ 517,107
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 5,984,142	\$ 6,048,178	\$ 6,169,142	\$ 6,292,525	\$ 6,418,375	\$ 6,463,551	\$ 6,507,880
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 551,634</u>	<u>\$ 575,000</u>	<u>\$ 575,000</u>	<u>\$ 575,000</u>	<u>\$ 575,000</u>	<u>\$ 575,000</u>	<u>\$ 575,000</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 140,466,167</u>	<u>\$ 156,761,722</u>	<u>\$ 160,980,286</u>	<u>\$ 148,204,692</u>	<u>\$ 148,330,542</u>	<u>\$ 150,062,395</u>	<u>\$ 150,602,168</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 7,087,352	\$ 7,503,959	\$ 7,654,038	\$ 22,227,423	\$ 22,227,423	\$ 22,227,423	\$ 22,227,423
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 9,242,556</u>	<u>\$ 9,053,414</u>	<u>\$ 9,051,741</u>	<u>\$ 20,132,358</u>	<u>\$ 20,136,771</u>	<u>\$ 7,161,912</u>	<u>\$ 7,166,325</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 16,329,908</u>	<u>\$ 16,557,373</u>	<u>\$ 16,705,779</u>	<u>\$ 42,359,781</u>	<u>\$ 42,364,194</u>	<u>\$ 29,389,335</u>	<u>\$ 29,393,748</u>



**TEXAS TECH UNIVERSITY**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> LIBRARY ARCHIVAL SUPPORT	\$ 510,558	\$ 533,756	\$ 533,756	\$ 533,756	\$ 533,756	\$ 533,756	\$ 533,756
<b>C.2.1. Strategy:</b> AGRICULTURAL RESEARCH Research to Enhance Ag Production & Add Value to Ag Products in Texas.	\$ 1,598,105	\$ 1,627,268	\$ 1,627,268	\$ 1,627,268	\$ 1,627,268	\$ 1,627,268	\$ 1,627,268
<b>C.2.2. Strategy:</b> ENERGY RESEARCH Research in Energy Production and Environmental Protection in Texas.	\$ 792,800	\$ 689,550	\$ 689,550	\$ 689,550	\$ 689,550	\$ 689,550	\$ 689,550
<b>C.2.3. Strategy:</b> EMERGING TECHNOLOGIES RESEARCH Research in Emerging Technologies and Economic Development in Texas.	\$ 385,019	\$ 237,480	\$ 237,480	\$ 237,480	\$ 237,480	\$ 237,480	\$ 237,480
<b>C.3.1. Strategy:</b> JUNCTION ANNEX OPERATION	\$ 257,821	\$ 258,346	\$ 258,346	\$ 258,346	\$ 258,346	\$ 258,346	\$ 258,346
<b>C.3.2. Strategy:</b> HILL COUNTRY EDUCATIONAL NETWORK	\$ 442,335	\$ 454,219	\$ 454,219	\$ 454,219	\$ 454,219	\$ 454,219	\$ 454,219
<b>C.3.3. Strategy:</b> SMALL BUSINESS DEVELOPMENT Small Business Development Center.	\$ 1,085,060	\$ 1,350,477	\$ 1,350,477	\$ 1,548,477	\$ 1,548,477	\$ 1,350,477	\$ 1,350,477
<b>C.3.4. Strategy:</b> MUSEUMS & CENTERS Museums and Historical, Cultural, and Educational Centers.	\$ 1,487,214	\$ 1,523,064	\$ 1,523,064	\$ 1,523,064	\$ 1,523,064	\$ 1,523,064	\$ 1,523,064
<b>C.3.5. Strategy:</b> CENTER FOR FINANCIAL RESPONSIBILITY	\$ 170,729	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 6,234,336	\$ 6,770,210	\$ 6,571,172	\$ 7,157,890	\$ 7,157,890	\$ 7,157,890	\$ 7,157,890
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEMS REQUEST Exceptional Item Request.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,495,000</u>	<u>\$ 4,495,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 12,963,977</u>	<u>\$ 13,615,370</u>	<u>\$ 13,416,332</u>	<u>\$ 18,696,050</u>	<u>\$ 18,696,050</u>	<u>\$ 14,003,050</u>	<u>\$ 14,003,050</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 5,682,744	\$ 3,300,999	\$ 6,895,793	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPETITIVE KNOWLEDGE FUND	<u>\$ 3,020,595</u>	<u>\$ 6,223,241</u>	<u>\$ 6,223,241</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 8,703,339</u>	<u>\$ 9,524,240</u>	<u>\$ 13,119,034</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Grand Total, TEXAS TECH UNIVERSITY</b>	<u>\$ 178,463,391</u>	<u>\$ 196,458,705</u>	<u>\$ 204,221,431</u>	<u>\$ 209,260,523</u>	<u>\$ 209,390,786</u>	<u>\$ 193,454,780</u>	<u>\$ 193,998,966</u>

**TEXAS TECH UNIVERSITY**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 60,690,577	\$ 65,058,504	\$ 71,907,190	\$ 76,666,064	\$ 78,799,623	\$ 73,182,247	\$ 75,414,916
Other Personnel Costs	1,167,554	1,390,136	1,397,613	1,852,827	1,831,313	1,870,058	1,836,231
Faculty Salaries (Higher Education Only)	87,456,802	102,531,403	102,579,062	91,538,838	89,122,372	91,538,472	89,133,133
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,005,127	1,258,352	1,468,674	1,718,362	1,666,377	1,020,057	1,101,982
Professional Fees and Services	343,284	74,417	177,082	66,422	154,289	66,422	154,289
Fuels and Lubricants	29,326	27,020	39,370	8,977	8,977	8,977	8,977
Consumable Supplies	3,106,094	1,339,642	543,156	1,325,969	589,226	1,229,331	487,014
Utilities	165,765	146,128	181,297	94,749	94,749	94,749	94,749
Travel	227,760	105,606	112,893	181,045	191,281	98,545	101,281
Rent - Building	14,715	43,875	43,875	43,875	43,875	43,875	43,875
Rent - Machine and Other	12,560	7,307	7,307	7,307	7,307	7,307	7,307
Debt Service	9,242,556	9,053,414	9,051,741	20,132,358	20,136,771	7,161,912	7,166,325
Other Operating Expense	13,109,909	15,014,295	16,050,710	15,388,819	16,558,715	10,615,405	11,876,200
Grants	0	0	0	0	0	6,463,551	6,507,880
Capital Expenditures	<u>1,891,362</u>	<u>408,606</u>	<u>661,461</u>	<u>234,911</u>	<u>185,911</u>	<u>53,872</u>	<u>64,807</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 178,463,391</u>	<u>\$ 196,458,705</u>	<u>\$ 204,221,431</u>	<u>\$ 209,260,523</u>	<u>\$ 209,390,786</u>	<u>\$ 193,454,780</u>	<u>\$ 193,998,966</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 8,311,113	\$ 10,095,920	\$ 10,095,920	\$	\$	\$ 10,095,920	\$ 10,095,920
Group Insurance	15,677,859	15,963,338	17,133,037			20,769,299	22,257,921
Social Security	<u>10,247,948</u>	<u>10,732,746</u>	<u>10,732,746</u>			<u>11,162,056</u>	<u>11,608,538</u>
Subtotal, Employee Benefits	<u>\$ 34,236,920</u>	<u>\$ 36,792,004</u>	<u>\$ 37,961,703</u>	<u>\$</u>	<u>\$</u>	<u>\$ 42,027,275</u>	<u>\$ 43,962,379</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 34,236,920</u>	<u>\$ 36,792,004</u>	<u>\$ 37,961,703</u>	<u>\$</u>	<u>\$</u>	<u>\$ 42,027,275</u>	<u>\$ 43,962,379</u>

**TEXAS TECH UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	59.04%	59.08%	62.1%	61%	61%	63%	63%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	35.05%	34.1%	37%	35%	35%	38%	38%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	82.33%	83.47%	83%	81%	81%	84%	84%
Certification Rate of Teacher Education Graduates	97.96%	95%	89%	89%	89%	98%	98%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	20.57%	18.43%	25%	25%	25%	25%	25%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	61.5%	59.54%	63.3%	60%	60%	64%	64%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	25.1%	25.25%	27.5%	24%	24%	28%	28%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	30.92%	33.65%	32.96%	30%	30%	36%	36%
State Licensure Pass Rate of Law Graduates	90.6%	93.2%	93.3%	90%	90%	94%	94%
State Licensure Pass Rate of Engineering Graduates	72.29%	81.77%	80%	80%	80%	93%	93%
Dollar Value of External or Sponsored Research Funds (in Millions)	51.55	43.85	57.2	57	57	57.2	57.2
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.28%	6.24%	6.3%	6.3%	6.3%	6.1%	6.1%

**ANGELO STATE UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 22,939,286	\$ 26,625,960	\$ 25,444,988	\$ 28,885,120	\$ 28,986,813	\$ 25,675,305	\$ 25,776,998

**ANGELO STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	271,000	271,000	271,000	271,000	271,000	271,000	271,000
Estimated Other Educational and General Income Account No. 770	7,825,832	7,542,595	8,506,434	7,953,261	8,004,913	8,486,865	8,532,320
Subtotal, General Revenue Fund - Dedicated	<u>\$ 8,096,832</u>	<u>\$ 7,813,595</u>	<u>\$ 8,777,434</u>	<u>\$ 8,224,261</u>	<u>\$ 8,275,913</u>	<u>\$ 8,757,865</u>	<u>\$ 8,803,320</u>
<b>Total, Method of Financing</b>	<u>\$ 31,036,118</u>	<u>\$ 34,439,555</u>	<u>\$ 34,222,422</u>	<u>\$ 37,109,381</u>	<u>\$ 37,262,726</u>	<u>\$ 34,433,170</u>	<u>\$ 34,580,318</u>
 <b>This bill pattern represents an estimated 33.1% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>							
	404.1	494.4	498.9	503.9	503.9	494.4	494.4
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 17,209,159	\$ 18,944,055	\$ 20,021,832	\$ 15,741,195	\$ 15,741,195	\$ 15,741,195	\$ 15,741,195
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 825,505	\$ 825,505	\$ 825,505	\$ 825,505
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,065,178	\$ 1,245,285	\$ 1,300,000	\$ 1,430,000	\$ 1,573,000	\$ 2,005,519	\$ 2,149,224
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,258,209	\$ 1,194,369	\$ 1,248,942	\$ 1,261,431	\$ 1,274,046	\$ 1,181,523	\$ 1,187,236
<b>A.1.5. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 126,602</u>	<u>\$ 135,953</u>	<u>\$ 120,000</u>	<u>\$ 120,000</u>	<u>\$ 120,000</u>	<u>\$ 157,993</u>	<u>\$ 157,993</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 19,659,148</u>	<u>\$ 21,519,662</u>	<u>\$ 22,690,774</u>	<u>\$ 19,378,131</u>	<u>\$ 19,533,746</u>	<u>\$ 19,911,735</u>	<u>\$ 20,061,153</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,752,367	\$ 1,705,740	\$ 1,577,982	\$ 3,997,811	\$ 3,997,810	\$ 3,997,811	\$ 3,997,810
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 3,957,157	\$ 3,956,087	\$ 2,695,590	\$ 4,834,829	\$ 4,832,561	\$ 2,739,784	\$ 2,737,516

**ANGELO STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 540,600	\$ 540,600	\$ 540,600	\$ 540,600
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 5,709,524	\$ 5,661,827	\$ 4,273,572	\$ 9,373,240	\$ 9,370,971	\$ 7,278,195	\$ 7,275,926
<b>C. Goal:</b> SPECIAL ITEM SUPPORT							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> SCHOOL-BASED CLINICS	\$ 34,912	\$ 34,912	\$ 34,912	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.2. Strategy:</b> CENTER FOR ACADEMIC EXCELLENCE	\$ 311,720	\$ 311,720	\$ 311,720	\$ 311,720	\$ 311,720	\$ 311,720	\$ 311,720
<b>C.1.3. Strategy:</b> COLLEGE OF NURSING & ALLIED HEALTH College of Nursing & Allied Health-Ctr Rural Health, Wellness & Rehab.	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<b>C.2.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 134,270	\$ 147,697	\$ 147,697	\$ 162,467	\$ 162,467	\$ 147,697	\$ 147,697
<b>C.2.2. Strategy:</b> CENTER FOR FINE ARTS	\$ 40,070	\$ 40,070	\$ 40,070	\$ 40,070	\$ 40,070	\$ 40,070	\$ 40,070
<b>C.2.3. Strategy:</b> MGT/INSTRUCTION/RESEARCH CENTER Management, Instruction, and Research Center.	\$ 184,494	\$ 184,494	\$ 184,494	\$ 184,494	\$ 184,494	\$ 184,494	\$ 184,494
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 3,900,392	\$ 5,500,393	\$ 5,500,392	\$ 5,535,305	\$ 5,535,304	\$ 5,535,305	\$ 5,535,304
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,100,000	\$ 1,100,000	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 5,605,858	\$ 7,219,286	\$ 7,219,285	\$ 8,334,056	\$ 8,334,055	\$ 7,219,286	\$ 7,219,285
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 61,588	\$ 38,780	\$ 38,791	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 23,954	\$ 23,954	\$ 23,954	\$ 23,954
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 61,588	\$ 38,780	\$ 38,791	\$ 23,954	\$ 23,954	\$ 23,954	\$ 23,954
<b>Grand Total, ANGELO STATE UNIVERSITY</b>	<u>\$ 31,036,118</u>	<u>\$ 34,439,555</u>	<u>\$ 34,222,422</u>	<u>\$ 37,109,381</u>	<u>\$ 37,262,726</u>	<u>\$ 34,433,170</u>	<u>\$ 34,580,318</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,372,039	\$ 7,963,153	\$ 8,734,729	\$ 9,775,451	\$ 10,378,277	\$ 9,315,267	\$ 10,163,050
Other Personnel Costs	455,195	856,809	619,226	668,608	624,532	829,377	626,990
Faculty Salaries (Higher Education Only)	17,246,418	18,174,490	18,960,092	16,550,364	16,449,576	16,499,914	16,464,933
Professional Fees and Services	2,669	2,039	0	975	0	975	0
Fuels and Lubricants	11,795	13,000	0	6,373	0	6,373	0
Consumable Supplies	114,384	119,566	0	84,902	0	102,603	0

**ANGELO STATE UNIVERSITY**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Utilities	261,819	321,432	0	500,247	0	544,713	0
Travel	95,753	120,134	77,000	62,292	60,538	99,537	60,538
Rent - Building	56,856	164,936	167,398	162,604	163,794	162,052	163,122
Rent - Machine and Other	31,887	25,896	32,668	20,428	26,286	22,301	26,264
Debt Service	3,957,157	3,956,087	2,695,590	4,834,829	4,832,561	2,739,784	2,737,516
Other Operating Expense	2,420,146	2,691,458	2,935,719	4,434,923	4,727,162	2,905,913	3,150,669
Grants	0	0	0	0	0	1,181,523	1,187,236
Capital Expenditures	<u>10,000</u>	<u>30,555</u>	<u>0</u>	<u>7,385</u>	<u>0</u>	<u>22,838</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 31,036,118</u>	<u>\$ 34,439,555</u>	<u>\$ 34,222,422</u>	<u>\$ 37,109,381</u>	<u>\$ 37,262,726</u>	<u>\$ 34,433,170</u>	<u>\$ 34,580,318</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,553,360	\$ 1,796,221	\$ 1,791,369	\$	\$	\$ 1,787,236	\$ 1,783,819
Group Insurance	3,720,948	3,943,661	4,232,458			5,468,884	5,860,730
Social Security	<u>1,817,556</u>	<u>1,903,539</u>	<u>1,903,539</u>			<u>1,979,681</u>	<u>2,058,868</u>
Subtotal, Employee Benefits	<u>\$ 7,091,864</u>	<u>\$ 7,643,421</u>	<u>\$ 7,927,366</u>	\$	\$	<u>\$ 9,235,801</u>	<u>\$ 9,703,417</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 7,091,864</u>	<u>\$ 7,643,421</u>	<u>\$ 7,927,366</u>	\$	\$	<u>\$ 9,235,801</u>	<u>\$ 9,703,417</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	29.7%	31%	31.2%	31%	31%	35%	36%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	19.9%	21%	19.3%	19%	19%	23%	24%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	54.6%	64.2%	66%	61%	61%	68%	68%
Certification Rate of Teacher Education Graduates	94.1%	91%	90.6%	90%	90%	94.5%	94.5%

**ANGELO STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	43.4%	44.47%	43.3%	43%	43%	48%	48%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	40.1%	36.39%	40.3%	40%	40%	45%	45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	22.2%	15.2%	21.2%	21%	21%	26%	26%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	61.7%	61%	61%	56%	56%	62%	63%
State Licensure Pass Rate of Nursing Graduates	82%	92%	92%	82%	82%	93%	94%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.3	0.26	0.3	0.3	0.3	0.34	0.4
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9.65%	9.65%	9.5%	9.65%	9.65%	9.5%	9.5%

**TEXAS WOMAN'S UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 46,234,102	\$ 49,474,653	\$ 49,542,474	\$ 52,891,881	\$ 53,064,357	\$ 49,842,911	\$ 50,015,387
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	4,649,949	4,483,351	4,478,868	4,478,868	4,478,868	4,478,868	4,478,868
Estimated Other Educational and General Income Account No. 770	15,975,689	17,382,923	16,892,419	18,408,186	18,467,202	17,244,059	17,295,674
Subtotal, General Revenue Fund - Dedicated	<u>\$ 20,625,638</u>	<u>\$ 21,866,274</u>	<u>\$ 21,371,287</u>	<u>\$ 22,887,054</u>	<u>\$ 22,946,070</u>	<u>\$ 21,722,927</u>	<u>\$ 21,774,542</u>
<b>Total, Method of Financing</b>	<u>\$ 66,859,740</u>	<u>\$ 71,340,927</u>	<u>\$ 70,913,761</u>	<u>\$ 75,778,935</u>	<u>\$ 76,010,427</u>	<u>\$ 71,565,838</u>	<u>\$ 71,789,929</u>

**TEXAS WOMAN'S UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>This bill pattern represents an estimated 39.3% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	963.7	981.5	1,008.5	1,008.5	1,010.3	981.5	981.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 52,515,023	\$ 53,753,655	\$ 56,082,639	\$ 48,318,431	\$ 48,318,431	\$ 48,318,431	\$ 48,318,431
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 757,009	\$ 757,009	\$ 757,009	\$ 757,009
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 3,546,906	\$ 3,607,887	\$ 3,870,500	\$ 4,064,025	\$ 4,267,226	\$ 2,977,800	\$ 3,191,203
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 226,961	\$ 187,708	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 2,431,568	\$ 2,424,097	\$ 2,454,156	\$ 2,565,894	\$ 2,591,553	\$ 2,487,992	\$ 2,496,048
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 58,720,458	\$ 59,973,347	\$ 62,707,295	\$ 56,005,359	\$ 56,234,219	\$ 54,841,232	\$ 55,062,691
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,919,074	\$ 6,515,115	\$ 3,338,330	\$ 6,688,730	\$ 6,688,730	\$ 6,688,730	\$ 6,688,730
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 4,445,619	\$ 4,177,819	\$ 4,172,244	\$ 7,224,964	\$ 7,228,214	\$ 4,175,994	\$ 4,179,244
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 7,364,693	\$ 10,692,934	\$ 7,510,574	\$ 13,913,694	\$ 13,916,944	\$ 10,864,724	\$ 10,867,974
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> TX MED CNTR LIBRARY ASSESSMENT Texas Medical Center Library Assessment.	\$ 216,901	\$ 172,693	\$ 172,901	\$ 172,901	\$ 172,901	\$ 172,901	\$ 172,901
<b>C.1.2. Strategy:</b> ONLINE NURSING EDUCATION	\$ 226,543	\$ 232,120	\$ 228,380	\$ 254,790	\$ 254,790	\$ 254,790	\$ 254,790
<b>C.2.1. Strategy:</b> NUTRITION RESEARCH PROGRAM Human Nutrition Research Development Program.	\$ 29,858	\$ 28,315	\$ 28,890	\$ 28,500	\$ 28,500	\$ 28,500	\$ 28,500



**TEXAS WOMAN'S UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.2.2. Strategy:</b> WOMEN'S HEALTH RESEARCH CENTER Center for Research on Women's Health.	\$ 110,833	\$ 121,197	\$ 118,990	\$ 118,990	\$ 118,990	\$ 118,990	\$ 118,990
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 5,124,292	\$ 5,123,674	\$ 5,124,292	\$ 5,123,674
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 584,135	\$ 554,325	\$ 549,161	\$ 5,699,473	\$ 5,698,855	\$ 5,699,473	\$ 5,698,855
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 190,454	\$ 120,321	\$ 146,731	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 160,409	\$ 160,409	\$ 160,409	\$ 160,409
<b>Total, Goal D:</b> RESEARCH FUNDS	\$ 190,454	\$ 120,321	\$ 146,731	\$ 160,409	\$ 160,409	\$ 160,409	\$ 160,409
<b>Grand Total, TEXAS WOMAN'S UNIVERSITY</b>	<u>\$ 66,859,740</u>	<u>\$ 71,340,927</u>	<u>\$ 70,913,761</u>	<u>\$ 75,778,935</u>	<u>\$ 76,010,427</u>	<u>\$ 71,565,838</u>	<u>\$ 71,789,929</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,245,866	\$ 16,696,020	\$ 16,855,731	\$ 20,412,693	\$ 22,527,578	\$ 15,281,528	\$ 17,406,920
Other Personnel Costs	848,152	831,640	931,153	750,373	833,761	750,373	833,761
Faculty Salaries (Higher Education Only)	37,627,934	38,370,177	40,230,656	35,298,414	35,432,708	35,252,509	35,437,320
Professional Salaries - Faculty Equivalent (Higher Education Only)	80,006	41,785	38,918	34,675	30,023	34,675	30,023
Professional Fees and Services	1,485	2,940	1,255	1,978	0	2,220	0
Consumable Supplies	172,797	134,349	230,059	119,901	122,738	117,290	122,591
Utilities	4,426	2,680,617	576,512	2,751,504	690,554	2,751,504	690,554
Travel	0	14,727	450	450	450	679	450
Rent - Building	756	807	370	797	370	761	365
Rent - Machine and Other	218,739	177,090	173,706	174,925	173,706	177,106	173,695
Debt Service	4,445,619	4,177,819	4,172,244	7,224,964	7,228,214	4,175,994	4,179,244
Other Operating Expense	7,016,694	8,184,913	7,686,720	9,008,192	8,970,325	10,533,138	10,418,958
Client Services	185,000	77	0	69	0	69	0
Grants	0	0	0	0	0	2,487,992	2,496,048
Capital Expenditures	12,266	27,966	15,987	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 66,859,740</u>	<u>\$ 71,340,927</u>	<u>\$ 70,913,761</u>	<u>\$ 75,778,935</u>	<u>\$ 76,010,427</u>	<u>\$ 71,565,838</u>	<u>\$ 71,789,929</u>

**TEXAS WOMAN'S UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,118,785	\$ 3,368,666	\$ 3,543,378	\$	\$	\$ 3,720,547	\$ 3,906,575
Group Insurance	5,879,711	6,495,223	6,971,055			7,860,122	8,423,383
Social Security	3,780,045	3,958,867	3,958,867			4,117,222	4,281,911
Subtotal, Employee Benefits	\$ 12,778,541	\$ 13,822,756	\$ 14,473,300	\$	\$	\$ 15,697,891	\$ 16,611,869
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 12,778,541	\$ 13,822,756	\$ 14,473,300	\$	\$	\$ 15,697,891	\$ 16,611,869
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	42%	44.4%	43.9%	43.9%	43.8%	49%	49%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	20.6%	21%	23.3%	23.6%	23.9%	25%	25%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	72.1%	73.4%	67.6%	66.7%	65.8%	74%	75%
Certification Rate of Teacher Education Graduates	82.1%	89.8%	72.4%	68.3%	64.2%	93%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	49.1%	55.3%	40.4%	39.2%	38%	56%	56%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	64.4%	62.2%	62.7%	62.3%	61.8%	68%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	24.2%	28.5%	27.2%	26.7%	26.1%	34%	34%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	38.1%	26.1%	33.4%	32.6%	31.9%	41%	41%
State Licensure Pass Rate of Nursing Graduates	97.8%	97.46%	98%	97.8%	97.5%	99%	99%

**TEXAS WOMAN'S UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Dollar Value of External or Sponsored Research Funds (in Millions)	1.85	1.61	1.86	1.86	1.86	2.3	2.3
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.47%	7.1%	8.7%	7.9%	7.2%	7%	7%

**TEXAS STATE UNIVERSITY SYSTEM**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 2,225,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000
<b>Total, Method of Financing</b>	<u>\$ 2,225,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>
<b>This bill pattern represents an estimated 21.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	12.4	8.3	8.3	8.3	8.3	8.3	8.3
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> SYSTEM OFFICE OPERATIONS	\$ 2,225,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000	\$ 1,425,000
<b>Grand Total, TEXAS STATE UNIVERSITY SYSTEM</b>	<u>\$ 2,225,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>	<u>\$ 1,425,000</u>

**TEXAS STATE UNIVERSITY SYSTEM**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,164,133	\$ 1,417,800	\$ 1,417,800	\$ 1,417,800	\$ 1,417,800	\$ 1,417,800	\$ 1,417,800
Other Personnel Costs	37,827	0	0	0	0	0	0
Other Operating Expense	23,040	7,200	7,200	7,200	7,200	7,200	7,200
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 2,225,000</b>	<b>\$ 1,425,000</b>	<b>\$ 1,425,000</b>	<b>\$ 1,425,000</b>	<b>\$ 1,425,000</b>	<b>\$ 1,425,000</b>	<b>\$ 1,425,000</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 136,849	\$ 93,036	\$ 93,036	\$	\$	\$ 93,036	\$ 93,036
Group Insurance	135,294	183,524	196,976			123,457	132,309
Social Security	174,275	182,519	182,519			189,819	197,412
Subtotal, Employee Benefits	\$ 446,418	\$ 459,079	\$ 472,531	\$	\$	\$ 406,312	\$ 422,757
<u>Debt Service</u>							
Lease Payments	\$ 556	\$ 2,509	\$ 7,110	\$	\$	\$ 94	\$ 95
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 446,974</b>	<b>\$ 461,588</b>	<b>\$ 479,641</b>	<b>\$</b>	<b>\$</b>	<b>\$ 406,406</b>	<b>\$ 422,852</b>

**LAMAR UNIVERSITY**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 35,273,360	\$ 38,499,153	\$ 38,486,987	\$ 52,399,095	\$ 52,808,265	\$ 43,925,095	\$ 44,134,265

**LAMAR UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
GR Dedicated - Estimated Other Educational and General Income Account No. 770	17,372,941	16,820,300	17,082,758	16,421,751	16,212,063	17,466,451	17,470,117
<b>Total, Method of Financing</b>	<b>\$ 52,646,301</b>	<b>\$ 55,319,453</b>	<b>\$ 55,569,745</b>	<b>\$ 68,820,846</b>	<b>\$ 69,020,328</b>	<b>\$ 61,391,546</b>	<b>\$ 61,604,382</b>
 <b>This bill pattern represents an estimated 30.2% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	895.5	895.5	895.5	918.0	918.0	895.5	895.5
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 32,163,508	\$ 37,771,145	\$ 37,972,141	\$ 43,374,631	\$ 43,374,631	\$ 43,374,631	\$ 43,374,631
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 1,090,205	\$ 1,082,708	\$ 1,082,708	\$ 1,103,961	\$ 1,103,960	\$ 1,103,961	\$ 1,103,960
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,870,206	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 2,798,331	\$ 2,998,913
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 241,579	\$ 227,655	\$ 250,000	\$ 107,615	\$ 107,615	\$ 107,615	\$ 107,615
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 2,656,391	\$ 2,639,282	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,746,369	\$ 2,759,141
<b>A.1.6. Strategy:</b> HOLD HARMLESS	\$ 3,748,923	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 41,770,812</b>	<b>\$ 43,620,790</b>	<b>\$ 43,804,849</b>	<b>\$ 49,086,207</b>	<b>\$ 49,086,206</b>	<b>\$ 50,130,907</b>	<b>\$ 50,344,260</b>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 5,283,926	\$ 5,592,120	\$ 5,648,176	\$ 5,276,895	\$ 5,276,895	\$ 5,276,895	\$ 5,276,895
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 2,438,895	\$ 2,441,883	\$ 2,452,060	\$ 8,721,631	\$ 8,721,114	\$ 2,457,631	\$ 2,457,114
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<b>\$ 7,722,821</b>	<b>\$ 8,034,003</b>	<b>\$ 8,100,236</b>	<b>\$ 13,998,526</b>	<b>\$ 13,998,009</b>	<b>\$ 7,734,526</b>	<b>\$ 7,734,009</b>

**LAMAR UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> ACADEMY IN HUMANITIES LEADERSHIP Texas Academy of Leadership in the Humanities.	\$ 213,888	\$ 213,888	\$ 213,888	\$ 213,888	\$ 213,888	\$ 213,888	\$ 213,888
<b>C.2.1. Strategy:</b> HAZARDOUS SUBSTANCE RESEARCH CENTER Gulf Coast Hazardous Substance Research Center.	\$ 301,430	\$ 301,430	\$ 301,430	\$ 301,430	\$ 301,430	\$ 301,430	\$ 301,430
<b>C.2.2. Strategy:</b> AIR QUALITY INITIATIVE Air Quality Initiative: Texas Hazardous Waste Research Center.	\$ 436,407	\$ 436,407	\$ 436,407	\$ 436,407	\$ 436,407	\$ 436,407	\$ 436,407
<b>C.3.1. Strategy:</b> SPINDLETOP MUSEUM EDUC'AL ACTIVITY Spindletop Museum Educational Activities.	\$ 20,491	\$ 20,491	\$ 20,491	\$ 20,491	\$ 20,491	\$ 20,491	\$ 20,491
<b>C.3.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 119,918	\$ 131,910	\$ 131,910	\$ 131,910	\$ 131,910	\$ 131,910	\$ 131,910
<b>C.3.3. Strategy:</b> COMMUNITY OUTREACH EXPANSION Public Service/Community Outreach Expansion.	\$ 54,706	\$ 54,706	\$ 54,706	\$ 54,706	\$ 54,706	\$ 54,706	\$ 54,706
<b>C.3.4. Strategy:</b> SPINDLETOP TEACHING CENTER Spindletop Center for Excellence in Teaching Technology.	\$ 93,517	\$ 93,517	\$ 93,517	\$ 93,517	\$ 93,517	\$ 93,517	\$ 93,517
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,502,306	\$ 2,002,306	\$ 2,002,306	\$ 2,002,306	\$ 2,002,306	\$ 2,002,306	\$ 2,002,306
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,210,000</u>	<u>\$ 2,410,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 2,742,663</u>	<u>\$ 3,254,655</u>	<u>\$ 3,254,655</u>	<u>\$ 5,464,655</u>	<u>\$ 5,664,655</u>	<u>\$ 3,254,655</u>	<u>\$ 3,254,655</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 410,005	\$ 410,005	\$ 410,005	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 271,458</u>	<u>\$ 271,458</u>	<u>\$ 271,458</u>	<u>\$ 271,458</u>
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 410,005</u>	<u>\$ 410,005</u>	<u>\$ 410,005</u>	<u>\$ 271,458</u>	<u>\$ 271,458</u>	<u>\$ 271,458</u>	<u>\$ 271,458</u>
<b>Grand Total, LAMAR UNIVERSITY</b>	<u>\$ 52,646,301</u>	<u>\$ 55,319,453</u>	<u>\$ 55,569,745</u>	<u>\$ 68,820,846</u>	<u>\$ 69,020,328</u>	<u>\$ 61,391,546</u>	<u>\$ 61,604,382</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 8,978,655	\$ 11,777,832	\$ 12,208,548	\$ 13,537,549	\$ 14,152,431	\$ 9,678,488	\$ 10,222,431
Other Personnel Costs	2,161,612	2,176,519	2,197,968	2,225,583	2,285,583	2,954,810	2,953,914
Faculty Salaries (Higher Education Only)	35,530,799	35,123,728	34,552,271	39,849,592	39,004,067	39,849,592	39,004,067
Professional Fees and Services	225,512	230,085	232,138	352,138	352,138	230,085	232,138
Consumable Supplies	12,352	14,221	14,000	100,000	140,000	0	0

**LAMAR UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Utilities	2,273,969	2,499,662	2,600,500	2,358,580	2,429,590	2,358,798	2,429,590
Travel	1,400	2,942	2,942	42,942	52,942	2,942	2,942
Debt Service	3,265,794	3,287,617	3,552,060	9,519,691	9,748,806	3,255,691	3,484,806
Other Operating Expense	69,244	65,727	65,473	831,931	851,931	311,931	512,513
Grants	0	0	0	0	0	2,746,369	2,759,141
Capital Expenditures	<u>126,964</u>	<u>141,120</u>	<u>143,845</u>	<u>2,840</u>	<u>2,840</u>	<u>2,840</u>	<u>2,840</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 52,646,301</u>	<u>\$ 55,319,453</u>	<u>\$ 55,569,745</u>	<u>\$ 68,820,846</u>	<u>\$ 69,020,328</u>	<u>\$ 61,391,546</u>	<u>\$ 61,604,382</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,831,997	\$ 2,860,971	\$ 2,860,971	\$	\$	\$ 2,918,191	\$ 2,976,554
Group Insurance	6,084,280	6,323,712	6,787,139			8,446,412	9,051,821
Social Security	<u>2,843,512</u>	<u>2,978,030</u>	<u>2,978,030</u>			<u>3,097,151</u>	<u>3,221,038</u>
Subtotal, Employee Benefits	<u>\$ 11,759,789</u>	<u>\$ 12,162,713</u>	<u>\$ 12,626,140</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,461,754</u>	<u>\$ 15,249,413</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 11,759,789</u>	<u>\$ 12,162,713</u>	<u>\$ 12,626,140</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,461,754</u>	<u>\$ 15,249,413</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	34.4%	32.64%	35.5%	36%	36.5%	36%	37%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	10.1%	12.43%	11.5%	12%	12.5%	15%	15%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	53.5%	61.06%	56%	57%	58%	66%	66%
Certification Rate of Teacher Education Graduates	81.4%	79.4%	82.25%	82.5%	82.75%	86%	86%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	40.88%	41.75%	41.5%	42%	42.5%	43%	43%

**LAMAR UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	47.48%	48.97%	48.5%	49%	49.5%	56%	56%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	17.07%	17.45%	18%	18.5%	19%	23%	23%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	41.19%	43.2%	42.5%	43%	43.5%	48%	48%
State Licensure Pass Rate of Engineering Graduates	81.3%	81.3%	82%	82.5%	83%	85%	85%
State Licensure Pass Rate of Nursing Graduates	81.3%	84.1%	82%	82.5%	83%	88%	88%
Dollar Value of External or Sponsored Research Funds (in Millions)	3.9	3.14	4.5	5	5.5	5	5.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	13.4%	12%	13%	12.8%	12.6%	11.8%	11.8%

**LAMAR INSTITUTE OF TECHNOLOGY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,176,566	\$ 8,659,411	\$ 8,661,927	\$ 10,752,779	\$ 10,758,353	\$ 8,368,779	\$ 8,374,353
GR Dedicated - Estimated Other Educational and General Income Account No. 770	<u>2,626,546</u>	<u>2,690,334</u>	<u>2,915,864</u>	<u>2,829,193</u>	<u>2,836,360</u>	<u>2,783,207</u>	<u>2,790,989</u>
<b>Total, Method of Financing</b>	<u>\$ 10,803,112</u>	<u>\$ 11,349,745</u>	<u>\$ 11,577,791</u>	<u>\$ 13,581,972</u>	<u>\$ 13,594,713</u>	<u>\$ 11,151,986</u>	<u>\$ 11,165,342</u>

**This bill pattern represents an estimated 47.1% of this agency's estimated total available funds for the biennium.**



**LAMAR INSTITUTE OF TECHNOLOGY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	189.9	206.0	206.0	220.0	220.0	206.0	206.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 1,271,881	\$ 1,286,428	\$ 1,276,364	\$ 3,137,811	\$ 3,121,761	\$ 3,137,811	\$ 3,121,761
<b>A.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 6,377,050	\$ 6,031,867	\$ 6,268,950	\$ 3,520,801	\$ 3,520,801	\$ 3,520,801	\$ 3,520,801
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 294,364	\$ 377,184	\$ 338,091	\$ 350,000	\$ 375,000	\$ 339,097	\$ 363,386
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 453,601</u>	<u>\$ 409,241</u>	<u>\$ 450,000</u>	<u>\$ 445,000</u>	<u>\$ 445,000</u>	<u>\$ 409,917</u>	<u>\$ 411,243</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 8,396,896</u>	<u>\$ 8,104,720</u>	<u>\$ 8,333,405</u>	<u>\$ 7,453,612</u>	<u>\$ 7,462,562</u>	<u>\$ 7,407,626</u>	<u>\$ 7,417,191</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 1,518,986	\$ 500,000	\$ 500,000	\$ 998,734	\$ 998,734	\$ 998,734	\$ 998,734
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 523,827	\$ 522,411	\$ 521,772	\$ 2,657,012	\$ 2,660,803	\$ 523,012	\$ 526,803
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 2,042,813</u>	<u>\$ 1,397,411</u>	<u>\$ 1,396,772</u>	<u>\$ 4,030,746</u>	<u>\$ 4,034,537</u>	<u>\$ 1,896,746</u>	<u>\$ 1,900,537</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> WORKFORCE LITERACY	\$ 40,569	\$ 40,569	\$ 40,569	\$ 40,569	\$ 40,569	\$ 40,569	\$ 40,569
<b>C.1.2. Strategy:</b> WORKFORCE TRAINING/EDUCATION Workforce Training and Education Expansion.	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 322,834	\$ 1,307,045	\$ 1,307,045	\$ 1,307,045	\$ 1,307,045	\$ 1,307,045	\$ 1,307,045
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 363,403</u>	<u>\$ 1,847,614</u>	<u>\$ 1,847,614</u>	<u>\$ 2,097,614</u>	<u>\$ 2,097,614</u>	<u>\$ 1,847,614</u>	<u>\$ 1,847,614</u>
<b>Grand Total, LAMAR INSTITUTE OF TECHNOLOGY</b>	<u>\$ 10,803,112</u>	<u>\$ 11,349,745</u>	<u>\$ 11,577,791</u>	<u>\$ 13,581,972</u>	<u>\$ 13,594,713</u>	<u>\$ 11,151,986</u>	<u>\$ 11,165,342</u>

**LAMAR INSTITUTE OF TECHNOLOGY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
	2016	2017	2016	2017	2016	2017	
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,477,186	\$ 3,235,504	\$ 3,271,933	\$ 3,254,766	\$ 3,216,302	\$ 3,004,766	\$ 2,966,302
Other Personnel Costs	294,364	377,184	338,091	350,000	375,000	339,097	339,097
Faculty Salaries (Higher Education Only)	4,327,576	4,328,295	4,468,950	4,208,272	4,216,971	4,208,272	4,216,971
Debt Service	523,827	522,411	521,772	2,657,012	2,660,803	523,012	526,803
Other Operating Expense	2,726,558	2,477,110	2,527,045	2,666,922	2,680,637	2,666,922	2,704,926
Grants	453,601	409,241	450,000	445,000	445,000	409,917	411,243
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 10,803,112</b>	<b>\$ 11,349,745</b>	<b>\$ 11,577,791</b>	<b>\$ 13,581,972</b>	<b>\$ 13,594,713</b>	<b>\$ 11,151,986</b>	<b>\$ 11,165,342</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 523,386	\$ 530,744	\$ 530,744	\$	\$	\$ 541,359	\$ 552,186
Group Insurance	894,094	978,375	1,050,008			1,012,662	1,085,190
Social Security	566,268	593,056	593,056			616,779	641,450
Subtotal, Employee Benefits	<b>\$ 1,983,748</b>	<b>\$ 2,102,175</b>	<b>\$ 2,173,808</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,170,800</b>	<b>\$ 2,278,826</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,983,748</b>	<b>\$ 2,102,175</b>	<b>\$ 2,173,808</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,170,800</b>	<b>\$ 2,278,826</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Courses Completed	97.92%	96.83%	97.1%	97.1%	97.1%	98%	98%
Percent of Contact Hours Taught by Full-time Faculty	65.9%	69.1%	69.1%	69.1%	69.1%	71.5%	71.5%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	22.2%	49%	28.1%	28.1%	28.1%	50%	50%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	22.9%	60.6%	27.9%	27.9%	27.9%	61%	61%

**LAMAR INSTITUTE OF TECHNOLOGY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	28.2%	60.3%	31.6%	31.6%	31.6%	61%	61%
<b>A.1.1. Strategy:</b> ACADEMIC EDUCATION							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.19%	13.02%	12.5%	12.5%	12.5%	12.1%	12.1%

**LAMAR STATE COLLEGE - ORANGE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 6,866,878	\$ 6,908,459	\$ 6,908,684	\$ 8,856,721	\$ 8,856,682	\$ 6,692,221	\$ 6,692,182
GR Dedicated - Estimated Other Educational and General Income Account No. 770	<u>2,923,540</u>	<u>3,088,748</u>	<u>2,588,357</u>	<u>2,232,278</u>	<u>2,214,624</u>	<u>2,134,515</u>	<u>2,140,284</u>
<b>Total, Method of Financing</b>	<u>\$ 9,790,418</u>	<u>\$ 9,997,207</u>	<u>\$ 9,497,041</u>	<u>\$ 11,088,999</u>	<u>\$ 11,071,306</u>	<u>\$ 8,826,736</u>	<u>\$ 8,832,466</u>

**This bill pattern represents an estimated 46.8% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	145.0	145.8	147.8	152.4	152.4	145.8	145.8
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**Items of Appropriation:**

**A. Goal:** INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

**A.1.1. Strategy:** ACADEMIC EDUCATION

	\$ 3,514,155	\$ 2,897,082	\$ 3,038,099	\$ 3,046,362	\$ 3,030,473	\$ 3,046,362	\$ 3,030,473
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**A.1.2. Strategy:** VOCATIONAL/TECHNICAL EDUCATION

	\$ 2,442,040	\$ 3,015,331	\$ 2,387,078	\$ 1,847,316	\$ 1,847,316	\$ 1,847,316	\$ 1,847,316
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**LAMAR STATE COLLEGE - ORANGE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 396,339	\$ 375,468	\$ 370,000	\$ 375,000	\$ 375,000	\$ 274,736	\$ 294,402
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 449,318	\$ 414,536	\$ 403,912	\$ 405,000	\$ 405,000	\$ 407,501	\$ 411,258
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	<u>\$ 6,801,852</u>	<u>\$ 6,702,417</u>	<u>\$ 6,199,089</u>	<u>\$ 5,673,678</u>	<u>\$ 5,657,789</u>	<u>\$ 5,575,915</u>	<u>\$ 5,583,449</u>
<b>B. Goal:</b> INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 1,478,107	\$ 910,436	\$ 910,436	\$ 864,253	\$ 864,253	\$ 864,253	\$ 864,253
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 426,711	\$ 425,606	\$ 428,768	\$ 1,515,320	\$ 1,513,516	\$ 427,820	\$ 426,016
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 1,904,818</u>	<u>\$ 1,711,042</u>	<u>\$ 1,714,204</u>	<u>\$ 2,754,573</u>	<u>\$ 2,752,769</u>	<u>\$ 1,667,073</u>	<u>\$ 1,665,269</u>
<b>C. Goal:</b> SPECIAL ITEM SUPPORT							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,083,748	\$ 1,583,748	\$ 1,583,748	\$ 1,583,748	\$ 1,583,748	\$ 1,583,748	\$ 1,583,748
<b>C.2.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,077,000</u>	<u>\$ 1,077,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 1,083,748</u>	<u>\$ 1,583,748</u>	<u>\$ 1,583,748</u>	<u>\$ 2,660,748</u>	<u>\$ 2,660,748</u>	<u>\$ 1,583,748</u>	<u>\$ 1,583,748</u>
<b>Grand Total, LAMAR STATE COLLEGE - ORANGE</b>	<u>\$ 9,790,418</u>	<u>\$ 9,997,207</u>	<u>\$ 9,497,041</u>	<u>\$ 11,088,999</u>	<u>\$ 11,071,306</u>	<u>\$ 8,826,736</u>	<u>\$ 8,832,466</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 3,424,054	\$ 3,737,145	\$ 3,835,239	\$ 3,316,921	\$ 3,661,523	\$ 3,217,952	\$ 3,521,523
Other Personnel Costs	143,646	130,533	118,140	150,896	149,630	110,508	107,630
Faculty Salaries (Higher Education Only)	3,797,458	3,660,733	3,446,971	3,303,809	3,243,481	3,258,140	3,243,481
Professional Fees and Services	5,090	1,764	0	13,569	12,000	1,591	0
Consumable Supplies	169,292	47,694	64,257	63,322	80,666	43,009	60,666
Utilities	317,790	482,090	354,450	439,719	334,641	439,482	334,641
Rent - Building	0	0	0	12,000	12,000	0	0
Rent - Machine and Other	79,868	27,165	27,299	24,543	25,773	24,497	25,773
Debt Service	426,711	425,606	428,768	1,515,320	1,513,516	427,820	426,016
Other Operating Expense	1,426,509	1,484,477	1,221,917	2,248,900	2,038,076	896,236	701,478

**LAMAR STATE COLLEGE - ORANGE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Grants	0	0	0	0	0	407,501	411,258
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 9,790,418</b>	<b>\$ 9,997,207</b>	<b>\$ 9,497,041</b>	<b>\$ 11,088,999</b>	<b>\$ 11,071,306</b>	<b>\$ 8,826,736</b>	<b>\$ 8,832,466</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 436,715	\$ 465,397	\$ 425,000	\$	\$	\$ 420,000	\$ 420,000
Group Insurance	696,391	849,980	912,140			1,078,599	1,155,787
Social Security	520,885	545,526	545,526			567,347	590,040
Subtotal, Employee Benefits	<b>\$ 1,653,991</b>	<b>\$ 1,860,903</b>	<b>\$ 1,882,666</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,065,946</b>	<b>\$ 2,165,827</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,653,991</b>	<b>\$ 1,860,903</b>	<b>\$ 1,882,666</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,065,946</b>	<b>\$ 2,165,827</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Courses Completed	94.63%	95.26%	97%	97%	97%	97%	97%
Number of Students Who Transfer to a University	375	447	400	400	400	450	450
Percent of Contact Hours Taught by Full-time Faculty	65%	64.08%	67%	67%	67%	72%	72%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	57.6%	57.6%	59%	59%	59%	59%	59%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	65%	65%	67%	67%	67%	67%	67%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	67%	63%	69%	69%	69%	69%	69%
<b>A.1.1. Strategy: ACADEMIC EDUCATION</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.68%	14.22%	13%	13%	13%	12.4%	12.4%

**LAMAR STATE COLLEGE - PORT ARTHUR**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,330,711	\$ 10,400,827	\$ 10,400,801	\$ 9,117,825	\$ 9,119,771	\$ 8,282,625	\$ 8,284,571
GR Dedicated - Estimated Other Educational and General Income Account No. 770	<u>3,585,179</u>	<u>1,985,851</u>	<u>1,706,898</u>	<u>1,363,464</u>	<u>1,335,549</u>	<u>1,284,228</u>	<u>1,285,715</u>
<b>Total, Method of Financing</b>	<u>\$ 11,915,890</u>	<u>\$ 12,386,678</u>	<u>\$ 12,107,699</u>	<u>\$ 10,481,289</u>	<u>\$ 10,455,320</u>	<u>\$ 9,566,853</u>	<u>\$ 9,570,286</u>
<b>This bill pattern represents an estimated 41.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	207.1	207.1	207.1	211.1	211.1	207.1	207.1
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,627,074	\$ 4,753,073	\$ 4,977,712	\$ 2,318,173	\$ 2,293,049	\$ 2,318,173	\$ 2,293,049
<b>A.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,690,772	\$ 2,764,044	\$ 2,894,678	\$ 2,523,123	\$ 2,523,123	\$ 2,523,123	\$ 2,523,123
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 312,722	\$ 410,662	\$ 445,482	\$ 450,000	\$ 450,000	\$ 401,222	\$ 429,957
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 374,394</u>	<u>\$ 269,578</u>	<u>\$ 261,730</u>	<u>\$ 262,000</u>	<u>\$ 262,000</u>	<u>\$ 231,542</u>	<u>\$ 232,209</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 8,004,962</u>	<u>\$ 8,197,357</u>	<u>\$ 8,579,602</u>	<u>\$ 5,553,296</u>	<u>\$ 5,528,172</u>	<u>\$ 5,474,060</u>	<u>\$ 5,478,338</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 1,862,840	\$ 1,621,230	\$ 961,423	\$ 1,146,328	\$ 1,146,328	\$ 1,146,328	\$ 1,146,328
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 859,973	\$ 858,977	\$ 857,559	\$ 1,697,551	\$ 1,696,705	\$ 862,351	\$ 861,505
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 2,722,813</u>	<u>\$ 2,480,207</u>	<u>\$ 1,818,982</u>	<u>\$ 3,218,879</u>	<u>\$ 3,218,033</u>	<u>\$ 2,383,679</u>	<u>\$ 2,382,833</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 210,000	\$ 231,000	\$ 231,000	\$ 231,000	\$ 231,000	\$ 231,000	\$ 231,000

**LAMAR STATE COLLEGE - PORT ARTHUR**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 978,115	\$ 1,478,114	\$ 1,478,115	\$ 1,478,114	\$ 1,478,115	\$ 1,478,114	\$ 1,478,115
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	\$ 1,188,115	\$ 1,709,114	\$ 1,709,115	\$ 1,709,114	\$ 1,709,115	\$ 1,709,114	\$ 1,709,115
<b>Grand Total, LAMAR STATE COLLEGE - PORT ARTHUR</b>	<u>\$ 11,915,890</u>	<u>\$ 12,386,678</u>	<u>\$ 12,107,699</u>	<u>\$ 10,481,289</u>	<u>\$ 10,455,320</u>	<u>\$ 9,566,853</u>	<u>\$ 9,570,286</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,154,786	\$ 5,642,675	\$ 5,984,883	\$ 3,767,611	\$ 4,290,211	\$ 3,761,451	\$ 4,290,211
Faculty Salaries (Higher Education Only)	4,099,247	4,368,788	4,495,651	3,339,813	3,333,814	3,339,813	3,333,813
Utilities	424,447	466,687	53,661	329,982	63,981	329,982	63,981
Debt Service	859,973	858,977	857,559	1,697,551	1,696,705	862,351	861,505
Other Operating Expense	1,003,043	779,973	454,215	1,084,332	808,609	1,041,714	788,567
Client Services	374,394	269,578	261,730	262,000	262,000	0	0
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>231,542</u>	<u>232,209</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 11,915,890</u>	<u>\$ 12,386,678</u>	<u>\$ 12,107,699</u>	<u>\$ 10,481,289</u>	<u>\$ 10,455,320</u>	<u>\$ 9,566,853</u>	<u>\$ 9,570,286</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 605,327	\$ 633,559	\$ 657,108	\$	\$	\$ 657,108	\$ 657,108
Group Insurance	923,859	1,202,858	1,290,903			1,434,854	1,537,611
Social Security	<u>708,501</u>	<u>742,018</u>	<u>742,018</u>			<u>771,698</u>	<u>802,566</u>
Subtotal, Employee Benefits	<u>\$ 2,237,687</u>	<u>\$ 2,578,435</u>	<u>\$ 2,690,029</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,863,660</u>	<u>\$ 2,997,285</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 2,237,687</u>	<u>\$ 2,578,435</u>	<u>\$ 2,690,029</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,863,660</u>	<u>\$ 2,997,285</u>

**LAMAR STATE COLLEGE - PORT ARTHUR**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Courses Completed	94.87%	94.91%	95%	95%	95%	95%	95%
Number of Students Who Transfer to a University	410	433	400	400	400	450	450
Percent of Contact Hours Taught by Full-time Faculty	71.73%	69.05%	72%	72%	72%	76%	76%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	12.8%	31.4%	32%	32%	32%	44%	44%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	32.2%	34.7%	35%	35%	35%	50%	50%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	41.3%	42.5%	43%	43%	43%	54%	54%
<b>A.1.1. Strategy: ACADEMIC EDUCATION</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.8%	11.98%	11.8%	11.8%	11.8%	11.8%	11.8%

**SAM HOUSTON STATE UNIVERSITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 39,766,153	\$ 43,504,925	\$ 43,564,016	\$ 55,379,191	\$ 56,631,598	\$ 49,249,191	\$ 49,501,598
<b>General Revenue Fund - Dedicated</b>							
Law Enforcement Officer Standards and Education Account No. 116	0	90,000	90,000	0	0	0	0
Law Enforcement Management Institute Account No. 581, estimated	3,457,424	3,848,574	4,656,000	3,959,500	3,959,500	3,959,500	3,959,500
Estimated Board Authorized Tuition Increases Account No. 704	1,900,000	2,296,683	2,246,294	2,246,294	2,246,294	2,246,294	2,246,294



**SAM HOUSTON STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Estimated Other Educational and General Income Account No. 770	23,046,977	23,704,206	25,963,650	21,938,888	21,954,853	23,291,551	23,375,650
Correctional Management Institute of Texas Account No. 5083, estimated	2,555,021	2,200,998	2,500,000	2,459,334	2,459,334	2,459,334	2,459,334
Subtotal, General Revenue Fund - Dedicated	<u>\$ 30,959,422</u>	<u>\$ 32,140,461</u>	<u>\$ 35,455,944</u>	<u>\$ 30,604,016</u>	<u>\$ 30,619,981</u>	<u>\$ 31,956,679</u>	<u>\$ 32,040,778</u>
<b>Total, Method of Financing</b>	<u>\$ 70,725,575</u>	<u>\$ 75,645,386</u>	<u>\$ 79,019,960</u>	<u>\$ 85,983,207</u>	<u>\$ 87,251,579</u>	<u>\$ 81,205,870</u>	<u>\$ 81,542,376</u>
 <b>This bill pattern represents an estimated 25% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>							
	938.0	1,154.0	1,154.0	1,231.6	1,231.6	1,154.0	1,154.0
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 46,734,729	\$ 50,965,814	\$ 53,266,067	\$ 49,420,235	\$ 49,420,235	\$ 49,420,235	\$ 49,420,235
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 0	\$ 0	\$ 0	\$ 2,035,207	\$ 2,035,206	\$ 2,035,207	\$ 2,035,206
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 2,608,583	\$ 2,552,455	\$ 2,765,098	\$ 2,931,004	\$ 3,106,864	\$ 4,292,857	\$ 4,600,502
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 198,300	\$ 218,488	\$ 218,488	\$ 218,488	\$ 218,488	\$ 218,488	\$ 218,488
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 3,776,468	\$ 3,801,624	\$ 3,836,697	\$ 3,913,431	\$ 3,991,700	\$ 3,904,241	\$ 3,918,859
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 86,885</u>	<u>\$ 86,885</u>	<u>\$ 86,885</u>	<u>\$ 86,885</u>	<u>\$ 86,885</u>	<u>\$ 86,885</u>	<u>\$ 86,885</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 53,404,965</u>	<u>\$ 57,625,266</u>	<u>\$ 60,173,235</u>	<u>\$ 58,605,250</u>	<u>\$ 58,859,378</u>	<u>\$ 59,957,913</u>	<u>\$ 60,280,175</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 4,946,467	\$ 4,628,335	\$ 4,301,373	\$ 8,004,605	\$ 8,004,605	\$ 8,004,605	\$ 8,004,605
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 2,665,589</u>	<u>\$ 2,672,584</u>	<u>\$ 2,665,589</u>	<u>\$ 7,751,741</u>	<u>\$ 7,750,249</u>	<u>\$ 2,531,741</u>	<u>\$ 2,530,249</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 7,612,056</u>	<u>\$ 7,300,919</u>	<u>\$ 6,966,962</u>	<u>\$ 15,756,346</u>	<u>\$ 15,754,854</u>	<u>\$ 10,536,346</u>	<u>\$ 10,534,854</u>

**SAM HOUSTON STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> ACADEMIC ENRICHMENT CENTER Academic Enrichment Center/Advisement Center.	\$ 128,224	\$ 111,669	\$ 137,873	\$ 93,515	\$ 93,802	\$ 93,515	\$ 93,802
<b>C.2.1. Strategy:</b> SAM HOUSTON MUSEUM	\$ 542,582	\$ 559,038	\$ 565,477	\$ 274,587	\$ 274,587	\$ 274,587	\$ 274,587
<b>C.2.2. Strategy:</b> BUSINESS & ECONOMIC DEVELOPMENT CTR Center for Business and Economic Development.	\$ 184,776	\$ 238,962	\$ 238,962	\$ 238,962	\$ 238,962	\$ 238,962	\$ 238,962
<b>C.2.3. Strategy:</b> LAW ENFORCEMENT MGT INSTITUTE Bill Blackwood Law Enforcement Management Institute of Texas. Est.	\$ 3,457,424	\$ 3,938,574	\$ 4,746,000	\$ 3,959,500	\$ 3,959,500	\$ 4,049,500	\$ 4,049,500
<b>C.2.4. Strategy:</b> CORRECTIONAL MANAGEMENT INSTITUTE Criminal Justice Correctional Management Institute of Texas.	\$ 2,555,021	\$ 2,200,998	\$ 2,500,000	\$ 2,459,334	\$ 2,459,334	\$ 2,459,334	\$ 2,459,334
<b>C.2.5. Strategy:</b> CRIME VICTIMS' INSTITUTE	\$ 226,858	\$ 224,414	\$ 239,862	\$ 224,414	\$ 239,862	\$ 224,414	\$ 239,862
<b>C.2.6. Strategy:</b> FORENSIC SCIENCE COMMISSION	\$ 247,195	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,966,399	\$ 2,466,398	\$ 2,466,399	\$ 2,466,398	\$ 2,466,399	\$ 2,466,398	\$ 2,466,399
<b>C.3.2. Strategy:</b> ENVIRONMENTAL STUDIES INSTITUTE Institute of Environmental Studies.	\$ 218,788	\$ 201,395	\$ 207,437	\$ 109,250	\$ 109,250	\$ 109,250	\$ 109,250
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 2,000,000	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 9,527,267</u>	<u>\$ 10,441,448</u>	<u>\$ 11,602,010</u>	<u>\$ 11,325,960</u>	<u>\$ 12,341,696</u>	<u>\$ 10,415,960</u>	<u>\$ 10,431,696</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 181,287	\$ 277,753	\$ 277,753	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 295,651	\$ 295,651	\$ 295,651	\$ 295,651
<b>Total, Goal D: RESEARCH FUNDS</b>	<u>\$ 181,287</u>	<u>\$ 277,753</u>	<u>\$ 277,753</u>	<u>\$ 295,651</u>	<u>\$ 295,651</u>	<u>\$ 295,651</u>	<u>\$ 295,651</u>
<b>Grand Total, SAM HOUSTON STATE UNIVERSITY</b>	<u>\$ 70,725,575</u>	<u>\$ 75,645,386</u>	<u>\$ 79,019,960</u>	<u>\$ 85,983,207</u>	<u>\$ 87,251,579</u>	<u>\$ 81,205,870</u>	<u>\$ 81,542,376</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 18,983,173	\$ 21,857,744	\$ 22,157,240	\$ 24,500,099	\$ 24,703,777	\$ 24,289,311	\$ 24,187,201
Other Personnel Costs	3,899,583	4,023,422	4,377,679	4,524,362	4,817,968	5,921,727	5,980,667
Faculty Salaries (Higher Education Only)	34,906,248	36,660,136	37,485,618	37,676,200	36,964,906	37,668,218	36,992,704

**SAM HOUSTON STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Professional Salaries - Faculty Equivalent (Higher Education Only)	18,600	20,000	0	19,393	0	19,393	0
Professional Fees and Services	78,842	411,232	347,609	293,220	291,885	423,971	312,878
Fuels and Lubricants	56,081	130,703	139,353	111,275	128,800	128,922	128,880
Consumable Supplies	155,068	344,873	315,630	220,876	222,111	344,028	278,554
Utilities	872,439	403,215	326,124	465,007	311,082	446,674	262,856
Travel	81,212	171,201	109,911	125,121	93,481	174,645	102,503
Rent - Building	198,661	129,498	62,038	55,048	58,514	131,674	56,345
Rent - Machine and Other	98,743	80,982	70,660	57,239	63,797	80,316	64,444
Debt Service	2,665,589	2,672,584	2,665,589	7,751,741	7,750,249	2,531,741	2,530,249
Other Operating Expense	8,588,890	8,450,122	10,660,509	9,982,691	11,565,169	4,854,874	6,445,896
Client Services	5,442	0	0	0	0	0	0
Grants	0	0	0	0	0	3,904,241	3,918,859
Capital Expenditures	117,004	289,674	302,000	200,935	279,840	286,135	280,340
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 70,725,575</b>	<b>\$ 75,645,386</b>	<b>\$ 79,019,960</b>	<b>\$ 85,983,207</b>	<b>\$ 87,251,579</b>	<b>\$ 81,205,870</b>	<b>\$ 81,542,376</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,402,938	\$ 3,402,938	\$ 3,402,938	\$	\$	\$ 3,402,938	\$ 3,402,938
Group Insurance	6,697,567	6,023,760	6,465,010			7,763,737	8,320,087
Social Security	4,278,404	4,480,802	4,480,802			4,660,034	4,846,435
Subtotal, Employee Benefits	<b>\$ 14,378,909</b>	<b>\$ 13,907,500</b>	<b>\$ 14,348,750</b>	<b>\$</b>	<b>\$</b>	<b>\$ 15,826,709</b>	<b>\$ 16,569,460</b>
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 0	\$ 0	\$	\$	\$ 44	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 14,378,909</b>	<b>\$ 13,907,500</b>	<b>\$ 14,348,750</b>	<b>\$</b>	<b>\$</b>	<b>\$ 15,826,753</b>	<b>\$ 16,569,460</b>

**SAM HOUSTON STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	51.08%	53.3%	48%	51%	51%	54%	55%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26.2%	26.2%	29%	26.2%	26.2%	30%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	77.4%	77.9%	74.77%	77%	77%	79%	79%
Certification Rate of Teacher Education Graduates	85.9%	89.1%	92%	92%	92%	92%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	51.6%	53.9%	49.39%	51%	51%	55%	55%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	64.62%	63%	66%	64.6%	64.6%	67%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	33.6%	38%	32%	33.7%	33.8%	39%	40%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	43.2%	56.5%	46.49%	43.2%	43.2%	57%	58%
Dollar Value of External or Sponsored Research Funds (in Millions)	6.4	6	6.78	7.45	7.45	7.5	7.5
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.89%	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%

**TEXAS STATE UNIVERSITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 82,503,256	\$ 89,335,550	\$ 91,430,168	\$ 112,050,641	\$ 112,599,773	\$ 94,047,254	\$ 94,596,386

**TEXAS STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	3,602,086	3,587,696	3,587,696	3,587,696	3,587,696	3,587,696	3,587,696
Estimated Other Educational and General Income Account No. 770	39,316,377	44,946,450	44,753,475	42,756,686	42,786,754	44,649,246	44,658,333
Subtotal, General Revenue Fund - Dedicated	<u>\$ 42,918,463</u>	<u>\$ 48,534,146</u>	<u>\$ 48,341,171</u>	<u>\$ 46,344,382</u>	<u>\$ 46,374,450</u>	<u>\$ 48,236,942</u>	<u>\$ 48,246,029</u>
<b>Total, Method of Financing</b>	<u>\$ 125,421,719</u>	<u>\$ 137,869,696</u>	<u>\$ 139,771,339</u>	<u>\$ 158,395,023</u>	<u>\$ 158,974,223</u>	<u>\$ 142,284,196</u>	<u>\$ 142,842,415</u>
 <b>This bill pattern represents an estimated 23.5% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>							
	1,724.0	1,696.0	1,754.0	1,753.0	1,753.0	1,696.0	1,696.0
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 86,320,273	\$ 99,667,111	\$ 97,913,647	\$ 92,014,082	\$ 92,014,081	\$ 92,014,082	\$ 92,014,081
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 2,808,809	\$ 2,704,522	\$ 2,704,522	\$ 2,587,766	\$ 2,587,767	\$ 2,587,766	\$ 2,587,767
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 4,292,429	\$ 5,100,676	\$ 5,538,746	\$ 6,010,383	\$ 6,594,164	\$ 7,724,782	\$ 8,278,365
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 311,128	\$ 261,839	\$ 505,666	\$ 505,666	\$ 505,666	\$ 505,666	\$ 505,666
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 6,139,186	\$ 6,449,319	\$ 6,450,000	\$ 6,450,000	\$ 6,450,000	\$ 6,628,161	\$ 6,637,378
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	<u>\$ 981,616</u>	<u>\$ 969,991</u>	<u>\$ 1,182,000</u>	<u>\$ 1,182,000</u>	<u>\$ 1,182,000</u>	<u>\$ 1,182,000</u>	<u>\$ 1,182,000</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 100,853,441</u>	<u>\$ 115,153,458</u>	<u>\$ 114,294,581</u>	<u>\$ 108,749,897</u>	<u>\$ 109,333,678</u>	<u>\$ 110,642,457</u>	<u>\$ 111,205,257</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 7,666,186	\$ 7,698,952	\$ 8,475,557	\$ 17,315,659	\$ 17,315,659	\$ 17,315,659	\$ 17,315,659
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 10,897,710</u>	<u>\$ 8,310,614</u>	<u>\$ 10,039,506</u>	<u>\$ 25,533,135</u>	<u>\$ 25,528,554</u>	<u>\$ 10,343,291</u>	<u>\$ 10,338,710</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 18,563,896</u>	<u>\$ 16,009,566</u>	<u>\$ 18,515,063</u>	<u>\$ 42,848,794</u>	<u>\$ 42,844,213</u>	<u>\$ 27,658,950</u>	<u>\$ 27,654,369</u>

**TEXAS STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> GEOGRAPHY EDUCATION Improvement of Geography Education.	\$ 31,882	\$ 25,480	\$ 31,172	\$ 31,172	\$ 31,172	\$ 31,172	\$ 31,172
<b>C.1.2. Strategy:</b> ROUND ROCK HIGHER EDUCATION CENTER	\$ 812,908	\$ 1,000,041	\$ 1,007,311	\$ 249,375	\$ 249,375	\$ 249,375	\$ 249,375
<b>C.1.3. Strategy:</b> SCHOOL SAFETY CENTER	\$ 1,052,733	\$ 1,144,139	\$ 1,356,459	\$ 1,356,459	\$ 1,356,459	\$ 1,356,459	\$ 1,356,459
<b>C.2.1. Strategy:</b> EDWARDS AQUIFER RESEARCH CENTER Edwards Aquifer Research and Data Center.	\$ 297,559	\$ 322,827	\$ 333,445	\$ 154,090	\$ 154,090	\$ 154,090	\$ 154,090
<b>C.2.2. Strategy:</b> SEMICONDUCTOR INITIATIVE Semiconductor Manufacturing and Research Initiative.	\$ 0	\$ 47,237	\$ 62,344	\$ 62,344	\$ 62,344	\$ 62,344	\$ 62,344
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 184,585	\$ 203,452	\$ 207,468	\$ 207,468	\$ 207,468	\$ 207,468	\$ 207,468
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,921,881	\$ 1,921,881	\$ 1,921,881	\$ 1,921,881	\$ 1,921,881	\$ 1,921,881	\$ 1,921,881
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,813,543	\$ 2,813,543	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	<u>\$ 4,301,548</u>	<u>\$ 4,665,057</u>	<u>\$ 4,920,080</u>	<u>\$ 6,796,332</u>	<u>\$ 6,796,332</u>	<u>\$ 3,982,789</u>	<u>\$ 3,982,789</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 1,702,834	\$ 2,041,615	\$ 2,041,615	\$ 0	\$ 0	\$ 0	\$ 0
<b>Grand Total, TEXAS STATE UNIVERSITY</b>	<u>\$ 125,421,719</u>	<u>\$ 137,869,696</u>	<u>\$ 139,771,339</u>	<u>\$ 158,395,023</u>	<u>\$ 158,974,223</u>	<u>\$ 142,284,196</u>	<u>\$ 142,842,415</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 19,609,888	\$ 21,626,116	\$ 22,111,272	\$ 30,150,931	\$ 30,184,545	\$ 28,950,744	\$ 28,857,206
Faculty Salaries (Higher Education Only)	82,824,668	94,737,480	93,061,242	87,974,776	87,974,777	87,650,188	87,608,388
Travel	0	20,624	45,000	25,000	25,000	0	25,000
Debt Service	10,897,710	8,310,614	10,039,506	25,533,135	25,528,554	10,343,291	10,338,710
Other Operating Expense	11,646,695	12,510,775	14,476,975	14,272,837	14,823,003	8,711,812	9,338,389
Grants	0	0	0	0	0	6,628,161	6,637,378
Capital Expenditures	442,758	664,087	37,344	438,344	438,344	0	37,344
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 125,421,719</u>	<u>\$ 137,869,696</u>	<u>\$ 139,771,339</u>	<u>\$ 158,395,023</u>	<u>\$ 158,974,223</u>	<u>\$ 142,284,196</u>	<u>\$ 142,842,415</u>

**TEXAS STATE UNIVERSITY**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 5,599,509	\$ 5,994,324	\$ 6,382,285	\$	\$	\$ 6,606,627	\$ 6,838,682
Group Insurance	10,968,318	12,309,952	13,211,880			14,408,632	15,441,137
Social Security	<u>6,831,342</u>	<u>7,154,511</u>	<u>7,154,511</u>			<u>7,440,692</u>	<u>7,738,319</u>
Subtotal, Employee Benefits	<u>\$ 23,399,169</u>	<u>\$ 25,458,787</u>	<u>\$ 26,748,676</u>	<u>\$</u>	<u>\$</u>	<u>\$ 28,455,951</u>	<u>\$ 30,018,138</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 23,399,169</u>	<u>\$ 25,458,787</u>	<u>\$ 26,748,676</u>	<u>\$</u>	<u>\$</u>	<u>\$ 28,455,951</u>	<u>\$ 30,018,138</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	57.3%	55.1%	60.4%	60.4%	60.4%	60.4%	60.4%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	25.9%	27%	25.9%	25.3%	25.4%	30.6%	30.6%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	77.1%	76%	77.1%	77.1%	77.1%	80%	80%
Certification Rate of Teacher Education Graduates	90%	89.4%	89%	85%	85%	92%	92%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	43%	49.16%	43%	43%	43%	43%	43%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	61.8%	62.2%	61.5%	61.1%	60.7%	66%	66%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two years	26.3%	29.7%	29.1%	29.1%	28.9%	32%	32%
Percent of Lower Division Courses Taught by Tenured or Tenure - Track Faculty	30%	23.8%	30%	30%	30%	32%	32%
State Licensure Pass Rate of Engineering Graduates	NA	NA	NA	NA	NA	70%	70%
State Licensure Pass Rate of Nursing Graduates	97.6%	100%	95%	95%	95%	100%	1,001%

**TEXAS STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Dollar Value of External or Sponsored Research Funds (in Millions)	19.5	18.84	21.1	21.9	22.7	22.8	22.8
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.1%	6.93%	8%	8%	8%	6.8%	6.8%

**SUL ROSS STATE UNIVERSITY**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 13,884,663	\$ 14,031,046	\$ 13,833,594	\$ 14,152,502	\$ 14,193,385	\$ 12,469,628	\$ 12,497,064
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	95,686	93,569	95,000	95,000	95,000	95,000	95,000
Estimated Other Educational and General Income Account No. 770	2,203,586	2,016,997	2,244,121	2,249,169	2,223,179	2,143,854	2,147,996
Subtotal, General Revenue Fund - Dedicated	<u>\$ 2,299,272</u>	<u>\$ 2,110,566</u>	<u>\$ 2,339,121</u>	<u>\$ 2,344,169</u>	<u>\$ 2,318,179</u>	<u>\$ 2,238,854</u>	<u>\$ 2,242,996</u>
<b>Total, Method of Financing</b>	<u>\$ 16,183,935</u>	<u>\$ 16,141,612</u>	<u>\$ 16,172,715</u>	<u>\$ 16,496,671</u>	<u>\$ 16,511,564</u>	<u>\$ 14,708,482</u>	<u>\$ 14,740,060</u>

**This bill pattern represents an estimated 24.5% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	422.3	416.0	435.0	293.4	293.4	416.0	416.0
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**SUL ROSS STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 5,542,061	\$ 5,789,976	\$ 6,022,548	\$ 4,787,064	\$ 4,787,065	\$ 4,787,064	\$ 4,787,065
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 207,670	\$ 167,388	\$ 167,388	\$ 163,309	\$ 163,309	\$ 163,309	\$ 163,309
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 296,973	\$ 502,160	\$ 538,969	\$ 538,969	\$ 538,969	\$ 411,876	\$ 441,392
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 27,597	\$ 27,597	\$ 27,597	\$ 27,597	\$ 27,597	\$ 27,597	\$ 27,597
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 350,345	\$ 315,317	\$ 306,614	\$ 306,614	\$ 306,614	\$ 328,392	\$ 329,008
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	\$ 130,360	\$ 130,360	\$ 130,360	\$ 130,360	\$ 130,360	\$ 130,360	\$ 130,360
<b>A.1.7. Strategy:</b> HOLD HARMLESS	\$ 776,171	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 7,331,177</u>	<u>\$ 6,932,798</u>	<u>\$ 7,193,476</u>	<u>\$ 5,953,913</u>	<u>\$ 5,953,914</u>	<u>\$ 5,848,598</u>	<u>\$ 5,878,731</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,429,731	\$ 1,528,194	\$ 1,528,194	\$ 1,412,327	\$ 1,412,327	\$ 1,412,327	\$ 1,412,327
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 2,667,716	\$ 2,671,198	\$ 2,441,623	\$ 3,861,004	\$ 3,862,449	\$ 2,447,080	\$ 2,448,525
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 5,097,447</u>	<u>\$ 4,949,392</u>	<u>\$ 4,719,817</u>	<u>\$ 6,023,331</u>	<u>\$ 6,024,776</u>	<u>\$ 4,609,407</u>	<u>\$ 4,610,852</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> CHIHUAHUAN DESERT RESEARCH	\$ 15,750	\$ 15,750	\$ 15,750	\$ 15,750	\$ 15,750	\$ 15,750	\$ 15,750
<b>C.1.2. Strategy:</b> CENTER FOR BIG BEND STUDIES	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
<b>C.2.1. Strategy:</b> SUL ROSS MUSEUM Sul Ross State University Museum.	\$ 82,500	\$ 82,500	\$ 82,500	\$ 82,500	\$ 82,500	\$ 82,500	\$ 82,500
<b>C.2.2. Strategy:</b> BIG BEND SMALL BUSINESS DEVT CENTER Big Bend Region Minority and Small Business Development Center.	\$ 133,866	\$ 147,253	\$ 147,253	\$ 147,253	\$ 147,253	\$ 147,253	\$ 147,253
<b>C.2.3. Strategy:</b> CRIMINAL JUSTICE ACADEMY	\$ 54,000	\$ 54,000	\$ 54,000	\$ 54,000	\$ 54,000	\$ 54,000	\$ 54,000
<b>C.2.4. Strategy:</b> BIG BEND ARCHIVES Archives of the Big Bend.	\$ 65,250	\$ 65,250	\$ 65,250	\$ 65,250	\$ 65,250	\$ 65,250	\$ 65,250
<b>C.2.5. Strategy:</b> MUSEUM OF THE BIG BEND	\$ 21,750	\$ 21,750	\$ 21,750	\$ 21,750	\$ 21,750	\$ 21,750	\$ 21,750

**SUL ROSS STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 3,110,175	\$ 3,610,176	\$ 3,610,176	\$ 3,610,176	\$ 3,610,176	\$ 3,610,176	\$ 3,610,176
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 268,950	\$ 282,397	\$ 0	\$ 0
<b>Total, Goal C:</b> SPECIAL ITEM SUPPORT	<u>\$ 3,603,291</u>	<u>\$ 4,116,679</u>	<u>\$ 4,116,679</u>	<u>\$ 4,385,629</u>	<u>\$ 4,399,076</u>	<u>\$ 4,116,679</u>	<u>\$ 4,116,679</u>
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> RESEARCH DEVELOPMENT FUND	\$ 152,020	\$ 142,743	\$ 142,743	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 0	\$ 0	\$ 0	\$ 133,798	\$ 133,798	\$ 133,798	\$ 133,798
<b>Total, Goal D:</b> RESEARCH FUNDS	<u>\$ 152,020</u>	<u>\$ 142,743</u>	<u>\$ 142,743</u>	<u>\$ 133,798</u>	<u>\$ 133,798</u>	<u>\$ 133,798</u>	<u>\$ 133,798</u>
<b>Grand Total, SUL ROSS STATE UNIVERSITY</b>	<u>\$ 16,183,935</u>	<u>\$ 16,141,612</u>	<u>\$ 16,172,715</u>	<u>\$ 16,496,671</u>	<u>\$ 16,511,564</u>	<u>\$ 14,708,482</u>	<u>\$ 14,740,060</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 4,239,054	\$ 4,718,529	\$ 4,718,530	\$ 4,326,070	\$ 4,261,700	\$ 4,151,070	\$ 4,077,950
Other Personnel Costs	965,109	1,109,973	1,110,574	1,144,398	1,111,326	956,055	919,921
Faculty Salaries (Higher Education Only)	5,465,489	5,582,098	5,582,098	5,072,858	4,975,090	5,072,858	4,975,090
Professional Salaries - Faculty Equivalent (Higher Education Only)	315,116	220,604	220,604	220,604	220,604	220,604	220,604
Professional Fees and Services	136,895	99,426	99,426	57,805	55,630	57,805	55,630
Fuels and Lubricants	72,703	42,190	42,190	36,642	35,859	36,642	35,859
Consumable Supplies	173,709	96,258	96,258	94,966	93,889	84,966	83,889
Utilities	786,341	696,305	696,305	670,938	669,698	670,938	669,698
Travel	123,660	38,303	126,537	41,375	111,127	32,575	102,327
Rent - Building	115	1,240	1,240	1,025	986	1,025	986
Rent - Machine and Other	72,830	40,116	40,115	34,702	33,783	34,702	33,783
Debt Service	2,667,716	2,671,198	2,441,623	3,861,004	3,862,449	2,447,080	2,448,525
Other Operating Expense	755,577	507,055	687,601	624,670	769,809	610,770	783,790
Client Services	409,621	318,317	309,614	309,614	309,614	3,000	3,000
Grants	0	0	0	0	0	328,392	329,008
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 16,183,935</u>	<u>\$ 16,141,612</u>	<u>\$ 16,172,715</u>	<u>\$ 16,496,671</u>	<u>\$ 16,511,564</u>	<u>\$ 14,708,482</u>	<u>\$ 14,740,060</u>

**SUL ROSS STATE UNIVERSITY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 738,473	\$ 696,612	\$ 696,612	\$	\$	\$ 696,612	\$ 696,612
Group Insurance	1,881,390	2,187,090	2,347,316			2,524,298	2,705,176
Social Security	906,916	949,820	949,820			987,813	1,027,325
Subtotal, Employee Benefits	\$ 3,526,779	\$ 3,833,522	\$ 3,993,748	\$	\$	\$ 4,208,723	\$ 4,429,113
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 3,526,779	\$ 3,833,522	\$ 3,993,748	\$	\$	\$ 4,208,723	\$ 4,429,113
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	29.8%	25.7%	33%	33%	34%	33%	34%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	10.8%	9.9%	12%	12%	13%	16%	16%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	49.1%	49.2%	51%	51%	52%	52%	54%
Certification Rate of Teacher Education Graduates	68.4%	50%	90%	90%	90%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	41%	38.4%	60%	60%	60%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	66.7%	52.9%	70%	70%	70%	70%	70%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	45.7%	35.5%	47%	47%	47%	47%	47%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	44.4%	62.3%	60%	60%	60%	66%	66%

**SUL ROSS STATE UNIVERSITY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Dollar Value of External or Sponsored Research Funds (in Millions)	1.5	1.05	1.5	1.5	1.5	1.8	1.8
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	13%	12%	14%	14%	14%	11.8%	11.8%

**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,661,585	\$ 4,003,603	\$ 4,006,996	\$ 6,168,308	\$ 6,278,729	\$ 4,887,957	\$ 4,890,918
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	29,259	32,305	40,000	40,000	40,000	40,000	40,000
Estimated Other Educational and General Income Account No. 770	850,844	844,664	829,925	871,136	868,664	884,499	885,316
Subtotal, General Revenue Fund - Dedicated	<u>\$ 880,103</u>	<u>\$ 876,969</u>	<u>\$ 869,925</u>	<u>\$ 911,136</u>	<u>\$ 908,664</u>	<u>\$ 924,499</u>	<u>\$ 925,316</u>
<b>Total, Method of Financing</b>	<u>\$ 4,541,688</u>	<u>\$ 4,880,572</u>	<u>\$ 4,876,921</u>	<u>\$ 7,079,444</u>	<u>\$ 7,187,393</u>	<u>\$ 5,812,456</u>	<u>\$ 5,816,234</u>

**This bill pattern represents an estimated 54.9% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	75.7	75.3	76.2	73.0	73.0	75.3	75.3
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**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 777,809	\$ 1,031,183	\$ 1,032,541	\$ 1,740,762	\$ 1,740,762	\$ 1,740,762	\$ 1,740,762
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	\$ 146,254	\$ 138,579	\$ 138,579	\$ 114,555	\$ 114,554	\$ 114,555	\$ 114,554
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 65,043	\$ 52,496	\$ 52,496	\$ 52,496	\$ 52,496	\$ 50,932	\$ 54,584
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 5,845	\$ 4,210	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 134,591	\$ 136,219	\$ 127,920	\$ 127,920	\$ 127,920	\$ 142,847	\$ 142,974
<b>A.1.6. Strategy:</b> HOLD HARMLESS	\$ 166,624	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 1,296,166	\$ 1,362,687	\$ 1,359,036	\$ 2,043,233	\$ 2,043,232	\$ 2,056,596	\$ 2,060,374
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 826,227	\$ 184,629	\$ 184,629	\$ 184,596	\$ 184,596	\$ 184,596	\$ 184,596
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> LEASE OF FACILITIES	\$ 228,016	\$ 228,016	\$ 228,016	\$ 228,016	\$ 228,016	\$ 228,016	\$ 228,016
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 1,054,243	\$ 1,162,645	\$ 1,162,645	\$ 1,162,612	\$ 1,162,612	\$ 1,162,612	\$ 1,162,612
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 167,838	\$ 184,622	\$ 184,622	\$ 184,622	\$ 184,622	\$ 184,622	\$ 184,622
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,023,441	\$ 2,170,618	\$ 2,170,618	\$ 2,408,626	\$ 2,408,626	\$ 2,408,626	\$ 2,408,626
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,280,351	\$ 1,388,301	\$ 0	\$ 0
<b>Total, Goal C: SPECIAL ITEM SUPPORT</b>	\$ 2,191,279	\$ 2,355,240	\$ 2,355,240	\$ 3,873,599	\$ 3,981,549	\$ 2,593,248	\$ 2,593,248
<b>Grand Total, SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE</b>	\$ 4,541,688	\$ 4,880,572	\$ 4,876,921	\$ 7,079,444	\$ 7,187,393	\$ 5,812,456	\$ 5,816,234
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 687,730	\$ 537,433	\$ 537,433	\$ 586,854	\$ 590,454	\$ 424,710	\$ 424,710
Other Personnel Costs	916,892	251,699	251,700	439,962	477,279	279,613	279,580

**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Faculty Salaries (Higher Education Only)	1,429,653	1,603,198	1,603,198	2,430,570	2,540,560	2,156,514	2,155,504
Professional Fees and Services	0	2,500	2,500	47,500	2,500	2,774	2,774
Fuels and Lubricants	1,275	2,515	2,515	2,515	2,515	2,791	2,791
Consumable Supplies	7,524	9,859	9,859	9,929	9,929	10,999	10,999
Utilities	11,636	5,760	5,760	5,760	5,760	6,392	6,392
Travel	23,887	59,128	59,128	136,170	136,083	88,344	88,257
Rent - Building	1,276,490	1,359,731	1,359,731	1,917,170	1,928,023	1,762,375	1,761,228
Other Operating Expense	36,277	912,025	916,672	1,274,589	1,285,865	934,537	940,465
Client Services	150,324	136,724	128,425	128,425	158,425	560	560
Grants	0	0	0	0	0	142,847	142,974
Capital Expenditures	0	0	0	100,000	50,000	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 4,541,688</b>	<b>\$ 4,880,572</b>	<b>\$ 4,876,921</b>	<b>\$ 7,079,444</b>	<b>\$ 7,187,393</b>	<b>\$ 5,812,456</b>	<b>\$ 5,816,234</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 201,824	\$ 173,440	\$ 173,440	\$	\$	\$ 173,440	\$ 173,440
Group Insurance	281,831	290,200	311,472			259,426	278,027
Social Security	164,203	171,970	171,970			178,849	186,003
Subtotal, Employee Benefits	\$ 647,858	\$ 635,610	\$ 656,882	\$	\$	\$ 611,715	\$ 637,470
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 647,858</b>	<b>\$ 635,610</b>	<b>\$ 656,882</b>	<b>\$</b>	<b>\$</b>	<b>\$ 611,715</b>	<b>\$ 637,470</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Certification Rate of Teacher Education Graduates	62.6%	100%	62.6%	62.6%	62.6%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	51%	49.7%	51%	51%	51%	53%	53%

**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	54.7%	48.3%	54.7%	54.7%	54.7%	57%	57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	20.5%	24.6%	20.5%	20.5%	20.5%	30%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Transfer Students after One Academic Year (Upper-level Institutions Only)	70.1%	77.5%	70.1%	70.1%	70.1%	80%	80%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8%	9%	10%	10%	10%	8%	8%

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 124,669,044	\$ 139,357,272	\$ 139,411,638	\$ 161,531,846	\$ 161,604,266	\$ 139,958,981	\$ 140,031,401
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	333,650	349,425	399,950	349,425	349,425	349,425	349,425
Estimated Other Educational and General Income Account No. 770	7,522,174	6,984,653	7,363,949	7,404,127	7,330,619	6,984,653	6,984,653
Subtotal, General Revenue Fund - Dedicated	<u>\$ 7,855,824</u>	<u>\$ 7,334,078</u>	<u>\$ 7,763,899</u>	<u>\$ 7,753,552</u>	<u>\$ 7,680,044</u>	<u>\$ 7,334,078</u>	<u>\$ 7,334,078</u>
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	2,753,902	2,572,619	3,395,999	2,787,226	2,787,226	2,787,226	2,787,226

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated	2,881,661	2,744,012	3,636,883	2,985,000	2,985,000	2,985,000	2,985,000
Subtotal, Other Funds	<u>\$ 5,635,563</u>	<u>\$ 5,316,631</u>	<u>\$ 7,032,882</u>	<u>\$ 5,772,226</u>	<u>\$ 5,772,226</u>	<u>\$ 5,772,226</u>	<u>\$ 5,772,226</u>
<b>Total, Method of Financing</b>	<u>\$ 138,160,431</u>	<u>\$ 152,007,981</u>	<u>\$ 154,208,419</u>	<u>\$ 175,057,624</u>	<u>\$ 175,056,536</u>	<u>\$ 153,065,285</u>	<u>\$ 153,137,705</u>
 <b>This bill pattern represents an estimated 6.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	1,665.5	1,799.7	1,821.5	2,028.5	2,028.5	1,799.7	1,799.7
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION	\$ 40,123,318	\$ 41,360,986	\$ 43,004,572	\$ 43,502,364	\$ 43,502,364	\$ 43,502,364	\$ 43,502,364
<b>A.1.2. Strategy:</b> BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 10,408,457	\$ 9,523,004	\$ 9,075,214	\$ 7,592,152	\$ 7,592,152	\$ 7,592,152	\$ 7,592,152
<b>A.1.3. Strategy:</b> ALLIED HEALTH PROFESSIONS TRAINING	\$ 6,236,695	\$ 6,255,384	\$ 6,011,430	\$ 4,358,633	\$ 4,358,633	\$ 4,358,633	\$ 4,358,633
<b>A.1.4. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 6,768,279	\$ 7,971,098	\$ 7,995,254	\$ 8,492,076	\$ 8,492,076	\$ 8,492,076	\$ 8,492,076
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 742,675	\$ 874,096	\$ 1,450,876	\$ 1,450,876	\$ 1,450,876	\$ 1,025,200	\$ 1,098,708
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 106,999	\$ 194,786	\$ 203,179	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 174,364	\$ 367,846	\$ 236,721	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,160,412	\$ 1,157,232	\$ 1,104,754	\$ 1,104,754	\$ 1,104,754	\$ 1,157,232	\$ 1,157,232
<b>A.3.2. Strategy:</b> MEDICAL LOANS	<u>\$ 153,401</u>	<u>\$ 77,912</u>	<u>\$ 124,188</u>	<u>\$ 124,188</u>	<u>\$ 124,188</u>	<u>\$ 77,912</u>	<u>\$ 77,912</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 65,874,600</u>	<u>\$ 67,782,344</u>	<u>\$ 69,206,188</u>	<u>\$ 66,625,043</u>	<u>\$ 66,625,043</u>	<u>\$ 66,205,569</u>	<u>\$ 66,279,077</u>
 <b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 5,860,376	\$ 5,706,801	\$ 5,356,214	\$ 6,579,261	\$ 6,579,261	\$ 6,579,261	\$ 6,579,261



**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 20,281,254	\$ 24,080,331	\$ 23,387,511	\$ 25,279,445	\$ 25,279,445	\$ 25,279,445	\$ 25,279,445
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 12,331,036	\$ 12,328,747	\$ 12,330,403	\$ 21,906,428	\$ 21,905,340	\$ 12,333,563	\$ 12,332,475
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	<u>\$ 32,612,290</u>	<u>\$ 36,409,078</u>	<u>\$ 35,717,914</u>	<u>\$ 47,185,873</u>	<u>\$ 47,184,785</u>	<u>\$ 37,613,008</u>	<u>\$ 37,611,920</u>
<b>D. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>D.1.1. Strategy:</b> PRIMARY CARE RESIDENCY TRAINING Primary Care Residency Training Program.	\$ 1,183,694	\$ 1,183,694	\$ 1,183,694	\$ 1,183,694	\$ 1,183,694	\$ 1,183,694	\$ 1,183,694
<b>D.2.1. Strategy:</b> INSTITUTE FOR NOBEL/NA BIO RESEARCH Institute for Nobel/National-Academy Biomedical Research.	\$ 6,896,567	\$ 6,105,825	\$ 6,266,867	\$ 6,266,867	\$ 6,266,867	\$ 6,266,867	\$ 6,266,867
<b>D.2.2. Strategy:</b> INNOVATIONS IN MED TECHNOLOGY Institute for Innovations in Medical Technology.	\$ 5,972,217	\$ 6,838,795	\$ 6,839,708	\$ 6,839,708	\$ 6,839,708	\$ 6,839,708	\$ 6,839,708
<b>D.2.3. Strategy:</b> METROPLEX COMP MED IMAGING CENTER Metroplex Comprehensive Medical Imaging Center.	\$ 5,103,468	\$ 5,732,457	\$ 5,699,992	\$ 5,699,992	\$ 5,699,992	\$ 5,699,992	\$ 5,699,992
<b>D.2.4. Strategy:</b> CNTR OBESITY, DIABETES & METAB RSCH Center for Obesity, Diabetes and Metabolism Research.	\$ 6,529,405	\$ 6,865,411	\$ 6,839,992	\$ 6,839,992	\$ 6,839,992	\$ 6,839,992	\$ 6,839,992
<b>D.2.5. Strategy:</b> CENTER FOR RESEARCH OF SICKLE CELL Center for Research of Sickle Cell Disease.	\$ 1,105,751	\$ 1,143,087	\$ 1,139,992	\$ 1,139,992	\$ 1,139,992	\$ 1,139,992	\$ 1,139,992
<b>D.2.6. Strategy:</b> TX INST FOR BRAIN INJURY AND REPAIR Texas Institute for Brain Injury and Repair.	\$ 0	\$ 7,488,616	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000
<b>D.3.1. Strategy:</b> REGIONAL BURN CARE CENTER	\$ 90,544	\$ 94,982	\$ 94,992	\$ 94,992	\$ 94,992	\$ 94,992	\$ 94,992
<b>D.4.1. Strategy:</b> SCIENCE TEACHER ACCESS TO RESOURCES Program for Science Teacher Access to Resources (STARS).	\$ 535,803	\$ 570,505	\$ 569,992	\$ 569,992	\$ 569,992	\$ 569,992	\$ 569,992
<b>D.5.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 760,153	\$ 769,755	\$ 759,992	\$ 759,992	\$ 759,992	\$ 759,992	\$ 759,992
<b>D.6.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 12,000,000</u>	<u>\$ 12,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 28,177,602</u>	<u>\$ 36,793,127</u>	<u>\$ 36,895,221</u>	<u>\$ 48,895,221</u>	<u>\$ 48,895,221</u>	<u>\$ 36,895,221</u>	<u>\$ 36,895,221</u>

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS - UT SWMC Tobacco Earnings for UT Southwestern Medical Center.	\$ 2,881,661	\$ 2,744,012	\$ 3,636,883	\$ 2,985,000	\$ 2,985,000	\$ 2,985,000	\$ 2,985,000
<b>E.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 2,753,902</u>	<u>\$ 2,572,619</u>	<u>\$ 3,395,999</u>	<u>\$ 2,787,226</u>	<u>\$ 2,787,226</u>	<u>\$ 2,787,226</u>	<u>\$ 2,787,226</u>
<b>Total, Goal E: TOBACCO FUNDS</b>	<u>\$ 5,635,563</u>	<u>\$ 5,316,631</u>	<u>\$ 7,032,882</u>	<u>\$ 5,772,226</u>	<u>\$ 5,772,226</u>	<u>\$ 5,772,226</u>	<u>\$ 5,772,226</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS     SOUTHWESTERN MEDICAL CENTER</b>	<u>\$ 138,160,431</u>	<u>\$ 152,007,981</u>	<u>\$ 154,208,419</u>	<u>\$ 175,057,624</u>	<u>\$ 175,056,536</u>	<u>\$ 153,065,285</u>	<u>\$ 153,137,705</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 69,118,940	\$ 75,727,543	\$ 77,131,726	\$ 77,931,373	\$ 81,527,282	\$ 75,653,569	\$ 78,913,700
Other Personnel Costs	1,669,150	3,270,122	4,068,223	3,477,076	3,619,043	2,888,315	3,141,604
Faculty Salaries (Higher Education Only)	50,722,018	57,226,586	56,371,307	63,122,324	60,904,800	52,318,790	50,142,837
Professional Fees and Services	13,398	6,957	16,721	13,724	13,724	7,561	13,724
Consumable Supplies	51,164	38,408	64,100	52,609	52,609	41,754	52,610
Utilities	35,528	23,846	44,246	36,314	36,314	25,886	36,315
Rent - Building	327	640	408	335	335	696	335
Debt Service	12,331,036	12,328,747	12,330,403	21,906,428	21,905,340	12,333,563	12,332,475
Other Operating Expense	4,076,830	3,234,932	3,899,969	8,286,552	6,766,200	8,396,937	7,038,071
Grants	0	0	0	0	0	1,235,144	1,235,144
Capital Expenditures	<u>142,040</u>	<u>150,200</u>	<u>281,316</u>	<u>230,889</u>	<u>230,889</u>	<u>163,070</u>	<u>230,890</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 138,160,431</u>	<u>\$ 152,007,981</u>	<u>\$ 154,208,419</u>	<u>\$ 175,057,624</u>	<u>\$ 175,056,536</u>	<u>\$ 153,065,285</u>	<u>\$ 153,137,705</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,842,060	\$ 7,925,260	\$ 9,259,899	\$	\$	\$ 9,722,885	\$ 10,014,575
Group Insurance	12,817,296	13,186,711	14,153,297			17,020,352	18,240,711

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Social Security	7,546,627	7,903,634	7,903,634			8,219,779	8,548,570
Subtotal, Employee Benefits	\$ 28,205,983	\$ 29,015,605	\$ 31,316,830	\$	\$	\$ 34,963,016	\$ 36,803,856
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 28,205,983</b>	<b>\$ 29,015,605</b>	<b>\$ 31,316,830</b>	<b>\$</b>	<b>\$</b>	<b>\$ 34,963,016</b>	<b>\$ 36,803,856</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98.3%	98.2%	97%	97%	97%	98.3%	98.3%
Percent of Medical School Graduates Practicing Primary Care in Texas	14.4%	12.8%	16%	16%	16%	19%	19%
Percent of Medical Residency Completers Practicing in Texas	61.6%	57.8%	60%	60%	60%	61.6%	61.6%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	96.67%	93%	93%	93%	100%	100%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	95.24%	87.72%	90%	90%	90%	95.2%	95.2%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	3.1%	3.12%	3.75%	3.75%	3.75%	3.1%	3.1%
Percent of Medical School Graduates Practicing in Texas	55.8%	54.7%	53%	53%	53%	55.8%	55.8%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Number of Combined MD/PhD Graduates	9	10	10	10	10	10	10
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	10.55%	10.6%	14%	11%	11%	14%	14%
Minority MD Admissions as a Percent of Total MD Admissions	13%	14.5%	18%	15%	15%	20%	20%
Percent of Medical School Graduates Entering a Primary Care Residency	46.15%	49.78%	48%	48%	48%	49.8%	49.8%

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>A.1.4. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	1,612	1,661	1,635	1,635	1,635	1,661	1,661
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	12.9%	13.37%	12%	12%	12%	13.4%	13.4%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	310,146,308	299,922,952	312,226,835	320,425,660	328,847,092	350,998,900	350,998,900

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 226,185,611	\$ 253,345,445	\$ 253,394,799	\$ 273,160,361	\$ 273,752,921	\$ 256,200,361	\$ 256,342,921
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	1,322,051	1,386,634	1,428,233	1,386,634	1,386,634	1,386,634	1,386,634
Estimated Other Educational and General Income Account No. 770	10,357,192	11,496,873	12,602,847	11,080,319	10,905,757	11,496,874	11,496,874
Commission on State Emergency Communications Account No. 5007	53,438	53,438	53,438	53,438	53,438	53,438	53,438
Subtotal, General Revenue Fund - Dedicated	<u>\$ 11,732,681</u>	<u>\$ 12,936,945</u>	<u>\$ 14,084,518</u>	<u>\$ 12,520,391</u>	<u>\$ 12,345,829</u>	<u>\$ 12,936,946</u>	<u>\$ 12,936,946</u>
<u>Other Funds</u>							
Interagency Contracts	5,750,000	5,411,953	4,397,812	4,904,883	4,904,883	4,904,883	4,904,882
Permanent Health Fund for Higher Education, estimated	1,981,747	2,243,899	4,468,951	2,009,064	2,009,064	2,009,064	2,009,064

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Permanent Endowment Fund, UT Medical Branch at Galveston, estimated	1,977,583	1,098,532	2,113,312	1,492,500	1,492,500	1,492,500	1,492,500
Health-Related Institutions Patient Income, estimated	405,167,591	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 414,876,921</u>	<u>\$ 8,754,384</u>	<u>\$ 10,980,075</u>	<u>\$ 8,406,447</u>	<u>\$ 8,406,447</u>	<u>\$ 8,406,447</u>	<u>\$ 8,406,446</u>
<b>Total, Method of Financing</b>	<u><u>\$ 652,795,213</u></u>	<u><u>\$ 275,036,774</u></u>	<u><u>\$ 278,459,392</u></u>	<u><u>\$ 294,087,199</u></u>	<u><u>\$ 294,505,197</u></u>	<u><u>\$ 277,543,754</u></u>	<u><u>\$ 277,686,313</u></u>
 <b>This bill pattern represents an estimated 14.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	4,980.7	1,882.6	1,859.5	1,798.3	1,765.2	1,798.3	1,765.2
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION	\$ 68,952,787	\$ 45,174,054	\$ 45,714,236	\$ 44,898,449	\$ 44,898,449	\$ 44,898,449	\$ 44,898,449
<b>A.1.2. Strategy:</b> BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 4,886,132	\$ 3,040,294	\$ 3,074,913	\$ 3,773,624	\$ 3,773,624	\$ 3,773,624	\$ 3,773,624
<b>A.1.3. Strategy:</b> ALLIED HEALTH PROFESSIONS TRAINING	\$ 11,702,304	\$ 9,817,415	\$ 9,929,201	\$ 10,401,232	\$ 10,401,232	\$ 10,401,232	\$ 10,401,232
<b>A.1.4. Strategy:</b> NURSING EDUCATION	\$ 14,183,396	\$ 9,984,881	\$ 10,098,574	\$ 11,913,578	\$ 11,913,578	\$ 11,913,578	\$ 11,913,578
<b>A.1.5. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 2,164,640	\$ 2,688,987	\$ 2,688,987	\$ 2,806,790	\$ 2,806,790	\$ 2,806,790	\$ 2,806,790
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 25,847,903	\$ 1,395,072	\$ 1,509,621	\$ 1,490,028	\$ 1,455,801	\$ 1,957,256	\$ 2,097,591
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 1,112,542	\$ 243,949	\$ 243,949	\$ 243,949	\$ 243,949	\$ 243,949	\$ 243,949
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 376,600	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 988,042	\$ 1,085,724	\$ 1,108,573	\$ 1,130,745	\$ 1,130,745	\$ 1,085,724	\$ 1,085,724
<b>A.3.2. Strategy:</b> MEDICAL LOANS	<u>\$ 81,829</u>	<u>\$ 90,152</u>	<u>\$ 93,925</u>	<u>\$ 95,804</u>	<u>\$ 95,804</u>	<u>\$ 90,152</u>	<u>\$ 90,152</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 130,296,175</u>	<u>\$ 73,575,416</u>	<u>\$ 74,516,867</u>	<u>\$ 76,809,087</u>	<u>\$ 76,774,860</u>	<u>\$ 77,225,642</u>	<u>\$ 77,365,977</u>
 <b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 2,981,011	\$ 3,211,729	\$ 3,211,729	\$ 3,174,211	\$ 3,174,211	\$ 3,174,211	\$ 3,174,211

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 23,211,603	\$ 14,403,816	\$ 14,567,825	\$ 13,550,588	\$ 13,550,588	\$ 13,550,588	\$ 13,550,588
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 6,180,572	\$ 17,086,741	\$ 17,178,208	\$ 17,182,178	\$ 17,184,403	\$ 17,182,178	\$ 17,184,403
<b>C.2.2. Strategy:</b> CAPITAL PROJECTS	\$ 54,428,324	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	\$ 83,820,499	\$ 31,490,557	\$ 31,746,033	\$ 30,732,766	\$ 30,734,991	\$ 30,732,766	\$ 30,734,991
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> MEDICAL BRANCH HOSPITALS	\$ 419,528,922	\$ 152,786,556	\$ 151,772,415	\$ 152,279,486	\$ 152,279,486	\$ 152,279,486	\$ 152,279,485
<b>E. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>E.1.1. Strategy:</b> CHRONIC HOME DIALYSIS CENTER	\$ 2,779,813	\$ 1,400,159	\$ 1,400,159	\$ 1,400,159	\$ 1,400,159	\$ 1,400,159	\$ 1,400,159
<b>E.1.2. Strategy:</b> PRIMARY CARE PHYSICIAN SERVICES	\$ 4,540,982	\$ 4,843,714	\$ 4,843,714	\$ 4,843,714	\$ 4,843,714	\$ 4,843,714	\$ 4,843,714
<b>E.1.3. Strategy:</b> EAST TEXAS HEALTH EDUCATION CENTERS East Texas Area Health Education Centers.	\$ 1,429,166	\$ 1,520,881	\$ 1,520,881	\$ 1,520,881	\$ 1,520,881	\$ 1,520,881	\$ 1,520,881
<b>E.1.4. Strategy:</b> SUPPORT FOR INDIGENT CARE	\$ 2,499,992	\$ 2,666,658	\$ 2,666,658	\$ 2,666,658	\$ 2,666,658	\$ 2,666,658	\$ 2,666,658
<b>E.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 959,323	\$ 198,673	\$ 198,673	\$ 198,673	\$ 198,673	\$ 198,673	\$ 198,673
<b>E.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 16,960,000	\$ 17,410,000	\$ 0	\$ 0
<b>Total, Goal E:</b> PROVIDE SPECIAL ITEM SUPPORT	\$ 12,209,276	\$ 10,630,085	\$ 10,630,085	\$ 27,590,085	\$ 28,040,085	\$ 10,630,085	\$ 10,630,085
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UTMB-GALVESTON Tobacco Earnings for the UT Medical Branch at Galveston.	\$ 1,977,583	\$ 1,098,532	\$ 2,113,312	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	\$ 1,981,747	\$ 2,243,899	\$ 4,468,951	\$ 2,009,064	\$ 2,009,064	\$ 2,009,064	\$ 2,009,064
<b>Total, Goal F:</b> TOBACCO FUNDS	\$ 3,959,330	\$ 3,342,431	\$ 6,582,263	\$ 3,501,564	\$ 3,501,564	\$ 3,501,564	\$ 3,501,564
<b>Grand Total, THE UNIVERSITY OF TEXAS MEDICAL     BRANCH AT GALVESTON</b>	\$ 652,795,213	\$ 275,036,774	\$ 278,459,392	\$ 294,087,199	\$ 294,505,197	\$ 277,543,754	\$ 277,686,313
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 305,610,979	\$ 86,370,921	\$ 87,576,501	\$ 94,653,929	\$ 94,989,673	\$ 86,569,754	\$ 86,600,669

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Other Personnel Costs	141,184,334	49,184,884	50,011,752	49,499,420	49,454,428	50,112,721	50,180,821
Faculty Salaries (Higher Education Only)	38,177,026	26,856,577	27,424,052	27,845,618	27,853,708	27,846,709	27,856,440
Professional Fees and Services	26,751,334	7,552,495	7,576,543	7,505,469	7,504,896	7,526,248	7,528,977
Fuels and Lubricants	92,290	50,526	50,765	48,574	48,579	48,633	48,648
Consumable Supplies	48,970,936	15,816,707	15,747,706	15,701,621	15,700,162	15,747,858	15,753,644
Utilities	6,209,977	2,101,406	2,125,258	2,069,131	2,069,168	2,072,809	2,073,505
Travel	55,113	13,441	22,498	13,487	13,489	13,487	13,490
Rent - Building	6,275,406	1,842,880	1,832,597	1,830,294	1,830,124	1,835,717	1,836,396
Rent - Machine and Other	2,580,674	936,213	948,780	926,895	926,824	929,400	929,727
Debt Service	6,180,572	17,086,741	17,178,208	23,092,178	23,094,403	17,182,178	17,184,403
Other Operating Expense	69,443,560	66,332,900	66,998,935	70,060,185	70,179,177	65,641,949	65,663,134
Grants	0	0	0	0	0	1,175,876	1,175,876
Capital Expenditures	1,263,012	891,083	965,797	840,398	840,566	840,415	840,583
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 652,795,213</b>	<b>\$ 275,036,774</b>	<b>\$ 278,459,392</b>	<b>\$ 294,087,199</b>	<b>\$ 294,505,197</b>	<b>\$ 277,543,754</b>	<b>\$ 277,686,313</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,991,195	\$ 8,735,875	\$ 8,598,621	\$	\$	\$ 8,755,510	\$ 8,797,837
Group Insurance	45,213,123	50,074,414	54,008,596			61,651,240	66,429,198
Social Security	20,366,309	21,329,775	21,329,775			22,182,966	23,070,285
Subtotal, Employee Benefits	<u>\$ 73,570,627</u>	<u>\$ 80,140,064</u>	<u>\$ 83,936,992</u>	<u>\$</u>	<u>\$</u>	<u>\$ 92,589,716</u>	<u>\$ 98,297,320</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 73,570,627</b>	<b>\$ 80,140,064</b>	<b>\$ 83,936,992</b>	<b>\$</b>	<b>\$</b>	<b>\$ 92,589,716</b>	<b>\$ 98,297,320</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	96.8%	94%	98%	98%	98%	98%	98%

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Percent of Medical School Graduates Practicing Primary Care in Texas	24.5%	23.52%	27%	27%	27%	30%	30%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	97.8%	92.4%	95%	95%	95%	97.8%	97.8%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	91.3%	95.7%	90%	90%	90%	95.7%	95.7%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensure Exam on the First Attempt in Texas	85.8%	94.2%	94%	94%	94%	94.2%	94.2%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	97.8%	97.8%	98%	98%	98%	98%	98%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.1%	4.75%	4.75%	4.75%	4.75%	3.3%	3.3%
Percent of Medical School Graduates Practicing in Texas	67.5%	70.03%	68%	68%	68%	70%	70%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	28.3%	28.04%	28.3%	28.3%	28.3%	28.3%	28.3%
Minority MD Admissions as a Percent of Total MD Admissions	32.1%	31.7%	33%	33%	33%	33%	33%
Percent of Medical School Graduates Entering a Primary Care Residency	48%	43.5%	48%	48%	48%	48%	48%
<b>A.1.4. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	86%	95%	90%	90%	90%	95%	95%
<b>A.1.5. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	550	564	559	559	559	566	568
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	19%	20%	19%	19%	19%	20%	20%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	124,128,860	119,133,094	127,614,722	129,528,943	131,471,877	145,000,000	145,000,000
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical Residency Completers Practicing in Texas	60%	56%	60%	60%	60%	60%	60%



**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
Total Uncompensated Care Provided by Faculty	66,775,939	60,377,662	62,188,993	64,054,663	65,976,303	64,054,663	65,976,303
Total Uncompensated Care Provided in State-owned Facilities	54,871,639	57,411,769	68,173,909	79,782,086	84,112,319	79,782,086	84,112,319
<b>D.1.1. Strategy: MEDICAL BRANCH HOSPITALS</b>							
<b>Output (Volume):</b>							
Total Number of Outpatient Visits	693,930	791,180	856,144	927,484	972,150	927,484	972,150
Total Number of Inpatient Days	121,012	129,985	142,603	152,243	157,705	152,243	157,705

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 148,594,999	\$ 163,203,081	\$ 163,505,508	\$ 200,159,694	\$ 208,339,610	\$ 162,659,694	\$ 162,904,610
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	8,331,772	8,319,065	9,129,348	8,319,065	8,319,065	8,319,065	8,319,065
Estimated Other Educational and General Income Account No. 770	12,255,342	13,526,346	13,416,838	12,843,353	12,675,227	13,526,345	13,526,346
Subtotal, General Revenue Fund - Dedicated	<u>\$ 20,587,114</u>	<u>\$ 21,845,411</u>	<u>\$ 22,546,186</u>	<u>\$ 21,162,418</u>	<u>\$ 20,994,292</u>	<u>\$ 21,845,410</u>	<u>\$ 21,845,411</u>
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	2,167,822	2,064,032	2,106,371	2,106,371	2,106,371	2,106,371	2,106,371
Permanent Endowment Fund, UTHSC Houston, estimated	1,432,500	1,462,500	1,492,500	1,492,500	1,492,500	1,492,500	1,492,500
Health-Related Institutions Patient Income, estimated	5,851,535	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 9,451,857</u>	<u>\$ 3,526,532</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>
<b>Total, Method of Financing</b>	<u>\$ 178,633,970</u>	<u>\$ 188,575,024</u>	<u>\$ 189,650,565</u>	<u>\$ 224,920,983</u>	<u>\$ 232,932,773</u>	<u>\$ 188,103,975</u>	<u>\$ 188,348,892</u>

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>This bill pattern represents an estimated 14.7% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,707.0	1,775.9	1,917.1	2,033.2	2,041.7	1,775.9	1,775.9
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION	\$ 44,704,353	\$ 49,014,600	\$ 49,402,450	\$ 51,788,973	\$ 51,788,973	\$ 51,788,973	\$ 51,788,973
<b>A.1.2. Strategy:</b> DENTAL EDUCATION	\$ 18,395,097	\$ 21,556,197	\$ 21,820,529	\$ 20,470,044	\$ 20,470,044	\$ 20,470,044	\$ 20,470,044
<b>A.1.3. Strategy:</b> BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 6,509,282	\$ 6,477,348	\$ 6,477,348	\$ 5,369,777	\$ 5,369,777	\$ 5,369,777	\$ 5,369,777
<b>A.1.4. Strategy:</b> ALLIED HEALTH PROFESSIONS TRAINING	\$ 2,294,515	\$ 2,315,263	\$ 2,310,484	\$ 1,703,307	\$ 1,703,307	\$ 1,703,307	\$ 1,703,307
<b>A.1.5. Strategy:</b> NURSING EDUCATION	\$ 10,774,376	\$ 12,048,017	\$ 12,099,633	\$ 13,039,908	\$ 13,039,908	\$ 13,039,908	\$ 13,039,908
<b>A.1.6. Strategy:</b> GRADUATE TRAINING IN PUBLIC HEALTH	\$ 22,946,519	\$ 23,195,058	\$ 23,259,799	\$ 19,947,594	\$ 19,947,594	\$ 19,947,594	\$ 19,947,594
<b>A.1.7. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 3,933,022	\$ 4,425,304	\$ 4,425,304	\$ 4,686,520	\$ 4,686,520	\$ 4,686,520	\$ 4,686,520
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 3,765,340	\$ 2,246,625	\$ 2,422,324	\$ 2,482,882	\$ 2,544,954	\$ 3,349,784	\$ 3,589,964
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 554,608	\$ 395,153	\$ 395,153	\$ 395,153	\$ 395,153	\$ 395,153	\$ 395,153
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 54,072	\$ 38,525	\$ 38,525	\$ 38,525	\$ 38,525	\$ 38,525	\$ 38,525
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,767,682	\$ 1,684,884	\$ 1,824,845	\$ 1,833,970	\$ 1,843,140	\$ 1,684,884	\$ 1,684,884
<b>A.3.2. Strategy:</b> MEDICAL LOANS	\$ 113,367	\$ 127,331	\$ 161,348	\$ 162,155	\$ 162,966	\$ 127,331	\$ 127,331
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 115,812,233</u>	<u>\$ 123,524,305</u>	<u>\$ 124,637,742</u>	<u>\$ 121,918,808</u>	<u>\$ 121,990,861</u>	<u>\$ 122,601,800</u>	<u>\$ 122,841,980</u>
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 4,053,942	\$ 4,172,118	\$ 4,172,118	\$ 4,092,212	\$ 4,092,212	\$ 4,092,212	\$ 4,092,212
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 17,433,716	\$ 19,874,041	\$ 19,767,798	\$ 20,338,206	\$ 20,338,206	\$ 20,338,206	\$ 20,338,206
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 12,559,883</u>	<u>\$ 12,562,560</u>	<u>\$ 12,558,568</u>	<u>\$ 23,357,418</u>	<u>\$ 31,297,155</u>	<u>\$ 12,557,418</u>	<u>\$ 12,562,155</u>
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	<u>\$ 29,993,599</u>	<u>\$ 32,436,601</u>	<u>\$ 32,326,366</u>	<u>\$ 43,695,624</u>	<u>\$ 51,635,361</u>	<u>\$ 32,895,624</u>	<u>\$ 32,900,361</u>

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> DENTAL CLINIC OPERATIONS	\$ 4,422,555	\$ 664,149	\$ 664,149	\$ 664,149	\$ 664,149	\$ 664,149	\$ 664,149
<b>E. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>E.1.1. Strategy:</b> IMPROVING PUBLIC HEALTH IN TX COMM Improving Public Health in Texas Communities.	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000
<b>E.2.1. Strategy:</b> REGIONAL ACADEMIC HLTH CTR-PUBHLTH Regional Academic Health Center - Public Health.	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000
<b>E.3.1. Strategy:</b> HEART DISEASE/STROKE RESEARCH Heart Disease and Stroke Research.	\$ 4,180,000	\$ 4,180,000	\$ 4,180,000	\$ 4,180,000	\$ 4,180,000	\$ 4,180,000	\$ 4,180,000
<b>E.3.2. Strategy:</b> BIOTECHNOLOGY PROGRAM	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000
<b>E.3.3. Strategy:</b> WORLD'S GREATEST SCIENTIST	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000
<b>E.3.4. Strategy:</b> HEART INST - ADULT STEM CELL PGM Heart Institute - Adult Stem Cell Program.	\$ 1,000,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
<b>E.3.5. Strategy:</b> PSYCHIATRIC SERVICES Psychiatric Sciences.	\$ 0	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000
<b>E.4.1. Strategy:</b> HARRIS COUNTY HOSPITAL DISTRICT	\$ 3,304,230	\$ 3,304,230	\$ 3,304,230	\$ 3,304,230	\$ 3,304,230	\$ 3,304,230	\$ 3,304,230
<b>E.4.2. Strategy:</b> SERVICE DELIVERY VALLEY/BORDER Service Delivery in the Valley/Border Region.	\$ 430,491	\$ 430,491	\$ 430,491	\$ 430,491	\$ 430,491	\$ 430,491	\$ 430,491
<b>E.4.3. Strategy:</b> TRAUMA CARE	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>E.5.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 606,598	\$ 606,598	\$ 606,598	\$ 606,598	\$ 606,598	\$ 606,598	\$ 606,598
<b>E.6.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 26,700,000	\$ 26,700,000	\$ 0	\$ 0
<b>Total, Goal E:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 16,751,319</u>	<u>\$ 24,251,319</u>	<u>\$ 24,251,319</u>	<u>\$ 50,951,319</u>	<u>\$ 50,951,319</u>	<u>\$ 24,251,319</u>	<u>\$ 24,251,319</u>
<b>F. Goal:</b> INSTITUTIONAL OPERATIONS							
<b>F.1.1. Strategy:</b> INSTITUTIONAL OPERATIONS	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>G. Goal:</b> TOBACCO FUNDS							
<b>G.1.1. Strategy:</b> TOBACCO EARNINGS - UTHSC-HOUSTON Tobacco Earnings for the UT Health Science Center at Houston.	\$ 1,432,500	\$ 1,462,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500	\$ 1,492,500

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>G.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	\$ 2,167,822	\$ 2,064,032	\$ 2,106,371	\$ 2,106,371	\$ 2,106,371	\$ 2,106,371	\$ 2,106,371
<b>Total, Goal G:</b> TOBACCO FUNDS	<u>\$ 3,600,322</u>	<u>\$ 3,526,532</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>	<u>\$ 3,598,871</u>
<b>Grand Total,</b> THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON	<u>\$ 178,633,970</u>	<u>\$ 188,575,024</u>	<u>\$ 189,650,565</u>	<u>\$ 224,920,983</u>	<u>\$ 232,932,773</u>	<u>\$ 188,103,975</u>	<u>\$ 188,348,892</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 81,349,321	\$ 84,880,144	\$ 91,468,230	\$ 84,557,228	\$ 93,675,332	\$ 83,645,901	\$ 89,529,032
Other Personnel Costs	1,141,198	1,667,630	3,535,869	4,719,626	6,623,657	1,665,933	3,462,132
Faculty Salaries (Higher Education Only)	46,788,561	59,155,256	51,399,085	70,896,494	61,771,337	58,557,098	50,768,287
Professional Fees and Services	1,130,475	991,220	1,343,251	2,290,608	2,885,859	963,781	1,285,859
Fuels and Lubricants	9,781	0	0	0	0	0	0
Consumable Supplies	169,942	58,863	108,830	1,664,280	1,898,234	61,093	112,933
Utilities	4,322,080	5,518,582	6,060,295	5,937,550	6,528,247	5,647,470	6,235,167
Rent - Building	901,334	787,200	1,038,152	3,647,769	2,827,973	786,434	1,046,473
Rent - Machine and Other	366,482	38,351	25,596	36,419	24,012	36,419	24,012
Debt Service	12,559,883	12,562,560	12,558,568	23,357,418	31,297,155	12,557,418	12,562,155
Other Operating Expense	28,821,191	22,196,843	21,962,387	25,622,559	24,235,957	21,641,594	21,356,341
Grants	0	0	0	0	0	1,812,215	1,812,215
Capital Expenditures	<u>1,073,722</u>	<u>718,375</u>	<u>150,302</u>	<u>2,191,032</u>	<u>1,165,010</u>	<u>728,619</u>	<u>154,286</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 178,633,970</u>	<u>\$ 188,575,024</u>	<u>\$ 189,650,565</u>	<u>\$ 224,920,983</u>	<u>\$ 232,932,773</u>	<u>\$ 188,103,975</u>	<u>\$ 188,348,892</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 8,335,524	\$ 10,191,511	\$ 9,891,953	\$	\$	\$ 10,165,594	\$ 10,193,618
Group Insurance	16,069,077	16,872,119	18,114,914			22,135,818	23,731,152

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Social Security	10,023,272	10,497,441	10,497,441			10,917,339	11,354,032
Subtotal, Employee Benefits	\$ 34,427,873	\$ 37,561,071	\$ 38,504,308	\$	\$	\$ 43,218,751	\$ 45,278,802
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 34,427,873</b>	<b>\$ 37,561,071</b>	<b>\$ 38,504,308</b>	<b>\$</b>	<b>\$</b>	<b>\$ 43,218,751</b>	<b>\$ 45,278,802</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97%	97%	97%	98%	98%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	20%	22%	22%	22%	22%	36%	36%
Percent of Medical Residency Completers Practicing in Texas	66%	66%	66%	66%	66%	68%	68%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	14%	15%	15%	15%	15%	18%	18%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98%	98%	98%	98%	98%	98.5%	98.5%
Percent of Dental School Graduates Who Are Licensed in Texas	96%	96%	96%	96%	96%	98%	98%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	98%	98%	98%	98%	98.5%	98.5%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	88%	90%	90%	90%	90%	92%	92%
Percent of Public Health School Graduates Who Are Employed in Texas	77%	75%	75%	75%	75%	77%	77%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	98%	98%	98%	98%	98%	98.5%	98.5%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	97%	98%	98%	98%	98%	98%	98%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.2%	4.2%	4%	4%	4%	4%	4%
Percent of Medical School Graduates Practicing in Texas	60%	59%	59%	60%	60%	62%	62%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	22%	21%	21%	22%	22%	27.5%	28%

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Minority MD Admissions as a Percent of Total MD Admissions	21%	24%	24%	24%	24%	24%	24%
Percent of Medical School Graduates Entering a Primary Care Residency	35%	31%	34%	34%	34%	37%	37%
<b>A.1.2. Strategy:</b> DENTAL EDUCATION							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total Dental School Admissions	24%	20%	22%	22%	22%	24%	24%
<b>A.1.5. Strategy:</b> NURSING EDUCATION							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	98%	98%	98%	98%	98%	98%	98%
<b>A.1.7. Strategy:</b> GRADUATE MEDICAL EDUCATION							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	864	915	900	910	925	920	925
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	13%	12%	13%	13%	13%	27%	27%
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	183,200,547	178,748,368	183,524,568	184,500,000	184,500,000	187,250,000	189,257,850
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>Outcome (Results/Impact):</b>							
Total Uncompensated Care Provided in State-Owned Facilities	573,363	560,496	570,000	571,705	583,140	571,705	583,140
Total Net Patient Revenue in State-Owned Facilities	6,918,035	7,173,384	7,100,000	7,216,313	7,432,874	7,216,313	7,432,874

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 130,763,216	\$ 137,641,589	\$ 147,148,391	\$ 176,113,163	\$ 176,234,262	\$ 127,050,970	\$ 127,172,069

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	0	0	0	650,000	650,000	650,000	650,000
Estimated Other Educational and General Income Account No. 770	8,821,638	8,444,507	9,070,419	8,433,683	8,434,575	8,444,506	8,444,508
Subtotal, General Revenue Fund - Dedicated	<u>\$ 8,821,638</u>	<u>\$ 8,444,507</u>	<u>\$ 9,070,419</u>	<u>\$ 9,083,683</u>	<u>\$ 9,084,575</u>	<u>\$ 9,094,506</u>	<u>\$ 9,094,508</u>
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	2,114,674	1,400,101	3,290,579	1,831,319	1,831,319	1,831,319	1,831,319
Permanent Endowment Fund, UTHSC San Antonio, estimated	11,027,846	9,140,594	14,758,685	11,940,000	11,940,000	11,940,000	11,940,000
Health-Related Institutions Patient Income, estimated	2,285,710	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 15,428,230</u>	<u>\$ 10,540,695</u>	<u>\$ 18,049,264</u>	<u>\$ 13,771,319</u>	<u>\$ 13,771,319</u>	<u>\$ 13,771,319</u>	<u>\$ 13,771,319</u>
<b>Total, Method of Financing</b>	<u>\$ 155,013,084</u>	<u>\$ 156,626,791</u>	<u>\$ 174,268,074</u>	<u>\$ 198,968,165</u>	<u>\$ 199,090,156</u>	<u>\$ 149,916,795</u>	<u>\$ 150,037,896</u>
 <b>This bill pattern represents an estimated 19% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	2,006.2	2,416.8	2,416.8	2,716.8	2,716.8	2,169.5	2,169.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION	\$ 43,742,384	\$ 43,585,863	\$ 43,392,563	\$ 41,149,128	\$ 41,149,128	\$ 41,149,128	\$ 41,149,128
<b>A.1.2. Strategy:</b> DENTAL EDUCATION	\$ 22,333,596	\$ 25,307,397	\$ 25,574,864	\$ 23,285,779	\$ 23,285,779	\$ 23,285,779	\$ 23,285,779
<b>A.1.3. Strategy:</b> BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 3,023,300	\$ 3,160,476	\$ 3,321,853	\$ 2,771,301	\$ 2,771,301	\$ 2,771,301	\$ 2,771,301
<b>A.1.4. Strategy:</b> ALLIED HEALTH PROFESSIONS TRAINING	\$ 4,046,675	\$ 4,068,866	\$ 4,270,854	\$ 8,852,594	\$ 8,852,594	\$ 8,852,594	\$ 8,852,594
<b>A.1.5. Strategy:</b> NURSING EDUCATION	\$ 6,784,146	\$ 7,028,066	\$ 7,286,996	\$ 9,888,048	\$ 9,888,048	\$ 9,888,048	\$ 9,888,048
<b>A.1.6. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 3,163,631	\$ 3,682,631	\$ 3,682,631	\$ 3,877,263	\$ 3,877,263	\$ 3,877,263	\$ 3,877,263
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,363,872	\$ 1,392,208	\$ 1,279,827	\$ 1,343,818	\$ 1,411,009	\$ 1,622,064	\$ 1,738,365

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 327,408	\$ 325,000	\$ 300,000	\$ 216,371	\$ 216,371	\$ 216,371	\$ 216,371
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 171,230	\$ 225,000	\$ 175,000	\$ 91,711	\$ 91,711	\$ 91,711	\$ 91,711
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,614,116	\$ 1,612,451	\$ 1,625,000	\$ 1,800,000	\$ 1,850,000	\$ 1,612,451	\$ 1,612,451
<b>A.3.2. Strategy:</b> MEDICAL LOANS	\$ 173,592	\$ 170,126	\$ 175,000	\$ 250,000	\$ 250,000	\$ 170,126	\$ 170,126
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	<u>\$ 86,743,950</u>	<u>\$ 90,558,084</u>	<u>\$ 91,084,588</u>	<u>\$ 93,526,013</u>	<u>\$ 93,643,204</u>	<u>\$ 93,536,836</u>	<u>\$ 93,653,137</u>
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 2,797,815	\$ 2,337,646	\$ 2,230,995	\$ 3,416,676	\$ 3,416,676	\$ 3,416,676	\$ 3,416,676
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 13,949,893	\$ 16,286,240	\$ 16,242,594	\$ 14,586,818	\$ 14,586,818	\$ 14,586,818	\$ 14,586,818
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 9,708,639</u>	<u>\$ 9,710,410</u>	<u>\$ 9,707,055</u>	<u>\$ 19,644,120</u>	<u>\$ 19,648,920</u>	<u>\$ 9,704,120</u>	<u>\$ 9,708,920</u>
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	<u>\$ 23,658,532</u>	<u>\$ 25,996,650</u>	<u>\$ 25,949,649</u>	<u>\$ 34,230,938</u>	<u>\$ 34,235,738</u>	<u>\$ 24,290,938</u>	<u>\$ 24,295,738</u>
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> DENTAL CLINIC OPERATIONS	\$ 4,209,568	\$ 1,929,426	\$ 1,890,047	\$ 1,727,195	\$ 1,727,195	\$ 1,727,195	\$ 1,727,195
<b>E. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>E.1.1. Strategy:</b> REGIONAL ACADEMIC HEALTH CENTER	\$ 11,660,028	\$ 12,066,353	\$ 20,077,137	\$ 35,722,193	\$ 35,722,193	\$ 0	\$ 0
<b>E.1.2. Strategy:</b> REGIONAL CAMPUS - LAREDO	\$ 5,324,968	\$ 3,565,293	\$ 5,328,882	\$ 5,623,289	\$ 5,623,289	\$ 4,223,289	\$ 4,223,289
<b>E.1.3. Strategy:</b> OUTREACH SUPPORT-SOUTH TX PROGRAMS Institutional Support for South Texas Programs.	\$ 1,246,875	\$ 1,345,406	\$ 1,345,406	\$ 1,345,406	\$ 1,345,406	\$ 1,345,406	\$ 1,345,406
<b>E.2.1. Strategy:</b> FAMILY PRACTICE RESIDENCY TRAINING Family Practice Residency Training Program.	\$ 534,077	\$ 462,140	\$ 456,303	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.2.2. Strategy:</b> PODIATRY RESIDENCY TRAINING Podiatry Residency Training Program.	\$ 165,090	\$ 142,890	\$ 142,418	\$ 126,307	\$ 126,307	\$ 126,307	\$ 126,307
<b>E.3.1. Strategy:</b> MYCOBACTERIAL-MYCOLOGY RESEARCH LAB	\$ 187,637	\$ 154,245	\$ 154,146	\$ 136,805	\$ 136,805	\$ 136,805	\$ 136,805
<b>E.3.2. Strategy:</b> SA-LIFE SCIENCES INSTITUTE (SALSI) SA - Life Sciences Institute (SALSI).	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
<b>E.3.3. Strategy:</b> BARSHOP INSTITUTE FOR AGING STUDIES Barshop Institute for Longevity and Aging Studies-Alzheimer's Research.	\$ 0	\$ 2,185,939	\$ 2,217,215	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000



**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>E.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024
<b>Total, Goal E:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 24,460,699</u>	<u>\$ 25,264,290</u>	<u>\$ 35,063,531</u>	<u>\$ 52,296,024</u>	<u>\$ 52,296,024</u>	<u>\$ 13,173,831</u>	<u>\$ 13,173,831</u>
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UTHSC SA Tobacco Earnings for the UT Health Science Center at San Antonio.	\$ 11,027,846	\$ 9,140,594	\$ 14,758,685	\$ 11,940,000	\$ 11,940,000	\$ 11,940,000	\$ 11,940,000
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 2,114,674</u>	<u>\$ 1,400,101</u>	<u>\$ 3,290,579</u>	<u>\$ 1,831,319</u>	<u>\$ 1,831,319</u>	<u>\$ 1,831,319</u>	<u>\$ 1,831,319</u>
<b>Total, Goal F:</b> TOBACCO FUNDS	<u>\$ 13,142,520</u>	<u>\$ 10,540,695</u>	<u>\$ 18,049,264</u>	<u>\$ 13,771,319</u>	<u>\$ 13,771,319</u>	<u>\$ 13,771,319</u>	<u>\$ 13,771,319</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO</b>	<u>\$ 155,013,084</u>	<u>\$ 156,626,791</u>	<u>\$ 174,268,074</u>	<u>\$ 198,968,165</u>	<u>\$ 199,090,156</u>	<u>\$ 149,916,795</u>	<u>\$ 150,037,896</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 64,050,038	\$ 66,714,260	\$ 73,929,659	\$ 74,767,457	\$ 75,148,574	\$ 62,136,386	\$ 61,542,226
Other Personnel Costs	9,410,138	9,534,991	8,742,254	10,534,464	9,576,667	9,577,048	7,852,363
Faculty Salaries (Higher Education Only)	42,181,590	36,197,974	40,706,593	51,069,626	50,961,991	34,802,154	33,183,279
Utilities	70,287	142,235	85,954	127,393	77,192	127,393	77,192
Travel	376,009	323,231	587,446	389,642	561,540	299,144	487,439
Debt Service	13,401,164	13,400,598	13,393,868	23,344,120	23,348,920	9,704,120	9,708,920
Other Operating Expense	24,315,393	30,044,614	36,573,125	38,461,142	39,164,993	31,218,929	35,162,006
Client Services	522,932	176,233	174,395	181,810	178,797	181,867	178,797
Grants	0	0	0	0	0	1,782,577	1,782,577
Capital Expenditures	<u>685,533</u>	<u>92,655</u>	<u>74,780</u>	<u>92,511</u>	<u>71,482</u>	<u>87,177</u>	<u>63,097</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 155,013,084</u>	<u>\$ 156,626,791</u>	<u>\$ 174,268,074</u>	<u>\$ 198,968,165</u>	<u>\$ 199,090,156</u>	<u>\$ 149,916,795</u>	<u>\$ 150,037,896</u>

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,532,183	\$ 8,134,207	\$ 8,210,811	\$	\$	\$ 7,644,615	\$ 7,649,876
Group Insurance	15,742,647	16,398,900	17,600,940			19,426,629	20,819,520
Social Security	7,701,610	8,065,949	8,065,949			7,530,222	7,831,431
Subtotal, Employee Benefits	\$ 30,976,440	\$ 32,599,056	\$ 33,877,700	\$	\$	\$ 34,601,466	\$ 36,300,827
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>							
	\$ 30,976,440	\$ 32,599,056	\$ 33,877,700	\$	\$	\$ 34,601,466	\$ 36,300,827
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97.67%	96%	95.89%	93%	93%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	39%	39%	30%	28%	28%	40%	40%
Percent of Medical Residency Completers Practicing in Texas	59.89%	51%	59.5%	57%	57%	60%	60%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	10%	15%	19%	20%	20%	24%	24%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	94%	94%	92.67%	93%	93%	94.5%	94.5%
Percent of Dental School Graduates Who Are Licensed in Texas	76%	80%	78.67%	78%	78%	80%	80%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	87%	93%	89%	89%	89%	93%	93%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	89%	90%	91%	90%	90%	91%	91%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	84.67%	83.54%	84%	86%	88%	90%	90%

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	97.59%	98.15%	93%	90%	90%	98.2%	98.2%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	5.68%	5.38%	6%	6%	6%	5%	5%
Percent of Medical School Graduates Practicing in Texas	67%	65%	65.5%	62%	62%	67%	67%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	34.75%	39.69%	33%	32%	33%	43.2%	43.2%
Minority MD Admissions as a Percent of Total MD Admissions	26.17%	28.44%	24.5%	25%	25%	28.4%	28.4%
Percent of Medical School Graduates Entering a Primary Care Residency	48%	39%	44%	44%	44%	48%	48%
<b>A.1.2. Strategy: DENTAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total Dental School Admissions	23%	23.71%	22%	22%	22%	23.8%	23.8%
<b>A.1.5. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	91.04%	92%	90%	90%	90%	95%	95%
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	745	757	742	742	742	760	760
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	24.7%	28.27%	23.3%	23.3%	23.3%	28.3%	28.3%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	131,514,314	118,405,340	141,110,000	145,343,300	149,703,599	150,000,000	152,000,000
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Uncompensated Care Provided in State-owned Facilities	187,728	335,800	230,000	240,000	250,000	336,000	336,000
Total Net Patient Revenue in State-owned Facilities	2,867,410	3,142,564	3,200,000	3,600,000	3,710,000	3,600,000	3,710,000

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 15,698,950	\$ 15,698,950
<b>Total, Method of Financing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,698,950</u>	<u>\$ 15,698,950</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	0.0	0.0	0.0	0.0	0.0	247.3	247.3
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>A.1.1. Strategy:</b> SCHOOL OF MEDICINE	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 15,698,950	\$ 15,698,950
<b>Grand Total, THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,698,950</u>	<u>\$ 15,698,950</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 7,376,319	\$ 7,376,319
Other Personnel Costs	0	0	0	0	0	625,765	625,765
Faculty Salaries (Higher Education Only)	0	0	0	0	0	4,612,547	4,612,547
Travel	0	0	0	0	0	64,599	64,599
Other Operating Expense	0	0	0	0	0	3,011,497	3,011,497
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,223</u>	<u>8,223</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,698,950</u>	<u>\$ 15,698,950</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 0	\$ 0	\$ 0	\$	\$	\$ 871,405	\$ 872,005
Group Insurance	0	0	0			2,214,430	2,373,205

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Social Security	0	0	0			858,365	892,700
Subtotal, Employee Benefits	\$ 0	\$ 0	\$ 0	\$	\$	\$ 3,944,200	\$ 4,137,910
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,944,200</b>	<b>\$ 4,137,910</b>

**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 149,172,384	\$ 171,688,168	\$ 171,679,513	\$ 188,316,441	\$ 188,323,103	\$ 178,811,441	\$ 178,818,103
GR Dedicated - Estimated Other Educational and General Income Account No. 770	21,300,354	833,615	896,060	859,425	868,424	833,615	833,615
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	5,934,102	4,041,665	2,954,714	2,504,714	2,504,714	2,504,714	2,504,714
Permanent Endowment Fund, UT MD Anderson Cancer Center, estimated	5,961,560	7,807,594	6,820,000	5,970,000	5,970,000	5,970,000	5,970,000
Health-Related Institutions Patient Income, estimated	2,746,962,780	0	0	0	0	0	0
Subtotal, Other Funds	\$ 2,758,858,442	\$ 11,849,259	\$ 9,774,714	\$ 8,474,714	\$ 8,474,714	\$ 8,474,714	\$ 8,474,714
<b>Total, Method of Financing</b>	<b>\$ 2,929,331,180</b>	<b>\$ 184,371,042</b>	<b>\$ 182,350,287</b>	<b>\$ 197,650,580</b>	<b>\$ 197,666,241</b>	<b>\$ 188,119,770</b>	<b>\$ 188,126,432</b>

**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>This bill pattern represents an estimated 4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	13,773.1	747.7	747.7	757.7	757.7	747.7	747.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> ALLIED HEALTH PROFESSIONS TRAINING	\$ 3,245,762	\$ 3,550,660	\$ 3,550,660	\$ 3,444,721	\$ 3,444,721	\$ 3,444,721	\$ 3,444,721
<b>A.1.2. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 575,907	\$ 665,844	\$ 665,844	\$ 691,454	\$ 691,454	\$ 691,454	\$ 691,454
<b>A.2.1. Strategy:</b> CANCER CENTER OPERATIONS	\$ 106,225,271	\$ 123,767,972	\$ 123,767,972	\$ 128,544,522	\$ 128,544,522	\$ 128,544,522	\$ 128,544,522
<b>A.3.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 112,855,692	\$ 39,019	\$ 45,317	\$ 47,220	\$ 48,080	\$ 40,590	\$ 43,502
<b>A.3.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 40,181,435	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.3.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 1,846,918	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.4.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 77,148	\$ 91,333	\$ 100,466	\$ 110,513	\$ 121,564	\$ 91,333	\$ 91,333
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 265,008,133</u>	<u>\$ 128,114,828</u>	<u>\$ 128,130,259</u>	<u>\$ 132,838,430</u>	<u>\$ 132,850,341</u>	<u>\$ 132,812,620</u>	<u>\$ 132,815,532</u>
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 7,534,459	\$ 9,294,727	\$ 9,294,727	\$ 9,575,045	\$ 9,575,045	\$ 9,575,045	\$ 9,575,045
<b>B.1.2. Strategy:</b> SCIENCE PARK OPERATIONS	\$ 12,775,338	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal B: PROVIDE RESEARCH SUPPORT</b>	<u>\$ 20,309,797</u>	<u>\$ 9,294,727</u>	<u>\$ 9,294,727</u>	<u>\$ 9,575,045</u>	<u>\$ 9,575,045</u>	<u>\$ 9,575,045</u>	<u>\$ 9,575,045</u>
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 247,674,888	\$ 25,947,298	\$ 25,987,132	\$ 28,096,736	\$ 28,096,736	\$ 28,096,736	\$ 28,096,736
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 5,915,150	\$ 5,914,275	\$ 5,912,800	\$ 12,015,000	\$ 12,018,750	\$ 5,910,000	\$ 5,913,750
<b>C.2.2. Strategy:</b> LONG-TERM CAPITAL PROGRAM	\$ 40,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.2.3. Strategy:</b> LONG-TERM CAPITAL EQUIPMENT	\$ 35,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	<u>\$ 328,590,038</u>	<u>\$ 31,861,573</u>	<u>\$ 31,899,932</u>	<u>\$ 40,111,736</u>	<u>\$ 40,115,486</u>	<u>\$ 34,006,736</u>	<u>\$ 34,010,486</u>

**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> PATIENT CARE ACTIVITIES	\$ 2,300,276,895	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>E. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>E.1.1. Strategy:</b> RESEARCH SUPPORT	\$ 1,158,857	\$ 1,158,857	\$ 1,158,857	\$ 1,158,857	\$ 1,158,857	\$ 1,158,857	\$ 1,158,857
<b>E.1.2. Strategy:</b> BREAST CANCER RESEARCH PROGRAM	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 3,000,000	\$ 3,000,000	\$ 1,600,000	\$ 1,600,000
<b>E.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 491,798	\$ 491,798	\$ 491,798	\$ 491,798	\$ 491,798	\$ 491,798	\$ 491,798
<b>E.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
<b>Total, Goal E:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 3,250,655</u>	<u>\$ 3,250,655</u>	<u>\$ 3,250,655</u>	<u>\$ 6,650,655</u>	<u>\$ 6,650,655</u>	<u>\$ 3,250,655</u>	<u>\$ 3,250,655</u>
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UT MD ANDERSON Tobacco Earnings for The University of Texas MD Anderson Cancer Center.	\$ 5,961,560	\$ 7,807,594	\$ 6,820,000	\$ 5,970,000	\$ 5,970,000	\$ 5,970,000	\$ 5,970,000
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 5,934,102</u>	<u>\$ 4,041,665</u>	<u>\$ 2,954,714</u>	<u>\$ 2,504,714</u>	<u>\$ 2,504,714</u>	<u>\$ 2,504,714</u>	<u>\$ 2,504,714</u>
<b>Total, Goal F:</b> TOBACCO FUNDS	<u>\$ 11,895,662</u>	<u>\$ 11,849,259</u>	<u>\$ 9,774,714</u>	<u>\$ 8,474,714</u>	<u>\$ 8,474,714</u>	<u>\$ 8,474,714</u>	<u>\$ 8,474,714</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS M.D.     ANDERSON CANCER CENTER</b>	<u>\$ 2,929,331,180</u>	<u>\$ 184,371,042</u>	<u>\$ 182,350,287</u>	<u>\$ 197,650,580</u>	<u>\$ 197,666,241</u>	<u>\$ 188,119,770</u>	<u>\$ 188,126,432</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 932,915,391	\$ 74,176,303	\$ 73,679,987	\$ 79,847,835	\$ 79,772,580	\$ 77,822,728	\$ 77,844,677
Other Personnel Costs	501,497,190	10,717,125	10,639,835	11,018,361	11,008,860	11,011,731	11,004,282
Faculty Salaries (Higher Education Only)	176,742,673	86,185,081	85,944,334	86,688,796	86,725,552	86,616,519	86,653,454
Professional Fees and Services	143,928,498	83,302	45,570	38,249	38,249	51,624	38,630
Consumable Supplies	419,411,494	59,079	35,331	29,655	29,655	36,613	29,950
Utilities	53,988,025	2,558	1,842	1,546	1,546	1,585	1,561
Travel	3,213,412	11,360	8,309	7,001	7,001	7,164	7,064
Rent - Building	41,252,734	0	0	0	0	0	0
Rent - Machine and Other	1,332	873	629	528	528	541	533
Debt Service	5,915,150	5,914,275	5,912,800	12,015,000	12,018,750	5,910,000	5,913,750

**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Other Operating Expense	496,129,869	4,238,288	3,914,330	6,004,825	6,053,685	4,778,024	4,789,124
Grants	77,148	91,333	100,466	110,513	121,564	91,333	91,333
Capital Expenditures	154,258,264	2,891,465	2,066,854	1,888,271	1,888,271	1,791,908	1,752,074
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 2,929,331,180</b>	<b>\$ 184,371,042</b>	<b>\$ 182,350,287</b>	<b>\$ 197,650,580</b>	<b>\$ 197,666,241</b>	<b>\$ 188,119,770</b>	<b>\$ 188,126,432</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 11,961,674	\$ 11,724,412	\$ 15,080,143	\$	\$	\$ 18,475,061	\$ 21,459,131
Group Insurance	5,868,137	5,893,375	6,325,359			6,710,548	7,191,695
Social Security	3,819,320	4,000,000	4,000,000			4,160,000	4,326,400
Subtotal, Employee Benefits	<b>\$ 21,649,131</b>	<b>\$ 21,617,787</b>	<b>\$ 25,405,502</b>	<b>\$</b>	<b>\$</b>	<b>\$ 29,345,609</b>	<b>\$ 32,977,226</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 21,649,131</b>	<b>\$ 21,617,787</b>	<b>\$ 25,405,502</b>	<b>\$</b>	<b>\$</b>	<b>\$ 29,345,609</b>	<b>\$ 32,977,226</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt							
	92%	90%	94%	95%	95%	95%	95%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas							
	84%	90%	83%	85%	85%	90%	90%
Percent of Medical Residency Completers Practicing in Texas							
	49.1%	42%	40%	42%	45%	49.1%	49.1%
Total Uncompensated Care Provided by Faculty							
	67,465,106	66,666,187	77,240,800	66,881,955	67,860,896	66,881,955	67,860,896
Administrative (Institutional Support) Cost as a Percent of Total Expenditures							
	7.56%	7.72%	7.5%	7.4%	7.4%	7.4%	7.4%
Total Uncompensated Care Provided in State-owned Facilities							
	164,279,970	130,077,190	188,084,137	169,421,746	169,482,670	169,421,746	169,482,670
<b>A.1.1. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>							
<b>Explanatory:</b>							
Minority Admissions As a Percent of Total First-Year Admissions (All Schools)							
	32%	30%	30%	30%	30%	32%	32%



**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>A.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	168	166	167	172	175	172	175
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	10.12%	7.2%	10%	10%	10%	10.2%	10.2%
<b>A.2.1. Strategy: CANCER CENTER OPERATIONS</b>							
<b>Output (Volume):</b>							
Total Number of Outpatient Visits	1,338,706	1,363,008	1,436,445	1,465,174	1,531,107	1,465,174	1,531,107
Total Number of Inpatient Days	207,555	202,636	213,218	213,218	218,548	213,218	218,548
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	373,522,114	406,622,738	413,955,255	418,094,808	422,275,756	420,000,000	425,000,000

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 31,551,567	\$ 36,981,360	\$ 36,985,935	\$ 45,176,921	\$ 45,178,619	\$ 38,366,921	\$ 38,368,619
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	0	0	0	4,591	4,591	4,591	4,591
Estimated Other Educational and General Income Account No. 770	3,206,225	370,777	367,277	347,333	343,785	366,186	366,186
Subtotal, General Revenue Fund - Dedicated	<u>\$ 3,206,225</u>	<u>\$ 370,777</u>	<u>\$ 367,277</u>	<u>\$ 351,924</u>	<u>\$ 348,376</u>	<u>\$ 370,777</u>	<u>\$ 370,777</u>

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	1,433,396	1,382,009	1,409,829	1,409,829	1,409,829	1,409,829	1,409,829
Permanent Endowment Fund, UT HSC Tyler, estimated	1,484,998	1,463,101	1,502,520	1,502,520	1,502,520	1,502,520	1,502,520
Health-Related Institutions Patient Income, estimated	41,579,018	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 44,497,412</u>	<u>\$ 2,845,110</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>
<b>Total, Method of Financing</b>	<u>\$ 79,255,204</u>	<u>\$ 40,197,247</u>	<u>\$ 40,265,561</u>	<u>\$ 48,441,194</u>	<u>\$ 48,439,344</u>	<u>\$ 41,650,047</u>	<u>\$ 41,651,745</u>
 <b>This bill pattern represents an estimated 23.2% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>							
	804.3	294.9	294.9	294.9	294.9	294.9	294.9
 <b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 1,105,053	\$ 424,368	\$ 419,393	\$ 461,841	\$ 461,841	\$ 461,841	\$ 461,841
<b>A.1.2. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 124,201	\$ 230,485	\$ 230,485	\$ 425,116	\$ 425,116	\$ 425,116	\$ 425,116
<b>A.1.3. Strategy:</b> CHEST DISEASE CENTER OPERATIONS	\$ 19,558,886	\$ 27,277,542	\$ 27,277,542	\$ 28,330,258	\$ 28,330,258	\$ 28,330,258	\$ 28,330,258
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 4,962,534	\$ 60,134	\$ 61,609	\$ 63,450	\$ 65,350	\$ 75,973	\$ 81,421
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 70,851	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 129,022	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 6,330	\$ 6,330
<b>Total, Goal A: PROVIDE INSTRUCTION/OPERATIONS</b>	<u>\$ 25,950,547</u>	<u>\$ 27,992,529</u>	<u>\$ 27,989,029</u>	<u>\$ 29,280,665</u>	<u>\$ 29,282,565</u>	<u>\$ 29,299,518</u>	<u>\$ 29,304,966</u>
 <b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 3,160,310	\$ 1,558,963	\$ 1,558,963	\$ 1,553,190	\$ 1,553,190	\$ 1,553,190	\$ 1,553,190
 <b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 16,373,769	\$ 1,018,880	\$ 1,018,880	\$ 1,098,400	\$ 1,098,400	\$ 1,098,400	\$ 1,098,400

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 2,576,719	\$ 2,575,975	\$ 2,580,550	\$ 3,890,800	\$ 3,887,050	\$ 2,580,800	\$ 2,577,050
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	<u>\$ 18,950,488</u>	<u>\$ 3,594,855</u>	<u>\$ 3,599,430</u>	<u>\$ 4,989,200</u>	<u>\$ 4,985,450</u>	<u>\$ 3,679,200</u>	<u>\$ 3,675,450</u>
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> PATIENT CARE ACTIVITIES	\$ 22,264,628	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>E. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>E.1.1. Strategy:</b> NORTHEAST TEXAS INITIATIVE	\$ 1,292,478	\$ 1,292,478	\$ 1,292,478	\$ 3,792,478	\$ 3,792,478	\$ 1,292,478	\$ 1,292,478
<b>E.2.1. Strategy:</b> FAMILY PRACTICE RESIDENCY TRAINING Family Practice Residency Training Program.	\$ 2,970,184	\$ 902,276	\$ 902,276	\$ 902,276	\$ 902,276	\$ 902,276	\$ 902,276
<b>E.3.1. Strategy:</b> SUPPORT FOR INDIGENT CARE	\$ 984,375	\$ 984,375	\$ 984,375	\$ 984,375	\$ 984,375	\$ 984,375	\$ 984,375
<b>E.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 763,800	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661
<b>E.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal E:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 6,010,837</u>	<u>\$ 4,205,790</u>	<u>\$ 4,205,790</u>	<u>\$ 9,705,790</u>	<u>\$ 9,705,790</u>	<u>\$ 4,205,790</u>	<u>\$ 4,205,790</u>
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UT HSC AT TYLER Tobacco Earnings for University of Texas Health Science Center at Tyler.	\$ 1,484,998	\$ 1,463,101	\$ 1,502,520	\$ 1,502,520	\$ 1,502,520	\$ 1,502,520	\$ 1,502,520
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 1,433,396</u>	<u>\$ 1,382,009</u>	<u>\$ 1,409,829</u>	<u>\$ 1,409,829</u>	<u>\$ 1,409,829</u>	<u>\$ 1,409,829</u>	<u>\$ 1,409,829</u>
<b>Total, Goal F:</b> TOBACCO FUNDS	<u>\$ 2,918,394</u>	<u>\$ 2,845,110</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>	<u>\$ 2,912,349</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER</b>	<u>\$ 79,255,204</u>	<u>\$ 40,197,247</u>	<u>\$ 40,265,561</u>	<u>\$ 48,441,194</u>	<u>\$ 48,439,344</u>	<u>\$ 41,650,047</u>	<u>\$ 41,651,745</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 19,295,200	\$ 8,539,120	\$ 8,844,561	\$ 8,771,631	\$ 9,188,415	\$ 8,856,249	\$ 9,173,109
Other Personnel Costs	4,996,403	2,385,864	1,904,202	2,458,748	1,961,721	2,468,482	1,958,261
Faculty Salaries (Higher Education Only)	9,013,156	5,094,712	4,450,466	5,328,907	4,530,152	5,257,511	4,530,152

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Professional Salaries - Faculty Equivalent (Higher Education Only)	3,315,835	549,946	432,788	570,276	451,234	568,147	446,476
Professional Fees and Services	4,491,463	1,504,791	880,679	1,788,004	1,139,215	1,558,581	910,360
Fuels and Lubricants	28,915	1,960	2,376	3,939	4,356	1,998	2,429
Consumable Supplies	301,136	91,213	239,704	158,632	313,473	93,809	248,054
Utilities	3,038,347	225,526	234,081	656,433	652,299	226,684	235,006
Travel	186,930	52,502	50,493	75,515	72,399	53,500	51,375
Rent - Building	98,508	87,573	58,591	90,530	60,429	90,530	60,429
Rent - Machine and Other	337,328	245,240	260,196	580,471	592,749	248,192	263,604
Debt Service	2,576,719	2,575,975	2,580,550	3,890,800	3,887,050	2,580,800	2,577,050
Other Operating Expense	31,449,868	18,769,437	20,271,776	22,491,511	24,029,051	19,563,437	21,132,309
Grants	0	0	0	0	0	6,330	6,330
Capital Expenditures	125,396	73,388	55,098	1,575,797	1,556,801	75,797	56,801
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 79,255,204</b>	<b>\$ 40,197,247</b>	<b>\$ 40,265,561</b>	<b>\$ 48,441,194</b>	<b>\$ 48,439,344</b>	<b>\$ 41,650,047</b>	<b>\$ 41,651,745</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,342,072	\$ 1,454,230	\$ 832,091	\$	\$	\$ 837,615	\$ 842,527
Group Insurance	2,658,834	3,392,031	3,640,666			4,251,445	4,556,273
Social Security	2,788,361	2,920,270	2,920,270			3,037,081	3,158,564
Subtotal, Employee Benefits	<u>\$ 6,789,267</u>	<u>\$ 7,766,531</u>	<u>\$ 7,393,027</u>	<u>\$</u>	<u>\$</u>	<u>\$ 8,126,141</u>	<u>\$ 8,557,364</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 6,789,267</b>	<b>\$ 7,766,531</b>	<b>\$ 7,393,027</b>	<b>\$</b>	<b>\$</b>	<b>\$ 8,126,141</b>	<b>\$ 8,557,364</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical Residency Completers Practicing in Texas	60%	80%	80%	80%	80%	80%	80%
Total Uncompensated Care Provided by Faculty	4,322,282	4,313,914	4,540,136	4,540,136	4,540,136	4,540,136	4,540,136

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Administrative (Institutional Support) Cost As Percent of							
Total Expenditures	6.63%	6.12%	6.63%	6.63%	6.63%	6.1%	6.1%
Total Uncompensated Care Provided in State-owned Facilities	27,371,539	24,694,500	22,035,790	22,256,150	22,478,710	22,256,150	22,478,710
Total New Patient Revenue in State-owned Facilities	36,031,842	40,354,981	58,799,940	59,387,939	56,981,819	59,387,939	56,981,819
<b>A.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	63	82	90	90	90	90	90
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	28.57%	24.39%	15%	15%	15%	28.6%	28.6%
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	28.57%	13.79%	16%	16%	16%	28.6%	28.6%
<b>A.1.3. Strategy: CHEST DISEASE CENTER OPERATIONS</b>							
<b>Output (Volume):</b>							
Total Number of Outpatient Visits	116,589	127,247	130,000	130,000	130,000	130,000	130,000
Total Number of Inpatient Days	7,610	8,025	17,074	17,100	17,100	8,100	8,100
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	11,668,865	10,890,005	16,682,539	16,682,539	16,682,539	16,682,539	16,682,539

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 103,704,272	\$ 119,269,646	\$ 119,369,360	\$ 155,441,723	\$ 156,412,665	\$ 122,344,279	\$ 122,135,221
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	5,024,902	5,262,113	5,900,000	5,405,734	5,405,734	5,405,734	5,405,734

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Estimated Other Educational and General Income Account No. 770	9,763,661	10,237,158	9,733,955	8,947,920	8,907,093	9,074,622	9,074,622
Subtotal, General Revenue Fund - Dedicated	<u>\$ 14,788,563</u>	<u>\$ 15,499,271</u>	<u>\$ 15,633,955</u>	<u>\$ 14,353,654</u>	<u>\$ 14,312,827</u>	<u>\$ 14,480,356</u>	<u>\$ 14,480,356</u>
<b>Other Funds</b>							
Permanent Health Fund for Higher Education, estimated	3,319,698	1,424,298	1,424,298	1,400,000	1,400,000	1,400,000	1,400,000
Permanent Endowment Fund, Texas A&M University HSC, estimated	1,919,960	1,367,692	1,367,692	1,400,000	1,400,000	1,400,000	1,400,000
Health-Related Institutions Patient Income, estimated	9,942,531	0	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 15,182,189</u>	<u>\$ 2,791,990</u>	<u>\$ 2,791,990</u>	<u>\$ 2,800,000</u>	<u>\$ 2,800,000</u>	<u>\$ 2,800,000</u>	<u>\$ 2,800,000</u>
<b>Total, Method of Financing</b>	<u>\$ 133,675,024</u>	<u>\$ 137,560,907</u>	<u>\$ 137,795,305</u>	<u>\$ 172,595,377</u>	<u>\$ 173,525,492</u>	<u>\$ 139,624,635</u>	<u>\$ 139,415,577</u>
<b>This bill pattern represents an estimated 51% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,092.9	1,087.0	1,101.1	1,194.3	1,208.3	1,087.0	1,087.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION	\$ 24,710,130	\$ 26,188,198	\$ 38,580,251	\$ 44,627,185	\$ 44,627,185	\$ 44,627,185	\$ 44,627,185
<b>A.1.2. Strategy:</b> DENTAL EDUCATION	\$ 22,987,732	\$ 24,422,055	\$ 22,179,534	\$ 22,354,866	\$ 22,354,866	\$ 22,354,866	\$ 22,354,866
<b>A.1.3. Strategy:</b> DENTAL HYGIENE EDUCATION	\$ 626,660	\$ 668,749	\$ 1,539,999	\$ 1,527,624	\$ 1,527,624	\$ 1,527,624	\$ 1,527,624
<b>A.1.4. Strategy:</b> BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 840,821	\$ 998,822	\$ 3,633,736	\$ 2,579,677	\$ 2,579,677	\$ 2,579,677	\$ 2,579,677
<b>A.1.5. Strategy:</b> NURSING EDUCATION	\$ 3,559,853	\$ 4,177,866	\$ 3,839,426	\$ 3,563,727	\$ 3,563,727	\$ 3,563,727	\$ 3,563,727
<b>A.1.6. Strategy:</b> RURAL PUBLIC HEALTH TRAINING Graduate Training in Rural Public Health.	\$ 8,352,209	\$ 8,843,475	\$ 6,313,503	\$ 6,388,142	\$ 6,388,142	\$ 6,388,142	\$ 6,388,142
<b>A.1.7. Strategy:</b> PHARMACY EDUCATION	\$ 4,719,845	\$ 6,234,185	\$ 8,106,706	\$ 8,619,162	\$ 8,619,162	\$ 8,619,162	\$ 8,619,162
<b>A.1.8. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 1,912,721	\$ 3,036,211	\$ 2,970,690	\$ 3,190,931	\$ 3,190,931	\$ 3,190,931	\$ 3,190,931
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,119,282	\$ 692,081	\$ 712,843	\$ 719,972	\$ 727,171	\$ 922,408	\$ 988,544

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 44,848	\$ 85,712	\$ 57,802	\$ 57,802	\$ 57,802	\$ 57,802	\$ 57,802
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 132,835	\$ 58,699	\$ 27,623	\$ 27,623	\$ 27,623	\$ 27,623	\$ 27,623
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,196,511	\$ 1,295,833	\$ 1,295,977	\$ 1,363,907	\$ 1,380,186	\$ 1,295,833	\$ 1,295,833
<b>A.3.2. Strategy:</b> MEDICAL LOANS	\$ 135,183	\$ 145,809	\$ 145,825	\$ 153,469	\$ 155,300	\$ 145,809	\$ 145,809
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	<u>\$ 70,338,630</u>	<u>\$ 76,847,695</u>	<u>\$ 89,403,915</u>	<u>\$ 95,174,087</u>	<u>\$ 95,199,396</u>	<u>\$ 95,300,789</u>	<u>\$ 95,366,925</u>
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 8,165,172	\$ 9,600,535	\$ 2,372,289	\$ 2,330,411	\$ 2,330,411	\$ 2,330,411	\$ 2,330,411
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 19,227,106	\$ 18,504,581	\$ 8,130,616	\$ 8,124,928	\$ 8,124,928	\$ 8,124,928	\$ 8,124,928
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 4,413,915	\$ 4,396,628	\$ 4,394,255	\$ 19,970,479	\$ 19,696,845	\$ 4,408,035	\$ 4,134,401
<b>C.2.2. Strategy:</b> DEBT SERVICE - ROUND ROCK Debt Service for the Round Rock Facility.	<u>\$ 3,879,065</u>	<u>\$ 3,879,265</u>	<u>\$ 3,881,453</u>	<u>\$ 3,880,363</u>	<u>\$ 3,878,803</u>	<u>\$ 3,880,363</u>	<u>\$ 3,878,803</u>
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	<u>\$ 27,520,086</u>	<u>\$ 26,780,474</u>	<u>\$ 16,406,324</u>	<u>\$ 31,975,770</u>	<u>\$ 31,700,576</u>	<u>\$ 16,413,326</u>	<u>\$ 16,138,132</u>
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> DENTAL CLINIC OPERATIONS	\$ 7,263,820	\$ 4,636,986	\$ 4,079,726	\$ 39,048	\$ 39,048	\$ 39,048	\$ 39,048
<b>E. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>E.1.1. Strategy:</b> COASTAL BEND HEALTH EDUCATION CTR Coastal Bend Health Education Center.	\$ 1,398,703	\$ 1,775,672	\$ 1,609,847	\$ 1,609,847	\$ 1,609,847	\$ 1,609,847	\$ 1,609,847
<b>E.1.2. Strategy:</b> SOUTH TEXAS HEALTH CENTER	\$ 629,063	\$ 566,547	\$ 694,124	\$ 694,124	\$ 694,124	\$ 694,124	\$ 694,124
<b>E.1.3. Strategy:</b> IRMA RANGEL COLLEGE OF PHARMACY	\$ 900,017	\$ 949,449	\$ 2,384,762	\$ 2,384,762	\$ 2,384,762	\$ 2,384,762	\$ 2,384,762
<b>E.1.4. Strategy:</b> COLL STN, TEMPLE, R ROCK - MEDICAL College Station, Temple, and Round Rock - Medical.	\$ 12,219,875	\$ 13,611,559	\$ 15,817,500	\$ 15,817,500	\$ 15,817,500	\$ 15,817,500	\$ 15,817,500
<b>E.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 2,234,828	\$ 2,234,828	\$ 2,234,828	\$ 2,234,828	\$ 2,234,828
<b>E.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 17,535,000</u>	<u>\$ 18,715,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal E:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 15,147,658</u>	<u>\$ 16,903,227</u>	<u>\$ 22,741,061</u>	<u>\$ 40,276,061</u>	<u>\$ 41,456,061</u>	<u>\$ 22,741,061</u>	<u>\$ 22,741,061</u>

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>F. Goal: TOBACCO FUNDS</b>							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - TAMU SYSTEM HSC Tobacco Earnings for Texas A&M University System Health Science Center.	\$ 1,919,960	\$ 1,367,692	\$ 1,367,692	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 3,319,698</u>	<u>\$ 1,424,298</u>	<u>\$ 1,424,298</u>	<u>\$ 1,400,000</u>	<u>\$ 1,400,000</u>	<u>\$ 1,400,000</u>	<u>\$ 1,400,000</u>
<b>Total, Goal F: TOBACCO FUNDS</b>	<u>\$ 5,239,658</u>	<u>\$ 2,791,990</u>	<u>\$ 2,791,990</u>	<u>\$ 2,800,000</u>	<u>\$ 2,800,000</u>	<u>\$ 2,800,000</u>	<u>\$ 2,800,000</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER</b>	<u>\$ 133,675,024</u>	<u>\$ 137,560,907</u>	<u>\$ 137,795,305</u>	<u>\$ 172,595,377</u>	<u>\$ 173,525,492</u>	<u>\$ 139,624,635</u>	<u>\$ 139,415,577</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 43,717,778	\$ 45,499,227	\$ 45,680,727	\$ 47,974,847	\$ 45,884,331	\$ 46,114,243	\$ 43,665,092
Other Personnel Costs	3,893,165	3,804,494	4,155,000	4,811,481	4,560,195	4,728,216	4,560,786
Faculty Salaries (Higher Education Only)	33,081,370	36,884,121	41,455,000	44,053,880	47,267,693	40,668,331	43,368,882
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,892,776	2,466,855	1,340,000	1,889,684	1,496,737	1,939,681	1,496,737
Professional Fees and Services	4,382,187	5,492,884	5,399,116	3,369,037	5,524,882	3,441,741	5,519,338
Fuels and Lubricants	15,758	23,879	0	16,421	0	28,391	0
Consumable Supplies	708,432	945,622	590,000	826,862	652,695	884,958	650,477
Utilities	4,842,666	4,140,951	125,000	1,967,226	140,674	1,999,751	140,674
Travel	263,672	381,337	250,000	412,139	273,510	459,639	272,657
Rent - Building	1,927,016	2,532,700	2,547,000	2,730,881	2,594,021	2,927,034	2,617,643
Rent - Machine and Other	284,767	257,941	156,000	248,074	174,808	311,658	174,808
Debt Service	8,292,980	8,275,893	8,275,708	23,850,842	23,575,648	8,288,398	8,013,204
Other Operating Expense	26,788,395	23,080,908	26,566,754	35,001,181	37,849,564	23,223,985	26,091,850
Client Services	191,676	319,807	220,000	600,533	251,347	607,578	251,347
Grants	0	0	0	0	0	1,441,642	1,441,642
Capital Expenditures	<u>3,392,386</u>	<u>3,454,288</u>	<u>1,035,000</u>	<u>4,842,289</u>	<u>3,279,387</u>	<u>2,559,389</u>	<u>1,150,440</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 133,675,024</u>	<u>\$ 137,560,907</u>	<u>\$ 137,795,305</u>	<u>\$ 172,595,377</u>	<u>\$ 173,525,492</u>	<u>\$ 139,624,635</u>	<u>\$ 139,415,577</u>



**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 4,552,960	\$ 5,385,056	\$ 5,546,607	\$	\$	\$ 5,602,073	\$ 5,658,094
Group Insurance	5,169,901	6,406,179	6,874,078			7,391,269	7,921,224
Social Security	4,882,358	5,113,327	5,113,327			5,317,860	5,530,574
Subtotal, Employee Benefits	\$ 14,605,219	\$ 16,904,562	\$ 17,534,012	\$	\$	\$ 18,311,202	\$ 19,109,892
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 0	\$ 0	\$	\$	\$ 4,448	\$ 4,515
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 14,605,219	\$ 16,904,562	\$ 17,534,012	\$	\$	\$ 18,315,650	\$ 19,114,407

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98%	95%	97%	97%	97%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	26.2%	41%	27%	29%	30%	41%	41%
Percent of Medical Residency Completers Practicing in Texas	62.6%	64%	67%	68%	70%	68%	70%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	8%	16%	10%	10%	10%	16%	16%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	91%	90%	90%	92%	92%	95%	95%
Percent of Dental School Graduates Who Are Licensed in Texas	93%	91%	95%	95%	95%	95%	95%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	100%	95%	95%	95%	100%	100%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	100%	100%	95%	95%	95%	100%	100%
Percent of Rural Public Health School Graduates Who Are Employed in Texas	88%	71%	90%	92%	92%	92%	92%

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	5.8%	5.46%	5.3%	5.3%	5.3%	5.3%	5.3%
Percent of Pharmacy School Graduates Who are Licensed in Texas	89%	91%	90%	90%	90%	91%	91%
Percent of Pharmacy School Graduates Passing the National Licensing Exam in the first try	92%	92%	95%	95%	95%	95%	95%
Percent of Medical School Graduates Practicing in Texas	65%	53%	65%	70%	70%	70%	70%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	100%	98%	95%	95%	95%	100%	100%
Percent of Bachelor of Science in Nursing Graduates who are Licensed in Texas	98%	99%	95%	95%	95%	99%	99%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	29.2%	30.3%	30%	30%	30%	31%	31%
Minority MD Admissions as a Percent of Total MD Admissions	20%	14%	15%	20%	20%	20%	20%
Percent of Medical School Graduates Entering a Primary Care Residency	49%	45%	50%	55%	55%	55%	55%
<b>A.1.2. Strategy: DENTAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total Dental School Admissions	37%	33%	35%	40%	40%	40%	40%
<b>A.1.8. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	637	632	640	650	650	650	650
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	18%	14%	20%	20%	20%	20%	20%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Research Expenditures	53,639,507	67,021,800.81	66,000,000	70,000,000	70,000,000	70,000,000	70,000,000
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Uncompensated Care Provided in State-owned Facilities	1,891,394	1,393,244	1,900,000	1,950,000	1,950,000	1,950,000	1,950,000
Total New Patient Revenue in State-owned Facilities	8,408,584	8,734,791	8,700,000	8,800,000	8,800,000	8,800,000	8,800,000

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 59,159,754	\$ 70,320,139	\$ 70,416,490	\$ 90,994,165	\$ 91,062,183	\$ 76,554,700	\$ 76,622,718
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	733,674	1,079,118	1,433,074	1,079,118	1,079,118	1,079,118	1,079,118
Estimated Other Educational and General Income Account No. 770	7,803,974	8,413,846	8,664,750	8,457,061	8,497,152	8,413,847	8,413,846
Subtotal, General Revenue Fund - Dedicated	<u>\$ 8,537,648</u>	<u>\$ 9,492,964</u>	<u>\$ 10,097,824</u>	<u>\$ 9,536,179</u>	<u>\$ 9,576,270</u>	<u>\$ 9,492,965</u>	<u>\$ 9,492,964</u>
<u>Other Funds</u>							
Interagency Contracts	825,000	825,000	825,000	825,000	825,000	825,000	825,000
Permanent Health Fund for Higher Education, estimated	1,190,707	2,160,707	1,861,993	1,155,420	1,155,420	1,155,420	1,155,420
Permanent Endowment Fund, UNTHSC at Fort Worth, estimated	537,761	1,308,472	1,214,077	1,125,000	1,125,000	1,125,000	1,125,000
Subtotal, Other Funds	<u>\$ 2,553,468</u>	<u>\$ 4,294,179</u>	<u>\$ 3,901,070</u>	<u>\$ 3,105,420</u>	<u>\$ 3,105,420</u>	<u>\$ 3,105,420</u>	<u>\$ 3,105,420</u>
<b>Total, Method of Financing</b>	<u><u>\$ 70,250,870</u></u>	<u><u>\$ 84,107,282</u></u>	<u><u>\$ 84,415,384</u></u>	<u><u>\$ 103,635,764</u></u>	<u><u>\$ 103,743,873</u></u>	<u><u>\$ 89,153,085</u></u>	<u><u>\$ 89,221,102</u></u>
<b>This bill pattern represents an estimated 33% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	698.8	766.8	766.8	827.2	830.2	766.8	766.8
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 33,990,943	\$ 39,921,528	\$ 39,967,511	\$ 43,054,747	\$ 43,054,747	\$ 43,054,747	\$ 43,054,747
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b>	\$ 3,208,720	\$ 6,012,613	\$ 6,216,644	\$ 5,363,086	\$ 5,363,086	\$ 5,363,086	\$ 5,363,086
Graduate Training in Biomedical Sciences.							
<b>A.1.3. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH</b>	\$ 3,626,566	\$ 5,530,169	\$ 5,634,640	\$ 6,027,887	\$ 6,027,887	\$ 6,027,887	\$ 6,027,887
<b>A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	\$ 2,284,990	\$ 5,663,181	\$ 5,785,427	\$ 5,569,687	\$ 5,569,687	\$ 5,569,687	\$ 5,569,687
<b>A.1.5. Strategy: PHARMACY EDUCATION</b>	\$ 0	\$ 0	\$ 0	\$ 3,070,601	\$ 3,070,601	\$ 3,070,601	\$ 3,070,601
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>	\$ 887,396	\$ 1,131,935	\$ 1,131,935	\$ 1,249,739	\$ 1,249,739	\$ 1,249,739	\$ 1,249,739

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 537,296	\$ 622,380	\$ 672,171	\$ 722,584	\$ 765,939	\$ 871,654	\$ 934,096
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 157,884	\$ 157,884	\$ 157,884	\$ 157,884	\$ 157,884	\$ 157,884	\$ 157,884
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	\$ 52,596	\$ 52,596	\$ 52,596	\$ 52,596	\$ 52,596	\$ 52,596	\$ 52,596
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,269,593	\$ 953,199	\$ 1,050,859	\$ 1,135,888	\$ 1,192,682	\$ 953,199	\$ 953,199
<b>A.3.2. Strategy:</b> MEDICAL LOANS	\$ 59,143	\$ 61,903	\$ 68,094	\$ 71,498	\$ 73,883	\$ 61,903	\$ 61,903
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	<u>\$ 46,075,127</u>	<u>\$ 60,107,388</u>	<u>\$ 60,737,761</u>	<u>\$ 66,476,197</u>	<u>\$ 66,578,731</u>	<u>\$ 66,432,983</u>	<u>\$ 66,495,425</u>
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 1,811,115	\$ 1,923,194	\$ 1,923,194	\$ 1,906,555	\$ 1,906,555	\$ 1,906,555	\$ 1,906,555
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 4,843,418	\$ 5,158,886	\$ 5,182,224	\$ 5,032,392	\$ 5,032,392	\$ 5,032,392	\$ 5,032,392
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 7,244,813	\$ 7,249,513	\$ 7,297,013	\$ 15,741,078	\$ 15,746,653	\$ 7,301,613	\$ 7,307,188
<b>C.2.2. Strategy:</b> LEASE OF FACILITIES	<u>\$ 92,605</u>	<u>\$ 92,605</u>	<u>\$ 92,605</u>	<u>\$ 92,605</u>	<u>\$ 92,605</u>	<u>\$ 92,605</u>	<u>\$ 92,605</u>
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	<u>\$ 12,180,836</u>	<u>\$ 12,501,004</u>	<u>\$ 12,571,842</u>	<u>\$ 20,866,075</u>	<u>\$ 20,871,650</u>	<u>\$ 12,426,610</u>	<u>\$ 12,432,185</u>
<b>D. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>D.1.1. Strategy:</b> ALZHEIMER'S DIAG & TREATMENT CENTER Alzheimer's Diagnostic and Treatment Center.	\$ 606,807	\$ 606,807	\$ 606,807	\$ 606,807	\$ 606,807	\$ 606,807	\$ 606,807
<b>D.2.1. Strategy:</b> DNA LABORATORY	\$ 3,066,686	\$ 3,066,686	\$ 3,066,686	\$ 3,066,686	\$ 3,066,686	\$ 3,066,686	\$ 3,066,686
<b>D.2.2. Strategy:</b> ECON DEV & TECH COMMERCIALIZATION Economic Development & Technology Commercialization.	\$ 1,550,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000
<b>D.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 731,831	\$ 728,024	\$ 728,024	\$ 728,024	\$ 728,024	\$ 728,024	\$ 728,024
<b>D.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,000,000</u>	<u>\$ 6,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 5,955,324</u>	<u>\$ 6,106,517</u>	<u>\$ 6,106,517</u>	<u>\$ 12,106,517</u>	<u>\$ 12,106,517</u>	<u>\$ 6,106,517</u>	<u>\$ 6,106,517</u>
<b>E. Goal:</b> INSTITUTIONAL OPERATIONS							
<b>E.1.1. Strategy:</b> INSTITUTIONAL OPERATIONS	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>F. Goal: TOBACCO FUNDS</b>							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UNT HSC FT WORTH Tobacco Earnings for the UNT Health Science Center at Fort Worth.	\$ 537,761	\$ 1,308,472	\$ 1,214,077	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 1,190,707</u>	<u>\$ 2,160,707</u>	<u>\$ 1,861,993</u>	<u>\$ 1,155,420</u>	<u>\$ 1,155,420</u>	<u>\$ 1,155,420</u>	<u>\$ 1,155,420</u>
<b>Total, Goal F: TOBACCO FUNDS</b>	<u>\$ 1,728,468</u>	<u>\$ 3,469,179</u>	<u>\$ 3,076,070</u>	<u>\$ 2,280,420</u>	<u>\$ 2,280,420</u>	<u>\$ 2,280,420</u>	<u>\$ 2,280,420</u>
<b>Grand Total, UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH</b>	<u>\$ 70,250,870</u>	<u>\$ 84,107,282</u>	<u>\$ 84,415,384</u>	<u>\$ 103,635,764</u>	<u>\$ 103,743,873</u>	<u>\$ 89,153,085</u>	<u>\$ 89,221,102</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 27,046,593	\$ 33,999,597	\$ 34,192,176	\$ 35,787,484	\$ 35,846,478	\$ 35,087,484	\$ 35,096,478
Other Personnel Costs	1,374,842	1,909,957	1,810,758	2,551,982	2,487,489	1,636,982	1,637,488
Faculty Salaries (Higher Education Only)	22,043,988	26,878,223	26,926,912	29,323,942	29,448,798	27,863,941	27,848,799
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,137,371	1,321,335	1,347,009	1,964,611	2,040,500	1,289,611	1,290,500
Professional Fees and Services	806,877	1,123,954	1,134,022	1,633,334	1,434,250	1,183,334	1,184,250
Fuels and Lubricants	25,103	26,738	26,859	26,082	26,082	26,082	26,082
Consumable Supplies	401,454	451,343	452,456	475,259	475,672	475,259	475,672
Utilities	3,087,512	3,336,538	3,350,360	3,314,466	3,315,203	3,314,466	3,315,203
Travel	3,134	3,328	3,328	3,299	3,299	3,299	3,299
Rent - Building	176,355	189,696	189,938	197,008	197,127	197,008	197,127
Rent - Machine and Other	283,385	328,983	329,750	354,744	355,159	354,744	355,159
Debt Service	7,244,813	7,249,513	7,297,013	15,741,078	15,746,653	7,301,613	7,307,188
Other Operating Expense	6,178,085	6,731,993	6,793,728	11,684,391	11,788,497	8,826,076	8,890,089
Grants	0	0	0	0	0	1,015,102	1,015,102
Capital Expenditures	<u>441,358</u>	<u>556,084</u>	<u>561,075</u>	<u>578,084</u>	<u>578,666</u>	<u>578,084</u>	<u>578,666</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 70,250,870</u>	<u>\$ 84,107,282</u>	<u>\$ 84,415,384</u>	<u>\$ 103,635,764</u>	<u>\$ 103,743,873</u>	<u>\$ 89,153,085</u>	<u>\$ 89,221,102</u>

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,858,748	\$ 3,613,136	\$ 3,768,501	\$	\$	\$ 3,930,547	\$ 3,930,547
Group Insurance	4,301,692	4,810,579	5,162,819			6,503,781	6,969,642
Social Security	<u>3,492,980</u>	<u>3,658,222</u>	<u>3,658,222</u>			<u>3,804,550</u>	<u>3,956,732</u>
Subtotal, Employee Benefits	<u>\$ 10,653,420</u>	<u>\$ 12,081,937</u>	<u>\$ 12,589,542</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,238,878</u>	<u>\$ 14,856,921</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 10,653,420</u>	<u>\$ 12,081,937</u>	<u>\$ 12,589,542</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,238,878</u>	<u>\$ 14,856,921</u>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	95.3%	95.7%	99%	95%	95%	99%	99%
Percent of Medical School Graduates Practicing Primary Care in Texas	41.4%	41%	45%	40%	40%	45%	45%
Percent of Medical Residency Completers Practicing in Texas	73.2%	72%	75%	73%	73%	75%	75%
Percent of Graduates in Family Practice in Texas	23.5%	17%	25%	25%	25%	25%	25%
Percent of Graduates Entering a Family Practice Residency	25.7%	28%	30%	27%	27%	30%	30%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	98%	95%	97.5%	97.5%	100%	100%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	92.9%	93%	95%	92%	92%	95%	95%
Percent of Public Health School Graduates Who Are Employed in Texas	84.6%	63%	70.8%	80%	80%	84.6%	84.6%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	7.38%	7.56%	7%	7%	7%	7%	7%
Percent of Medical School Graduates Practicing in Texas	68.5%	69%	65%	67%	67%	69%	69%

**A.1.1. Strategy: MEDICAL EDUCATION**

**Output (Volume):**

Total Number of Postdoctoral Research Trainees (All Schools)	25	28	35	25	25	35	35
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**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	23.4%	22.1%	25%	20%	20%	25%	25%
Minority Admissions as a Percent of Total DO Admissions	15.2%	16.2%	20%	13%	13%	20%	20%
Percent of Medical School Graduates Entering a Primary Care Residency	60.2%	66.2%	65%	65%	65%	66.2%	66.2%
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	255	228	275	290	300	290	300
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	12.5%	10.1%	15%	10%	10%	15%	15%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	29,872,791	28,597,821	32,679,349	36,000,000	36,000,000	36,000,000	36,000,000

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 149,568,735	\$ 169,519,287	\$ 169,473,359	\$ 127,870,213	\$ 127,970,891	\$ 116,420,349	\$ 116,521,027
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	4,074,886	4,360,226	4,419,782	4,360,226	4,360,226	4,360,226	4,360,226
Estimated Other Educational and General Income Account No. 770	10,437,196	10,988,392	11,398,118	9,166,385	9,198,199	8,954,456	8,954,456
Subtotal, General Revenue Fund - Dedicated	<u>\$ 14,512,082</u>	<u>\$ 15,348,618</u>	<u>\$ 15,817,900</u>	<u>\$ 13,526,611</u>	<u>\$ 13,558,425</u>	<u>\$ 13,314,682</u>	<u>\$ 13,314,682</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	2,590,576	4,781,189	4,581,022	1,597,275	1,597,275	1,597,275	1,597,275
Permanent Endowment Fund, Texas Tech University HSC El Paso No. 820, estimated	563,029	5,459,203	7,400,000	0	0	0	0
Permanent Endowment Fund, Texas Tech University HSC (Other than El Paso) No. 821, estimated	1,996,672	2,756,046	2,900,000	1,400,000	1,400,000	1,400,000	1,400,000
Subtotal, Other Funds	<u>\$ 5,150,277</u>	<u>\$ 12,996,438</u>	<u>\$ 14,881,022</u>	<u>\$ 2,997,275</u>	<u>\$ 2,997,275</u>	<u>\$ 2,997,275</u>	<u>\$ 2,997,275</u>
<b>Total, Method of Financing</b>	<u>\$ 169,231,094</u>	<u>\$ 197,864,343</u>	<u>\$ 200,172,281</u>	<u>\$ 144,394,099</u>	<u>\$ 144,526,591</u>	<u>\$ 132,732,306</u>	<u>\$ 132,832,984</u>
<b>This bill pattern represents an estimated 21.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	1,746.4	1,907.8	1,943.5	1,430.2	1,493.7	1,362.3	1,362.3
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 32,540,805	\$ 45,062,960	\$ 44,304,823	\$ 35,421,641	\$ 35,421,641	\$ 35,421,641	\$ 35,421,641
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b> Graduate Training in Biomedical Sciences.	\$ 2,796,779	\$ 3,085,005	\$ 3,116,266	\$ 2,693,157	\$ 2,693,157	\$ 2,693,157	\$ 2,693,157
<b>A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	\$ 16,406,687	\$ 16,079,773	\$ 16,405,556	\$ 15,530,169	\$ 15,530,169	\$ 15,530,169	\$ 15,530,169
<b>A.1.4. Strategy: NURSING EDUCATION</b>	\$ 11,868,949	\$ 17,451,537	\$ 17,658,900	\$ 20,268,221	\$ 20,268,221	\$ 20,268,221	\$ 20,268,221
<b>A.1.5. Strategy: PHARMACY EDUCATION</b>	\$ 16,424,901	\$ 19,735,025	\$ 20,008,910	\$ 17,235,779	\$ 17,235,779	\$ 17,235,779	\$ 17,235,779
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>	\$ 2,513,680	\$ 3,078,250	\$ 3,078,250	\$ 2,110,214	\$ 2,110,214	\$ 2,110,214	\$ 2,110,214
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 1,132,561	\$ 1,103,693	\$ 1,183,180	\$ 1,280,796	\$ 1,370,452	\$ 1,273,138	\$ 1,364,385
<b>A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE</b>	\$ 319,860	\$ 462,366	\$ 462,366	\$ 346,775	\$ 346,775	\$ 346,775	\$ 346,775
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 1,549,538	\$ 1,652,557	\$ 1,875,661	\$ 1,533,387	\$ 1,562,862	\$ 1,330,242	\$ 1,330,242
<b>A.3.2. Strategy: MEDICAL LOANS</b>	\$ 110,202	\$ 123,077	\$ 125,775	\$ 83,883	\$ 87,813	\$ 82,757	\$ 82,757
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 85,663,962</u>	<u>\$ 107,834,243</u>	<u>\$ 108,219,687</u>	<u>\$ 96,504,022</u>	<u>\$ 96,627,083</u>	<u>\$ 96,292,093</u>	<u>\$ 96,383,340</u>



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 1,999,537	\$ 2,196,658	\$ 2,273,640	\$ 1,890,233	\$ 1,890,233	\$ 1,890,233	\$ 1,890,233
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 13,615,973	\$ 11,932,160	\$ 12,035,321	\$ 8,727,299	\$ 8,727,299	\$ 8,727,299	\$ 8,727,299
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 12,913,868</u>	<u>\$ 12,512,387</u>	<u>\$ 12,370,154</u>	<u>\$ 14,369,594</u>	<u>\$ 14,379,025</u>	<u>\$ 5,694,730</u>	<u>\$ 5,704,161</u>
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	<u>\$ 26,529,841</u>	<u>\$ 24,444,547</u>	<u>\$ 24,405,475</u>	<u>\$ 23,096,893</u>	<u>\$ 23,106,324</u>	<u>\$ 14,422,029</u>	<u>\$ 14,431,460</u>
<b>D. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>D.1.1. Strategy:</b> SOUTH TEXAS PROFESSIONAL EDUCATION South Texas Border Region Health Professional Education.	\$ 688,298	\$ 688,734	\$ 688,734	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.2. Strategy:</b> BORDER SUPPORT - ACADEMIC EXPANSION Border Health Care Support - Academic Expansion.	\$ 2,932,052	\$ 2,955,557	\$ 2,955,557	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.3. Strategy:</b> ACADEMIC SUPPORT-BORDER DEVELOPMENT Academic Operations Support - Border Region Development.	\$ 283,580	\$ 299,037	\$ 299,037	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.4. Strategy:</b> INTEGRATED HEALTH NETWORK	\$ 933,917	\$ 1,006,920	\$ 1,006,920	\$ 1,006,920	\$ 1,006,920	\$ 1,006,920	\$ 1,006,920
<b>D.1.5. Strategy:</b> MEDICAL EDUCATION - ODESSA	\$ 1,156,196	\$ 1,185,573	\$ 1,185,573	\$ 1,185,573	\$ 1,185,573	\$ 1,185,573	\$ 1,185,573
<b>D.1.6. Strategy:</b> PAUL L. FOSTER SCHOOL OF MEDICINE	\$ 28,021,872	\$ 28,044,000	\$ 28,044,000	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.7. Strategy:</b> PHYSICIAN ASSISTANT PROGRAM	\$ 356,400	\$ 386,270	\$ 386,270	\$ 386,270	\$ 386,270	\$ 386,270	\$ 386,270
<b>D.2.1. Strategy:</b> FAMILY/COMMUNITY MEDICINE RESIDENCY Family and Community Medicine Residency Training Program.	\$ 441,991	\$ 456,695	\$ 456,695	\$ 456,695	\$ 456,695	\$ 456,695	\$ 456,695
<b>D.2.2. Strategy:</b> BORDER HEALTH - RESIDENT SUPPORT Border Health Care Support - Resident Support.	\$ 283,262	\$ 294,707	\$ 294,707	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.3. Strategy:</b> MIDLAND MEDICAL RESIDENCY Midland Medical Residency.	\$ 1,454,160	\$ 1,475,767	\$ 1,475,767	\$ 1,475,767	\$ 1,475,767	\$ 1,475,767	\$ 1,475,767
<b>D.3.1. Strategy:</b> DIABETES RESEARCH CENTER	\$ 219,746	\$ 219,746	\$ 219,746	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.3.2. Strategy:</b> CANCER RESEARCH	\$ 1,824,000	\$ 1,824,000	\$ 1,824,000	\$ 1,824,000	\$ 1,824,000	\$ 1,824,000	\$ 1,824,000
<b>D.4.1. Strategy:</b> RURAL HEALTH CARE	\$ 731,625	\$ 776,845	\$ 776,845	\$ 776,845	\$ 776,845	\$ 776,845	\$ 776,845
<b>D.4.2. Strategy:</b> WEST TX AREA HLTH ED CTR (AHEC) West Texas Area Health Education Center (AHEC).	\$ 1,903,137	\$ 2,000,000	\$ 2,000,000	\$ 2,250,000	\$ 2,250,000	\$ 2,000,000	\$ 2,000,000
<b>D.5.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 8,657,241	\$ 8,778,606	\$ 8,778,606	\$ 8,018,606	\$ 8,018,606	\$ 8,018,606	\$ 8,018,606
<b>D.6.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,525,000</u>	<u>\$ 2,525,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> PROVIDE SPECIAL ITEM SUPPORT	<u>\$ 49,887,477</u>	<u>\$ 50,392,457</u>	<u>\$ 50,392,457</u>	<u>\$ 19,905,676</u>	<u>\$ 19,905,676</u>	<u>\$ 17,130,676</u>	<u>\$ 17,130,676</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS TX TECH HSC ELPASO Tobacco Earnings - Texas Tech Univ Health Sciences Center (El Paso).	\$ 563,029	\$ 5,459,203	\$ 7,400,000	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.1.2. Strategy:</b> TOBACCO EARNINGS TX TECH UNIV HSC Tobacco Earnings for Texas Tech University Health Sciences Center.	\$ 1,996,672	\$ 2,756,046	\$ 2,900,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
<b>E.1.3. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>\$ 2,590,576</u>	<u>\$ 4,781,189</u>	<u>\$ 4,581,022</u>	<u>\$ 1,597,275</u>	<u>\$ 1,597,275</u>	<u>\$ 1,597,275</u>	<u>\$ 1,597,275</u>
<b>Total, Goal E: TOBACCO FUNDS</b>	<u>\$ 5,150,277</u>	<u>\$ 12,996,438</u>	<u>\$ 14,881,022</u>	<u>\$ 2,997,275</u>	<u>\$ 2,997,275</u>	<u>\$ 2,997,275</u>	<u>\$ 2,997,275</u>
<b>Grand Total, TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER</b>	<u>\$ 169,231,094</u>	<u>\$ 197,864,343</u>	<u>\$ 200,172,281</u>	<u>\$ 144,394,099</u>	<u>\$ 144,526,591</u>	<u>\$ 132,732,306</u>	<u>\$ 132,832,984</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 60,774,787	\$ 69,741,208	\$ 71,620,258	\$ 51,651,813	\$ 52,760,191	\$ 50,594,829	\$ 51,844,026
Other Personnel Costs	1,301,547	2,895,360	2,928,222	1,784,831	1,813,516	1,722,860	1,767,843
Faculty Salaries (Higher Education Only)	55,934,816	67,186,910	70,020,369	51,295,906	52,876,308	49,823,834	51,478,605
Professional Salaries - Faculty Equivalent (Higher Education Only)	464,440	283,066	287,727	50,000	50,000	25,399	24,138
Professional Fees and Services	2,306,598	1,590,088	1,513,753	1,498,470	1,413,306	1,279,762	1,151,499
Fuels and Lubricants	11,845	11,000	11,000	4,657	4,626	3,991	3,975
Consumable Supplies	2,242,254	2,141,049	2,141,049	605,642	602,790	517,083	512,440
Utilities	3,702,660	6,971,162	6,765,458	4,122,985	3,977,372	4,135,903	3,962,612
Travel	454,179	761,257	748,254	416,694	321,343	437,969	315,741
Rent - Building	394,806	400,000	400,000	96,791	96,992	89,432	89,633
Rent - Machine and Other	82,837	78,500	78,500	48,244	48,100	42,088	41,833
Debt Service	12,913,868	12,512,387	12,370,154	14,369,594	14,379,025	5,694,730	5,704,161
Other Operating Expense	22,061,338	22,687,695	19,667,916	16,652,344	14,067,790	14,284,363	11,608,088
Client Services	8,950	10,000	10,000	10,000	10,000	3,341	3,487
Grants	186,890	190,000	190,000	190,000	190,000	1,602,999	1,602,999

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Capital Expenditures	<u>6,389,279</u>	<u>10,404,661</u>	<u>11,419,621</u>	<u>1,596,128</u>	<u>1,915,232</u>	<u>2,473,723</u>	<u>2,721,904</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 169,231,094</u>	<u>\$ 197,864,343</u>	<u>\$ 200,172,281</u>	<u>\$ 144,394,099</u>	<u>\$ 144,526,591</u>	<u>\$ 132,732,306</u>	<u>\$ 132,832,984</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 6,778,441	\$ 8,455,520	\$ 8,699,397	\$	\$	\$ 6,602,842	\$ 6,734,899
Group Insurance	16,410,565	17,989,293	19,306,985			17,669,220	18,935,546
Social Security	<u>10,413,943</u>	<u>10,906,594</u>	<u>10,906,594</u>			<u>8,276,705</u>	<u>8,607,773</u>
Subtotal, Employee Benefits	<u>\$ 33,602,949</u>	<u>\$ 37,351,407</u>	<u>\$ 38,912,976</u>	<u>\$</u>	<u>\$</u>	<u>\$ 32,548,767</u>	<u>\$ 34,278,218</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 33,602,949</u>	<u>\$ 37,351,407</u>	<u>\$ 38,912,976</u>	<u>\$</u>	<u>\$</u>	<u>\$ 32,548,767</u>	<u>\$ 34,278,218</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	96.48%	96.02%	95%	95%	95%	97%	97%
Percent of Medical School Graduates Practicing Primary Care in Texas	25.71%	24.17%	31%	31%	31%	31%	31%
Percent of Medical Residency Completers Practicing in Texas	52.3%	45.81%	52%	56%	56%	56%	56%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	94.44%	95.44%	95%	95%	95%	95%	95%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	84%	81.85%	85%	85%	85%	87%	87%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	82.49%	82.07%	85%	85%	85%	91%	91%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	94%	94.15%	95%	95%	95%	95%	95%
Percent of Pharmacy School Graduates Passing the National Licensing Exam on the First Attempt	95.7%	97.48%	97%	97%	97%	99%	99%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Percent of Pharmacy School Graduates Who Are Licensed in Texas	88.03%	92.31%	90%	90%	90%	92.3%	92.3%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.24%	4.98%	4.5%	4.5%	4.5%	4.2%	4.2%
Percent of Medical School Graduates Practicing in Texas	67.71%	67.22%	65%	65%	65%	67.7%	67.7%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	27.88%	28.06%	25%	25%	25%	28.1%	28.1%
Minority MD Admissions as a Percent of Total MD Admissions	13.84%	15.47%	12%	12%	12%	16%	16%
Percent of Medical School Graduates Entering a Primary Care Residency	51.32%	46.03%	46%	46%	46%	51.3%	51.3%
<b>A.1.4. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	63.56%	68.18%	65%	65%	65%	68.2%	68.2%
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	645	645	643	408	410	408	410
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	25.58%	24.81%	36%	22%	22.5%	36%	36%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	20,901,941	20,170,558	19,950,000	13,525,000	13,750,000	13,525,000	13,750,000

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 0	\$ 0	\$ 0	\$ 74,129,349	\$ 74,142,011	\$ 62,172,915	\$ 62,185,577

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
GR Dedicated - Estimated Other Educational and General Income Account No. 770	0	0	0	2,116,773	2,138,781	2,039,634	2,039,635
<b>Other Funds</b>							
Permanent Health Fund for Higher Education, estimated	0	0	0	1,483,747	1,483,747	1,483,747	1,483,747
Permanent Endowment Fund, Texas Tech University HSC El Paso No. 820, estimated	0	0	0	1,400,000	1,400,000	1,400,000	1,400,000
Subtotal, Other Funds	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,883,747</u>	<u>\$ 2,883,747</u>	<u>\$ 2,883,747</u>	<u>\$ 2,883,747</u>
<b>Total, Method of Financing</b>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 79,129,869</u></u>	<u><u>\$ 79,164,539</u></u>	<u><u>\$ 67,096,296</u></u>	<u><u>\$ 67,108,959</u></u>
<b>This bill pattern represents an estimated 27.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	0.0	0.0	0.0	658.7	660.7	545.5	545.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION	\$ 0	\$ 0	\$ 0	\$ 16,437,059	\$ 16,437,059	\$ 16,437,059	\$ 16,437,059
<b>A.1.2. Strategy:</b> NURSING EDUCATION	\$ 0	\$ 0	\$ 0	\$ 1,282,232	\$ 1,282,232	\$ 1,282,232	\$ 1,282,232
<b>A.1.3. Strategy:</b> GRADUATE MEDICAL EDUCATION	\$ 0	\$ 0	\$ 0	\$ 1,193,398	\$ 1,193,398	\$ 1,193,398	\$ 1,193,398
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 0	\$ 0	\$ 0	\$ 155,176	\$ 166,038	\$ 155,243	\$ 166,368
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 0	\$ 0	\$ 0	\$ 115,591	\$ 115,591	\$ 115,591	\$ 115,591
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 0	\$ 0	\$ 0	\$ 391,399	\$ 411,049	\$ 322,315	\$ 322,315
<b>A.3.2. Strategy:</b> MEDICAL LOANS	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 48,442</u>	<u>\$ 51,062</u>	<u>\$ 40,320</u>	<u>\$ 40,320</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 19,623,297</u>	<u>\$ 19,656,429</u>	<u>\$ 19,546,158</u>	<u>\$ 19,557,283</u>
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,677,495	\$ 1,677,495	\$ 1,677,495	\$ 1,677,495

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 0	\$ 0	\$ 0	\$ 3,060,191	\$ 3,060,191	\$ 3,060,191	\$ 3,060,191
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 0	\$ 0	\$ 0	\$ 16,773,358	\$ 16,774,896	\$ 6,666,924	\$ 6,668,462
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	\$ 0	\$ 0	\$ 0	\$ 19,833,549	\$ 19,835,087	\$ 9,727,115	\$ 9,728,653
<b>D. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>D.1.1. Strategy:</b> SOUTH TEXAS PROFESSIONAL EDUCATION South Texas Border Region Health Professional Education.	\$ 0	\$ 0	\$ 0	\$ 688,734	\$ 688,734	\$ 688,734	\$ 688,734
<b>D.1.2. Strategy:</b> ACADEMIC SUPPORT-BORDER DEVELOPMENT Academic Operations Support - Border Region Development.	\$ 0	\$ 0	\$ 0	\$ 299,037	\$ 299,037	\$ 299,037	\$ 299,037
<b>D.1.3. Strategy:</b> PAUL L. FOSTER SCHOOL OF MEDICINE	\$ 0	\$ 0	\$ 0	\$ 28,044,000	\$ 28,044,000	\$ 28,044,000	\$ 28,044,000
<b>D.2.1. Strategy:</b> BORDER HEALTH - RESIDENT SUPPORT Border Health Care Support - Resident Support.	\$ 0	\$ 0	\$ 0	\$ 3,250,264	\$ 3,250,264	\$ 3,250,264	\$ 3,250,264
<b>D.3.1. Strategy:</b> DIABETES RESEARCH CENTER	\$ 0	\$ 0	\$ 0	\$ 219,746	\$ 219,746	\$ 219,746	\$ 219,746
<b>D.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000
<b>D.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,850,000	\$ 1,850,000	\$ 0	\$ 0
<b>Total, Goal D:</b> PROVIDE SPECIAL ITEM SUPPORT	\$ 0	\$ 0	\$ 0	\$ 35,111,781	\$ 35,111,781	\$ 33,261,781	\$ 33,261,781
<b>E. Goal:</b> TOBACCO FUNDS							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS TX TECH HSC ELPASO Tobacco Earnings - Texas Tech Univ Health Sciences Center (El Paso).	\$ 0	\$ 0	\$ 0	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
<b>E.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	\$ 0	\$ 0	\$ 0	\$ 1,483,747	\$ 1,483,747	\$ 1,483,747	\$ 1,483,747
<b>Total, Goal E:</b> TOBACCO FUNDS	\$ 0	\$ 0	\$ 0	\$ 2,883,747	\$ 2,883,747	\$ 2,883,747	\$ 2,883,747
<b>Grand Total, TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO</b>	\$ 0	\$ 0	\$ 0	\$ 79,129,869	\$ 79,164,539	\$ 67,096,296	\$ 67,108,959

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 0	\$ 0	\$ 0	\$ 14,341,018	\$ 14,341,018	\$ 0	\$ 0
Other Personnel Costs	0	0	0	641,885	641,885	0	0
Faculty Salaries (Higher Education Only)	0	0	0	11,776,381	11,776,381	0	0
Professional Fees and Services	0	0	0	268,333	268,333	0	0
Fuels and Lubricants	0	0	0	6,000	6,000	0	0
Consumable Supplies	0	0	0	1,651,500	1,651,500	0	0
Utilities	0	0	0	1,382,950	1,382,950	0	0
Travel	0	0	0	169,339	169,339	0	0
Rent - Machine and Other	0	0	0	31,000	31,000	0	0
Debt Service	0	0	0	16,773,358	16,774,896	6,666,924	6,668,462
Other Operating Expense	0	0	0	29,454,759	29,487,891	57,182,990	57,194,115
Client Services	0	0	0	10,000	10,000	0	0
Grants	0	0	0	0	0	362,635	362,635
Capital Expenditures	0	0	0	2,623,346	2,623,346	2,883,747	2,883,747
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 79,129,869</b>	<b>\$ 79,164,539</b>	<b>\$ 67,096,296</b>	<b>\$ 67,108,959</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 0	\$ 0	\$ 0	\$	\$	\$ 3,009,979	\$ 3,070,178
Group Insurance	0	0	0			4,487,374	4,808,970
Social Security	0	0	0			3,066,153	3,188,799
Subtotal, Employee Benefits	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$</b>	<b>\$</b>	<b>\$ 10,563,506</b>	<b>\$ 11,067,947</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$</b>	<b>\$</b>	<b>\$ 10,563,506</b>	<b>\$ 11,067,947</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	NA	NA	NA	95%	95%	97%	97%
Percent of Medical Residency Completers Practicing in Texas	NA	NA	NA	35%	35%	49%	49%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	NA	NA	NA	80%	80%	91%	91%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	NA	NA	NA	95%	95%	95%	95%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	NA	NA	NA	5.5%	5.5%	4.5%	4.5%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	NA	NA	NA	55%	55%	55%	55%
Minority MD Admissions as a Percent of Total MD Admissions	NA	NA	NA	15%	15%	16%	16%
Percent of Medical School Graduates Entering a Primary Care Residency	NA	NA	NA	40%	40%	45%	45%
<b>A.1.3. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	NA	NA	NA	248	250	248	250
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	NA	NA	NA	40%	40%	40%	40%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	NA	NA	NA	6,800,000	6,800,000	6,800,000	6,800,000



**PUBLIC COMMUNITY/JUNIOR COLLEGES**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 874,689,203	\$ 897,512,231	\$ 892,512,231	\$ 872,410,749	\$ 857,116,437	\$ 857,841,502	\$ 852,841,457
<b>Total, Method of Financing</b>	<u>\$ 874,689,203</u>	<u>\$ 897,512,231</u>	<u>\$ 892,512,231</u>	<u>\$ 872,410,749</u>	<u>\$ 857,116,437</u>	<u>\$ 857,841,502</u>	<u>\$ 852,841,457</u>
<p><b>This bill pattern represents an estimated 24% of this agency's estimated total available funds for the biennium.</b></p>							
<b>Items of Appropriation:</b>							
<b>A. Goal: ALAMO COMMUNITY COLLEGE</b>							
<b>A.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 47,848,181	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 15,387,660	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>A.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 6,814,491	\$ 6,814,491	\$ 6,360,534	\$ 6,360,533	\$ 6,360,534	\$ 6,360,533
<b>A.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 56,125,968	\$ 56,125,968	\$ 52,044,767	\$ 52,044,767	\$ 52,044,767	\$ 52,044,767
<b>Total, Goal A:</b> ALAMO COMMUNITY COLLEGE	<u>\$ 63,235,841</u>	<u>\$ 63,440,459</u>	<u>\$ 63,440,459</u>	<u>\$ 58,905,301</u>	<u>\$ 58,905,300</u>	<u>\$ 58,905,301</u>	<u>\$ 58,905,300</u>
<b>B. Goal: ALVIN COMMUNITY COLLEGE</b>							
<b>B.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,829,755	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>B.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,128,147	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>B.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>B.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 650,959	\$ 650,959	\$ 627,113	\$ 627,112	\$ 627,113	\$ 627,112
<b>B.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,229,953	\$ 6,229,953	\$ 5,866,594	\$ 5,866,594	\$ 5,866,594	\$ 5,866,594
<b>Total, Goal B:</b> ALVIN COMMUNITY COLLEGE	<u>\$ 6,957,902</u>	<u>\$ 7,380,912</u>	<u>\$ 7,380,912</u>	<u>\$ 6,993,707</u>	<u>\$ 6,993,706</u>	<u>\$ 6,993,707</u>	<u>\$ 6,993,706</u>
<b>C. Goal: AMARILLO COLLEGE</b>							
<b>C.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 8,158,170	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 6,939,518	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>C.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,188,098	\$ 1,188,098	\$ 1,168,749	\$ 1,168,748	\$ 1,168,749	\$ 1,168,748

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>C.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 13,590,360	\$ 13,590,360	\$ 11,763,131	\$ 11,763,130	\$ 11,763,131	\$ 11,763,130
<b>Total, Goal C:</b> AMARILLO COLLEGE	\$ 15,097,688	\$ 15,278,458	\$ 15,278,458	\$ 13,431,880	\$ 13,431,878	\$ 13,431,880	\$ 13,431,878
<b>D. Goal:</b> ANGELINA COLLEGE							
<b>D.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,224,816	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,015,995	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>D.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 628,042	\$ 628,042	\$ 584,271	\$ 584,271	\$ 584,271	\$ 584,271
<b>D.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,482,955	\$ 6,482,955	\$ 6,105,892	\$ 6,105,891	\$ 6,105,892	\$ 6,105,891
<b>Total, Goal D:</b> ANGELINA COLLEGE	\$ 7,240,811	\$ 7,610,997	\$ 7,610,997	\$ 7,190,163	\$ 7,190,162	\$ 7,190,163	\$ 7,190,162
<b>E. Goal:</b> AUSTIN COMMUNITY COLLEGE							
<b>E.1.1. Strategy:</b> VIRTUAL COLLEGE OF TEXAS	\$ 356,250	\$ 356,250	\$ 356,250	\$ 481,250	\$ 481,250	\$ 356,250	\$ 356,250
<b>E.1.2. Strategy:</b> ACADEMIC EDUCATION	\$ 33,068,462	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.1.3. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 12,640,005	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>E.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 5,539,702	\$ 5,539,702	\$ 4,794,888	\$ 4,794,887	\$ 4,794,888	\$ 4,794,887
<b>E.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 39,789,017	\$ 39,789,017	\$ 37,487,859	\$ 37,487,858	\$ 37,487,859	\$ 37,487,858
<b>E.1.7. Strategy:</b> TX INNOVATIVE ADULT CAREER ED GRANT Texas Innovative Adult Career Education Grant Program.	\$ 0	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<b>Total, Goal E:</b> AUSTIN COMMUNITY COLLEGE	\$ 46,064,717	\$ 51,184,969	\$ 46,184,969	\$ 48,263,997	\$ 43,263,995	\$ 48,138,997	\$ 43,138,995
<b>F. Goal:</b> BLINN COLLEGE							
<b>F.1.1. Strategy:</b> STAR OF THE REPUBLIC MUSEUM	\$ 253,827	\$ 253,827	\$ 253,827	\$ 450,000	\$ 450,000	\$ 253,827	\$ 253,827
<b>F.1.2. Strategy:</b> BRAZOS COUNTY CAMPUS EXPANSION Brazos County Campus Extension.	\$ 0	\$ 0	\$ 0	\$ 8,000,000	\$ 0	\$ 0	\$ 0
<b>F.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 18,360,536	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>F.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,132,815	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>F.2.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>F.2.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 2,144,851	\$ 2,144,851	\$ 2,290,461	\$ 2,290,460	\$ 2,290,461	\$ 2,290,460

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>F.2.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 19,842,762	\$ 19,842,762	\$ 20,026,352	\$ 20,026,352	\$ 20,026,352	\$ 20,026,352
<b>Total, Goal F:</b> BLINN COLLEGE	\$ 21,747,178	\$ 22,741,440	\$ 22,741,440	\$ 31,266,813	\$ 23,266,812	\$ 23,070,640	\$ 23,070,639
<b>G. Goal:</b> BRAZOSPORT COLLEGE							
<b>G.1.1. Strategy:</b> BACHELOR OF APPLIED TECHNOLOGY	\$ 62,612	\$ 100,386	\$ 100,386	\$ 183,688	\$ 183,688	\$ 183,688	\$ 183,688
<b>G.1.2. Strategy:</b> FOUR-YEAR DEGREE PROGRAM	\$ 0	\$ 500,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0
<b>G.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 2,779,965	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>G.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,032,969	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>G.2.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>G.2.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 479,920	\$ 479,920	\$ 452,199	\$ 452,199	\$ 452,199	\$ 452,199
<b>G.2.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 4,197,595	\$ 4,197,595	\$ 4,030,849	\$ 4,030,849	\$ 4,030,849	\$ 4,030,849
<b>Total, Goal G:</b> BRAZOSPORT COLLEGE	\$ 4,875,546	\$ 5,777,901	\$ 5,777,901	\$ 5,166,736	\$ 5,166,736	\$ 5,166,736	\$ 5,166,736
<b>H. Goal:</b> CENTRAL TEXAS COLLEGE							
<b>H.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 11,717,399	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>H.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 7,792,999	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>H.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>H.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,931,303	\$ 1,931,303	\$ 1,792,541	\$ 1,792,541	\$ 1,792,541	\$ 1,792,541
<b>H.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 18,172,885	\$ 18,172,885	\$ 15,210,544	\$ 15,210,544	\$ 15,210,544	\$ 15,210,544
<b>Total, Goal H:</b> CENTRAL TEXAS COLLEGE	\$ 19,510,398	\$ 20,604,188	\$ 20,604,188	\$ 17,503,085	\$ 17,503,085	\$ 17,503,085	\$ 17,503,085
<b>I. Goal:</b> CISCO JUNIOR COLLEGE							
<b>I.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,636,417	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>I.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 1,596,399	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>I.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>I.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 545,045	\$ 545,045	\$ 523,542	\$ 523,542	\$ 523,542	\$ 523,542
<b>I.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 4,219,210	\$ 4,219,210	\$ 4,135,527	\$ 4,135,526	\$ 4,135,527	\$ 4,135,526
<b>Total, Goal I:</b> CISCO JUNIOR COLLEGE	\$ 5,232,816	\$ 5,264,255	\$ 5,264,255	\$ 5,159,069	\$ 5,159,068	\$ 5,159,069	\$ 5,159,068
<b>J. Goal:</b> CLARENDON COLLEGE							
<b>J.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 1,337,441	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>J.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 771,635	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>J.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>J.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>J.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 231,745	\$ 231,745	\$ 222,280	\$ 222,280	\$ 222,280	\$ 222,280
<b>J.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 1,753,348	\$ 1,753,348	\$ 1,858,145	\$ 1,858,145	\$ 1,858,145	\$ 1,858,145
<b>Total, Goal J:</b> CLARENDON COLLEGE	<u>\$ 2,359,076</u>	<u>\$ 2,485,093</u>	<u>\$ 2,485,093</u>	<u>\$ 2,580,425</u>	<u>\$ 2,580,425</u>	<u>\$ 2,580,425</u>	<u>\$ 2,580,425</u>
<b>K. Goal:</b> COASTAL BEND COLLEGE							
<b>K.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 2,938,894	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>K.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,133,178	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>K.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>K.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>K.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 558,582	\$ 558,582	\$ 546,630	\$ 546,629	\$ 546,630	\$ 546,629
<b>K.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 5,232,136	\$ 5,232,136	\$ 5,163,651	\$ 5,163,650	\$ 5,163,651	\$ 5,163,650
<b>Total, Goal K:</b> COASTAL BEND COLLEGE	<u>\$ 6,322,072</u>	<u>\$ 6,290,718</u>	<u>\$ 6,290,718</u>	<u>\$ 6,210,281</u>	<u>\$ 6,210,279</u>	<u>\$ 6,210,281</u>	<u>\$ 6,210,279</u>
<b>L. Goal:</b> COLLEGE OF THE MAINLAND							
<b>L.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,484,812	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>L.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,339,031	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>L.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>L.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 498,224	\$ 498,224	\$ 492,720	\$ 492,719	\$ 492,720	\$ 492,719
<b>L.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 5,105,315	\$ 5,105,315	\$ 4,702,928	\$ 4,702,927	\$ 4,702,928	\$ 4,702,927
<b>Total, Goal L:</b> COLLEGE OF THE MAINLAND	<u>\$ 5,823,843</u>	<u>\$ 6,103,539</u>	<u>\$ 6,103,539</u>	<u>\$ 5,695,648</u>	<u>\$ 5,695,646</u>	<u>\$ 5,695,648</u>	<u>\$ 5,695,646</u>
<b>M. Goal:</b> COLLIN COUNTY COMMUNITY COLLEGE							
<b>M.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 25,232,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>M.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 5,855,173	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>M.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>M.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 3,383,781	\$ 3,383,781	\$ 3,166,516	\$ 3,166,515	\$ 3,166,516	\$ 3,166,515
<b>M.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 29,252,294	\$ 29,252,294	\$ 28,873,349	\$ 28,873,348	\$ 28,873,349	\$ 28,873,348
<b>Total, Goal M:</b> COLLIN COUNTY COMMUNITY COLLEGE	<u>\$ 31,087,893</u>	<u>\$ 33,136,075</u>	<u>\$ 33,136,075</u>	<u>\$ 32,539,865</u>	<u>\$ 32,539,863</u>	<u>\$ 32,539,865</u>	<u>\$ 32,539,863</u>

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested <u>2016</u>	<u>2017</u>	Recommended <u>2016</u>	<u>2017</u>
<b>N. Goal: DALLAS COUNTY COMMUNITY COLLEGE</b>							
<b>N.1.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 1,651,904	\$ 1,817,094	\$ 1,817,095	\$ 1,817,094	\$ 1,817,095	\$ 1,817,094	\$ 1,817,095
<b>N.1.2. Strategy:</b> STARLINK	\$ 200,094	\$ 321,204	\$ 321,204	\$ 446,204	\$ 446,204	\$ 321,204	\$ 321,204
<b>N.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 60,482,761	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>N.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 28,347,071	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>N.2.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>N.2.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 7,892,826	\$ 7,892,826	\$ 7,230,279	\$ 7,230,279	\$ 7,230,279	\$ 7,230,279
<b>N.2.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 78,753,201	\$ 78,753,201	\$ 74,737,195	\$ 74,737,194	\$ 74,737,195	\$ 74,737,194
<b>Total, Goal N: DALLAS COUNTY COMMUNITY COLLEGE</b>	<u>\$ 90,681,830</u>	<u>\$ 89,284,325</u>	<u>\$ 89,284,326</u>	<u>\$ 84,730,772</u>	<u>\$ 84,730,772</u>	<u>\$ 84,605,772</u>	<u>\$ 84,605,772</u>
<b>O. Goal: DEL MAR COLLEGE</b>							
<b>O.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 9,054,056	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>O.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 6,947,725	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>O.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>O.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,334,732	\$ 1,334,732	\$ 1,244,679	\$ 1,244,678	\$ 1,244,679	\$ 1,244,678
<b>O.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 13,358,687	\$ 13,358,687	\$ 12,490,535	\$ 12,490,535	\$ 12,490,535	\$ 12,490,535
<b>Total, Goal O: DEL MAR COLLEGE</b>	<u>\$ 16,001,781</u>	<u>\$ 15,193,419</u>	<u>\$ 15,193,419</u>	<u>\$ 14,235,214</u>	<u>\$ 14,235,213</u>	<u>\$ 14,235,214</u>	<u>\$ 14,235,213</u>
<b>P. Goal: EL PASO COMMUNITY COLLEGE</b>							
<b>P.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 24,221,279	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>P.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 8,398,472	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>P.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>P.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 4,009,054	\$ 4,009,054	\$ 3,988,654	\$ 3,988,653	\$ 3,988,654	\$ 3,988,653
<b>P.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 29,249,254	\$ 29,249,254	\$ 27,037,338	\$ 27,037,338	\$ 27,037,338	\$ 27,037,338
<b>Total, Goal P: EL PASO COMMUNITY COLLEGE</b>	<u>\$ 32,619,751</u>	<u>\$ 33,758,308</u>	<u>\$ 33,758,308</u>	<u>\$ 31,525,992</u>	<u>\$ 31,525,991</u>	<u>\$ 31,525,992</u>	<u>\$ 31,525,991</u>
<b>Q. Goal: FRANK PHILLIPS COLLEGE</b>							
<b>Q.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 797,962	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Q.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 967,211	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Q.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Q.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Q.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 166,350	\$ 166,350	\$ 166,288	\$ 166,288	\$ 166,288	\$ 166,288
<b>Q.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 1,614,182	\$ 1,614,182	\$ 1,538,429	\$ 1,538,429	\$ 1,538,429	\$ 1,538,429
<b>Total, Goal Q:</b> FRANK PHILLIPS COLLEGE	\$ 2,015,173	\$ 2,280,532	\$ 2,280,532	\$ 2,204,717	\$ 2,204,717	\$ 2,204,717	\$ 2,204,717
<b>R. Goal:</b> GALVESTON COLLEGE							
<b>R.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 1,883,286	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>R.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 1,260,343	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>R.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>R.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 286,588	\$ 286,588	\$ 292,342	\$ 292,342	\$ 292,342	\$ 292,342
<b>R.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 2,972,620	\$ 2,972,620	\$ 2,909,503	\$ 2,909,502	\$ 2,909,503	\$ 2,909,502
<b>Total, Goal R:</b> GALVESTON COLLEGE	\$ 3,143,629	\$ 3,759,208	\$ 3,759,208	\$ 3,701,845	\$ 3,701,844	\$ 3,701,845	\$ 3,701,844
<b>S. Goal:</b> GRAYSON COUNTY COLLEGE							
<b>S.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,024,936	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>S.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,474,229	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>S.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>S.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 598,561	\$ 598,561	\$ 607,510	\$ 607,510	\$ 607,510	\$ 607,510
<b>S.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,353,131	\$ 6,353,131	\$ 6,056,506	\$ 6,056,506	\$ 6,056,506	\$ 6,056,506
<b>S.2.1. Strategy:</b> TV MUNSON VITICULTURE&ENOLOGY CNTR T.V. Munson Viticulture and Enology Center.	\$ 0	\$ 50,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ 50,000	\$ 50,000
<b>Total, Goal S:</b> GRAYSON COUNTY COLLEGE	\$ 7,499,165	\$ 7,501,692	\$ 7,501,692	\$ 7,314,016	\$ 7,314,016	\$ 7,214,016	\$ 7,214,016
<b>T. Goal:</b> HILL COLLEGE							
<b>T.1.1. Strategy:</b> HERITAGE MUSEUM/GENEALOGY CENTER Heritage Museum and Genealogy Center.	\$ 256,500	\$ 356,500	\$ 356,500	\$ 356,500	\$ 356,500	\$ 356,500	\$ 356,500
<b>T.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,026,339	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>T.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,505,174	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>T.2.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>T.2.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 635,802	\$ 635,802	\$ 617,828	\$ 617,828	\$ 617,828	\$ 617,828
<b>T.2.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,120,003	\$ 6,120,003	\$ 5,490,283	\$ 5,490,283	\$ 5,490,283	\$ 5,490,283
<b>Total, Goal T:</b> HILL COLLEGE	\$ 6,788,013	\$ 7,612,305	\$ 7,612,305	\$ 6,964,611	\$ 6,964,611	\$ 6,964,611	\$ 6,964,611

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
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	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>U. Goal: HOUSTON COMMUNITY COLLEGE</b>							
<b>U.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 46,546,936	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>U.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 23,467,071	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>U.1.3. Strategy:</b> NORTHWEST FILM MAKING PROGRAM	\$ 0	\$ 0	\$ 0	\$ 240,103	\$ 243,158	\$ 0	\$ 0
<b>U.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>U.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 6,458,505	\$ 6,458,505	\$ 6,325,578	\$ 6,325,578	\$ 6,325,578	\$ 6,325,578
<b>U.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 62,190,430	\$ 62,190,430	\$ 59,366,145	\$ 59,366,145	\$ 59,366,145	\$ 59,366,145
<b>U.1.7. Strategy:</b> OIL AND GAS PROGRAM EXPANSION Expansion of Oil and Gas Workforce Programs.	\$ 0	\$ 0	\$ 0	\$ 2,666,505	\$ 2,271,040	\$ 0	\$ 0
<b>U.1.8. Strategy:</b> BACHLOR OF SCIENCE IN NURSIING Bachelor of Science in Nursing.	\$ 0	\$ 0	\$ 0	\$ 170,000	\$ 445,000	\$ 0	\$ 0
<b>U.1.9. Strategy:</b> ASSOC. NURSING DEGREE EXPANSION Associate Degree in Nursing Expansion.	\$ 0	\$ 0	\$ 0	\$ 860,000	\$ 675,300	\$ 0	\$ 0
<b>Total, Goal U:</b> HOUSTON COMMUNITY COLLEGE	<u>\$ 70,014,007</u>	<u>\$ 69,148,935</u>	<u>\$ 69,148,935</u>	<u>\$ 70,128,331</u>	<u>\$ 69,826,221</u>	<u>\$ 66,191,723</u>	<u>\$ 66,191,723</u>
<b>V. Goal: HOWARD COLLEGE</b>							
<b>V.1.1. Strategy:</b> SOUTHWEST INSTITUTE FOR THE DEAF Southwest Collegiate Institute for the Deaf.	\$ 2,651,292	\$ 2,651,293	\$ 2,651,293	\$ 3,100,926	\$ 3,100,927	\$ 2,651,293	\$ 2,651,293
<b>V.1.2. Strategy:</b> CENTRAL PLANT AND HVAC UPGRADES SWCID Central Plant and HVAC Upgrades.	\$ 0	\$ 0	\$ 0	\$ 1,992,158	\$ 0	\$ 0	\$ 0
<b>V.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,185,446	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>V.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,688,492	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>V.2.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>V.2.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>V.2.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 594,905	\$ 594,905	\$ 563,753	\$ 563,752	\$ 563,753	\$ 563,752
<b>V.2.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,019,336	\$ 6,019,336	\$ 4,938,193	\$ 4,938,192	\$ 4,938,193	\$ 4,938,192
<b>Total, Goal V:</b> HOWARD COLLEGE	<u>\$ 9,775,230</u>	<u>\$ 9,765,534</u>	<u>\$ 9,765,534</u>	<u>\$ 11,095,030</u>	<u>\$ 9,102,871</u>	<u>\$ 8,653,239</u>	<u>\$ 8,653,237</u>
<b>W. Goal: KILGORE COLLEGE</b>							
<b>W.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 5,376,263	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>W.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 5,282,968	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>W.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>W.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 919,737	\$ 919,737	\$ 854,848	\$ 854,847	\$ 854,848	\$ 854,847
<b>W.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 9,163,344	\$ 9,163,344	\$ 8,467,268	\$ 8,467,267	\$ 8,467,268	\$ 8,467,267
<b>Total, Goal W:</b> KILGORE COLLEGE	\$ 10,659,231	\$ 10,583,081	\$ 10,583,081	\$ 9,822,116	\$ 9,822,114	\$ 9,822,116	\$ 9,822,114
<b>X. Goal:</b> LAREDO COMMUNITY COLLEGE							
<b>X.1.1. Strategy:</b> IMPORT/EXPORT TRNG CTR Regional Import/Export Training Center.	\$ 161,195	\$ 165,570	\$ 165,570	\$ 165,570	\$ 165,570	\$ 165,570	\$ 165,570
<b>X.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 7,536,906	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>X.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,161,778	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>X.2.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>X.2.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,163,916	\$ 1,163,916	\$ 1,089,285	\$ 1,089,285	\$ 1,089,285	\$ 1,089,285
<b>X.2.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 9,285,484	\$ 9,285,484	\$ 8,478,299	\$ 8,478,299	\$ 8,478,299	\$ 8,478,299
<b>Total, Goal X:</b> LAREDO COMMUNITY COLLEGE	\$ 10,859,879	\$ 11,114,970	\$ 11,114,970	\$ 10,233,154	\$ 10,233,154	\$ 10,233,154	\$ 10,233,154
<b>Y. Goal:</b> LEE COLLEGE							
<b>Y.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,161,573	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Y.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 4,525,022	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Y.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>Y.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 787,681	\$ 787,681	\$ 754,170	\$ 754,170	\$ 754,170	\$ 754,170
<b>Y.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 7,392,427	\$ 7,392,427	\$ 7,589,045	\$ 7,589,045	\$ 7,589,045	\$ 7,589,045
<b>Total, Goal Y:</b> LEE COLLEGE	\$ 8,686,595	\$ 8,680,108	\$ 8,680,108	\$ 8,843,215	\$ 8,843,215	\$ 8,843,215	\$ 8,843,215
<b>Z. Goal:</b> LONE STAR COLLEGE SYSTEM							
<b>Z.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 52,022,583	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Z.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 14,817,179	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Z.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>Z.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 7,297,874	\$ 7,297,874	\$ 6,881,796	\$ 6,881,795	\$ 6,881,796	\$ 6,881,795
<b>Z.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 64,677,826	\$ 64,677,826	\$ 64,971,699	\$ 64,971,699	\$ 64,971,699	\$ 64,971,699
<b>Total, Goal Z:</b> LONE STAR COLLEGE SYSTEM	\$ 66,839,762	\$ 72,475,700	\$ 72,475,700	\$ 72,353,495	\$ 72,353,494	\$ 72,353,495	\$ 72,353,494



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	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>AA. Goal: MCLENNAN COMMUNITY COLLEGE</b>							
<b>AA.1.1. Strategy: ACADEMIC EDUCATION</b>	\$ 8,859,241	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AA.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION</b>	\$ 4,817,886	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AA.1.3. Strategy: CORE OPERATIONS</b>	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AA.1.4. Strategy: STUDENT SUCCESS</b>	\$ 0	\$ 1,144,030	\$ 1,144,030	\$ 1,110,568	\$ 1,110,568	\$ 1,110,568	\$ 1,110,568
<b>AA.1.5. Strategy: CONTACT HOUR FUNDING</b>	\$ 0	\$ 11,812,421	\$ 11,812,421	\$ 10,361,357	\$ 10,361,356	\$ 10,361,357	\$ 10,361,356
<b>Total, Goal AA: MCLENNAN COMMUNITY COLLEGE</b>	\$ 13,677,127	\$ 13,456,451	\$ 13,456,451	\$ 11,971,925	\$ 11,971,924	\$ 11,971,925	\$ 11,971,924
<b>AB. Goal: MIDLAND COLLEGE</b>							
<b>AB.1.1. Strategy: AMERICAN AIRPOWER HERITAGE MUSEUM</b>	\$ 355,325	\$ 355,325	\$ 355,325	\$ 0	\$ 0	\$ 0	\$ 0
<b>AB.1.2. Strategy: PERMIAN BASIN PETROLEUM MUSEUM</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 355,325	\$ 355,325
<b>AB.2.1. Strategy: BACHELOR OF APPLIED TECHNOLOGY</b>	\$ 46,522	\$ 92,274	\$ 92,274	\$ 60,313	\$ 60,313	\$ 60,313	\$ 60,313
<b>AB.3.1. Strategy: ACADEMIC EDUCATION</b>	\$ 4,879,721	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AB.3.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION</b>	\$ 3,278,371	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AB.3.3. Strategy: CORE OPERATIONS</b>	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AB.3.4. Strategy: STUDENT SUCCESS</b>	\$ 0	\$ 680,525	\$ 680,525	\$ 630,054	\$ 630,053	\$ 630,054	\$ 630,053
<b>AB.3.5. Strategy: CONTACT HOUR FUNDING</b>	\$ 0	\$ 7,241,535	\$ 7,241,535	\$ 6,134,103	\$ 6,134,103	\$ 6,134,103	\$ 6,134,103
<b>Total, Goal AB: MIDLAND COLLEGE</b>	\$ 8,559,939	\$ 8,869,659	\$ 8,869,659	\$ 7,324,470	\$ 7,324,469	\$ 7,679,795	\$ 7,679,794
<b>AC. Goal: NAVARRO COLLEGE</b>							
<b>AC.1.1. Strategy: ACADEMIC EDUCATION</b>	\$ 10,269,611	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AC.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION</b>	\$ 5,592,332	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AC.1.3. Strategy: CORE OPERATIONS</b>	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AC.1.4. Strategy: STUDENT SUCCESS</b>	\$ 0	\$ 1,335,650	\$ 1,335,650	\$ 1,344,013	\$ 1,344,013	\$ 1,344,013	\$ 1,344,013
<b>AC.1.5. Strategy: CONTACT HOUR FUNDING</b>	\$ 0	\$ 14,426,663	\$ 14,426,663	\$ 13,170,150	\$ 13,170,150	\$ 13,170,150	\$ 13,170,150
<b>Total, Goal AC: NAVARRO COLLEGE</b>	\$ 15,861,943	\$ 16,262,313	\$ 16,262,313	\$ 15,014,163	\$ 15,014,163	\$ 15,014,163	\$ 15,014,163
<b>AD. Goal: NORTH CENTRAL TEXAS COLLEGE</b>							
<b>AD.1.1. Strategy: ACADEMIC EDUCATION</b>	\$ 7,410,807	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AD.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION</b>	\$ 2,690,409	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AD.1.3. Strategy: CORE OPERATIONS</b>	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AD.1.4. Strategy: STUDENT SUCCESS</b>	\$ 0	\$ 1,139,502	\$ 1,139,502	\$ 1,161,317	\$ 1,161,316	\$ 1,161,317	\$ 1,161,316

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	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>AD.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 9,679,625	\$ 9,679,625	\$ 9,279,974	\$ 9,279,973	\$ 9,279,974	\$ 9,279,973
<b>Total, Goal AD:</b> NORTH CENTRAL TEXAS COLLEGE	\$ 10,101,216	\$ 11,319,127	\$ 11,319,127	\$ 10,941,291	\$ 10,941,289	\$ 10,941,291	\$ 10,941,289
<b>AE. Goal:</b> NORTHEAST TEXAS COMMUNITY COLLEGE							
<b>AE.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 2,795,138	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AE.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 1,689,779	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AE.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AE.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 462,911	\$ 462,911	\$ 432,142	\$ 432,142	\$ 432,142	\$ 432,142
<b>AE.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 3,899,207	\$ 3,899,207	\$ 3,737,237	\$ 3,737,237	\$ 3,737,237	\$ 3,737,237
<b>Total, Goal AE:</b> NORTHEAST TEXAS COMMUNITY COLLEGE	\$ 4,484,917	\$ 4,862,118	\$ 4,862,118	\$ 4,669,379	\$ 4,669,379	\$ 4,669,379	\$ 4,669,379
<b>AF. Goal:</b> ODESSA COLLEGE							
<b>AF.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,566,573	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AF.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,358,793	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AF.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AF.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 607,331	\$ 607,331	\$ 568,574	\$ 568,573	\$ 568,574	\$ 568,573
<b>AF.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,243,805	\$ 6,243,805	\$ 5,411,948	\$ 5,411,947	\$ 5,411,948	\$ 5,411,947
<b>Total, Goal AF:</b> ODESSA COLLEGE	\$ 6,925,366	\$ 7,351,136	\$ 7,351,136	\$ 6,480,522	\$ 6,480,520	\$ 6,480,522	\$ 6,480,520
<b>AG. Goal:</b> PANOLA COLLEGE							
<b>AG.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 2,002,970	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AG.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 1,719,764	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AG.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AG.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 306,905	\$ 306,905	\$ 296,902	\$ 296,901	\$ 296,902	\$ 296,901
<b>AG.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 3,508,821	\$ 3,508,821	\$ 3,707,052	\$ 3,707,052	\$ 3,707,052	\$ 3,707,052
<b>Total, Goal AG:</b> PANOLA COLLEGE	\$ 3,722,734	\$ 4,315,726	\$ 4,315,726	\$ 4,503,954	\$ 4,503,953	\$ 4,503,954	\$ 4,503,953
<b>AH. Goal:</b> PARIS JUNIOR COLLEGE							
<b>AH.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 5,730,405	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AH.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,194,269	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AH.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>AH.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 766,994	\$ 766,994	\$ 806,414	\$ 806,413	\$ 806,414	\$ 806,413
<b>AH.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 7,229,393	\$ 7,229,393	\$ 7,075,996	\$ 7,075,996	\$ 7,075,996	\$ 7,075,996
<b>Total, Goal AH:</b> PARIS JUNIOR COLLEGE	\$ 8,924,674	\$ 8,496,387	\$ 8,496,387	\$ 8,382,410	\$ 8,382,409	\$ 8,382,410	\$ 8,382,409
<b>AI. Goal:</b> RANGER COLLEGE							
<b>AI.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 1,613,961	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AI.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 884,753	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AI.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AI.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AI.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 203,313	\$ 203,313	\$ 238,377	\$ 238,377	\$ 238,377	\$ 238,377
<b>AI.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 2,651,352	\$ 2,651,352	\$ 2,655,112	\$ 2,655,112	\$ 2,655,112	\$ 2,655,112
<b>Total, Goal AI:</b> RANGER COLLEGE	\$ 2,748,714	\$ 3,354,665	\$ 3,354,665	\$ 3,393,489	\$ 3,393,489	\$ 3,393,489	\$ 3,393,489
<b>AJ. Goal:</b> SAN JACINTO COLLEGE							
<b>AJ.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 23,180,563	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AJ.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 13,776,522	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AJ.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AJ.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 3,612,556	\$ 3,612,556	\$ 3,371,549	\$ 3,371,549	\$ 3,371,549	\$ 3,371,549
<b>AJ.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 33,030,297	\$ 33,030,297	\$ 31,964,550	\$ 31,964,550	\$ 31,964,550	\$ 31,964,550
<b>Total, Goal AJ:</b> SAN JACINTO COLLEGE	\$ 36,957,085	\$ 37,142,853	\$ 37,142,853	\$ 35,836,099	\$ 35,836,099	\$ 35,836,099	\$ 35,836,099
<b>AK. Goal:</b> SOUTH PLAINS COLLEGE							
<b>AK.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 8,548,317	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AK.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 4,886,492	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AK.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AK.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,147,879	\$ 1,147,879	\$ 1,163,238	\$ 1,163,238	\$ 1,163,238	\$ 1,163,238
<b>AK.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 11,750,759	\$ 11,750,759	\$ 11,738,174	\$ 11,738,174	\$ 11,738,174	\$ 11,738,174
<b>Total, Goal AK:</b> SOUTH PLAINS COLLEGE	\$ 13,434,809	\$ 13,398,638	\$ 13,398,638	\$ 13,401,412	\$ 13,401,412	\$ 13,401,412	\$ 13,401,412
<b>AL. Goal:</b> SOUTH TEXAS COLLEGE							
<b>AL.1.1. Strategy:</b> BACHELOR OF APPLIED TECHNOLOGY	\$ 354,686	\$ 562,473	\$ 562,473	\$ 792,739	\$ 792,739	\$ 792,739	\$ 792,739

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>AL.2.1. Strategy:</b> ACADEMIC EDUCATION	\$ 22,778,735	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AL.2.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 10,748,711	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AL.2.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AL.2.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 3,394,950	\$ 3,394,950	\$ 3,483,729	\$ 3,483,729	\$ 3,483,729	\$ 3,483,729
<b>AL.2.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 31,439,246	\$ 31,439,246	\$ 32,371,572	\$ 32,371,572	\$ 32,371,572	\$ 32,371,572
<b>Total, Goal AL:</b> SOUTH TEXAS COLLEGE	<u>\$ 33,882,132</u>	<u>\$ 35,896,669</u>	<u>\$ 35,896,669</u>	<u>\$ 37,148,040</u>	<u>\$ 37,148,040</u>	<u>\$ 37,148,040</u>	<u>\$ 37,148,040</u>
<b>AM. Goal:</b> SOUTHWEST TEXAS JUNIOR COLLEGE							
<b>AM.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,598,757	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AM.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 1,823,759	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AM.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AM.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 740,313	\$ 740,313	\$ 731,889	\$ 731,888	\$ 731,889	\$ 731,888
<b>AM.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,071,431	\$ 6,071,431	\$ 5,558,991	\$ 5,558,990	\$ 5,558,991	\$ 5,558,990
<b>Total, Goal AM:</b> SOUTHWEST TEXAS JUNIOR COLLEGE	<u>\$ 6,422,516</u>	<u>\$ 7,311,744</u>	<u>\$ 7,311,744</u>	<u>\$ 6,790,880</u>	<u>\$ 6,790,878</u>	<u>\$ 6,790,880</u>	<u>\$ 6,790,878</u>
<b>AN. Goal:</b> TARRANT COUNTY COLLEGE							
<b>AN.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 42,657,149	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AN.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 10,411,264	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AN.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AN.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 5,684,538	\$ 5,684,538	\$ 5,374,606	\$ 5,374,605	\$ 5,374,606	\$ 5,374,605
<b>AN.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 48,212,443	\$ 48,212,443	\$ 48,388,138	\$ 48,388,137	\$ 48,388,138	\$ 48,388,137
<b>Total, Goal AN:</b> TARRANT COUNTY COLLEGE	<u>\$ 53,068,413</u>	<u>\$ 54,396,981</u>	<u>\$ 54,396,981</u>	<u>\$ 54,262,744</u>	<u>\$ 54,262,742</u>	<u>\$ 54,262,744</u>	<u>\$ 54,262,742</u>
<b>AO. Goal:</b> TEMPLE COLLEGE							
<b>AO.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,648,249	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AO.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,906,634	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AO.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AO.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AO.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 696,153	\$ 696,153	\$ 671,015	\$ 671,014	\$ 671,015	\$ 671,014
<b>AO.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,658,233	\$ 6,658,233	\$ 6,357,466	\$ 6,357,466	\$ 6,357,466	\$ 6,357,466
<b>Total, Goal AO:</b> TEMPLE COLLEGE	<u>\$ 7,804,883</u>	<u>\$ 7,854,386</u>	<u>\$ 7,854,386</u>	<u>\$ 7,528,481</u>	<u>\$ 7,528,480</u>	<u>\$ 7,528,481</u>	<u>\$ 7,528,480</u>

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>AP. Goal: TEXARKANA COLLEGE</b>							
<b>AP.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,265,710	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AP.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,977,749	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AP.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AP.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 520,786	\$ 520,786	\$ 494,421	\$ 494,420	\$ 494,421	\$ 494,420
<b>AP.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 5,660,654	\$ 5,660,654	\$ 5,743,534	\$ 5,743,534	\$ 5,743,534	\$ 5,743,534
<b>Total, Goal AP:</b> TEXARKANA COLLEGE	<u>\$ 7,243,459</u>	<u>\$ 6,681,440</u>	<u>\$ 6,681,440</u>	<u>\$ 6,737,955</u>	<u>\$ 6,737,954</u>	<u>\$ 6,737,955</u>	<u>\$ 6,737,954</u>
<b>AQ. Goal: TEXAS SOUTHMOST COLLEGE</b>							
<b>AQ.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 8,249,008	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AQ.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,908,845	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AQ.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AQ.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,283,360	\$ 1,283,360	\$ 991,535	\$ 991,534	\$ 991,535	\$ 991,534
<b>AQ.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 5,063,597	\$ 5,063,596	\$ 3,780,435	\$ 3,780,434	\$ 3,780,435	\$ 3,780,434
<b>Total, Goal AQ:</b> TEXAS SOUTHMOST COLLEGE	<u>\$ 11,157,853</u>	<u>\$ 6,846,957</u>	<u>\$ 6,846,956</u>	<u>\$ 5,271,970</u>	<u>\$ 5,271,968</u>	<u>\$ 5,271,970</u>	<u>\$ 5,271,968</u>
<b>AR. Goal: TRINITY VALLEY COMMUNITY COLLEGE</b>							
<b>AR.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 6,317,699	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AR.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 4,526,437	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AR.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AR.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 927,982	\$ 927,982	\$ 988,993	\$ 988,993	\$ 988,993	\$ 988,993
<b>AR.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 9,906,509	\$ 9,906,509	\$ 9,315,326	\$ 9,315,326	\$ 9,315,326	\$ 9,315,326
<b>Total, Goal AR:</b> TRINITY VALLEY COMMUNITY COLLEGE	<u>\$ 10,844,136</u>	<u>\$ 11,334,491</u>	<u>\$ 11,334,491</u>	<u>\$ 10,804,319</u>	<u>\$ 10,804,319</u>	<u>\$ 10,804,319</u>	<u>\$ 10,804,319</u>
<b>AS. Goal: TYLER JUNIOR COLLEGE</b>							
<b>AS.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 10,311,508	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AS.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 6,166,371	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AS.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AS.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,560,699	\$ 1,560,699	\$ 1,543,171	\$ 1,543,171	\$ 1,543,171	\$ 1,543,171

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>AS.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 14,727,338	\$ 14,727,338	\$ 14,159,736	\$ 14,159,736	\$ 14,159,736	\$ 14,159,736
<b>Total, Goal AS:</b> TYLER JUNIOR COLLEGE	\$ 16,477,879	\$ 16,788,037	\$ 16,788,037	\$ 16,202,907	\$ 16,202,907	\$ 16,202,907	\$ 16,202,907
<b>AT. Goal:</b> VERNON COLLEGE							
<b>AT.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 2,361,084	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AT.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,914,271	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AT.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AT.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AT.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 393,559	\$ 393,559	\$ 398,640	\$ 398,640	\$ 398,640	\$ 398,640
<b>AT.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 4,617,907	\$ 4,617,907	\$ 4,464,373	\$ 4,464,373	\$ 4,464,373	\$ 4,464,373
<b>Total, Goal AT:</b> VERNON COLLEGE	\$ 5,525,355	\$ 5,511,466	\$ 5,511,466	\$ 5,363,013	\$ 5,363,013	\$ 5,363,013	\$ 5,363,013
<b>AU. Goal:</b> VICTORIA COLLEGE							
<b>AU.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 3,215,301	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AU.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,734,763	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AU.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AU.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 535,951	\$ 535,951	\$ 497,486	\$ 497,485	\$ 497,486	\$ 497,485
<b>AU.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 5,209,367	\$ 5,209,367	\$ 4,661,604	\$ 4,661,603	\$ 4,661,604	\$ 4,661,603
<b>Total, Goal AU:</b> VICTORIA COLLEGE	\$ 5,950,064	\$ 6,245,318	\$ 6,245,318	\$ 5,659,090	\$ 5,659,088	\$ 5,659,090	\$ 5,659,088
<b>AV. Goal:</b> WEATHERFORD COLLEGE							
<b>AV.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 4,634,799	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AV.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 3,019,470	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AV.1.3. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AV.1.4. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 726,768	\$ 726,768	\$ 736,565	\$ 736,565	\$ 736,565	\$ 736,565
<b>AV.1.5. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 6,972,922	\$ 6,972,922	\$ 6,919,446	\$ 6,919,445	\$ 6,919,446	\$ 6,919,445
<b>Total, Goal AV:</b> WEATHERFORD COLLEGE	\$ 7,654,269	\$ 8,199,690	\$ 8,199,690	\$ 8,156,011	\$ 8,156,010	\$ 8,156,011	\$ 8,156,010
<b>AW. Goal:</b> WESTERN TEXAS COLLEGE							
<b>AW.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 2,215,627	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AW.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 1,060,179	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>AW.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AW.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AW.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 361,610	\$ 361,610	\$ 350,723	\$ 350,722	\$ 350,723	\$ 350,722
<b>AW.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 3,059,382	\$ 3,059,382	\$ 2,634,227	\$ 2,634,226	\$ 2,634,227	\$ 2,634,226
<b>Total, Goal AW:</b> WESTERN TEXAS COLLEGE	<u>\$ 3,525,806</u>	<u>\$ 3,920,992</u>	<u>\$ 3,920,992</u>	<u>\$ 3,484,950</u>	<u>\$ 3,484,948</u>	<u>\$ 3,484,950</u>	<u>\$ 3,484,948</u>
<b>AX. Goal:</b> WHARTON COUNTY JUNIOR COLLEGE							
<b>AX.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 5,690,127	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AX.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	\$ 2,653,960	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AX.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>AX.1.4. Strategy:</b> CORE OPERATIONS	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>AX.1.5. Strategy:</b> STUDENT SUCCESS	\$ 0	\$ 1,032,107	\$ 1,032,107	\$ 1,022,405	\$ 1,022,405	\$ 1,022,405	\$ 1,022,405
<b>AX.1.6. Strategy:</b> CONTACT HOUR FUNDING	\$ 0	\$ 7,705,759	\$ 7,705,759	\$ 7,499,392	\$ 7,499,391	\$ 7,499,392	\$ 7,499,391
<b>Total, Goal AX:</b> WHARTON COUNTY JUNIOR COLLEGE	<u>\$ 8,594,087</u>	<u>\$ 9,237,866</u>	<u>\$ 9,237,866</u>	<u>\$ 9,021,797</u>	<u>\$ 9,021,796</u>	<u>\$ 9,021,797</u>	<u>\$ 9,021,796</u>
<b>Grand Total, PUBLIC COMMUNITY/JUNIOR COLLEGES</b>	<u>\$ 874,689,203</u>	<u>\$ 897,512,231</u>	<u>\$ 892,512,231</u>	<u>\$ 872,410,749</u>	<u>\$ 857,116,437</u>	<u>\$ 857,841,502</u>	<u>\$ 852,841,457</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 872,795,258	\$ 890,472,059	\$ 890,579,873	\$ 851,385,164	\$ 851,515,118	\$ 851,290,489	\$ 851,310,443
Other Personnel Costs	518,246	577,664	608,054	810,347	809,981	605,347	585,347
Faculty Salaries (Higher Education Only)	19,870	0	0	2,306,303	1,561,233	0	0
Professional Fees and Services	17,550	30,000	30,000	30,000	30,000	30,000	30,000
Consumable Supplies	1,536	2,000	2,000	2,000	2,000	2,000	2,000
Utilities	252,925	185,498	47,293	30,000	30,000	30,000	30,000
Travel	4,104	5,750	5,750	5,750	5,750	5,750	5,750
Other Operating Expense	723,464	883,010	883,011	957,472	882,840	521,666	521,667
Client Services	356,250	356,250	356,250	481,250	481,250	356,250	356,250
Grants	0	5,000,000	0	5,000,000	0	5,000,000	0
Capital Expenditures	0	0	0	11,402,463	1,798,265	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 874,689,203</u>	<u>\$ 897,512,231</u>	<u>\$ 892,512,231</u>	<u>\$ 872,410,749</u>	<u>\$ 857,116,437</u>	<u>\$ 857,841,502</u>	<u>\$ 852,841,457</u>

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 103,801,191	\$ 54,629,858	\$ 58,476,361	\$		\$ 56,486,524	\$ 57,463,616
Group Insurance	<u>101,815,809</u>	<u>136,847,521</u>	<u>146,878,445</u>			<u>151,740,197</u>	<u>162,607,287</u>
Subtotal, Employee Benefits	<u>\$ 205,617,000</u>	<u>\$ 191,477,379</u>	<u>\$ 205,354,806</u>	\$		<u>\$ 208,226,721</u>	<u>\$ 220,070,903</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 205,617,000</u>	<u>\$ 191,477,379</u>	<u>\$ 205,354,806</u>	\$		<u>\$ 208,226,721</u>	<u>\$ 220,070,903</u>

**TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION**

	<u>Expended</u> <u>2013</u>	<u>Estimated</u> <u>2014</u>	<u>Budgeted</u> <u>2015</u>	<u>Requested</u> <u>2016</u>	<u>2017</u>	<u>Recommended</u> <u>2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,054,851	\$ 4,500,302	\$ 4,774,858	\$ 11,510,097	\$ 17,463,647	\$ 8,001,722	\$ 8,001,722
GR Dedicated - Estimated Other Educational and General Income Account No. 770	<u>52,251</u>	<u>335,422</u>	<u>328,800</u>	<u>639,613</u>	<u>646,949</u>	<u>541,002</u>	<u>541,445</u>
<b>Total, Method of Financing</b>	<u>\$ 3,107,102</u>	<u>\$ 4,835,724</u>	<u>\$ 5,103,658</u>	<u>\$ 12,149,710</u>	<u>\$ 18,110,596</u>	<u>\$ 8,542,724</u>	<u>\$ 8,543,167</u>

**This bill pattern represents an estimated 91.8% of this agency's estimated total available funds for the biennium.**



**TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	39.8	70.0	91.0	134.5	183.5	70.0	70.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> FORECASTING & CURRICULUM DVLPMENT Forecasting and Curriculum Development.	\$ 178,175	\$ 178,175	\$ 178,175	\$ 963,325	\$ 963,325	\$ 178,175	\$ 178,175
<b>A.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 73,578	\$ 97,300	\$ 97,950	\$ 104,807	\$ 112,143	\$ 6,196	\$ 6,639
<b>A.1.3. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 2,322	\$ 10,875	\$ 10,775	\$ 15,675	\$ 15,675	\$ 15,675	\$ 15,675
<b>A.1.4. Strategy:</b> SYSTEM OFFICE OPERATIONS	\$ 2,556,894	\$ 4,253,241	\$ 4,520,625	\$ 2,346,545	\$ 2,346,545	\$ 2,346,545	\$ 2,346,545
<b>A.1.5. Strategy:</b> TECHNICAL TRAINING PARTNERSHIP Technical Training Partnerships with Community Colleges.	\$ 296,133	\$ 296,133	\$ 296,133	\$ 296,133	\$ 296,133	\$ 296,133	\$ 296,133
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 3,107,102	\$ 4,835,724	\$ 5,103,658	\$ 3,726,485	\$ 3,733,821	\$ 2,842,724	\$ 2,843,167
<b>B. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>B.1.1. Strategy:</b> N TX AND E WILLIAMSON COUNTY CTRS North Texas and East Williamson County Centers.	\$ 0	\$ 0	\$ 0	\$ 5,700,000	\$ 5,700,000	\$ 5,700,000	\$ 5,700,000
<b>B.2.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,723,225	\$ 8,676,775	\$ 0	\$ 0
<b>Total, Goal B: SPECIAL ITEM SUPPORT</b>	\$ 0	\$ 0	\$ 0	\$ 8,423,225	\$ 14,376,775	\$ 5,700,000	\$ 5,700,000
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION</b>	\$ 3,107,102	\$ 4,835,724	\$ 5,103,658	\$ 12,149,710	\$ 18,110,596	\$ 8,542,724	\$ 8,543,167
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,455,413	\$ 2,395,486	\$ 2,555,784	\$ 3,878,506	\$ 4,376,861	\$ 3,312,506	\$ 3,357,861
Other Personnel Costs	82,187	63,727	51,531	35,471	35,711	33,071	33,311
Faculty Salaries (Higher Education Only)	162,652	148,133	171,156	3,429,755	5,927,755	2,844,755	3,020,255
Professional Fees and Services	47,834	30,500	25,000	566,200	566,200	26,200	26,200
Fuels and Lubricants	0	0	0	1,200	1,200	1,200	1,200
Consumable Supplies	24,808	2,772	3,000	23,080	23,130	23,080	23,130
Utilities	45,919	328,500	343,000	9,400	9,400	9,400	9,400

**TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Travel	16,871	6,303	9,750	10,000	9,710	10,000	9,710
Rent - Building	14	0	0	644,400	644,400	644,400	644,400
Rent - Machine and Other	72	0	0	10,600	10,600	10,600	10,600
Debt Service	0	0	0	1,659,443	3,130,595	487,137	487,137
Other Operating Expense	271,332	1,860,303	1,944,437	1,136,236	2,489,734	529,375	569,163
Capital Expenditures	0	0	0	745,419	885,300	611,000	350,800
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 3,107,102</b>	<b>\$ 4,835,724</b>	<b>\$ 5,103,658</b>	<b>\$ 12,149,710</b>	<b>\$ 18,110,596</b>	<b>\$ 8,542,724</b>	<b>\$ 8,543,167</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 152,512	\$ 281,923	\$ 336,312	\$	\$	\$ 346,401	\$ 346,401
Group Insurance	2,997,919	3,640,555	3,907,408			4,432,442	4,750,198
Social Security	216,135	226,360	226,360			235,414	244,831
Subtotal, Employee Benefits	<b>\$ 3,366,566</b>	<b>\$ 4,148,838</b>	<b>\$ 4,470,080</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,014,257</b>	<b>\$ 5,341,430</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,366,566</b>	<b>\$ 4,148,838</b>	<b>\$ 4,470,080</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,014,257</b>	<b>\$ 5,341,430</b>

**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 16,899,074	\$ 15,793,949	\$ 15,536,576	\$ 15,880,161	\$ 15,867,628	\$ 15,579,251	\$ 15,566,718

**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
GR Dedicated - Estimated Other Educational and General Income Account No. 770	8,344,984	9,926,445	10,146,446	9,634,816	9,895,771	9,407,507	9,660,029
<b>Total, Method of Financing</b>	<b>\$ 25,244,058</b>	<b>\$ 25,720,394</b>	<b>\$ 25,683,022</b>	<b>\$ 25,514,977</b>	<b>\$ 25,763,399</b>	<b>\$ 24,986,758</b>	<b>\$ 25,226,747</b>
 <b>This bill pattern represents an estimated 50.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	439.6	425.4	469.5	465.0	465.0	425.4	425.4
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> INSTRUCTION AND ADMINISTRATION	\$ 16,442,897	\$ 19,269,542	\$ 18,948,187	\$ 18,127,626	\$ 18,232,673	\$ 18,127,626	\$ 18,232,673
<b>A.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,513,980	\$ 1,473,747	\$ 1,421,200	\$ 1,520,684	\$ 1,627,132	\$ 1,472,684	\$ 1,578,246
<b>A.1.3. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 58,192	\$ 45,950	\$ 48,000	\$ 30,635	\$ 30,634	\$ 30,635	\$ 30,634
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,327,109	\$ 1,441,915	\$ 1,474,646	\$ 1,511,512	\$ 1,549,300	\$ 1,332,203	\$ 1,362,444
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 19,342,178	\$ 22,231,154	\$ 21,892,033	\$ 21,190,457	\$ 21,439,739	\$ 20,963,148	\$ 21,203,997
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 4,343,829	\$ 1,990,789	\$ 2,005,523	\$ 2,505,284	\$ 2,505,284	\$ 2,505,284	\$ 2,505,284
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 243,641	\$ 243,829	\$ 242,188	\$ 544,270	\$ 543,410	\$ 243,360	\$ 242,500
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 336,663	\$ 344,074	\$ 358,125	\$ 358,125	\$ 358,125	\$ 358,125
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 4,587,470	\$ 2,571,281	\$ 2,591,785	\$ 3,407,679	\$ 3,406,819	\$ 3,106,769	\$ 3,105,909

**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C. Goal: SPECIAL ITEM SUPPORT</b>							
Provide Special Item Support.							
<b>C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,314,410	\$ 917,959	\$ 1,199,204	\$ 916,841	\$ 916,841	\$ 916,841	\$ 916,841
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - HARLINGEN</b>	<u>\$ 25,244,058</u>	<u>\$ 25,720,394</u>	<u>\$ 25,683,022</u>	<u>\$ 25,514,977</u>	<u>\$ 25,763,399</u>	<u>\$ 24,986,758</u>	<u>\$ 25,226,747</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,573,101	\$ 10,133,962	\$ 10,736,156	\$ 9,902,833	\$ 10,438,499	\$ 9,861,543	\$ 10,432,613
Other Personnel Costs	503,059	431,013	337,113	410,209	328,698	420,539	332,864
Faculty Salaries (Higher Education Only)	8,349,723	8,058,692	8,181,090	7,615,707	7,756,643	7,605,394	7,726,788
Professional Fees and Services	55,418	6,000	5,800	5,644	5,549	5,644	5,549
Fuels and Lubricants	44,657	22,030	23,020	23,905	25,535	23,905	25,535
Consumable Supplies	345,910	303,300	296,000	296,737	299,354	303,629	299,354
Utilities	1,176,922	641,000	579,500	780,925	700,653	780,925	700,653
Rent - Building	342	250	250	235	239	235	239
Rent - Machine and Other	133,554	112,000	114,130	106,400	110,160	106,400	110,160
Debt Service	121,229	182,000	182,000	229,036	227,353	472,396	469,853
Other Operating Expense	3,417,746	4,331,732	3,696,317	4,565,180	4,253,722	4,007,291	3,693,001
Client Services	1,327,109	1,441,915	1,474,646	1,511,512	1,549,300	0	0
Grants	0	0	0	0	0	1,332,203	1,362,444
Capital Expenditures	<u>195,288</u>	<u>56,500</u>	<u>57,000</u>	<u>66,654</u>	<u>67,694</u>	<u>66,654</u>	<u>67,694</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 25,244,058</u>	<u>\$ 25,720,394</u>	<u>\$ 25,683,022</u>	<u>\$ 25,514,977</u>	<u>\$ 25,763,399</u>	<u>\$ 24,986,758</u>	<u>\$ 25,226,747</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,074,764	\$ 1,243,295	\$ 1,291,871	\$	\$	\$ 1,330,628	\$ 1,330,628
Group Insurance	1,717,591	1,987,068	2,132,682			2,265,563	2,427,929

**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Social Security	1,312,867	1,374,974	1,374,974			1,429,973	1,487,172
Subtotal, Employee Benefits	\$ 4,105,222	\$ 4,605,337	\$ 4,799,527	\$	\$	\$ 5,026,164	\$ 5,245,729
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 4,105,222</u>	<u>\$ 4,605,337</u>	<u>\$ 4,799,527</u>	<u>\$</u>	<u>\$</u>	<u>\$ 5,026,164</u>	<u>\$ 5,245,729</u>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate

	21.58%	22%	20%	21%	21%	25%	25%
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Number of Associate Degrees and Certificates Awarded

Annually

	825	966	750	800	800	990	990
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Number of Minority Students Graduated Annually

	676	795	625	650	675	820	820
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**A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION**

**Output (Volume):**

Annual Headcount Enrollment

	9,024	8,957	8,250	8,500	8,500	9,100	9,100
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**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures

	7.5%	7.88%	8.6%	8.6%	8.6%	7.1%	7.1%
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**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 10,853,550	\$ 10,094,602	\$ 10,131,727	\$ 11,374,844	\$ 11,374,327	\$ 10,411,932	\$ 10,411,415

**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
GR Dedicated - Estimated Other Educational and General Income Account No. 770	1,292,370	3,187,794	3,616,982	2,888,598	2,929,814	2,564,508	2,592,285
<b>Total, Method of Financing</b>	<b>\$ 12,145,920</b>	<b>\$ 13,282,396</b>	<b>\$ 13,748,709</b>	<b>\$ 14,263,442</b>	<b>\$ 14,304,141</b>	<b>\$ 12,976,440</b>	<b>\$ 13,003,700</b>

**This bill pattern represents an estimated 65.1% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	201.5	198.3	204.5	203.8	203.8	198.3	198.3
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> INSTRUCTION AND ADMINISTRATION	\$ 1,542,880	\$ 9,041,442	\$ 9,698,027	\$ 9,915,757	\$ 9,915,196	\$ 9,915,757	\$ 9,915,196
<b>A.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 339,544	\$ 497,203	\$ 503,050	\$ 538,264	\$ 575,942	\$ 358,251	\$ 383,930
<b>A.1.3. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 45,526	\$ 47,840	\$ 47,950	\$ 43,049	\$ 43,049	\$ 43,049	\$ 43,049
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 334,516	\$ 411,489	\$ 412,107	\$ 416,228	\$ 420,390	\$ 272,151	\$ 274,873
<b>A.1.5. Strategy:</b> HOLD HARMLESS	\$ 2,908,930	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.1.6. Strategy:</b> ABILENE ACADEMIC/VOCATIONAL ED Abilene Academic/Vocational Education.	\$ 2,022,231	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.1.7. Strategy:</b> BROWNWOOD ACADEMIC/VOCATIONAL ED Brownwood Academic/Vocational Education.	\$ 704,568	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>A.1.8. Strategy:</b> RURAL TECH ACADEMIC/VOCATIONAL ED Rural Tech Center Academic/Vocational Education.	\$ 765,837	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 8,664,032</b>	<b>\$ 9,997,974</b>	<b>\$ 10,661,134</b>	<b>\$ 10,913,298</b>	<b>\$ 10,954,577</b>	<b>\$ 10,589,208</b>	<b>\$ 10,617,048</b>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,300,847	\$ 1,334,355	\$ 1,304,048	\$ 748,033	\$ 748,033	\$ 748,033	\$ 748,033
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 164,457	\$ 164,584	\$ 163,477	\$ 1,127,180	\$ 1,126,600	\$ 164,268	\$ 163,688

**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	\$ 0	\$ 501,499	\$ 478,240	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	<u>\$ 2,465,304</u>	<u>\$ 2,000,438</u>	<u>\$ 1,945,765</u>	<u>\$ 2,250,213</u>	<u>\$ 2,249,633</u>	<u>\$ 1,287,301</u>	<u>\$ 1,286,721</u>
<b>C. Goal:</b> SPECIAL ITEM SUPPORT Provide Special Item Support.							
<b>C.1.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,016,584	\$ 1,283,984	\$ 1,141,810	\$ 1,099,931	\$ 1,099,931	\$ 1,099,931	\$ 1,099,931
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS</b>	<u>\$ 12,145,920</u>	<u>\$ 13,282,396</u>	<u>\$ 13,748,709</u>	<u>\$ 14,263,442</u>	<u>\$ 14,304,141</u>	<u>\$ 12,976,440</u>	<u>\$ 13,003,700</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,329,765	\$ 5,819,427	\$ 6,090,357	\$ 6,026,163	\$ 6,039,878	\$ 6,004,012	\$ 6,006,419
Other Personnel Costs	311,086	297,758	180,057	312,985	177,657	314,554	177,022
Faculty Salaries (Higher Education Only)	3,386,728	3,196,430	3,235,232	3,559,575	3,310,277	3,445,376	3,288,987
Professional Salaries - Faculty Equivalent (Higher Education Only)	2,364	0	0	0	0	0	0
Professional Fees and Services	16,741	0	0	0	0	0	0
Fuels and Lubricants	62,651	0	0	0	0	0	0
Consumable Supplies	87,338	0	0	0	0	0	0
Utilities	547,515	0	0	0	0	0	0
Rent - Building	3,110	0	0	0	0	0	0
Rent - Machine and Other	89,488	0	0	0	0	0	0
Debt Service	164,457	164,584	163,477	1,127,180	1,126,600	164,268	163,688
Other Operating Expense	1,534,922	3,165,189	3,272,093	2,651,182	2,914,892	2,605,950	2,778,264
Client Services	334,516	411,489	412,107	416,228	420,390	0	0
Grants	0	0	0	0	0	272,151	274,873
Capital Expenditures	<u>275,239</u>	<u>227,519</u>	<u>395,386</u>	<u>170,129</u>	<u>314,447</u>	<u>170,129</u>	<u>314,447</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 12,145,920</u>	<u>\$ 13,282,396</u>	<u>\$ 13,748,709</u>	<u>\$ 14,263,442</u>	<u>\$ 14,304,141</u>	<u>\$ 12,976,440</u>	<u>\$ 13,003,700</u>

**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 518,102	\$ 604,008	\$ 624,488	\$	\$	\$ 643,222	\$ 643,222
Group Insurance	1,145,428	1,155,284	1,239,920			1,186,990	1,272,053
Social Security	612,177	641,137	641,137			666,783	693,454
Subtotal, Employee Benefits	\$ 2,275,707	\$ 2,400,429	\$ 2,505,545	\$	\$	\$ 2,496,995	\$ 2,608,729
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,275,707</b>	<b>\$ 2,400,429</b>	<b>\$ 2,505,545</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,496,995</b>	<b>\$ 2,608,729</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate							
	40.25%	56.77%	38%	38%	38%	57%	57%
Number of Associate Degrees and Certificates Awarded Annually							
	328	492	375	400	400	500	500
Number of Minority Students Graduated Annually							
	78	113	105	105	105	120	120
<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>							
<b>Output (Volume):</b>							
Annual Headcount Enrollment							
	1,727	1,850	1,650	1,650	1,650	2,000	2,000
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures							
	10%	10.7%	10.5%	10.5%	10.5%	9%	9%



**TEXAS STATE TECHNICAL COLLEGE - MARSHALL**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 4,405,481	\$ 6,533,560	\$ 6,477,663	\$ 5,718,897	\$ 5,718,475	\$ 4,611,549	\$ 4,611,127
GR Dedicated - Estimated Other Educational and General Income Account No. 770	<u>1,055,000</u>	<u>1,966,544</u>	<u>2,409,748</u>	<u>1,722,302</u>	<u>1,741,007</u>	<u>1,668,597</u>	<u>1,686,764</u>
<b>Total, Method of Financing</b>	<u>\$ 5,460,481</u>	<u>\$ 8,500,104</u>	<u>\$ 8,887,411</u>	<u>\$ 7,441,199</u>	<u>\$ 7,459,482</u>	<u>\$ 6,280,146</u>	<u>\$ 6,297,891</u>
 <b>This bill pattern represents an estimated 61.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	92.7	93.8	102.3	102.0	102.0	93.8	93.8
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> INSTRUCTION AND ADMINISTRATION	\$ 3,237,305	\$ 3,854,418	\$ 4,152,637	\$ 4,180,878	\$ 4,180,605	\$ 4,180,878	\$ 4,180,605
<b>A.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 146,851	\$ 223,240	\$ 240,160	\$ 231,372	\$ 247,942	\$ 231,372	\$ 247,942
<b>A.1.3. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 21,653	\$ 21,917	\$ 27,000	\$ 3,244	\$ 3,243	\$ 3,244	\$ 3,243
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 199,441</u>	<u>\$ 207,798</u>	<u>\$ 241,348</u>	<u>\$ 243,761</u>	<u>\$ 246,199</u>	<u>\$ 190,056</u>	<u>\$ 191,956</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 3,605,250</u>	<u>\$ 4,307,373</u>	<u>\$ 4,661,145</u>	<u>\$ 4,659,255</u>	<u>\$ 4,677,989</u>	<u>\$ 4,605,550</u>	<u>\$ 4,623,746</u>
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 951,802	\$ 487,677	\$ 476,864	\$ 388,824	\$ 388,824	\$ 388,824	\$ 388,824
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 127,911	\$ 128,010	\$ 127,149	\$ 1,235,112	\$ 1,234,661	\$ 127,764	\$ 127,313
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 405,846</u>	<u>\$ 412,381</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 1,079,713</u>	<u>\$ 1,021,533</u>	<u>\$ 1,016,394</u>	<u>\$ 1,998,936</u>	<u>\$ 1,998,485</u>	<u>\$ 891,588</u>	<u>\$ 891,137</u>

**TEXAS STATE TECHNICAL COLLEGE - MARSHALL**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>C. Goal:</b> SPECIAL ITEM SUPPORT							
Provide Special Item Support.							
<b>C.1.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 775,518	\$ 3,171,198	\$ 3,209,872	\$ 783,008	\$ 783,008	\$ 783,008	\$ 783,008
<b>Grand Total,</b> TEXAS STATE TECHNICAL COLLEGE - MARSHALL	\$ 5,460,481	\$ 8,500,104	\$ 8,887,411	\$ 7,441,199	\$ 7,459,482	\$ 6,280,146	\$ 6,297,891
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,225,205	\$ 2,929,371	\$ 2,908,754	\$ 2,550,993	\$ 2,401,827	\$ 2,487,853	\$ 2,333,677
Other Personnel Costs	105,646	98,913	62,011	81,805	57,991	84,518	56,428
Faculty Salaries (Higher Education Only)	1,765,900	2,438,689	2,914,640	2,147,994	1,936,325	1,860,698	1,785,278
Professional Fees and Services	10,901	720	1,200	0	0	178	293
Fuels and Lubricants	16,498	21,000	21,000	19,404	19,096	19,404	19,096
Consumable Supplies	29,495	53,676	58,600	35,367	35,944	37,880	39,627
Utilities	142,326	211,178	213,500	189,870	186,955	191,149	188,785
Rent - Building	20,140	194,000	838,400	68,376	188,108	98,005	345,301
Rent - Machine and Other	788	3,386	4,300	0	0	836	1,049
Debt Service	127,911	128,010	127,149	1,235,112	1,234,661	127,764	127,313
Other Operating Expense	798,922	1,982,586	1,363,509	868,517	1,152,376	1,124,823	1,176,644
Client Services	199,441	207,798	241,348	243,761	246,199	0	0
Grants	0	0	0	0	0	190,056	191,956
Capital Expenditures	17,308	230,777	133,000	0	0	56,982	32,444
<b>Total, Object-of-Expense Informational Listing</b>	\$ 5,460,481	\$ 8,500,104	\$ 8,887,411	\$ 7,441,199	\$ 7,459,482	\$ 6,280,146	\$ 6,297,891
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 232,862	\$ 289,899	\$ 284,915	\$	\$	\$ 293,462	\$ 293,462
Group Insurance	2,380,707	2,719,497	2,918,757			3,219,062	3,449,585

**TEXAS STATE TECHNICAL COLLEGE - MARSHALL**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Social Security	289,415	303,107	303,107			315,231	327,840
Subtotal, Employee Benefits	\$ 2,902,984	\$ 3,312,503	\$ 3,506,779	\$	\$	\$ 3,827,755	\$ 4,070,887
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,902,984</b>	<b>\$ 3,312,503</b>	<b>\$ 3,506,779</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,827,755</b>	<b>\$ 4,070,887</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree or

Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate

	33.33%	36.73%	34%	34%	34%	40%	40%
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Number of Associate Degrees and Certificates Awarded

Annually

	169	171	200	200	200	200	200
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Number of Minority Students Graduated Annually

	46	78	60	70	70	80	80
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**A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION**

**Output (Volume):**

Annual Headcount Enrollment

	1,308	1,050	1,250	1,500	1,500	1,500	1,500
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**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures

	12.6%	14.33%	14%	14%	14%	11%	11%
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**TEXAS STATE TECHNICAL COLLEGE - WACO**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 25,591,279	\$ 25,096,048	\$ 25,076,033	\$ 24,937,086	\$ 24,888,166	\$ 23,737,459	\$ 23,688,539

**TEXAS STATE TECHNICAL COLLEGE - WACO**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
GR Dedicated - Estimated Other Educational and General Income Account No. 770	9,108,783	10,349,701	10,323,411	10,647,343	11,386,376	10,047,642	10,668,131
<b>Total, Method of Financing</b>	<u>\$ 34,700,062</u>	<u>\$ 35,445,749</u>	<u>\$ 35,399,444</u>	<u>\$ 35,584,429</u>	<u>\$ 36,274,542</u>	<u>\$ 33,785,101</u>	<u>\$ 34,356,670</u>
<b>This bill pattern represents an estimated 56.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	559.3	546.3	550.5	546.6	546.6	546.3	546.3
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> INSTRUCTION AND ADMINISTRATION Instruction and Administration.	\$ 23,222,605	\$ 24,372,716	\$ 24,420,467	\$ 25,954,850	\$ 26,389,645	\$ 25,954,850	\$ 26,389,645
<b>A.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 2,304,731	\$ 2,027,464	\$ 2,049,200	\$ 2,192,644	\$ 2,346,129	\$ 1,432,870	\$ 1,535,530
<b>A.1.3. Strategy:</b> WORKERS' COMPENSATION INSURANCE	\$ 107,362	\$ 117,375	\$ 125,425	\$ 99,426	\$ 99,426	\$ 99,426	\$ 99,426
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 1,542,024</u>	<u>\$ 1,530,134</u>	<u>\$ 1,530,134</u>	<u>\$ 1,576,038</u>	<u>\$ 1,678,480</u>	<u>\$ 1,736,111</u>	<u>\$ 1,770,834</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 27,176,722</u>	<u>\$ 28,047,689</u>	<u>\$ 28,125,226</u>	<u>\$ 29,822,958</u>	<u>\$ 30,513,680</u>	<u>\$ 29,223,257</u>	<u>\$ 29,795,435</u>
<b>B. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 6,010,125	\$ 4,267,907	\$ 4,179,502	\$ 2,674,872	\$ 2,674,872	\$ 2,674,872	\$ 2,674,872
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 521,278	\$ 523,216	\$ 522,825	\$ 1,724,374	\$ 1,723,765	\$ 524,747	\$ 524,138
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>\$ 0</u>	<u>\$ 341,233</u>	<u>\$ 370,356</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>
<b>Total, Goal B: PROVIDE INFRASTRUCTURE SUPPORT</b>	<u>\$ 6,531,403</u>	<u>\$ 5,132,356</u>	<u>\$ 5,072,683</u>	<u>\$ 4,774,246</u>	<u>\$ 4,773,637</u>	<u>\$ 3,574,619</u>	<u>\$ 3,574,010</u>

**TEXAS STATE TECHNICAL COLLEGE - WACO**  
(Continued)

	<u>Expended</u>	<u>Estimated</u>	<u>Budgeted</u>	<u>Requested</u>		<u>Recommended</u>	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>C. Goal:</b> PROVIDE SPECIAL ITEM SUPPORT							
<b>C.1.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 991,937	\$ 2,265,704	\$ 2,201,535	\$ 987,225	\$ 987,225	\$ 987,225	\$ 987,225
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - WACO</b>	<u>\$ 34,700,062</u>	<u>\$ 35,445,749</u>	<u>\$ 35,399,444</u>	<u>\$ 35,584,429</u>	<u>\$ 36,274,542</u>	<u>\$ 33,785,101</u>	<u>\$ 34,356,670</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 10,890,410	\$ 11,121,625	\$ 10,928,810	\$ 11,066,913	\$ 10,869,847	\$ 10,776,909	\$ 10,585,476
Other Personnel Costs	869,022	641,716	495,301	641,711	506,773	628,147	490,817
Faculty Salaries (Higher Education Only)	13,118,436	12,788,863	12,752,316	13,067,042	12,895,169	13,292,901	13,172,958
Professional Fees and Services	78,640	75,432	73,950	80,007	78,174	80,051	78,241
Fuels and Lubricants	11,083	65,095	66,150	65,328	65,652	65,720	66,168
Consumable Supplies	119,183	205,700	207,730	178,060	179,341	179,866	181,677
Utilities	1,614,545	1,990,172	2,041,000	1,331,259	1,386,092	1,331,259	1,386,092
Rent - Building	12,645	13,184	13,000	14,040	13,817	14,040	13,817
Rent - Machine and Other	136,832	184,252	184,250	188,214	187,698	191,308	190,949
Debt Service	1,002,341	1,021,216	1,020,825	2,036,491	2,042,484	836,864	842,857
Other Operating Expense	4,865,511	5,252,750	5,706,378	5,216,741	6,247,286	4,349,323	5,347,025
Client Services	1,590,024	1,541,134	1,542,134	1,581,038	1,683,480	4,793	5,381
Grants	0	0	0	0	0	1,736,111	1,770,834
Capital Expenditures	<u>391,390</u>	<u>544,610</u>	<u>367,600</u>	<u>117,585</u>	<u>118,729</u>	<u>297,809</u>	<u>224,378</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 34,700,062</u>	<u>\$ 35,445,749</u>	<u>\$ 35,399,444</u>	<u>\$ 35,584,429</u>	<u>\$ 36,274,542</u>	<u>\$ 33,785,101</u>	<u>\$ 34,356,670</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,459,051	\$ 1,565,494	\$ 1,549,267	\$	\$	\$ 1,595,745	\$ 1,595,745
Group Insurance	427,550	426,047	457,235			571,951	612,877

**TEXAS STATE TECHNICAL COLLEGE - WACO**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Social Security	1,686,266	1,766,038	1,766,038			1,836,679	1,910,146
Subtotal, Employee Benefits	\$ 3,572,867	\$ 3,757,579	\$ 3,772,540	\$	\$	\$ 4,004,375	\$ 4,118,768
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 3,572,867</u>	<u>\$ 3,757,579</u>	<u>\$ 3,772,540</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,004,375</u>	<u>\$ 4,118,768</u>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate

	30.27%	33.61%	30%	31%	31%	34%	35%
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Number of Associate Degrees and Certificates Awarded

Annually

	1,219	1,147	1,100	1,200	1,300	1,270	1,300
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Number of Minority Students Graduated Annually

	373	293	250	275	300	380	380
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**A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION**

**Output (Volume):**

Annual Headcount Enrollment

	5,169	4,976	5,100	5,400	5,600	6,100	6,100
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**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures

	7%	7.61%	7.5%	7.5%	7.5%	6.7%	6.7%
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**TEXAS A&M AGRILIFE RESEARCH**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 50,734,331	\$ 53,162,630	\$ 53,956,482	\$ 64,956,482	\$ 64,956,482	\$ 53,947,564	\$ 53,947,564

**TEXAS A&M AGRILIFE RESEARCH**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
	2016	2017	2016	2017	2016	2017	
GR Dedicated - Clean Air Account No. 151	462,500	471,032	474,700	474,700	474,700	474,700	474,700
Federal Funds	8,105,118	9,245,070	9,245,070	9,245,070	9,245,070	9,245,070	9,245,070
<b>Other Funds</b>							
Feed Control Fund - Local No. 058, Locally Held, estimated	4,406,445	4,510,000	4,510,000	4,510,000	4,510,000	4,510,000	4,510,000
Sales Funds - Agricultural Experiment Station, estimated	770,325	1,027,857	852,503	852,503	852,503	852,503	852,503
Fertilizer Control Fund, Locally Held, estimated	1,230,308	1,225,000	1,225,000	1,225,000	1,225,000	1,225,000	1,225,000
Indirect Cost Recovery, Locally Held, estimated	288,750	288,750	288,750	288,750	288,750	288,750	288,750
Subtotal, Other Funds	<u>\$ 6,695,828</u>	<u>\$ 7,051,607</u>	<u>\$ 6,876,253</u>	<u>\$ 6,876,253</u>	<u>\$ 6,876,253</u>	<u>\$ 6,876,253</u>	<u>\$ 6,876,253</u>
<b>Total, Method of Financing</b>	<u>\$ 65,997,777</u>	<u>\$ 69,930,339</u>	<u>\$ 70,552,505</u>	<u>\$ 81,552,505</u>	<u>\$ 81,552,505</u>	<u>\$ 70,543,587</u>	<u>\$ 70,543,587</u>
 <b>This bill pattern represents an estimated 35.6% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	747.5	766.4	987.7	994.7	994.7	987.7	987.7
 <b>Items of Appropriation:</b>							
<b>A. Goal: AGRICULTURAL/LIFE SCIENCES RESEARCH</b>							
Agricultural and Life Sciences Research.							
<b>A.1.1. Strategy:</b> AGRICULTURAL/LIFE SCIENCES RESEARCH Conduct Agricultural and Life Sciences Research.	\$ 46,149,295	\$ 49,695,237	\$ 50,325,609	\$ 61,171,175	\$ 61,171,175	\$ 50,171,175	\$ 50,171,175
<b>A.1.2. Strategy:</b> FEEDYARD BEEF CATTLE PRODUCTION	<u>\$ 352,622</u>	<u>\$ 363,374</u>	<u>\$ 363,374</u>	<u>\$ 363,374</u>	<u>\$ 363,374</u>	<u>\$ 363,374</u>	<u>\$ 363,374</u>
<b>Total, Goal A:</b> AGRICULTURAL/LIFE SCIENCES RESEARCH	<u>\$ 46,501,917</u>	<u>\$ 50,058,611</u>	<u>\$ 50,688,983</u>	<u>\$ 61,534,549</u>	<u>\$ 61,534,549</u>	<u>\$ 50,534,549</u>	<u>\$ 50,534,549</u>
 <b>B. Goal: REGULATORY SERVICES</b>							
Provide Regulatory Services.							
<b>B.1.1. Strategy:</b> HONEY BEE REGULATION Control Diseases/Pest of EHB & Reduce Impact of AHB thru Regulation.	\$ 252,458	\$ 255,137	\$ 259,178	\$ 259,178	\$ 259,178	\$ 259,178	\$ 259,178

**TEXAS A&M AGRILIFE RESEARCH**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>B.2.1. Strategy:</b> FEED AND FERTILIZER PROGRAM Monitor and Evaluate Products Distributed in the State.	\$ 4,881,238	\$ 4,913,386	\$ 4,897,810	\$ 4,897,810	\$ 4,897,810	\$ 4,897,810	\$ 4,897,810
<b>Total, Goal B:</b> REGULATORY SERVICES	<u>\$ 5,133,696</u>	<u>\$ 5,168,523</u>	<u>\$ 5,156,988</u>	<u>\$ 5,156,988</u>	<u>\$ 5,156,988</u>	<u>\$ 5,156,988</u>	<u>\$ 5,156,988</u>
<b>C. Goal:</b> STAFF BENEFITS Maintain Staff Benefits Program for Eligible Employees and Retirees.							
<b>C.1.1. Strategy:</b> STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 725,315	\$ 814,682	\$ 815,008	\$ 815,008	\$ 815,008	\$ 815,008	\$ 815,008
<b>C.1.2. Strategy:</b> WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	\$ 70,196	\$ 96,214	\$ 96,200	\$ 96,200	\$ 96,200	\$ 96,200	\$ 96,200
<b>C.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	\$ 48,732	\$ 48,577	\$ 49,600	\$ 49,600	\$ 49,600	\$ 49,600	\$ 49,600
<b>C.1.4. Strategy:</b> OASI Provide Funding for OASI.	<u>\$ 553,206</u>	<u>\$ 619,026</u>	<u>\$ 633,335</u>	<u>\$ 633,335</u>	<u>\$ 633,335</u>	<u>\$ 633,335</u>	<u>\$ 633,335</u>
<b>Total, Goal C:</b> STAFF BENEFITS	<u>\$ 1,397,449</u>	<u>\$ 1,578,499</u>	<u>\$ 1,594,143</u>	<u>\$ 1,594,143</u>	<u>\$ 1,594,143</u>	<u>\$ 1,594,143</u>	<u>\$ 1,594,143</u>
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 4,380,886	\$ 4,518,587	\$ 4,506,272	\$ 4,660,706	\$ 4,660,706	\$ 4,660,706	\$ 4,660,706
<b>D.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	\$ 5,467,866	\$ 5,490,156	\$ 5,490,156	\$ 5,490,156	\$ 5,490,156	\$ 5,448,795	\$ 5,448,795
<b>D.1.3. Strategy:</b> INFRASTRUCT SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>\$ 3,115,963</u>	<u>\$ 3,115,963</u>	<u>\$ 3,115,963</u>	<u>\$ 3,115,963</u>	<u>\$ 3,115,963</u>	<u>\$ 3,148,406</u>	<u>\$ 3,148,406</u>
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	<u>\$ 12,964,715</u>	<u>\$ 13,124,706</u>	<u>\$ 13,112,391</u>	<u>\$ 13,266,825</u>	<u>\$ 13,266,825</u>	<u>\$ 13,257,907</u>	<u>\$ 13,257,907</u>
<b>Grand Total, TEXAS A&amp;M AGRILIFE RESEARCH</b>	<u>\$ 65,997,777</u>	<u>\$ 69,930,339</u>	<u>\$ 70,552,505</u>	<u>\$ 81,552,505</u>	<u>\$ 81,552,505</u>	<u>\$ 70,543,587</u>	<u>\$ 70,543,587</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 26,177,894	\$ 26,999,933	\$ 27,674,279	\$ 30,828,713	\$ 30,828,713	\$ 27,828,713	\$ 27,828,713
Other Personnel Costs	3,247,706	3,295,875	3,381,660	3,381,660	3,381,660	3,381,660	3,381,660
Professional Salaries - Faculty Equivalent (Higher Education Only)	19,913,425	20,449,685	21,063,176	22,813,176	22,813,176	21,063,176	21,063,176



**TEXAS A&M AGRILIFE RESEARCH**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
	2016	2017	2016	2017	2016	2017	
Professional Fees and Services	203,275	520,211	507,400	507,400	507,400	507,400	507,400
Fuels and Lubricants	447,273	400,851	401,500	401,500	401,500	401,500	401,500
Consumable Supplies	528,245	510,312	501,500	501,500	501,500	501,500	501,500
Utilities	5,145,880	5,134,754	5,146,177	5,146,177	5,146,177	5,104,816	5,104,816
Travel	296,907	299,345	298,600	348,600	348,600	298,600	298,600
Rent - Building	6,491	5,842	7,100	7,100	7,100	7,100	7,100
Rent - Machine and Other	159,006	167,092	172,270	172,270	172,270	172,270	172,270
Other Operating Expense	7,192,601	8,492,866	7,998,843	10,544,409	10,544,409	7,876,852	7,876,852
Grants	588,621	1,793,386	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Capital Expenditures	2,090,453	1,860,187	1,900,000	5,400,000	5,400,000	1,900,000	1,900,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 65,997,777</b>	<b>\$ 69,930,339</b>	<b>\$ 70,552,505</b>	<b>\$ 81,552,505</b>	<b>\$ 81,552,505</b>	<b>\$ 70,543,587</b>	<b>\$ 70,543,587</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,771,813	\$ 3,038,370	\$ 3,120,835	\$	\$	\$ 3,130,724	\$ 3,130,724
Group Insurance	8,008,008	8,704,683	9,341,523			8,898,395	9,536,409
Social Security	2,486,059	2,603,667	2,603,667			2,707,814	2,816,127
Subtotal, Employee Benefits	<b>\$ 13,265,880</b>	<b>\$ 14,346,720</b>	<b>\$ 15,066,025</b>	<b>\$</b>	<b>\$</b>	<b>\$ 14,736,933</b>	<b>\$ 15,483,260</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 13,265,880</b>	<b>\$ 14,346,720</b>	<b>\$ 15,066,025</b>	<b>\$</b>	<b>\$</b>	<b>\$ 14,736,933</b>	<b>\$ 15,483,260</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: AGRICULTURAL/LIFE SCIENCES RESEARCH Outcome (Results/Impact):</b>							
Percentage Change in Number of Patents, Disclosures, and Licenses	(30.06)%	4.62%	2%	2%	2%	2%	2%

**TEXAS A&M AGRILIFE RESEARCH**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>A.1.1. Strategy: AGRICULTURAL/LIFE SCIENCES RESEARCH</b>							
<b>Output (Volume):</b>							
Number of Scientific Publications	2,447	2,421	2,400	2,400	2,400	2,400	2,400
<b>Explanatory:</b>							
Amount of External Sponsor Support	92,569,343	90,172,596	93,000,000	93,000,000	93,000,000	93,000,000	93,000,000
<b>B. Goal: REGULATORY SERVICES</b>							
<b>B.1.1. Strategy: HONEY BEE REGULATION</b>							
<b>Output (Volume):</b>							
Number of Bee Colonies Inspected	208,620	196,925	200,000	200,000	200,000	200,000	200,000
Number of Apiaries Inspected	1,577	1,020	1,250	1,250	1,250	1,250	1,250
<b>B.2.1. Strategy: FEED AND FERTILIZER PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Feed and Fertilizer Samples Analyzed by the Agricultural Analytical Services Laboratory	19,872	6,458	8,700	8,700	8,700	8,700	8,700

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 42,218,520	\$ 42,862,302	\$ 43,757,556	\$ 46,257,556	\$ 46,257,556	\$ 43,554,237	\$ 43,554,237
<u>General Revenue Fund - Dedicated</u>							
5131 Master Gardener License Plates Account No. 5131	8,045	0	0	0	0	0	0
Texas 4-H Plate Account No. 5132	1,016	0	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	<u>\$ 9,061</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**TEXAS A&M AGRILIFE EXTENSION SERVICE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Federal Funds	9,821,874	13,274,914	13,274,914	13,274,914	13,274,914	13,274,914	13,274,914
<b>Other Funds</b>							
County Funds - Extension Programs Fund, Locally Held, estimated	9,014,400	9,014,400	9,014,400	9,014,400	9,014,400	9,014,400	9,014,400
Interagency Contracts	485,621	990,008	989,788	985,621	985,621	985,621	985,621
License Plate Trust Fund Account No. 0802	0	22,000	22,000	22,000	22,000	22,000	22,000
Subtotal, Other Funds	<u>\$ 9,500,021</u>	<u>\$ 10,026,408</u>	<u>\$ 10,026,188</u>	<u>\$ 10,022,021</u>	<u>\$ 10,022,021</u>	<u>\$ 10,022,021</u>	<u>\$ 10,022,021</u>
<b>Total, Method of Financing</b>	<u>\$ 61,549,476</u>	<u>\$ 66,163,624</u>	<u>\$ 67,058,658</u>	<u>\$ 69,554,491</u>	<u>\$ 69,554,491</u>	<u>\$ 66,851,172</u>	<u>\$ 66,851,172</u>
 <b>This bill pattern represents an estimated 52% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>							
	943.6	960.1	1,031.1	1,062.1	1,062.1	1,031.1	1,031.1
 <b>Items of Appropriation:</b>							
<b>A. Goal: HEALTH AND SAFETY EDUCATION</b>							
Educate Texans for Improving Their Health, Safety, and Well-Being.							
<b>A.1.1. Strategy:</b> HEALTH AND SAFETY EDUCATION Conduct Education Programs: Nutrition, Safety and Dependent Care.	\$ 10,704,164	\$ 11,459,164	\$ 11,617,462	\$ 11,616,636	\$ 11,616,636	\$ 11,616,636	\$ 11,616,636
 <b>B. Goal: AGRICULTURE AND NATURAL RESOURCES</b>							
Agriculture, Natural Resources, Economic and Environmental Education.							
<b>B.1.1. Strategy:</b> EXTEND ED ON AG, NAT RES & ECON DEV Extend Education on Agriculture, Natural Resources & Economic Develop.	\$ 31,805,037	\$ 34,043,930	\$ 34,514,193	\$ 35,511,739	\$ 35,511,739	\$ 34,511,739	\$ 34,511,739

**TEXAS A&M AGRILIFE EXTENSION SERVICE**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>C. Goal: LEADERSHIP DEVELOPMENT</b>							
Foster Development of Responsible, Productive & Motivated Youth/Adults.							
<b>C.1.1. Strategy:</b> LEADERSHIP DEVELOPMENT Teach Leadership, Life, and Career Skills to Both Youth and Adults.	\$ 11,243,399	\$ 12,309,803	\$ 12,479,777	\$ 13,978,890	\$ 13,978,890	\$ 12,478,890	\$ 12,478,890
<b>D. Goal: WILDLIFE MANAGEMENT</b>							
Protect Resources and Property from Wildlife-related Damages.							
<b>D.1.1. Strategy:</b> WILDLIFE MANAGEMENT Provide Direct Control and Technical Assistance.	\$ 2,793,913	\$ 2,834,690	\$ 2,834,690	\$ 2,834,690	\$ 2,834,690	\$ 2,834,690	\$ 2,834,690
<b>E. Goal: STAFF BENEFITS</b>							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
<b>E.1.1. Strategy:</b> STAFF GROUP INSURANCE Staff Group Insurance Premiums.	\$ 1,020,005	\$ 1,341,244	\$ 1,381,481	\$ 1,381,481	\$ 1,381,481	\$ 1,381,481	\$ 1,381,481
<b>E.1.2. Strategy:</b> WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	\$ 177,766	\$ 183,099	\$ 188,592	\$ 188,592	\$ 188,592	\$ 188,592	\$ 188,592
<b>E.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	\$ 37,781	\$ 33,982	\$ 34,626	\$ 34,626	\$ 34,626	\$ 34,626	\$ 34,626
<b>E.1.4. Strategy:</b> OASI Provide Funding for OASI.	<u>\$ 253,607</u>	<u>\$ 276,685</u>	<u>\$ 285,560</u>	<u>\$ 285,560</u>	<u>\$ 285,560</u>	<u>\$ 285,560</u>	<u>\$ 285,560</u>
<b>Total, Goal E: STAFF BENEFITS</b>	<u>\$ 1,489,159</u>	<u>\$ 1,835,010</u>	<u>\$ 1,890,259</u>	<u>\$ 1,890,259</u>	<u>\$ 1,890,259</u>	<u>\$ 1,890,259</u>	<u>\$ 1,890,259</u>
<b>F. Goal: INDIRECT ADMINISTRATION</b>							
<b>F.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 2,228,108	\$ 2,318,768	\$ 2,360,018	\$ 2,360,018	\$ 2,360,018	\$ 2,360,018	\$ 2,360,018
<b>F.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	\$ 665,716	\$ 610,959	\$ 610,959	\$ 610,959	\$ 610,959	\$ 612,261	\$ 612,261

**TEXAS A&M AGRILIFE EXTENSION SERVICE**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>F.1.3. Strategy:</b> INFRASTRUCT SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	\$ 619,980	\$ 751,300	\$ 751,300	\$ 751,300	\$ 751,300	\$ 546,679	\$ 546,679
<b>Total, Goal F:</b> INDIRECT ADMINISTRATION	<u>\$ 3,513,804</u>	<u>\$ 3,681,027</u>	<u>\$ 3,722,277</u>	<u>\$ 3,722,277</u>	<u>\$ 3,722,277</u>	<u>\$ 3,518,958</u>	<u>\$ 3,518,958</u>
<b>Grand Total, TEXAS A&amp;M AGRILIFE EXTENSION SERVICE</b>	<u>\$ 61,549,476</u>	<u>\$ 66,163,624</u>	<u>\$ 67,058,658</u>	<u>\$ 69,554,491</u>	<u>\$ 69,554,491</u>	<u>\$ 66,851,172</u>	<u>\$ 66,851,172</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,535,086	\$ 17,129,817	\$ 17,643,712	\$ 18,313,712	\$ 18,313,712	\$ 17,643,712	\$ 17,643,712
Other Personnel Costs	2,965,901	3,054,877	3,146,524	3,146,525	3,146,525	3,146,525	3,146,525
Professional Salaries - Faculty Equivalent (Higher Education Only)	9,154,235	9,222,894	9,499,581	9,899,581	9,899,581	9,499,581	9,499,581
Professional Salaries - Extension (Texas AgriLife Extension Svc)	25,535,577	25,630,744	26,129,235	26,689,235	26,689,235	26,129,235	26,129,235
Professional Fees and Services	114,165	236,984	236,984	236,984	236,984	236,984	236,984
Fuels and Lubricants	143,381	257,644	257,643	257,615	257,615	257,615	257,615
Consumable Supplies	184,339	110,069	110,068	110,057	110,057	110,057	110,057
Utilities	714,682	728,976	743,556	1,013,275	1,013,275	468,540	468,540
Travel	588,666	525,134	535,636	768,136	768,136	535,636	535,636
Rent - Building	59,155	108,888	108,886	108,886	108,886	108,886	108,886
Rent - Machine and Other	681,115	286,212	286,211	286,169	286,169	286,169	286,169
Other Operating Expense	4,730,733	8,759,768	8,204,372	8,568,066	8,568,066	8,271,982	8,271,982
Client Services	12,099	6,250	6,250	6,250	6,250	6,250	6,250
Capital Expenditures	<u>130,342</u>	<u>105,367</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 61,549,476</u>	<u>\$ 66,163,624</u>	<u>\$ 67,058,658</u>	<u>\$ 69,554,491</u>	<u>\$ 69,554,491</u>	<u>\$ 66,851,172</u>	<u>\$ 66,851,172</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,192,756	\$ 3,506,248	\$ 3,593,195	\$	\$	\$ 3,593,195	\$ 3,593,195
Group Insurance	10,979,655	12,214,554	13,108,701			14,189,633	15,207,031

**TEXAS A&M AGRILIFE EXTENSION SERVICE**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
Social Security	2,470,713	2,587,595	2,587,595			2,691,099	2,798,743
Subtotal, Employee Benefits	\$ 16,643,124	\$ 18,308,397	\$ 19,289,491	\$	\$	\$ 20,473,927	\$ 21,598,969
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 16,643,124</b>	<b>\$ 18,308,397</b>	<b>\$ 19,289,491</b>	<b>\$</b>	<b>\$</b>	<b>\$ 20,473,927</b>	<b>\$ 21,598,969</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: HEALTH AND SAFETY EDUCATION</b>							
<b>Outcome (Results/Impact):</b>							
Educational Program Index Attainment	90.2	92.8	90	90	90	90	90
<b>A.1.1. Strategy: HEALTH AND SAFETY EDUCATION</b>							
<b>Output (Volume):</b>							
Direct Teaching Exposures	4,015,929	4,065,269	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
<b>Efficiencies:</b>							
Average Cost Per Educational Contact	2.18	2.62	2.42	2.42	2.42	2.42	2.42
Percentage of Direct Teaching Exposures Obtained through Distance Education	25%	20.11%	20%	20%	20%	20%	20%
<b>B. Goal: AGRICULTURE AND NATURAL RESOURCES</b>							
<b>Outcome (Results/Impact):</b>							
Educational Program Index Attainment	92.2	92.2	90	90	90	90	90
<b>B.1.1. Strategy: EXTEND ED ON AG, NAT RES &amp; ECON DEV</b>							
<b>Output (Volume):</b>							
Direct Teaching Exposures	15,270,817	10,887,527	10,364,226	10,364,226	10,364,226	10,364,226	10,364,226
<b>Efficiencies:</b>							
Average Cost Per Educational Contact	2.21	3.25	3.22	3.22	3.22	3.22	3.22
Percentage of Direct Teaching Exposures Obtained through Distance Education	60%	48.4%	45%	45%	45%	45%	45%
<b>C. Goal: LEADERSHIP DEVELOPMENT</b>							
<b>Outcome (Results/Impact):</b>							
Educational Program Index Attainment	91	92.4	90	90	90	90	90
<b>C.1.1. Strategy: LEADERSHIP DEVELOPMENT</b>							
<b>Output (Volume):</b>							
Direct Teaching Exposures	6,030,366	6,726,280	6,050,000	6,050,000	6,050,000	6,050,000	6,050,000

**TEXAS A&M AGRILIFE EXTENSION SERVICE**  
(Continued)

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Efficiencies:</b>							
Average Cost Per Educational Contact	1.59	1.91	1.62	1.62	1.62	1.62	1.62
Percentage of Direct Teaching Exposures Obtained through Distance Education	8%	10.31%	8%	8%	8%	8%	8%
<b>D. Goal: WILDLIFE MANAGEMENT</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Counties Receiving Direct Control Assistance	85%	85%	85%	85%	85%	85%	85%
<b>D.1.1. Strategy: WILDLIFE MANAGEMENT</b>							
<b>Output (Volume):</b>							
Number of Properties Provided Wildlife Damage Management Assistance	4,545	4,297	4,600	4,600	4,600	4,600	4,600
Number of Technical Assistance Projects	9,859	7,640	9,900	9,900	9,900	9,900	9,900

**TEXAS A&M ENGINEERING EXPERIMENT STATION**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 14,197,745	\$ 16,790,527	\$ 17,034,033	\$ 28,996,030	\$ 29,496,030	\$ 17,519,407	\$ 17,519,407
GR Dedicated - Texas Emissions Reduction Plan Account No. 5071	457,590	455,498	462,043	462,043	462,043	462,043	462,043
Federal Funds	51,796,452	49,233,916	49,233,916	44,977,328	44,977,328	44,977,328	44,977,328
<b>Other Funds</b>							
Interagency Contracts	2,927,950	2,465,816	2,465,816	2,493,167	2,493,167	2,493,167	2,493,167
Other Funds	45,694,298	46,582,513	46,582,513	51,480,165	51,480,165	51,480,165	51,480,165

**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Indirect Cost Recovery, Locally Held, estimated	3,818,540	4,025,182	4,025,182	3,008,182	3,008,182	3,008,182	3,008,182
Subtotal, Other Funds	<u>\$ 52,440,788</u>	<u>\$ 53,073,511</u>	<u>\$ 53,073,511</u>	<u>\$ 56,981,514</u>	<u>\$ 56,981,514</u>	<u>\$ 56,981,514</u>	<u>\$ 56,981,514</u>
<b>Total, Method of Financing</b>	<u><u>\$ 118,892,575</u></u>	<u><u>\$ 119,553,452</u></u>	<u><u>\$ 119,803,503</u></u>	<u><u>\$ 131,416,915</u></u>	<u><u>\$ 131,916,915</u></u>	<u><u>\$ 119,940,292</u></u>	<u><u>\$ 119,940,292</u></u>

**This bill pattern represents an estimated 86.9% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	867.8	835.6	880.0	918.3	920.8	880.0	880.0
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**Items of Appropriation:**

**A. Goal: ENGINEERING RESEARCH**

Conduct engineering & related research to enhance higher ed & eco dev.

**A.1.1. Strategy: RESEARCH DIVISIONS**

Develop/support research programs, centers, institutes & initiatives.

	\$ 71,678,774	\$ 73,301,098	\$ 73,385,783	\$ 86,604,928	\$ 86,504,928	\$ 77,342,931	\$ 77,342,931
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**A.1.2. Strategy: MULTI-INSTITUTIONAL OUTREACH**

Work with institutions in research & development and provide outreach.

	\$ 27,852,925	\$ 27,063,169	\$ 27,144,771	\$ 26,051,553	\$ 26,051,553	\$ 26,051,553	\$ 26,051,553
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**A.2.1. Strategy: TECHNOLOGY TRANSFER**

	\$ 855,858	\$ 675,212	\$ 675,212	\$ 540,000	\$ 540,000	\$ 540,000	\$ 540,000
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**A.3.1. Strategy: EDUCATIONAL PROGRAMS**

Provide programs for student participation in research & education.

	<u>\$ 5,594,379</u>	<u>\$ 4,959,586</u>	<u>\$ 4,994,010</u>	<u>\$ 5,785,218</u>	<u>\$ 6,385,218</u>	<u>\$ 3,585,218</u>	<u>\$ 3,585,218</u>
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**Total, Goal A: ENGINEERING RESEARCH**

	<u>\$ 105,981,936</u>	<u>\$ 105,999,065</u>	<u>\$ 106,199,776</u>	<u>\$ 118,981,699</u>	<u>\$ 119,481,699</u>	<u>\$ 107,519,702</u>	<u>\$ 107,519,702</u>
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**B. Goal: STAFF BENEFITS**

Maintain staff benefits program for eligible employees and retirees.

**B.1.1. Strategy: STAFF GROUP INSURANCE**

Provide funding for staff group insurance premiums.

	\$ 2,582,073	\$ 2,478,458	\$ 2,478,458	\$ 2,408,399	\$ 2,408,399	\$ 2,408,399	\$ 2,408,399
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**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>B.1.2. Strategy:</b> WORKERS' COMP INSURANCE Provide funding for workers' compensation insurance.	\$ 27,316	\$ 24,984	\$ 24,984	\$ 26,040	\$ 26,040	\$ 26,040	\$ 26,040
<b>B.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide funding for unemployment insurance.	\$ 33,362	\$ 29,626	\$ 29,626	\$ 31,205	\$ 31,205	\$ 31,205	\$ 31,205
<b>B.1.4. Strategy:</b> OASI Provide funding for OASI.	\$ 1,614,738	\$ 1,279,763	\$ 1,279,763	\$ 1,299,786	\$ 1,299,786	\$ 1,299,786	\$ 1,299,786
<b>B.1.5. Strategy:</b> OPTIONAL RETIREMENT PROGRAM Optional Retirement Program Differential.	<u>\$ 64,817</u>	<u>\$ 53,103</u>	<u>\$ 53,103</u>	<u>\$ 54,390</u>	<u>\$ 54,390</u>	<u>\$ 54,390</u>	<u>\$ 54,390</u>
<b>Total, Goal B: STAFF BENEFITS</b>	<u>\$ 4,322,306</u>	<u>\$ 3,865,934</u>	<u>\$ 3,865,934</u>	<u>\$ 3,819,820</u>	<u>\$ 3,819,820</u>	<u>\$ 3,819,820</u>	<u>\$ 3,819,820</u>
<b>C. Goal: INDIRECT ADMINISTRATION</b>							
<b>C.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 2,643,623	\$ 2,907,182	\$ 2,956,522	\$ 3,190,658	\$ 3,190,658	\$ 3,190,658	\$ 3,190,658
<b>C.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT	\$ 5,944,710	\$ 6,781,271	\$ 6,781,271	\$ 5,424,738	\$ 5,424,738	\$ 5,409,311	\$ 5,409,311
<b>C.1.3. Strategy:</b> INFRASTRUC SUPP-OUTSIDE BRAZOS CNTY Infrastructure Support - Outside Brazos County.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 801</u>	<u>\$ 801</u>
<b>Total, Goal C: INDIRECT ADMINISTRATION</b>	<u>\$ 8,588,333</u>	<u>\$ 9,688,453</u>	<u>\$ 9,737,793</u>	<u>\$ 8,615,396</u>	<u>\$ 8,615,396</u>	<u>\$ 8,600,770</u>	<u>\$ 8,600,770</u>
<b>Grand Total, TEXAS A&amp;M ENGINEERING EXPERIMENT STATION</b>	<u>\$ 118,892,575</u>	<u>\$ 119,553,452</u>	<u>\$ 119,803,503</u>	<u>\$ 131,416,915</u>	<u>\$ 131,916,915</u>	<u>\$ 119,940,292</u>	<u>\$ 119,940,292</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 37,294,199	\$ 36,464,375	\$ 36,652,230	\$ 38,782,421	\$ 39,122,421	\$ 35,712,421	\$ 35,712,421
Other Personnel Costs	3,911,898	3,043,245	3,043,245	3,090,020	3,090,020	3,090,020	3,090,020
Professional Salaries - Faculty Equivalent (Higher Education Only)	16,640,382	16,396,266	16,458,462	17,893,011	18,368,011	16,623,011	16,623,011
Professional Fees and Services	12,795,559	18,354,597	18,354,597	23,961,836	23,961,836	23,947,210	23,947,210
Fuels and Lubricants	8,238	17,782	17,782	17,960	17,960	17,960	17,960
Consumable Supplies	1,345,591	1,182,310	1,182,310	1,194,455	1,194,455	1,194,455	1,194,455
Utilities	699,610	730,837	730,837	479,929	479,929	479,929	479,929
Travel	4,248,032	4,294,958	4,294,958	4,388,619	4,388,619	4,338,619	4,338,619
Rent - Building	793,228	958,998	958,998	146,992	146,992	146,992	146,992
Rent - Machine and Other	318,419	346,189	346,189	349,651	349,651	349,651	349,651
Other Operating Expense	34,468,553	33,037,438	33,037,438	29,769,237	29,454,237	29,414,237	29,414,237

**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Capital Expenditures	6,368,866	4,726,457	4,726,457	11,342,784	11,342,784	4,625,787	4,625,787
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 118,892,575</u>	<u>\$ 119,553,452</u>	<u>\$ 119,803,503</u>	<u>\$ 131,416,915</u>	<u>\$ 131,916,915</u>	<u>\$ 119,940,292</u>	<u>\$ 119,940,292</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 779,613	\$ 822,129	\$ 846,794	\$	\$	\$ 846,794	\$ 846,794
Group Insurance	1,769,119	2,032,729	2,181,232			2,217,493	2,376,486
Social Security	<u>859,265</u>	<u>899,914</u>	<u>899,914</u>			<u>935,910</u>	<u>973,347</u>
Subtotal, Employee Benefits	<u>\$ 3,407,997</u>	<u>\$ 3,754,772</u>	<u>\$ 3,927,940</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,000,197</u>	<u>\$ 4,196,627</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 3,407,997</u>	<u>\$ 3,754,772</u>	<u>\$ 3,927,940</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,000,197</u>	<u>\$ 4,196,627</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: ENGINEERING RESEARCH</b>							
<b>Outcome (Results/Impact):</b>							
Leverage Ratio of General Revenue Appropriations to Total Funds (Excluding Infrastructure Funds)	20.1	14.1	16	15	15	15	15
Total Dollar Volume of Research (Millions)	165.2	154.9	150.9	145	145	145	145
Number of Formal License Agreements	5	4	10	10	10	10	10
<b>A.1.1. Strategy: RESEARCH DIVISIONS</b>							
<b>Output (Volume):</b>							
Dollar Volume of Research (Millions)	130.7	114.2	117	113	113	113	113
Number of Research Projects	4,606	4,514	4,500	4,350	4,350	4,350	4,350
<b>A.1.2. Strategy: MULTI-INSTITUTIONAL OUTREACH</b>							
<b>Output (Volume):</b>							
Number of Collaborative Initiatives	1,094	1,132	920	980	980	980	980
Dollar Volume of Activities (Millions)	27.5	43.8	33	35	35	35	35

**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.2.1. Strategy:</b> TECHNOLOGY TRANSFER							
<b>Output (Volume):</b>							
Number of Patent Applications	39	54	40	41	41	41	41
<b>A.3.1. Strategy:</b> EDUCATIONAL PROGRAMS							
<b>Output (Volume):</b>							
Number of Students from Underrepresented Groups Participating in Agency Activities	20,481	17,176	15,000	15,500	15,500	15,500	15,500

**TEXAS A&M TRANSPORTATION INSTITUTE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 641,250	\$ 2,143,905	\$ 2,166,942	\$ 6,734,724	\$ 6,734,724	\$ 8,605,756	\$ 8,605,755
Federal Funds	11,368,215	11,652,421	11,943,731	12,257,325	12,577,652	12,257,325	12,577,652
<u>Other Funds</u>							
State Highway Fund No. 006	6,653,480	8,470,807	8,565,068	6,398,891	6,398,891	0	0
Appropriated Receipts	5,117,303	5,347,582	5,588,223	5,758,870	5,934,696	5,758,870	5,934,696
Interagency Contracts	23,353,785	22,771,849	23,455,005	24,185,284	24,939,359	24,185,284	24,939,359
Indirect Cost Recovery, Locally Held, estimated	8,161,095	7,992,390	8,232,162	8,482,127	8,739,631	8,482,127	8,739,631
Subtotal, Other Funds	<u>\$ 43,285,663</u>	<u>\$ 44,582,628</u>	<u>\$ 45,840,458</u>	<u>\$ 44,825,172</u>	<u>\$ 46,012,577</u>	<u>\$ 38,426,281</u>	<u>\$ 39,613,686</u>
<b>Total, Method of Financing</b>	<u>\$ 55,295,128</u>	<u>\$ 58,378,954</u>	<u>\$ 59,951,131</u>	<u>\$ 63,817,221</u>	<u>\$ 65,324,953</u>	<u>\$ 59,289,362</u>	<u>\$ 60,797,093</u>

**This bill pattern represents an estimated 88.9% of this agency's estimated total available funds for the biennium.**

**TEXAS A&M TRANSPORTATION INSTITUTE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	428.7	415.8	434.7	444.7	444.7	434.7	434.7
<b>Items of Appropriation:</b>							
<b>A. Goal: TRANSPORTATION RESEARCH</b>							
Transportation Research, Dissemination & Transportation Education.							
<b>A.1.1. Strategy:</b> SPONSORED RESEARCH Sponsored Transportation Research.	\$ 40,257,486	\$ 43,611,710	\$ 45,199,852	\$ 48,829,562	\$ 50,199,818	\$ 44,232,432	\$ 45,602,687
<b>A.1.2. Strategy:</b> NATIONAL CENTERS Research/Education within the National Centers.	<u>\$ 6,076,834</u>	<u>\$ 5,387,073</u>	<u>\$ 5,228,501</u>	<u>\$ 5,228,501</u>	<u>\$ 5,228,501</u>	<u>\$ 5,228,501</u>	<u>\$ 5,228,501</u>
<b>Total, Goal A:</b> TRANSPORTATION RESEARCH	<u>\$ 46,334,320</u>	<u>\$ 48,998,783</u>	<u>\$ 50,428,353</u>	<u>\$ 54,058,063</u>	<u>\$ 55,428,319</u>	<u>\$ 49,460,933</u>	<u>\$ 50,831,188</u>
<b>B. Goal: STAFF BENEFITS</b>							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
<b>B.1.1. Strategy:</b> STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 1,735,852	\$ 1,756,682	\$ 1,777,762	\$ 1,799,095	\$ 1,820,684	\$ 1,799,095	\$ 1,820,684
<b>B.1.2. Strategy:</b> WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	\$ 31,614	\$ 32,246	\$ 32,891	\$ 33,549	\$ 34,220	\$ 33,549	\$ 34,220
<b>B.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	\$ 27,941	\$ 28,500	\$ 29,070	\$ 29,651	\$ 30,244	\$ 29,651	\$ 30,244
<b>B.1.4. Strategy:</b> OASI Provide Funding for OASI.	<u>\$ 1,770,374</u>	<u>\$ 1,801,356</u>	<u>\$ 1,832,880</u>	<u>\$ 1,864,955</u>	<u>\$ 1,897,592</u>	<u>\$ 1,864,955</u>	<u>\$ 1,897,592</u>
<b>Total, Goal B:</b> STAFF BENEFITS	<u>\$ 3,565,781</u>	<u>\$ 3,618,784</u>	<u>\$ 3,672,603</u>	<u>\$ 3,727,250</u>	<u>\$ 3,782,740</u>	<u>\$ 3,727,250</u>	<u>\$ 3,782,740</u>
<b>C. Goal: INDIRECT ADMINISTRATION</b>							
<b>C.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 3,508,745	\$ 3,595,210	\$ 3,683,998	\$ 3,764,126	\$ 3,846,112	\$ 3,764,126	\$ 3,846,112
<b>C.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT	\$ 1,886,282	\$ 2,166,177	\$ 2,166,177	\$ 2,166,177	\$ 2,166,177	\$ 2,235,448	\$ 2,235,448

**TEXAS A&M TRANSPORTATION INSTITUTE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>C.1.3. Strategy:</b> INFRASTRUC SUPP-OUTSIDE BRAZOS CNTY Infrastructure Support - Outside Brazos County.	\$ 0	\$ 0	\$ 0	\$ 101,605	\$ 101,605	\$ 101,605	\$ 101,605
<b>Total, Goal C:</b> INDIRECT ADMINISTRATION	\$ 5,395,027	\$ 5,761,387	\$ 5,850,175	\$ 6,031,908	\$ 6,113,894	\$ 6,101,179	\$ 6,183,165
<b>Grand Total, TEXAS A&amp;M TRANSPORTATION INSTITUTE</b>	\$ 55,295,128	\$ 58,378,954	\$ 59,951,131	\$ 63,817,221	\$ 65,324,953	\$ 59,289,362	\$ 60,797,093
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 31,314,259	\$ 33,698,111	\$ 34,700,644	\$ 36,527,131	\$ 37,551,952	\$ 33,446,659	\$ 34,471,480
Other Personnel Costs	3,891,091	4,114,172	4,217,079	4,540,500	4,645,781	4,319,642	4,424,923
Professional Fees and Services	128,794	131,225	133,778	136,005	138,275	136,005	138,275
Fuels and Lubricants	7,324	8,017	8,271	8,470	8,673	8,470	8,673
Consumable Supplies	522,213	566,827	584,002	607,542	621,378	597,542	611,378
Utilities	749,428	794,030	805,024	2,628,017	2,636,770	2,697,288	2,706,041
Travel	1,448,994	1,554,751	1,600,610	1,647,781	1,684,945	1,636,973	1,674,137
Rent - Building	764,505	840,190	867,060	888,025	909,454	888,025	909,454
Rent - Machine and Other	620,857	681,236	702,985	719,961	737,313	719,961	737,313
Other Operating Expense	14,809,208	14,861,090	15,167,241	14,921,787	15,170,233	13,646,795	13,895,240
Capital Expenditures	1,038,455	1,129,305	1,164,437	1,192,002	1,220,179	1,192,002	1,220,179
<b>Total, Object-of-Expense Informational Listing</b>	\$ 55,295,128	\$ 58,378,954	\$ 59,951,131	\$ 63,817,221	\$ 65,324,953	\$ 59,289,362	\$ 60,797,093
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,003,233	\$ 2,337,590	\$ 2,407,134	\$	\$	\$ 2,476,226	\$ 2,547,317
Group Insurance	721,044	782,842	840,105			907,455	972,518

**TEXAS A&M TRANSPORTATION INSTITUTE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Social Security	369,243	386,711	386,711			402,179	418,267
Subtotal, Employee Benefits	\$ 3,093,520	\$ 3,507,143	\$ 3,633,950	\$	\$	\$ 3,785,860	\$ 3,938,102
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,093,520</b>	<b>\$ 3,507,143</b>	<b>\$ 3,633,950</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,785,860</b>	<b>\$ 3,938,102</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: TRANSPORTATION RESEARCH</b>							
<b>Outcome (Results/Impact):</b>							
Total Dollar Volume of Research	53,325,686	54,963,838	55,356,351	56,559,420	57,791,362	56,559,420	57,791,362
Leverage Ratio of Direct State Funding to Total Funds (Excluding Infrastructure Funds)	13.46	9.15	8.75	8.85	8.88	8.85	8.88
<b>A.1.1. Strategy: SPONSORED RESEARCH</b>							
<b>Output (Volume):</b>							
Number of TTI Patented Safety Devices Installed	827,951	878,249	893,500	913,500	933,500	913,500	933,500
Number of Students Involved in TTI Education and Research Activities	192	171	192	192	192	192	192
Dollar Volume of Research	45,712,407	49,757,157	50,127,850	51,330,919	52,562,861	51,330,919	52,562,861
<b>A.1.2. Strategy: NATIONAL CENTERS</b>							
<b>Output (Volume):</b>							
Number of Students Involved in TTI Education and Research Activities	41	44	41	41	41	41	41
Dollar Volume of Research	7,613,281	5,206,681	5,228,501	5,228,501	5,228,501	5,228,501	5,228,501

**TEXAS A&M ENGINEERING EXTENSION SERVICE**

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund	\$ 6,140,945	\$ 7,791,949	\$ 7,847,884	\$ 17,359,557	\$ 11,297,884	\$ 8,004,953	\$ 8,004,953

**TEXAS A&M ENGINEERING EXTENSION SERVICE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Federal Funds	17,871,563	18,711,207	18,709,000	18,710,106	18,710,106	18,710,106	18,710,106
<u>Other Funds</u>							
Economic Stabilization Fund	1,042,901	635,802	0	0	0	0	0
Appropriated Receipts	43,586,969	42,958,656	44,444,945	42,731,576	42,731,576	42,731,576	42,731,576
Interagency Contracts	1,322,914	1,732,119	1,732,119	1,732,120	1,732,120	1,732,120	1,732,120
Indirect Cost Recovery, Locally Held, estimated	4,774,686	4,886,845	4,886,000	4,886,423	4,886,423	4,886,423	4,886,423
Subtotal, Other Funds	<u>\$ 50,727,470</u>	<u>\$ 50,213,422</u>	<u>\$ 51,063,064</u>	<u>\$ 49,350,119</u>	<u>\$ 49,350,119</u>	<u>\$ 49,350,119</u>	<u>\$ 49,350,119</u>
<b>Total, Method of Financing</b>	<u><u>\$ 74,739,978</u></u>	<u><u>\$ 76,716,578</u></u>	<u><u>\$ 77,619,948</u></u>	<u><u>\$ 85,419,782</u></u>	<u><u>\$ 79,358,109</u></u>	<u><u>\$ 76,065,178</u></u>	<u><u>\$ 76,065,178</u></u>
 <b>This bill pattern represents an estimated 94.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	531.4	551.0	579.8	596.0	596.0	555.2	555.2
 <b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE TRAINING</b>							
Provide Training and Technical Assistance.							
<b>A.1.1. Strategy: PUBLIC SECTOR TRAINING</b> Provide Public Sector Training.	\$ 37,822,554	\$ 39,894,490	\$ 41,192,730	\$ 50,055,283	\$ 43,993,610	\$ 40,543,610	\$ 40,543,610
<b>A.1.2. Strategy: PRIVATE SECTOR TRAINING</b> Provide Private Sector Training.	<u>\$ 12,182,344</u>	<u>\$ 11,798,269</u>	<u>\$ 12,103,174</u>	<u>\$ 11,950,722</u>	<u>\$ 11,950,722</u>	<u>\$ 11,950,722</u>	<u>\$ 11,950,722</u>
<b>Total, Goal A: PROVIDE TRAINING</b>	<u>\$ 50,004,898</u>	<u>\$ 51,692,759</u>	<u>\$ 53,295,904</u>	<u>\$ 62,006,005</u>	<u>\$ 55,944,332</u>	<u>\$ 52,494,332</u>	<u>\$ 52,494,332</u>
 <b>B. Goal: PROVIDE TECHNICAL ASSISTANCE</b>							
<b>B.1.1. Strategy: PROVIDE TECHNICAL ASSISTANCE</b>	\$ 2,954,343	\$ 3,529,597	\$ 2,075,433	\$ 2,802,515	\$ 2,802,515	\$ 2,802,515	\$ 2,802,515

**TEXAS A&M ENGINEERING EXTENSION SERVICE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>C. Goal:</b> PROVIDE EMERGENCY RESPONSE							
<b>C.1.1. Strategy:</b> PROVIDE TX TASK FORCE 1 CAPABILITY Provide Texas Task Force One Capabilities.	\$ 4,928,393	\$ 3,901,235	\$ 3,792,676	\$ 3,529,055	\$ 3,529,055	\$ 3,529,055	\$ 3,529,055
<b>D. Goal:</b> STAFF BENEFITS Maintain Staff Benefits Program for Eligible Employees and Retirees.							
<b>D.1.1. Strategy:</b> STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 2,940,976	\$ 3,069,812	\$ 3,220,000	\$ 3,144,906	\$ 3,144,906	\$ 3,144,906	\$ 3,144,906
<b>D.1.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE Provide Funding for Workers' Compensation Insurance.	\$ 16,685	\$ 17,569	\$ 18,431	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
<b>D.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	\$ 109,600	\$ 114,401	\$ 119,389	\$ 116,895	\$ 116,895	\$ 116,895	\$ 116,895
<b>D.1.4. Strategy:</b> OASI Provide funding for OASI.	\$ 2,222,104	\$ 2,319,449	\$ 2,433,086	\$ 2,376,268	\$ 2,376,268	\$ 2,376,268	\$ 2,376,268
<b>Total, Goal D:</b> STAFF BENEFITS	\$ 5,289,365	\$ 5,521,231	\$ 5,790,906	\$ 5,656,069	\$ 5,656,069	\$ 5,656,069	\$ 5,656,069
<b>E. Goal:</b> INDIRECT ADMINISTRATION							
<b>E.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 9,296,598	\$ 9,682,155	\$ 10,032,878	\$ 9,857,517	\$ 9,857,517	\$ 9,857,517	\$ 9,857,517
<b>E.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT	\$ 2,266,381	\$ 2,389,601	\$ 2,632,151	\$ 1,568,621	\$ 1,568,621	\$ 1,567,772	\$ 1,567,772
<b>E.1.3. Strategy:</b> INFRASTRUC SUPP-OUTSIDE BRAZOS CNTY Infrastructure Support - Outside Brazos County.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 157,918	\$ 157,918
<b>Total, Goal E:</b> INDIRECT ADMINISTRATION	\$ 11,562,979	\$ 12,071,756	\$ 12,665,029	\$ 11,426,138	\$ 11,426,138	\$ 11,583,207	\$ 11,583,207
<b>Grand Total, TEXAS A&amp;M ENGINEERING EXTENSION SERVICE</b>	\$ 74,739,978	\$ 76,716,578	\$ 77,619,948	\$ 85,419,782	\$ 79,358,109	\$ 76,065,178	\$ 76,065,178
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 32,067,566	\$ 33,472,366	\$ 35,114,546	\$ 37,174,660	\$ 37,164,843	\$ 35,837,859	\$ 35,837,859
Other Personnel Costs	4,054,781	4,294,355	4,532,401	4,708,150	4,705,461	4,401,951	4,401,951
Professional Fees and Services	756,382	591,864	577,500	583,329	583,329	583,329	583,329
Fuels and Lubricants	21,425	20,169	20,600	20,293	20,293	20,293	20,293



**TEXAS A&M ENGINEERING EXTENSION SERVICE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
Consumable Supplies	708,549	410,372	652,257	1,038,168	1,038,546	511,357	511,357
Utilities	1,591,654	1,617,915	1,625,000	651,620	651,620	651,620	651,620
Travel	6,498,900	6,915,973	7,621,305	7,611,373	7,624,761	7,265,786	7,265,786
Rent - Building	377,733	417,432	393,500	397,891	397,891	397,891	397,891
Rent - Machine and Other	576,265	563,258	570,000	564,717	564,717	564,717	564,717
Other Operating Expense	28,086,723	28,412,874	26,512,839	32,669,581	26,606,648	25,830,375	25,830,375
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 74,739,978</b>	<b>\$ 76,716,578</b>	<b>\$ 77,619,948</b>	<b>\$ 85,419,782</b>	<b>\$ 79,358,109</b>	<b>\$ 76,065,178</b>	<b>\$ 76,065,178</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,280,179	\$ 1,509,740	\$ 1,576,794	\$	\$	\$ 1,543,266	\$ 1,543,266
Group Insurance	294,301	315,480	338,464			457,436	490,234
Social Security	200,340	209,817	209,817			218,209	226,938
Subtotal, Employee Benefits	\$ 1,774,820	\$ 2,035,037	\$ 2,125,075	\$	\$	\$ 2,218,911	\$ 2,260,438
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,774,820</b>	<b>\$ 2,035,037</b>	<b>\$ 2,125,075</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,218,911</b>	<b>\$ 2,260,438</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE TRAINING</b>							
<b>Outcome (Results/Impact):</b>							
Leverage Ratio of General Revenue Appropriations to Total Funds (Excluding Infrastructure Funds)	0.06	0.08	0.08	0.08	0.08	0.08	0.08
<b>A.1.1. Strategy: PUBLIC SECTOR TRAINING</b>							
<b>Output (Volume):</b>							
Number of Student Contact Hours	1,520,723	1,482,170	1,620,502	1,515,924	1,515,924	1,515,924	1,515,924
 <b>B. Goal: PROVIDE TECHNICAL ASSISTANCE</b>							
<b>B.1.1. Strategy: PROVIDE TECHNICAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Service Contact Hours	70,709	37,895	87,947	59,880	59,880	59,880	59,880

**TEXAS A&M ENGINEERING EXTENSION SERVICE**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>C. Goal:</b> PROVIDE EMERGENCY RESPONSE							
<b>C.1.1. Strategy:</b> PROVIDE TX TASK FORCE 1 CAPABILITY							
<b>Output (Volume):</b>							
Number of Emergency Response Teams Operationally Ready	27	27	27	27	27	27	27
Number of Hours Spent on Emergency Response	14,856	8,736	59,107	33,832	33,832	33,832	33,832

**TEXAS A&M FOREST SERVICE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 5,635,530	\$ 12,052,476	\$ 12,136,455	\$ 12,136,456	\$ 12,136,455	\$ 10,930,180	\$ 10,930,177
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees	12,251,396	20,965,193	21,140,483	23,140,483	23,140,483	22,140,483	22,140,483
Subtotal, General Revenue Fund	<u>\$ 17,886,926</u>	<u>\$ 33,017,669</u>	<u>\$ 33,276,938</u>	<u>\$ 35,276,939</u>	<u>\$ 35,276,938</u>	<u>\$ 33,070,663</u>	<u>\$ 33,070,660</u>
<u>General Revenue Fund - Dedicated</u>							
Volunteer Fire Department Assistance Account No. 5064	14,495,565	19,531,047	19,562,654	30,062,654	30,062,654	18,562,654	18,562,654
Rural Volunteer Fire Department Insurance Account No. 5066, estimated	1,230,128	980,383	1,013,750	997,250	997,250	997,250	997,250
Subtotal, General Revenue Fund - Dedicated	<u>\$ 15,725,693</u>	<u>\$ 20,511,430</u>	<u>\$ 20,576,404</u>	<u>\$ 31,059,904</u>	<u>\$ 31,059,904</u>	<u>\$ 19,559,904</u>	<u>\$ 19,559,904</u>
Federal Funds	2,404,406	3,183,755	3,359,161	3,359,161	3,359,161	3,359,161	3,359,161
<u>Other Funds</u>							
Economic Stabilization Fund	117,911,080	0	0	0	0	0	0

**TEXAS A&M FOREST SERVICE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Appropriated Receipts	763,682	544,342	592,870	592,870	592,870	592,870	592,870
License Plate Trust Fund Account No. 0802	0	5,000	5,000	5,000	5,000	5,000	5,000
Subtotal, Other Funds	<u>\$ 118,674,762</u>	<u>\$ 549,342</u>	<u>\$ 597,870</u>	<u>\$ 597,870</u>	<u>\$ 597,870</u>	<u>\$ 597,870</u>	<u>\$ 597,870</u>
<b>Total, Method of Financing</b>	<u>\$ 154,691,787</u>	<u>\$ 57,262,196</u>	<u>\$ 57,810,373</u>	<u>\$ 70,293,874</u>	<u>\$ 70,293,873</u>	<u>\$ 56,587,598</u>	<u>\$ 56,587,595</u>
 <b>This bill pattern represents an estimated 83.2% of this agency's estimated total available funds for the biennium.</b>							
 <b>Number of Full-Time-Equivalents (FTE)-</b>							
<b>Appropriated Funds</b>	375.1	395.6	558.2	558.2	558.2	558.2	558.2
 <b>Items of Appropriation:</b>							
<b>A. Goal: DEVELOP FOREST RESOURCES</b>							
Develop Forest/Tree Resources to Sustain Life, Environment & Property.							
<b>A.1.1. Strategy: FORESTRY LEADERSHIP</b> Provide Professional Forestry Leadership & Resource Marketing.	\$ 5,009,317	\$ 5,752,724	\$ 6,035,146	\$ 6,144,191	\$ 6,144,191	\$ 6,144,191	\$ 6,144,191
<b>A.1.2. Strategy: FOREST / TREE RESOURCES ENHANCEMENT</b> Provide Leadership in Enhancement of Tree and Forest Resources.	\$ 1,065,961	\$ 1,478,100	\$ 1,731,332	\$ 1,785,856	\$ 1,785,855	\$ 1,785,856	\$ 1,785,855
<b>A.1.3. Strategy: FOREST INSECTS AND DISEASES</b> Provide Detection/Notification/Control of Forest/Tree Insect & Disease.	<u>\$ 598,463</u>	<u>\$ 707,192</u>	<u>\$ 649,453</u>	<u>\$ 649,453</u>	<u>\$ 649,453</u>	<u>\$ 649,453</u>	<u>\$ 649,453</u>
<b>Total, Goal A: DEVELOP FOREST RESOURCES</b>	<u>\$ 6,673,741</u>	<u>\$ 7,938,016</u>	<u>\$ 8,415,931</u>	<u>\$ 8,579,500</u>	<u>\$ 8,579,499</u>	<u>\$ 8,579,500</u>	<u>\$ 8,579,499</u>
 <b>B. Goal: PROTECT FOREST RESOURCES</b>							
Protect Forest / Tree Resources, Citizens, and Property.							
<b>B.1.1. Strategy: TWPP - TFS OPERATIONS</b> Texas Wildfire Protection Plan - Texas A&M Forest Service Operations.	\$ 15,798,840	\$ 29,079,361	\$ 28,679,654	\$ 28,711,853	\$ 28,711,853	\$ 27,752,122	\$ 27,752,121

**TEXAS A&M FOREST SERVICE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>B.1.2. Strategy:</b> TWPP - VFD GRANTS Texas Wildfire Protection Plan - VFD Grants.	\$ 8,981,800	\$ 14,726,911	\$ 14,757,601	\$ 26,242,256	\$ 26,242,256	\$ 14,742,256	\$ 14,742,256
<b>B.1.3. Strategy:</b> TWPP - TIFMAS GRANTS Texas Wildfire Protection Plan - TIFMAS Grants.	\$ 995,565	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000
<b>B.1.4. Strategy:</b> WILDFIRE EMERGENCY FUNDS Wildfire Emergency Funds.	\$ 117,911,080	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal B: PROTECT FOREST RESOURCES</b>	<u>\$ 143,687,285</u>	<u>\$ 44,806,272</u>	<u>\$ 44,437,255</u>	<u>\$ 56,954,109</u>	<u>\$ 56,954,109</u>	<u>\$ 43,494,378</u>	<u>\$ 43,494,377</u>
<b>C. Goal: STAFF BENEFITS</b> Maintain Staff Benefits Program for Eligible Employees and Retirees.							
<b>C.1.1. Strategy:</b> STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 973,186	\$ 1,048,012	\$ 1,078,968	\$ 1,078,968	\$ 1,078,968	\$ 1,078,968	\$ 1,078,968
<b>C.1.2. Strategy:</b> WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	\$ 93,635	\$ 176,004	\$ 177,288	\$ 177,288	\$ 177,288	\$ 177,288	\$ 177,288
<b>C.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	\$ 2,338	\$ 3,253	\$ 3,579	\$ 3,579	\$ 3,579	\$ 3,579	\$ 3,579
<b>C.1.4. Strategy:</b> OASI Provide Funding for OASI.	\$ 375,606	\$ 268,250	\$ 281,121	\$ 281,121	\$ 281,121	\$ 281,121	\$ 281,121
<b>C.1.5. Strategy:</b> HAZARDOUS DUTY PAY Provide Funding for Hazardous Duty Pay.	\$ 11,290	\$ 12,730	\$ 14,270	\$ 14,270	\$ 14,270	\$ 14,270	\$ 14,270
<b>Total, Goal C: STAFF BENEFITS</b>	<u>\$ 1,456,055</u>	<u>\$ 1,508,249</u>	<u>\$ 1,555,226</u>	<u>\$ 1,555,226</u>	<u>\$ 1,555,226</u>	<u>\$ 1,555,226</u>	<u>\$ 1,555,226</u>
<b>D. Goal: INDIRECT ADMINISTRATION</b>							
<b>D.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 1,917,401	\$ 2,036,642	\$ 2,193,648	\$ 2,193,648	\$ 2,193,648	\$ 2,193,648	\$ 2,193,648
<b>D.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	\$ 297,148	\$ 274,307	\$ 310,137	\$ 113,215	\$ 113,215	\$ 114,753	\$ 114,753
<b>D.1.3. Strategy:</b> INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	\$ 660,157	\$ 698,710	\$ 898,176	\$ 898,176	\$ 898,176	\$ 650,093	\$ 650,092
<b>Total, Goal D: INDIRECT ADMINISTRATION</b>	<u>\$ 2,874,706</u>	<u>\$ 3,009,659</u>	<u>\$ 3,401,961</u>	<u>\$ 3,205,039</u>	<u>\$ 3,205,039</u>	<u>\$ 2,958,494</u>	<u>\$ 2,958,493</u>
<b>Grand Total, TEXAS A&amp;M FOREST SERVICE</b>	<u>\$ 154,691,787</u>	<u>\$ 57,262,196</u>	<u>\$ 57,810,373</u>	<u>\$ 70,293,874</u>	<u>\$ 70,293,873</u>	<u>\$ 56,587,598</u>	<u>\$ 56,587,595</u>

**TEXAS A&M FOREST SERVICE**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested 2016	2017	Recommended 2016	2017
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 14,946,859	\$ 21,213,525	\$ 21,528,451	\$ 21,638,034	\$ 21,638,034	\$ 20,535,617	\$ 20,535,615
Other Personnel Costs	1,329,679	1,443,553	1,410,735	1,410,735	1,410,735	1,410,735	1,410,735
Professional Fees and Services	60,432	7,400	17,400	17,400	17,400	17,400	17,400
Fuels and Lubricants	1,057,574	1,546,449	1,580,181	1,580,181	1,580,181	1,580,181	1,580,181
Consumable Supplies	177,452	2,296,475	2,367,905	2,367,905	2,367,905	2,367,905	2,367,905
Utilities	733,930	1,261,149	887,995	887,995	887,995	618,867	618,867
Travel	363,198	713,596	964,323	964,323	964,323	964,323	964,323
Rent - Building	310,884	663,300	314,262	314,262	314,262	314,262	314,262
Rent - Machine and Other	300,564	438,810	521,038	521,038	521,038	521,038	521,038
Other Operating Expense	122,070,738	4,065,105	4,429,156	4,318,419	4,318,418	4,483,688	4,483,687
Client Services	70,455	0	0	0	0	0	0
Grants	9,977,365	15,726,911	15,757,601	28,242,256	28,242,256	15,742,256	15,742,256
Capital Expenditures	3,292,657	7,885,923	8,031,326	8,031,326	8,031,326	8,031,326	8,031,326
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 154,691,787</b>	<b>\$ 57,262,196</b>	<b>\$ 57,810,373</b>	<b>\$ 70,293,874</b>	<b>\$ 70,293,873</b>	<b>\$ 56,587,598</b>	<b>\$ 56,587,595</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 895,389	\$ 1,250,481	\$ 1,268,780	\$	\$	\$ 1,268,780	\$ 1,268,780
Group Insurance	2,294,422	2,745,353	2,946,153			3,604,176	3,862,596
Social Security	934,965	979,195	979,195			1,018,363	1,059,098
Subtotal, Employee Benefits	<b>\$ 4,124,776</b>	<b>\$ 4,975,029</b>	<b>\$ 5,194,128</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,891,319</b>	<b>\$ 6,190,474</b>
<u>Debt Service</u>							
Lease Payments	\$ 8,110	\$ 8,128	\$ 8,224	\$	\$	\$ 8,421	\$ 8,501
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,132,886</b>	<b>\$ 4,983,157</b>	<b>\$ 5,202,352</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,899,740</b>	<b>\$ 6,198,975</b>

**TEXAS A&M FOREST SERVICE**  
(Continued)

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: DEVELOP FOREST RESOURCES</b>							
<b>Outcome (Results/Impact):</b>							
Number of Acres Impacted through Windbreak and Wildlife Habitat Seedlings Sold	2,341	3,269	20,000	20,000	20,000	20,000	20,000
Number of Trees Saved from Spread of Oak Wilt Disease	14,250	16,550	15,000	15,000	15,000	15,000	15,000
<b>A.1.1. Strategy: FORESTRY LEADERSHIP</b>							
<b>Output (Volume):</b>							
Number of Acres of Reforestation on Nonindustrial Private Forestland in East Texas	24,305	23,745	44,000	44,000	44,000	44,000	44,000
Number of Resource Development Assists	14,583	14,869	20,000	20,000	20,000	20,000	20,000
<b>A.1.2. Strategy: FOREST / TREE RESOURCES ENHANCEMENT</b>							
<b>Output (Volume):</b>							
Number of Community Assists	427	498	500	500	500	500	500
Number of Windbreak and Wildlife Habitat Seedlings Sold	47,246	65,993	120,000	120,000	120,000	120,000	120,000
<b>A.1.3. Strategy: FOREST INSECTS AND DISEASES</b>							
<b>Output (Volume):</b>							
Number of Property Owners Provided with Oak Wilt Information	71,049	68,545	50,000	50,000	50,000	50,000	50,000
<b>B. Goal: PROTECT FOREST RESOURCES</b>							
<b>Outcome (Results/Impact):</b>							
Saved - To- Lost Ratio of Resource and Property Values from Wildfire	2.92	1.38	6	6	6	6	6
<b>B.1.1. Strategy: TWPP - TFS OPERATIONS</b>							
<b>Output (Volume):</b>							
Number of Contact Hours of Firefighter and Emergency Responder Training	92,756	47,913	50,000	50,000	50,000	50,000	50,000
Number of Hours Spent For Emergency Response	37,942	36,019	66,842	66,842	66,842	66,842	66,842
Market Value of Assistance Provided to Fire Departments	19,946,592	22,404,299	16,000,000	28,500,000	28,500,000	28,500,000	28,500,000

**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested 2016</u>	<u>2017</u>	<u>Recommended 2016</u>	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 5,647,150	\$ 8,846,813	\$ 8,916,313	\$ 10,666,313	\$ 10,666,313	\$ 8,921,784	\$ 8,921,784
Federal Funds	181,981	182,000	202,000	202,000	202,000	202,000	202,000
<u>Other Funds</u>							
Drug Testing Laboratory Fee Revenue, estimated	730,064	880,000	880,000	880,000	880,000	880,000	880,000
Veterinary Medical Diagnostic Laboratory Fee Revenue, estimated	9,416,810	9,434,604	8,736,421	8,736,421	8,736,421	8,736,421	8,736,421
Subtotal, Other Funds	<u>\$ 10,146,874</u>	<u>\$ 10,314,604</u>	<u>\$ 9,616,421</u>	<u>\$ 9,616,421</u>	<u>\$ 9,616,421</u>	<u>\$ 9,616,421</u>	<u>\$ 9,616,421</u>
<b>Total, Method of Financing</b>	<u>\$ 15,976,005</u>	<u>\$ 19,343,417</u>	<u>\$ 18,734,734</u>	<u>\$ 20,484,734</u>	<u>\$ 20,484,734</u>	<u>\$ 18,740,205</u>	<u>\$ 18,740,205</u>

**This bill pattern represents an estimated 94.6% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	158.4	158.5	165.0	175.0	175.0	165.0	165.0
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**Items of Appropriation:**

**A. Goal: DIAGNOSTIC AND DRUG TESTING**

Provide Diagnostic Services Drug/Export Tests, & Disease Surveillance.

**A.1.1. Strategy: DIAGNOSTIC SERVICES**

Provide Diagnostic Service and Disease Surveillance.

**A.2.1. Strategy: DRUG TESTING SERVICE**

Provide Drug Testing Service.

**Total, Goal A: DIAGNOSTIC AND DRUG TESTING**

\$ 11,735,405	\$ 11,369,479	\$ 10,868,799	\$ 12,618,799	\$ 12,618,799	\$ 10,868,799	\$ 10,868,799
<u>718,425</u>	<u>1,315,898</u>	<u>1,064,032</u>	<u>1,064,032</u>	<u>1,064,032</u>	<u>1,064,032</u>	<u>1,064,032</u>
<u>\$ 12,453,830</u>	<u>\$ 12,685,377</u>	<u>\$ 11,932,831</u>	<u>\$ 13,682,831</u>	<u>\$ 13,682,831</u>	<u>\$ 11,932,831</u>	<u>\$ 11,932,831</u>

**B. Goal: STAFF BENEFITS**

Maintain Staff Benefits Program for Eligible Employees and Retirees.

**B.1.1. Strategy: STAFF GROUP INSURANCE**

Provide Funding for Staff Group Insurance Premiums.

\$ 603,646	\$ 728,173	\$ 771,047	\$ 771,047	\$ 771,047	\$ 771,047	\$ 771,047
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**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
<b>B.1.2. Strategy:</b> WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	\$ 8,678	\$ 8,633	\$ 8,409	\$ 8,409	\$ 8,409	\$ 8,409	\$ 8,409
<b>B.1.3. Strategy:</b> UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	\$ 21,332	\$ 4,089	\$ 3,983	\$ 3,983	\$ 3,983	\$ 3,983	\$ 3,983
<b>B.1.4. Strategy:</b> OASI Provide Funding for OASI.	\$ 374,463	\$ 381,133	\$ 390,260	\$ 390,260	\$ 390,260	\$ 390,260	\$ 390,260
<b>B.1.5. Strategy:</b> OPTIONAL RETIREMENT PROGRAM Optional Retirement Program Differential.	<u>\$ 17,419</u>	<u>\$ 3,914</u>	<u>\$ 3,800</u>	<u>\$ 3,800</u>	<u>\$ 3,800</u>	<u>\$ 3,800</u>	<u>\$ 3,800</u>
<b>Total, Goal B: STAFF BENEFITS</b>	<u>\$ 1,025,538</u>	<u>\$ 1,125,942</u>	<u>\$ 1,177,499</u>	<u>\$ 1,177,499</u>	<u>\$ 1,177,499</u>	<u>\$ 1,177,499</u>	<u>\$ 1,177,499</u>
<b>C. Goal: INDIRECT ADMINISTRATION</b>							
<b>C.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 1,475,510	\$ 1,424,058	\$ 1,428,624	\$ 1,428,624	\$ 1,428,624	\$ 1,428,624	\$ 1,428,624
<b>C.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	\$ 777,267	\$ 913,147	\$ 1,000,832	\$ 1,000,832	\$ 1,000,832	\$ 1,014,004	\$ 1,014,004
<b>C.1.3. Strategy:</b> INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	\$ 243,860	\$ 194,893	\$ 194,948	\$ 194,948	\$ 194,948	\$ 187,247	\$ 187,247
<b>C.2.1. Strategy:</b> DEBT SERVICE - COLLEGE STATION	<u>\$ 0</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>
<b>Total, Goal C: INDIRECT ADMINISTRATION</b>	<u>\$ 2,496,637</u>	<u>\$ 5,532,098</u>	<u>\$ 5,624,404</u>	<u>\$ 5,624,404</u>	<u>\$ 5,624,404</u>	<u>\$ 5,629,875</u>	<u>\$ 5,629,875</u>
<b>Grand Total, TEXAS A&amp;M VETERINARY MEDICAL DIAGNOSTIC LABORATORY</b>	<u>\$ 15,976,005</u>	<u>\$ 19,343,417</u>	<u>\$ 18,734,734</u>	<u>\$ 20,484,734</u>	<u>\$ 20,484,734</u>	<u>\$ 18,740,205</u>	<u>\$ 18,740,205</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 8,284,947	\$ 8,372,084	\$ 8,918,919	\$ 9,363,919	\$ 9,363,919	\$ 8,918,919	\$ 8,918,919
Other Personnel Costs	1,065,086	872,699	761,960	761,960	761,960	761,960	761,960
Professional Salaries - Faculty Equivalent (Higher Education Only)	29,140	27,808	27,826	627,826	627,826	27,826	27,826
Professional Fees and Services	165,555	311,221	175,425	175,425	175,425	175,425	175,425
Fuels and Lubricants	33,080	28,076	27,193	27,193	27,193	27,193	27,193
Consumable Supplies	2,493,152	2,252,631	2,146,040	2,346,040	2,346,040	2,146,040	2,146,040
Utilities	425,996	515,504	663,872	663,872	663,872	669,343	669,343



**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**  
(Continued)

	Expended 2013	Estimated 2014	Budgeted 2015	Requested		Recommended	
				2016	2017	2016	2017
Travel	156,318	151,326	108,499	168,499	168,499	108,499	108,499
Rent - Building	27,338	8,656	6,293	6,293	6,293	6,293	6,293
Rent - Machine and Other	52,148	56,786	55,000	55,000	55,000	55,000	55,000
Debt Service	0	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Other Operating Expense	2,522,496	2,432,511	2,492,207	2,637,207	2,637,207	2,492,207	2,492,207
Grants	127,500	225,000	127,500	127,500	127,500	127,500	127,500
Capital Expenditures	593,249	1,089,115	224,000	524,000	524,000	224,000	224,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 15,976,005</b>	<b>\$ 19,343,417</b>	<b>\$ 18,734,734</b>	<b>\$ 20,484,734</b>	<b>\$ 20,484,734</b>	<b>\$ 18,740,205</b>	<b>\$ 18,740,205</b>
 <b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 507,303	\$ 507,152	\$ 523,313	\$	\$	\$ 523,313	\$ 523,313
Group Insurance	425,202	462,970	496,763			560,671	600,870
Social Security	221,016	231,472	231,472			240,731	250,360
Subtotal, Employee Benefits	<b>\$ 1,153,521</b>	<b>\$ 1,201,594</b>	<b>\$ 1,251,548</b>	<b>\$</b>	<b>\$</b>	<b>\$ 1,324,715</b>	<b>\$ 1,374,543</b>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,153,521</b>	<b>\$ 1,201,594</b>	<b>\$ 1,251,548</b>	<b>\$</b>	<b>\$</b>	<b>\$ 1,324,715</b>	<b>\$ 1,374,543</b>
 <b>Performance Measure Targets</b>							
<b>A. Goal: DIAGNOSTIC AND DRUG TESTING</b>							
<b>Outcome (Results/Impact):</b>							
Number of Diagnostic Services Rendered	724,358	661,574	652,914	665,973	679,292	665,973	679,292
Percent of Animals Testing Drug Free	98.38%	99.2%	99.5%	99.5%	99.5%	99.5%	99.5%
<b>A.1.1. Strategy: DIAGNOSTIC SERVICES</b>							
<b>Output (Volume):</b>							
Number of Cases Submitted and Examined	145,201	138,463	142,259	145,104	148,006	145,104	148,006
Number of Surveillance Tests Performed for Agents of Bio- or Eco-terrorism	215,863	240,992	248,618	253,590	258,662	253,590	258,662

**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.2.1. Strategy: DRUG TESTING SERVICE</b>							
<b>Output (Volume):</b>							
Number of Animals Tested	7,205	7,023	7,000	7,000	7,000	7,000	7,000

**RETIREMENT AND GROUP INSURANCE**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 24,882,683	\$ 27,442,926	\$ 29,774,546	\$ 37,260,014	\$ 39,276,307	\$ 32,282,397	\$ 35,057,189
Federal Funds, estimated	4,484,282	5,001,228	5,324,539	7,252,319	7,589,411	5,683,791	6,076,524
Other Special State Funds, estimated	<u>1,036,400</u>	<u>1,171,637</u>	<u>1,237,529</u>	<u>1,501,938</u>	<u>1,554,113</u>	<u>1,301,911</u>	<u>1,371,862</u>
<b>Total, Method of Financing</b>	<u>\$ 30,403,365</u>	<u>\$ 33,615,791</u>	<u>\$ 36,336,614</u>	<u>\$ 46,014,271</u>	<u>\$ 48,419,831</u>	<u>\$ 39,268,099</u>	<u>\$ 42,505,575</u>

**Items of Appropriation:**

**A. Goal: EMPLOYEES RETIREMENT SYSTEM**

<b>A.1.1. Strategy: RETIREMENT - PUBLIC EDUCATION</b> Retirement - Public Education. Estimated.	\$ 5,303,708	\$ 6,379,095	\$ 6,510,505	\$ 10,239,046	\$ 10,239,046	\$ 6,543,058	\$ 6,575,772
<b>A.1.2. Strategy: RETIREMENT- HIGHER EDUCATION</b> Retirement - Higher Education. Estimated.	\$ 1,008,790	\$ 1,213,334	\$ 1,238,329	\$ 1,952,425	\$ 1,952,425	\$ 1,244,521	\$ 1,250,743
<b>A.1.3. Strategy: GROUP INSURANCE - PUBLIC EDUCATION</b> Group Insurance - Public Education Contributions. Estimated.	\$ 16,471,710	\$ 17,793,020	\$ 19,439,462	\$ 23,162,130	\$ 24,809,533	\$ 21,289,270	\$ 23,323,922

**RETIREMENT AND GROUP INSURANCE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>A.1.4. Strategy:</b> GROUP INSURANCE - HIGHER EDUCATION Group Insurance - Higher Education Contributions. Estimated.	\$ 7,619,157	\$ 8,230,342	\$ 9,148,318	\$ 10,660,670	\$ 11,418,827	\$ 10,191,250	\$ 11,355,138
<b>Total, Goal A:</b> EMPLOYEES RETIREMENT SYSTEM	\$ 30,403,365	\$ 33,615,791	\$ 36,336,614	\$ 46,014,271	\$ 48,419,831	\$ 39,268,099	\$ 42,505,575
<b>Grand Total,</b> RETIREMENT AND GROUP INSURANCE	\$ 30,403,365	\$ 33,615,791	\$ 36,336,614	\$ 46,014,271	\$ 48,419,831	\$ 39,268,099	\$ 42,505,575

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 209,050,044	\$ 218,880,987	\$ 218,963,661	\$ 227,655,074	\$ 236,554,635	\$ 227,655,074	\$ 236,554,635
General Revenue Dedicated Accounts, estimated	42,550,391	44,563,316	44,563,316	46,345,849	48,199,683	46,345,849	48,199,683
Federal Funds, estimated	1,670,247	1,739,538	1,761,884	1,765,215	1,770,432	1,765,215	1,770,432
<u>Other Funds</u>							
State Highway Fund No. 006, estimated	369,243	386,711	386,711	0	0	0	0
Other Special State Funds, estimated	9,894,165	10,337,198	10,398,144	10,674,485	10,962,626	10,674,485	10,962,626
Subtotal, Other Funds	\$ 10,263,408	\$ 10,723,909	\$ 10,784,855	\$ 10,674,485	\$ 10,962,626	\$ 10,674,485	\$ 10,962,626
<b>Total, Method of Financing</b>	\$ 263,534,090	\$ 275,907,750	\$ 276,073,716	\$ 286,440,623	\$ 297,487,376	\$ 286,440,623	\$ 297,487,376

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>							
Comptroller - Social Security.							
<b>A.1.1. Strategy:</b> STATE MATCH - EMPLOYER - PUBLIC ED State Match — Employer — Public Education. Estimated.	\$ 9,632,552	\$ 10,088,238	\$ 10,296,055	\$ 10,347,535	\$ 10,399,273	\$ 10,347,535	\$ 10,399,273
<b>A.1.2. Strategy:</b> STATE MATCH-EMPLOYER-HIGHER ED State Match — Employer — Higher Education. Estimated.	\$ 253,391,797	\$ 265,378,967	\$ 265,378,968	\$ 275,732,271	\$ 286,761,563	\$ 275,732,271	\$ 286,761,563
<b>A.1.3. Strategy:</b> BRP -- PUBLIC EDUCATION Benefit Replacement Pay — Public Education. Estimated.	\$ 443,596	\$ 383,379	\$ 346,958	\$ 313,997	\$ 284,168	\$ 313,997	\$ 284,168
<b>A.1.4. Strategy:</b> BRP - HIGHER EDUCATION Benefit Replacement Pay — Higher Education. Estimated.	\$ 66,145	\$ 57,166	\$ 51,735	\$ 46,820	\$ 42,372	\$ 46,820	\$ 42,372
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	<u>\$ 263,534,090</u>	<u>\$ 275,907,750</u>	<u>\$ 276,073,716</u>	<u>\$ 286,440,623</u>	<u>\$ 297,487,376</u>	<u>\$ 286,440,623</u>	<u>\$ 297,487,376</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	<u>\$ 263,534,090</u>	<u>\$ 275,907,750</u>	<u>\$ 276,073,716</u>	<u>\$ 286,440,623</u>	<u>\$ 297,487,376</u>	<u>\$ 286,440,623</u>	<u>\$ 297,487,376</u>

**BOND DEBT SERVICE PAYMENTS**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 7,913,447	\$ 10,286,061	\$ 12,102,842	\$ 11,813,330	\$ 11,281,569	\$ 11,657,773	\$ 11,126,012
<u>Federal Funds</u>							
Federal Funds	0	0	0	0	0	155,557	155,557
Federal American Recovery and Reinvestment Fund	159,242	143,072	159,242	0	0	0	0
Subtotal, Federal Funds	<u>\$ 159,242</u>	<u>\$ 143,072</u>	<u>\$ 159,242</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 155,557</u>	<u>\$ 155,557</u>

**BOND DEBT SERVICE PAYMENTS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
Current Fund Balance	<u>703</u>	<u>363</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Method of Financing</b>	<u>\$ 8,073,392</u>	<u>\$ 10,429,496</u>	<u>\$ 12,262,084</u>	<u>\$ 11,813,330</u>	<u>\$ 11,281,569</u>	<u>\$ 11,813,330</u>	<u>\$ 11,281,569</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> BOND DEBT SERVICE	\$ 8,073,392	\$ 10,429,496	\$ 12,262,084	\$ 11,813,330	\$ 11,281,569	\$ 11,813,330	\$ 11,281,569 & UB
To Texas Public Finance Authority for Payment of Bond Debt Service.							
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 8,073,392</u>	<u>\$ 10,429,496</u>	<u>\$ 12,262,084</u>	<u>\$ 11,813,330</u>	<u>\$ 11,281,569</u>	<u>\$ 11,813,330</u>	<u>\$ 11,281,569</u>

**LEASE PAYMENTS**

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u> 2016	<u>2017</u>	<u>Recommended</u> 2016	<u>2017</u>
<b>Method of Financing:</b>							
General Revenue Fund	<u>\$ 2,412,640</u>	<u>\$ 2,463,527</u>	<u>\$ 2,595,069</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>
<b>Total, Method of Financing</b>	<u>\$ 2,412,640</u>	<u>\$ 2,463,527</u>	<u>\$ 2,595,069</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> LEASE PAYMENTS - PUBLIC EDUCATION	\$ 2,270,577	\$ 2,331,981	\$ 2,491,764	\$ 2,177,288	\$ 2,175,899 & UB	\$ 2,177,288	\$ 2,175,899 & UB
To TFC for Payment to TPFA - Public Education.							

**LEASE PAYMENTS**  
(Continued)

	<u>Expended</u> 2013	<u>Estimated</u> 2014	<u>Budgeted</u> 2015	<u>Requested</u>		<u>Recommended</u>	
				2016	2017	2016	2017
<b>A.1.2. Strategy:</b> LEASE PAYMENTS - HIGHER EDUCATION	\$ 142,063	\$ 131,546	\$ 103,305	\$ 93,957	\$ 95,129	\$ 93,957	\$ 95,129
To TFC for Payment to TPFA - Higher Education.					& UB		& UB
<b>Total, Goal A:</b> FINANCE CAPITAL PROJECTS	<u>\$ 2,412,640</u>	<u>\$ 2,463,527</u>	<u>\$ 2,595,069</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>
<b>Grand Total,</b> LEASE PAYMENTS	<u>\$ 2,412,640</u>	<u>\$ 2,463,527</u>	<u>\$ 2,595,069</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>	<u>\$ 2,271,245</u>	<u>\$ 2,271,028</u>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Texas Education Agency	\$ 13,222,874,937	\$16,645,837,709	\$17,083,131,882	\$16,911,201,295	\$16,643,273,468	\$17,043,153,023	\$16,402,188,623
School for the Blind and Visually Impaired	14,738,764	14,614,106	14,563,978	15,387,752	15,187,752	14,792,752	14,592,752
School for the Deaf	17,765,338	17,924,342	18,067,911	19,183,911	18,629,911	18,123,466	18,123,466
Teacher Retirement System	1,675,013,292	1,920,602,492	1,962,256,067	2,253,679,976	2,516,854,296	2,002,929,038	2,046,454,786
Optional Retirement Program	139,097,661	136,691,271	134,326,512	112,980,622	111,111,995	130,670,819	128,087,008
Higher Education Employees Group Insurance Contributions	497,740,681	573,591,812	615,613,431	663,838,324	711,416,212	663,838,324	711,416,212
Higher Education Coordinating Board	562,867,863	655,640,555	614,261,677	794,220,175	778,542,660	723,535,574	676,790,145
Higher Education Fund	262,500,000	262,500,000	262,500,000	262,500,000	262,500,000	262,500,000	262,500,000
The University of Texas System Administration	7,965,600	17,093,338	7,865,600	17,093,688	7,862,463	6,538,063	6,537,463
The University of Texas at Arlington	91,919,389	93,846,448	93,855,983	117,997,019	118,398,883	90,302,019	90,703,883
The University of Texas at Austin	243,147,339	262,252,581	263,243,307	291,874,122	289,303,490	282,853,713	271,430,656
The University of Texas at Dallas	73,408,860	82,018,238	87,007,865	94,703,599	94,638,816	73,288,599	73,223,816
The University of Texas at El Paso	68,959,082	73,082,883	72,887,435	96,345,686	96,563,647	68,405,973	68,628,939
The University of Texas Rio Grande Valley	79,127,071	87,114,221	87,242,412	154,919,711	147,188,925	91,971,437	92,340,651
The University of Texas of the Permian Basin	24,217,487	25,679,383	25,689,247	36,297,718	36,908,585	27,912,718	27,923,585
The University of Texas at San Antonio	89,935,414	95,996,945	96,259,105	103,095,269	103,408,755	87,690,982	88,004,468
The University of Texas at Tyler	25,907,848	29,097,063	29,134,605	39,211,799	39,262,012	30,481,403	30,531,616
Texas A&M University System Administrative and General Offices	2,250,934	2,236,934	2,236,934	2,236,934	2,236,934	855,586	855,586
Texas A&M University	228,682,766	252,631,564	252,061,763	296,126,655	296,611,646	270,059,356	270,544,347
Texas A&M University at Galveston	15,502,694	16,439,327	16,432,295	26,741,854	26,760,007	17,720,874	17,739,027
Prairie View A&M University	45,373,944	41,417,413	43,165,002	60,928,192	61,000,730	43,637,949	43,710,487
Tarleton State University	29,703,793	34,372,889	34,428,007	52,408,328	52,505,537	36,324,335	36,421,544
Texas A&M University - Central Texas	12,645,041	13,709,655	13,687,425	18,459,005	18,692,976	13,785,122	13,792,093
Texas A&M University - Corpus Christi	40,504,013	43,888,091	43,338,581	67,892,690	66,937,366	45,621,315	44,665,991
Texas A&M University - Kingsville	26,926,884	32,131,377	32,111,555	49,302,974	48,766,092	36,694,810	36,157,928
Texas A&M University - San Antonio	14,647,537	17,893,994	17,917,378	37,099,195	36,924,589	19,457,230	19,483,624
Texas A&M International University	28,962,373	29,729,302	29,117,525	44,613,411	44,688,221	29,426,919	29,501,729
West Texas A&M University	26,528,888	26,870,459	26,792,032	34,660,555	34,348,243	29,389,773	29,247,461
Texas A&M University - Commerce	33,149,871	35,569,422	35,673,644	45,998,889	45,618,567	34,032,455	34,173,133
Texas A&M University - Texarkana	15,124,790	16,183,477	16,161,929	22,818,252	21,939,764	16,165,869	16,167,381
University of Houston System Administration	24,861,167	24,597,031	24,610,656	32,699,897	32,715,512	24,492,300	24,507,915

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
University of Houston	129,687,358	140,115,107	146,676,370	174,347,099	174,708,894	140,043,338	140,405,133
University of Houston - Clear Lake	23,370,832	24,451,405	24,403,504	42,641,358	42,172,101	25,197,499	25,228,242
University of Houston - Downtown	19,953,389	21,783,611	21,798,868	33,081,863	33,129,136	22,758,902	22,836,175
University of Houston - Victoria	13,825,380	14,987,994	15,002,253	33,821,195	33,857,055	15,248,559	15,284,419
Midwestern State University	16,616,973	17,041,686	17,012,175	20,360,511	23,549,526	18,045,511	18,123,984
University of North Texas System Administration	3,366,113	3,366,113	3,366,113	10,337,238	11,091,154	4,672,178	4,682,700
University of North Texas	95,317,804	100,961,048	101,159,973	120,655,422	120,983,722	102,245,796	102,576,122
University of North Texas at Dallas	14,089,057	13,435,560	13,435,318	21,156,901	21,159,092	13,801,901	13,804,092
Stephen F. Austin State University	37,889,003	39,014,676	39,361,903	45,590,829	45,789,486	40,034,125	40,232,782
Texas Southern University	52,134,902	50,049,739	49,504,935	57,824,432	57,545,031	50,046,068	49,766,667
Texas Tech University System Administration	1,425,000	1,425,000	1,425,000	2,000,000	2,000,000	1,425,000	1,425,000
Texas Tech University	128,269,662	143,596,406	146,965,293	154,551,330	154,873,776	136,887,884	137,210,330
Angelo State University	22,939,286	26,625,960	25,444,988	28,885,120	28,986,813	25,675,305	25,776,998
Texas Woman's University	46,234,102	49,474,653	49,542,474	52,891,881	53,064,357	49,842,911	50,015,387
Texas State University System	2,225,000	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000
Lamar University	35,273,360	38,499,153	38,486,987	52,399,095	52,808,265	43,925,095	44,134,265
Lamar Institute of Technology	8,176,566	8,659,411	8,661,927	10,752,779	10,758,353	8,368,779	8,374,353
Lamar State College - Orange	6,866,878	6,908,459	6,908,684	8,856,721	8,856,682	6,692,221	6,692,182
Lamar State College - Port Arthur	8,330,711	10,400,827	10,400,801	9,117,825	9,119,771	8,282,625	8,284,571
Sam Houston State University	39,766,153	43,504,925	43,564,016	55,379,191	56,631,598	49,249,191	49,501,598
Texas State University	82,503,256	89,335,550	91,430,168	112,050,641	112,599,773	94,047,254	94,596,386
Sul Ross State University	13,884,663	14,031,046	13,833,594	14,152,502	14,193,385	12,469,628	12,497,064
Sul Ross State University Rio Grande College	3,661,585	4,003,603	4,006,996	6,168,308	6,278,729	4,887,957	4,890,918
The University of Texas Southwestern Medical Center	124,669,044	139,357,272	139,411,638	161,531,846	161,604,266	139,958,981	140,031,401
The University of Texas Medical Branch at Galveston	226,185,611	253,345,445	253,394,799	273,160,361	273,752,921	256,200,361	256,342,921
The University of Texas Health Science Center at Houston	148,594,999	163,203,081	163,505,508	200,159,694	208,339,610	162,659,694	162,904,610
The University of Texas Health Science Center at San Antonio	130,763,216	137,641,589	147,148,391	176,113,163	176,234,262	127,050,970	127,172,069
The University of Texas Rio Grande Valley School of Medicine	0	0	0	0	0	15,698,950	15,698,950
The University of Texas M.D. Anderson Cancer Center	149,172,384	171,688,168	171,679,513	188,316,441	188,323,103	178,811,441	178,818,103
The University of Texas Health Science Center at Tyler	31,551,567	36,981,360	36,985,935	45,176,921	45,178,619	38,366,921	38,368,619



**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Texas A&M University System Health Science Center	103,704,272	119,269,646	119,369,360	155,441,723	156,412,665	122,344,279	122,135,221
University of North Texas Health Science Center at Fort Worth	59,159,754	70,320,139	70,416,490	90,994,165	91,062,183	76,554,700	76,622,718
Texas Tech University Health Sciences Center	149,568,735	169,519,287	169,473,359	127,870,213	127,970,891	116,420,349	116,521,027
Texas Tech University Health Sciences Center at El Paso	0	0	0	74,129,349	74,142,011	62,172,915	62,185,577
Public Community/Junior Colleges	874,689,203	897,512,231	892,512,231	872,410,749	857,116,437	857,841,502	852,841,457
Texas State Technical College System Administration	3,054,851	4,500,302	4,774,858	11,510,097	17,463,647	8,001,722	8,001,722
Texas State Technical College - Harlingen	16,899,074	15,793,949	15,536,576	15,880,161	15,867,628	15,579,251	15,566,718
Texas State Technical College - West Texas	10,853,550	10,094,602	10,131,727	11,374,844	11,374,327	10,411,932	10,411,415
Texas State Technical College - Marshall	4,405,481	6,533,560	6,477,663	5,718,897	5,718,475	4,611,549	4,611,127
Texas State Technical College - Waco	25,591,279	25,096,048	25,076,033	24,937,086	24,888,166	23,737,459	23,688,539
Texas A&M AgriLife Research	50,734,331	53,162,630	53,956,482	64,956,482	64,956,482	53,947,564	53,947,564
Texas A&M AgriLife Extension Service	42,218,520	42,862,302	43,757,556	46,257,556	46,257,556	43,554,237	43,554,237
Texas A&M Engineering Experiment Station	14,197,745	16,790,527	17,034,033	28,996,030	29,496,030	17,519,407	17,519,407
Texas A&M Transportation Institute	641,250	2,143,905	2,166,942	6,734,724	6,734,724	8,605,756	8,605,755
Texas A&M Engineering Extension Service	6,140,945	7,791,949	7,847,884	17,359,557	11,297,884	8,004,953	8,004,953
Texas A&M Forest Service	17,886,926	33,017,669	33,276,938	35,276,939	35,276,938	33,070,663	33,070,660
Texas A&M Veterinary Medical Diagnostic Laboratory	5,647,150	8,846,813	8,916,313	10,666,313	10,666,313	8,921,784	8,921,784
<b>Subtotal, Agencies of Education</b>	<b>\$ 20,644,188,241</b>	<b>\$24,829,823,728</b>	<b>\$25,322,309,312</b>	<b>\$26,489,938,049</b>	<b>\$26,496,514,891</b>	<b>\$25,501,971,863</b>	<b>\$24,889,757,237</b>
Retirement and Group Insurance	24,882,683	27,442,926	29,774,546	37,260,014	39,276,307	32,282,397	35,057,189
Social Security and Benefit Replacement Pay	209,050,044	218,880,987	218,963,661	227,655,074	236,554,635	227,655,074	236,554,635
<b>Subtotal, Employee Benefits</b>	<b>\$ 233,932,727</b>	<b>\$ 246,323,913</b>	<b>\$ 248,738,207</b>	<b>\$ 264,915,088</b>	<b>\$ 275,830,942</b>	<b>\$ 259,937,471</b>	<b>\$ 271,611,824</b>
Bond Debt Service Payments	7,913,447	10,286,061	12,102,842	11,813,330	11,281,569	11,657,773	11,126,012
Lease Payments	2,412,640	2,463,527	2,595,069	2,271,245	2,271,028	2,271,245	2,271,028
<b>Subtotal, Debt Service</b>	<b>\$ 10,326,087</b>	<b>\$ 12,749,588</b>	<b>\$ 14,697,911</b>	<b>\$ 14,084,575</b>	<b>\$ 13,552,597</b>	<b>\$ 13,929,018</b>	<b>\$ 13,397,040</b>
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<b>\$ 20,888,447,055</b>	<b>\$25,088,897,229</b>	<b>\$25,585,745,430</b>	<b>\$26,768,937,712</b>	<b>\$26,785,898,430</b>	<b>\$25,775,838,352</b>	<b>\$25,174,766,101</b>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue - Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Texas Education Agency	\$ 295,578	\$ 31,906	\$ 33,496	\$ 32,701	\$ 32,701	\$ 32,701	\$ 32,701
Teacher Retirement System	104,743,693	42,693,837	44,401,590	117,053,510	121,735,650	46,177,654	48,024,760
Optional Retirement Program	35,962,103	30,592,666	31,816,372	40,052,373	41,511,503	33,089,028	34,412,588
Higher Education Coordinating Board	46,799,701	36,828,896	82,028,895	59,428,896	59,428,896	50,866,400	42,875,600
The University of Texas at Arlington	60,164,156	62,831,273	65,851,932	64,752,280	64,938,987	64,987,234	65,088,791
The University of Texas at Austin	110,548,555	112,101,716	110,455,006	112,478,879	112,878,764	111,231,483	111,935,477
The University of Texas at Dallas	48,598,175	55,917,938	60,987,725	59,629,718	60,563,646	59,757,532	60,253,581
The University of Texas at El Paso	28,599,251	28,634,958	29,016,286	28,980,694	29,264,478	28,687,213	28,777,173
The University of Texas Rio Grande Valley	34,290,162	35,160,557	36,700,874	34,160,978	33,790,213	35,423,372	35,466,182
The University of Texas of the Permian Basin	4,420,951	5,505,805	5,660,370	6,340,584	6,369,974	6,185,016	6,211,827
The University of Texas at San Antonio	49,562,105	45,766,402	43,469,105	45,998,886	45,740,106	46,794,507	47,010,868
The University of Texas at Tyler	8,174,113	8,660,659	8,808,281	9,529,307	9,592,914	9,211,322	9,247,888
Texas A&M University	91,604,040	103,482,154	105,289,194	107,575,932	107,366,140	112,936,686	113,492,447
Texas A&M University at Galveston	2,769,061	3,826,196	4,466,329	4,165,370	4,149,816	4,225,426	4,242,023
Prairie View A&M University	16,447,920	17,053,405	17,608,122	15,825,638	15,781,594	16,549,601	16,619,041
Tarleton State University	13,615,197	14,619,499	15,771,263	15,076,143	15,081,815	15,244,003	15,267,637
Texas A&M University - Central Texas	2,755,455	3,049,489	2,690,749	2,485,963	2,487,401	2,608,665	2,617,656
Texas A&M University - Corpus Christi	14,403,189	14,988,347	15,406,377	14,284,501	14,238,097	15,010,004	15,067,815
Texas A&M University - Kingsville	11,344,104	15,118,465	15,624,927	15,401,547	15,449,805	15,774,478	15,900,552
Texas A&M University - San Antonio	3,537,047	4,018,491	5,037,693	4,612,942	4,631,499	4,600,793	4,603,672
Texas A&M International University	7,985,948	8,119,902	8,325,731	8,009,440	7,948,596	8,136,886	8,147,907
West Texas A&M University	11,251,999	10,543,153	12,506,032	12,418,948	12,319,308	12,561,318	12,599,717
Texas A&M University - Commerce	17,674,924	16,305,580	16,637,385	16,633,439	16,512,536	16,827,280	16,875,410
Texas A&M University - Texarkana	2,286,263	1,473,484	2,922,568	2,222,669	2,231,900	2,261,182	2,284,579
University of Houston	95,914,816	103,102,097	107,721,038	76,222,792	76,042,798	77,001,000	77,379,924
University of Houston - Clear Lake	13,176,433	12,281,892	13,995,457	15,472,743	15,441,999	15,600,339	15,708,497
University of Houston - Downtown	15,834,813	16,729,452	17,137,471	16,484,851	16,531,429	16,993,816	17,047,859
University of Houston - Victoria	6,558,244	6,587,408	6,833,009	6,187,128	6,151,268	5,973,531	5,989,991
Midwestern State University	7,801,878	7,607,695	7,548,755	6,505,627	6,558,056	6,759,772	6,786,904
University of North Texas System Administration	0	0	1,126,728	1,493,072	1,566,444	1,203,536	1,204,235
University of North Texas	52,626,174	53,559,545	53,677,711	50,223,289	50,234,957	49,718,650	49,902,656
University of North Texas at Dallas	1,957,664	2,028,465	2,040,840	2,279,846	2,285,582	2,363,080	2,367,653
Stephen F. Austin State University	18,314,803	18,193,398	18,282,465	17,347,203	17,215,527	16,524,504	16,573,768

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue - Dedicated)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Texas Southern University	29,392,253	24,070,466	22,374,609	22,707,455	22,585,030	23,489,999	23,587,013
Texas Tech University	50,193,729	52,791,127	57,184,966	54,638,021	54,445,838	56,495,724	56,717,464
Angelo State University	8,096,832	7,813,595	8,777,434	8,224,261	8,275,913	8,757,865	8,803,320
Texas Woman's University	20,625,638	21,866,274	21,371,287	22,887,054	22,946,070	21,722,927	21,774,542
Lamar University	17,372,941	16,820,300	17,082,758	16,421,751	16,212,063	17,466,451	17,470,117
Lamar Institute of Technology	2,626,546	2,690,334	2,915,864	2,829,193	2,836,360	2,783,207	2,790,989
Lamar State College - Orange	2,923,540	3,088,748	2,588,357	2,232,278	2,214,624	2,134,515	2,140,284
Lamar State College - Port Arthur	3,585,179	1,985,851	1,706,898	1,363,464	1,335,549	1,284,228	1,285,715
Sam Houston State University	30,959,422	32,140,461	35,455,944	30,604,016	30,619,981	31,956,679	32,040,778
Texas State University	42,918,463	48,534,146	48,341,171	46,344,382	46,374,450	48,236,942	48,246,029
Sul Ross State University	2,299,272	2,110,566	2,339,121	2,344,169	2,318,179	2,238,854	2,242,996
Sul Ross State University Rio Grande College	880,103	876,969	869,925	911,136	908,664	924,499	925,316
The University of Texas Southwestern Medical Center	7,855,824	7,334,078	7,763,899	7,753,552	7,680,044	7,334,078	7,334,078
The University of Texas Medical Branch at Galveston	11,732,681	12,936,945	14,084,518	12,520,391	12,345,829	12,936,946	12,936,946
The University of Texas Health Science Center at Houston	20,587,114	21,845,411	22,546,186	21,162,418	20,994,292	21,845,410	21,845,411
The University of Texas Health Science Center at San Antonio	8,821,638	8,444,507	9,070,419	9,083,683	9,084,575	9,094,506	9,094,508
The University of Texas M.D. Anderson Cancer Center	21,300,354	833,615	896,060	859,425	868,424	833,615	833,615
The University of Texas Health Science Center at Tyler	3,206,225	370,777	367,277	351,924	348,376	370,777	370,777
Texas A&M University System Health Science Center	14,788,563	15,499,271	15,633,955	14,353,654	14,312,827	14,480,356	14,480,356
University of North Texas Health Science Center at Fort Worth	8,537,648	9,492,964	10,097,824	9,536,179	9,576,270	9,492,965	9,492,964
Texas Tech University Health Sciences Center	14,512,082	15,348,618	15,817,900	13,526,611	13,558,425	13,314,682	13,314,682
Texas Tech University Health Sciences Center at El Paso	0	0	0	2,116,773	2,138,781	2,039,634	2,039,635
Texas State Technical College System Administration	52,251	335,422	328,800	639,613	646,949	541,002	541,445
Texas State Technical College - Harlingen	8,344,984	9,926,445	10,146,446	9,634,816	9,895,771	9,407,507	9,660,029
Texas State Technical College - West Texas	1,292,370	3,187,794	3,616,982	2,888,598	2,929,814	2,564,508	2,592,285
Texas State Technical College - Marshall	1,055,000	1,966,544	2,409,748	1,722,302	1,741,007	1,668,597	1,686,764
Texas State Technical College - Waco	9,108,783	10,349,701	10,323,411	10,647,343	11,386,376	10,047,642	10,668,131
Texas A&M AgriLife Research	462,500	471,032	474,700	474,700	474,700	474,700	474,700
Texas A&M AgriLife Extension Service	9,061	0	0	0	0	0	0
Texas A&M Engineering Experiment Station	457,590	455,498	462,043	462,043	462,043	462,043	462,043

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue - Dedicated)  
(Continued)**

	<u>Expended 2013</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>	<u>Requested</u>		<u>Recommended</u>	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Texas A&M Forest Service	<u>15,725,693</u>	<u>20,511,430</u>	<u>20,576,404</u>	<u>31,059,904</u>	<u>31,059,904</u>	<u>19,559,904</u>	<u>19,559,904</u>
Subtotal, Agencies of Education	<u>\$ 1,299,742,794</u>	<u>\$ 1,251,513,619</u>	<u>\$ 1,335,504,682</u>	<u>\$ 1,349,668,998</u>	<u>\$ 1,356,651,527</u>	<u>\$ 1,265,278,774</u>	<u>\$ 1,265,430,215</u>
Social Security and Benefit Replacement Pay	<u>42,550,391</u>	<u>44,563,316</u>	<u>44,563,316</u>	<u>46,345,849</u>	<u>48,199,683</u>	<u>46,345,849</u>	<u>48,199,683</u>
Subtotal, Employee Benefits	<u>\$ 42,550,391</u>	<u>\$ 44,563,316</u>	<u>\$ 44,563,316</u>	<u>\$ 46,345,849</u>	<u>\$ 48,199,683</u>	<u>\$ 46,345,849</u>	<u>\$ 48,199,683</u>
Article III, Special Provisions, Contingency Appropriations	0	0	0	0	0	99,671,639	0
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<u><u>\$ 1,342,293,185</u></u>	<u><u>\$ 1,296,076,935</u></u>	<u><u>\$ 1,380,067,998</u></u>	<u><u>\$ 1,396,014,847</u></u>	<u><u>\$ 1,404,851,210</u></u>	<u><u>\$ 1,411,296,262</u></u>	<u><u>\$ 1,313,629,898</u></u>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Federal Funds)**

	Expended <u>2013</u>	Estimated <u>2014</u>	Budgeted <u>2015</u>	Requested		Recommended	
				<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Texas Education Agency	\$ 4,979,350,349	\$ 4,786,124,071	\$ 4,945,640,558	\$ 5,029,093,125	\$ 5,114,775,405	\$ 5,028,268,125	\$ 5,113,950,405
School for the Blind and Visually Impaired	4,275,806	4,744,604	4,789,974	4,789,974	4,789,974	4,789,974	4,789,974
School for the Deaf	2,076,494	2,077,782	2,061,866	1,957,075	1,957,075	1,957,075	1,957,075
Higher Education Coordinating Board	45,316,653	30,228,096	32,876,346	32,613,346	32,613,346	32,613,346	32,613,346
Texas A&M AgriLife Research	8,105,118	9,245,070	9,245,070	9,245,070	9,245,070	9,245,070	9,245,070
Texas A&M AgriLife Extension Service	9,821,874	13,274,914	13,274,914	13,274,914	13,274,914	13,274,914	13,274,914
Texas A&M Engineering Experiment Station	51,796,452	49,233,916	49,233,916	44,977,328	44,977,328	44,977,328	44,977,328
Texas A&M Transportation Institute	11,368,215	11,652,421	11,943,731	12,257,325	12,577,652	12,257,325	12,577,652
Texas A&M Engineering Extension Service	17,871,563	18,711,207	18,709,000	18,710,106	18,710,106	18,710,106	18,710,106
Texas A&M Forest Service	2,404,406	3,183,755	3,359,161	3,359,161	3,359,161	3,359,161	3,359,161
Texas A&M Veterinary Medical Diagnostic Laboratory	<u>181,981</u>	<u>182,000</u>	<u>202,000</u>	<u>202,000</u>	<u>202,000</u>	<u>202,000</u>	<u>202,000</u>
Subtotal, Agencies of Education	<u>\$ 5,132,568,911</u>	<u>\$ 4,928,657,836</u>	<u>\$ 5,091,336,536</u>	<u>\$ 5,170,479,424</u>	<u>\$ 5,256,482,031</u>	<u>\$ 5,169,654,424</u>	<u>\$ 5,255,657,031</u>
Retirement and Group Insurance	4,484,282	5,001,228	5,324,539	7,252,319	7,589,411	5,683,791	6,076,524
Social Security and Benefit Replacement Pay	<u>1,670,247</u>	<u>1,739,538</u>	<u>1,761,884</u>	<u>1,765,215</u>	<u>1,770,432</u>	<u>1,765,215</u>	<u>1,770,432</u>
Subtotal, Employee Benefits	<u>\$ 6,154,529</u>	<u>\$ 6,740,766</u>	<u>\$ 7,086,423</u>	<u>\$ 9,017,534</u>	<u>\$ 9,359,843</u>	<u>\$ 7,449,006</u>	<u>\$ 7,846,956</u>
Bond Debt Service Payments	<u>159,242</u>	<u>143,072</u>	<u>159,242</u>	<u>0</u>	<u>0</u>	<u>155,557</u>	<u>155,557</u>
Subtotal, Debt Service	<u>\$ 159,242</u>	<u>\$ 143,072</u>	<u>\$ 159,242</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 155,557</u>	<u>\$ 155,557</u>
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<u><b>\$ 5,138,882,682</b></u>	<u><b>\$ 4,935,541,674</b></u>	<u><b>\$ 5,098,582,201</b></u>	<u><b>\$ 5,179,496,958</b></u>	<u><b>\$ 5,265,841,874</b></u>	<u><b>\$ 5,177,258,987</b></u>	<u><b>\$ 5,263,659,544</b></u>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Texas Education Agency	\$ 5,827,013,291	\$ 3,882,648,766	\$ 4,165,061,987	\$ 4,425,728,355	\$ 4,626,456,647	\$ 4,668,659,916	\$ 5,148,259,916
School for the Blind and Visually Impaired	6,144,824	7,196,756	4,512,900	4,512,900	4,512,900	4,512,900	4,512,900
School for the Deaf	5,821,536	7,845,535	7,959,640	8,114,431	8,114,431	8,114,431	8,114,431
Teacher Retirement System	83,022,679	89,926,192	106,202,692	122,573,232	80,603,019	122,573,232	80,603,019
Higher Education Employees Group Insurance Contributions	721,044	782,842	840,105	0	0	0	0
Higher Education Coordinating Board	33,340,170	37,429,479	46,113,201	29,496,610	29,040,610	28,509,731	28,505,129
The University of Texas System Administration	1,164,757	1,189,088	1,213,725	1,194,000	1,194,000	1,194,000	1,194,000
Available University Fund	672,406,325	909,332,751	792,857,645	801,099,786	889,399,222	801,099,786	889,399,222
Available National Research University Fund	26,301,175	27,426,955	28,408,280	29,819,162	31,248,988	29,819,162	31,248,988
Permanent Fund Supporting Military and Veterans Exemptions	0	0	11,374,590	11,646,519	11,857,694	11,646,519	11,857,694
The University of Texas at El Paso	1,432,500	1,462,500	1,492,500	1,492,500	1,492,500	1,492,500	1,492,500
The University of Texas Rio Grande Valley	228,713	228,713	228,713	228,713	228,713	228,713	228,713
Texas A&M University	3,128,180	3,435,274	5,237,550	5,262,038	5,229,322	5,262,038	5,229,322
Texas A&M University - Kingsville	0	3,000	3,000	3,000	3,000	3,000	3,000
Texas A&M International University	137,887	137,887	137,887	137,887	137,887	137,887	137,887
Texas Tech University	0	71,172	71,172	71,172	71,172	71,172	71,172
The University of Texas Southwestern Medical Center	5,635,563	5,316,631	7,032,882	5,772,226	5,772,226	5,772,226	5,772,226
The University of Texas Medical Branch at Galveston	414,876,921	8,754,384	10,980,075	8,406,447	8,406,447	8,406,447	8,406,446
The University of Texas Health Science Center at Houston	9,451,857	3,526,532	3,598,871	3,598,871	3,598,871	3,598,871	3,598,871
The University of Texas Health Science Center at San Antonio	15,428,230	10,540,695	18,049,264	13,771,319	13,771,319	13,771,319	13,771,319
The University of Texas M.D. Anderson Cancer Center	2,758,858,442	11,849,259	9,774,714	8,474,714	8,474,714	8,474,714	8,474,714
The University of Texas Health Science Center at Tyler	44,497,412	2,845,110	2,912,349	2,912,349	2,912,349	2,912,349	2,912,349
Texas A&M University System Health Science Center	15,182,189	2,791,990	2,791,990	2,800,000	2,800,000	2,800,000	2,800,000
University of North Texas Health Science Center at Fort Worth	2,553,468	4,294,179	3,901,070	3,105,420	3,105,420	3,105,420	3,105,420
Texas Tech University Health Sciences Center	5,150,277	12,996,438	14,881,022	2,997,275	2,997,275	2,997,275	2,997,275
Texas Tech University Health Sciences Center at El Paso	0	0	0	2,883,747	2,883,747	2,883,747	2,883,747
Texas A&M AgriLife Research	6,695,828	7,051,607	6,876,253	6,876,253	6,876,253	6,876,253	6,876,253
Texas A&M AgriLife Extension Service	9,500,021	10,026,408	10,026,188	10,022,021	10,022,021	10,022,021	10,022,021
Texas A&M Engineering Experiment Station	52,440,788	53,073,511	53,073,511	56,981,514	56,981,514	56,981,514	56,981,514
Texas A&M Transportation Institute	43,285,663	44,582,628	45,840,458	44,825,172	46,012,577	38,426,281	39,613,686
Texas A&M Engineering Extension Service	50,727,470	50,213,422	51,063,064	49,350,119	49,350,119	49,350,119	49,350,119

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Other Funds)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2013	2014	2015	2016	2017	2016	2017
Texas A&M Forest Service	118,674,762	549,342	597,870	597,870	597,870	597,870	597,870
Texas A&M Veterinary Medical Diagnostic Laboratory	<u>10,146,874</u>	<u>10,314,604</u>	<u>9,616,421</u>	<u>9,616,421</u>	<u>9,616,421</u>	<u>9,616,421</u>	<u>9,616,421</u>
Subtotal, Agencies of Education	<u>\$ 10,223,968,846</u>	<u>\$ 5,207,843,650</u>	<u>\$ 5,422,731,589</u>	<u>\$ 5,674,372,043</u>	<u>\$ 5,923,769,248</u>	<u>\$ 5,909,917,834</u>	<u>\$ 6,438,638,144</u>
Retirement and Group Insurance	1,036,400	1,171,637	1,237,529	1,501,938	1,554,113	1,301,911	1,371,862
Social Security and Benefit Replacement Pay	<u>10,263,408</u>	<u>10,723,909</u>	<u>10,784,855</u>	<u>10,674,485</u>	<u>10,962,626</u>	<u>10,674,485</u>	<u>10,962,626</u>
Subtotal, Employee Benefits	<u>\$ 11,299,808</u>	<u>\$ 11,895,546</u>	<u>\$ 12,022,384</u>	<u>\$ 12,176,423</u>	<u>\$ 12,516,739</u>	<u>\$ 11,976,396</u>	<u>\$ 12,334,488</u>
Bond Debt Service Payments	<u>703</u>	<u>363</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Debt Service	<u>\$ 703</u>	<u>\$ 363</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Less Interagency Contracts	<u>\$ 52,634,206</u>	<u>\$ 49,002,528</u>	<u>\$ 48,569,316</u>	<u>\$ 49,829,851</u>	<u>\$ 50,583,926</u>	<u>\$ 49,829,851</u>	<u>\$ 50,583,925</u>
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<u><b>\$ 10,182,635,151</b></u>	<u><b>\$ 5,170,737,031</b></u>	<u><b>\$ 5,386,184,657</b></u>	<u><b>\$ 5,636,718,615</b></u>	<u><b>\$ 5,885,702,061</b></u>	<u><b>\$ 5,872,064,379</b></u>	<u><b>\$ 6,400,388,707</b></u>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
Texas Education Agency	\$ 24,029,534,155	\$25,314,642,452	\$26,193,867,923	\$26,366,055,476	\$26,384,538,221	\$26,740,113,765	\$26,664,431,645
School for the Blind and Visually Impaired	25,159,394	26,555,466	23,866,852	24,690,626	24,490,626	24,095,626	23,895,626
School for the Deaf	25,663,368	27,847,659	28,089,417	29,255,417	28,701,417	28,194,972	28,194,972
Teacher Retirement System	1,862,779,664	2,053,222,521	2,112,860,349	2,493,306,718	2,719,192,965	2,171,679,924	2,175,082,565
Optional Retirement Program	175,059,764	167,283,937	166,142,884	153,032,995	152,623,498	163,759,847	162,499,596
Higher Education Employees Group Insurance Contributions	498,461,725	574,374,654	616,453,536	663,838,324	711,416,212	663,838,324	711,416,212
Higher Education Coordinating Board	688,324,387	760,127,026	775,280,119	915,759,027	899,625,512	835,525,051	780,784,220
Higher Education Fund	262,500,000	262,500,000	262,500,000	262,500,000	262,500,000	262,500,000	262,500,000
The University of Texas System Administration	9,130,357	18,282,426	9,079,325	18,287,688	9,056,463	7,732,063	7,731,463
Available University Fund	672,406,325	909,332,751	792,857,645	801,099,786	889,399,222	801,099,786	889,399,222
Available National Research University Fund	26,301,175	27,426,955	28,408,280	29,819,162	31,248,988	29,819,162	31,248,988
Permanent Fund Supporting Military and Veterans Exemptions	0	0	11,374,590	11,646,519	11,857,694	11,646,519	11,857,694
The University of Texas at Arlington	152,083,545	156,677,721	159,707,915	182,749,299	183,337,870	155,289,253	155,792,674
The University of Texas at Austin	353,695,894	374,354,297	373,698,313	404,353,001	402,182,254	394,085,196	383,366,133
The University of Texas at Dallas	122,007,035	137,936,176	147,995,590	154,333,317	155,202,462	133,046,131	133,477,397
The University of Texas at El Paso	98,990,833	103,180,341	103,396,221	126,818,880	127,320,625	98,585,686	98,898,612
The University of Texas Rio Grande Valley	113,645,946	122,503,491	124,171,999	189,309,402	181,207,851	127,623,522	128,035,546
The University of Texas of the Permian Basin	28,638,438	31,185,188	31,349,617	42,638,302	43,278,559	34,097,734	34,135,412
The University of Texas at San Antonio	139,497,519	141,763,347	139,728,210	149,094,155	149,148,861	134,485,489	135,015,336
The University of Texas at Tyler	34,081,961	37,757,722	37,942,886	48,741,106	48,854,926	39,692,725	39,779,504
Texas A&M University System Administrative and General Offices	2,250,934	2,236,934	2,236,934	2,236,934	2,236,934	855,586	855,586
Texas A&M University	323,414,986	359,548,992	362,588,507	408,964,625	409,207,108	388,258,080	389,266,116
Texas A&M University at Galveston	18,271,755	20,265,523	20,898,624	30,907,224	30,909,823	21,946,300	21,981,050
Prairie View A&M University	61,821,864	58,470,818	60,773,124	76,753,830	76,782,324	60,187,550	60,329,528
Tarleton State University	43,318,990	48,992,388	50,199,270	67,484,471	67,587,352	51,568,338	51,689,181
Texas A&M University - Central Texas	15,400,496	16,759,144	16,378,174	20,944,968	21,180,377	16,393,787	16,409,749
Texas A&M University - Corpus Christi	54,907,202	58,876,438	58,744,958	82,177,191	81,175,463	60,631,319	59,733,806
Texas A&M University - Kingsville	38,270,988	47,252,842	47,739,482	64,707,521	64,218,897	52,472,288	52,061,480
Texas A&M University - San Antonio	18,184,584	21,912,485	22,955,071	41,712,137	41,556,088	24,058,023	24,087,296
Texas A&M International University	37,086,208	37,987,091	37,581,143	52,760,738	52,774,704	37,701,692	37,787,523
West Texas A&M University	37,780,887	37,413,612	39,298,064	47,079,503	46,667,551	41,951,091	41,847,178
Texas A&M University - Commerce	50,824,795	51,875,002	52,311,029	62,632,328	62,131,103	50,859,735	51,048,543



**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)  
(Continued)**

Texas A&M University - Texarkana	17,411,053	17,656,961	19,084,497	25,040,921	24,171,664	18,427,051	18,451,960
University of Houston System Administration	24,861,167	24,597,031	24,610,656	32,699,897	32,715,512	24,492,300	24,507,915
University of Houston	225,602,174	243,217,204	254,397,408	250,569,891	250,751,692	217,044,338	217,785,057
University of Houston - Clear Lake	36,547,265	36,733,297	38,398,961	58,114,101	57,614,100	40,797,838	40,936,739
University of Houston - Downtown	35,788,202	38,513,063	38,936,339	49,566,714	49,660,565	39,752,718	39,884,034
University of Houston - Victoria	20,383,624	21,575,402	21,835,262	40,008,323	40,008,323	21,222,090	21,274,410
Midwestern State University	24,418,851	24,649,381	24,560,930	26,866,138	30,107,582	24,805,283	24,910,888
University of North Texas System Administration	3,366,113	3,366,113	4,492,841	11,830,310	12,657,598	5,875,714	5,886,935
University of North Texas	147,943,978	154,520,593	154,837,684	170,878,711	171,218,679	151,964,446	152,478,778
University of North Texas at Dallas	16,046,721	15,464,025	15,476,158	23,436,747	23,444,674	16,164,981	16,171,745
Stephen F. Austin State University	56,203,806	57,208,074	57,644,368	62,938,032	63,005,013	56,558,629	56,806,550
Texas Southern University	81,527,155	74,120,205	71,879,544	80,531,887	80,130,061	73,536,067	73,353,680
Texas Tech University System Administration	1,425,000	1,425,000	1,425,000	2,000,000	2,000,000	1,425,000	1,425,000
Texas Tech University	178,463,391	196,458,705	204,221,431	209,260,523	209,390,786	193,454,780	193,998,966
Angelo State University	31,036,118	34,439,555	34,222,422	37,109,381	37,262,726	34,433,170	34,580,318
Texas Woman's University	66,859,740	71,340,927	70,913,761	75,778,935	76,010,427	71,565,838	71,789,929
Texas State University System	2,225,000	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000
Lamar University	52,646,301	55,319,453	55,569,745	68,820,846	69,020,328	61,391,546	61,604,382
Lamar Institute of Technology	10,803,112	11,349,745	11,577,791	13,581,972	13,594,713	11,151,986	11,165,342
Lamar State College - Orange	9,790,418	9,997,207	9,497,041	11,088,999	11,071,306	8,826,736	8,832,466
Lamar State College - Port Arthur	11,915,890	12,386,678	12,107,699	10,481,289	10,455,320	9,566,853	9,570,286
Sam Houston State University	70,725,575	75,645,386	79,019,960	85,983,207	87,251,579	81,205,870	81,542,376
Texas State University	125,421,719	137,869,696	139,771,339	158,395,023	158,974,223	142,284,196	142,842,415
Sul Ross State University	16,183,935	16,141,612	16,172,715	16,496,671	16,511,564	14,708,482	14,740,060
Sul Ross State University Rio Grande College	4,541,688	4,880,572	4,876,921	7,079,444	7,187,393	5,812,456	5,816,234
The University of Texas Southwestern Medical Center	138,160,431	152,007,981	154,208,419	175,057,624	175,056,536	153,065,285	153,137,705
The University of Texas Medical Branch at Galveston	652,795,213	275,036,774	278,459,392	294,087,199	294,505,197	277,543,754	277,686,313
The University of Texas Health Science Center at Houston	178,633,970	188,575,024	189,650,565	224,920,983	232,932,773	188,103,975	188,348,892
The University of Texas Health Science Center at San Antonio	155,013,084	156,626,791	174,268,074	198,968,165	199,090,156	149,916,795	150,037,896
The University of Texas Rio Grande Valley School of Medicine	0	0	0	0	0	15,698,950	15,698,950
The University of Texas M.D. Anderson Cancer Center	2,929,331,180	184,371,042	182,350,287	197,650,580	197,666,241	188,119,770	188,126,432
The University of Texas Health Science Center at Tyler	79,255,204	40,197,247	40,265,561	48,441,194	48,439,344	41,650,047	41,651,745
Texas A&M University System Health Science Center	133,675,024	137,560,907	137,795,305	172,595,377	173,525,492	139,624,635	139,415,577
University of North Texas Health Science Center at Fort Worth	70,250,870	84,107,282	84,415,384	103,635,764	103,743,873	89,153,085	89,221,102
Texas Tech University Health Sciences Center	169,231,094	197,864,343	200,172,281	144,394,099	144,526,591	132,732,306	132,832,984
Texas Tech University Health Sciences Center at El Paso	0	0	0	79,129,869	79,164,539	67,096,296	67,108,959

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)  
(Continued)**

Public Community/Junior Colleges	874,689,203	897,512,231	892,512,231	872,410,749	857,116,437	857,841,502	852,841,457
Texas State Technical College System Administration	3,107,102	4,835,724	5,103,658	12,149,710	18,110,596	8,542,724	8,543,167
Texas State Technical College - Harlingen	25,244,058	25,720,394	25,683,022	25,514,977	25,763,399	24,986,758	25,226,747
Texas State Technical College - West Texas	12,145,920	13,282,396	13,748,709	14,263,442	14,304,141	12,976,440	13,003,700
Texas State Technical College - Marshall	5,460,481	8,500,104	8,887,411	7,441,199	7,459,482	6,280,146	6,297,891
Texas State Technical College - Waco	34,700,062	35,445,749	35,399,444	35,584,429	36,274,542	33,785,101	34,356,670
Texas A&M AgriLife Research	65,997,777	69,930,339	70,552,505	81,552,505	81,552,505	70,543,587	70,543,587
Texas A&M AgriLife Extension Service	61,549,476	66,163,624	67,058,658	69,554,491	69,554,491	66,851,172	66,851,172
Texas A&M Engineering Experiment Station	118,892,575	119,553,452	119,803,503	131,416,915	131,916,915	119,940,292	119,940,292
Texas A&M Transportation Institute	55,295,128	58,378,954	59,951,131	63,817,221	65,324,953	59,289,362	60,797,093
Texas A&M Engineering Extension Service	74,739,978	76,716,578	77,619,948	85,419,782	79,358,109	76,065,178	76,065,178
Texas A&M Forest Service	154,691,787	57,262,196	57,810,373	70,293,874	70,293,873	56,587,598	56,587,595
Texas A&M Veterinary Medical Diagnostic Laboratory	15,976,005	19,343,417	18,734,734	20,484,734	20,484,734	18,740,205	18,740,205
Subtotal, Agencies of Education	<u>\$ 37,300,468,792</u>	<u>\$36,217,838,833</u>	<u>\$37,171,882,119</u>	<u>\$38,684,458,514</u>	<u>\$39,033,417,697</u>	<u>\$37,846,822,895</u>	<u>\$37,849,482,627</u>
Retirement and Group Insurance	30,403,365	33,615,791	36,336,614	46,014,271	48,419,831	39,268,099	42,505,575
Social Security and Benefit Replacement Pay	<u>263,534,090</u>	<u>275,907,750</u>	<u>276,073,716</u>	<u>286,440,623</u>	<u>297,487,376</u>	<u>286,440,623</u>	<u>297,487,376</u>
Subtotal, Employee Benefits	<u>\$ 293,937,455</u>	<u>\$ 309,523,541</u>	<u>\$ 312,410,330</u>	<u>\$ 332,454,894</u>	<u>\$ 345,907,207</u>	<u>\$ 325,708,722</u>	<u>\$ 339,992,951</u>
Bond Debt Service Payments	8,073,392	10,429,496	12,262,084	11,813,330	11,281,569	11,813,330	11,281,569
Lease Payments	<u>2,412,640</u>	<u>2,463,527</u>	<u>2,595,069</u>	<u>2,271,245</u>	<u>2,271,028</u>	<u>2,271,245</u>	<u>2,271,028</u>
Subtotal, Debt Service	<u>\$ 10,486,032</u>	<u>\$ 12,893,023</u>	<u>\$ 14,857,153</u>	<u>\$ 14,084,575</u>	<u>\$ 13,552,597</u>	<u>\$ 14,084,575</u>	<u>\$ 13,552,597</u>
Article III, Special Provisions, Contingency Appropriations	0	0	0	0	0	99,671,639	0
Less Interagency Contracts	<u>\$ 52,634,206</u>	<u>\$ 49,002,528</u>	<u>\$ 48,569,316</u>	<u>\$ 49,829,851</u>	<u>\$ 50,583,926</u>	<u>\$ 49,829,851</u>	<u>\$ 50,583,925</u>
TOTAL, ARTICLE III - AGENCIES OF EDUCATION	<u>\$ 37,552,258,073</u>	<u>\$36,491,252,869</u>	<u>\$37,450,580,286</u>	<u>\$38,981,168,132</u>	<u>\$39,342,293,575</u>	<u>\$38,236,457,980</u>	<u>\$38,152,444,250</u>
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	78,793.1	65,345.4	68,477.6	70,319.7	70,707.1	65,811.8	65,775.5